		19/20 Expenses for Maintenance & Administration	20/21 Actual Expenses	Increase Allowed Over Previous Assessed	Total Expenses for CAM	Proration for Upland Tenants	Total Billable to Upland Tenants	Surveyed Net Usable SF	CAM Per SF
1	Property Taxes		\$255,414.59	actual	\$255,414.59	40.59%	\$103,678.69	110,166	\$0.94
2	Insurance		\$202,242.66	actual	\$202,242.66	100.00%	\$202,242.66	110,166	\$1.84
3	Promotional Expenses		\$227,400.07	actual	\$227,400.07	0.00%	\$0.00	110,166	\$0.00
4	Maintenance and Operations & Administrative Overhead	\$222,000.25	\$1,198,466.65	5.00%	\$233,100.26	100.00%	\$233,100.26	110,166	\$2.12
			\$1,883,523.97		\$918,157.58		\$539,021.61	110,166	\$4.89

TOTAL REIMBURSABLE EXPENSES	\$539,021.61
TOTAL USABLE SQUARE FOOTAGE SURVEYED	110,166
TOTAL EXPENSES PER SQUARE FOOT	\$4.89

TOTAL BILLABLE SQUARE FOOTAGE PER LEASES 91,721 \$4.89
TOTAL OPERATING EXPENSE BILLING \$448,773.68