

RFP #002-18 - EMS Billing Services

City of Key West

Submitted to: City of Key West, Florida

Due date: Wednesday, January 24, 2018



Lauren Root-Elam

Ambulance Medical Billing

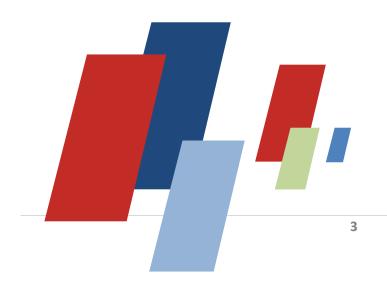
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January 19, 2018

City Clerk City of Key West, Florida 1300 White Street Key West, Florida 33040



Dear City Clerk and the Selection Committee:

It has been a pleasure to provide the City with EMS billing services for the past three (3) years, and we want to continue to work with you and share our success

Since AMB began servicing the City, we have achieved outstanding revenue results, and we don't plan to stop. We strongly believe that our performance speaks for itself, and there is no other billing service that can improve on these results.

The area of Self Pay is the City's biggest issue. However, AMB works the Self Pay accounts to the highest potential. This is evident by the amount of bad debt that was written off and collected by the City's bad debt agency. The agency has only been successful in recovering an average of \$21,000 or 1.1% in the past two (2) years. This figure would be significantly higher if there were monies to be recovered.

AMB has analyzed every option for the City: The only way to improve Self Pay would be to convert all self pay accounts into insurance accounts, and this is simply not possible.

Another notable risk of choosing not to stay with AMB is the loss in revenue that can take up to six (6) months or longer while transitioning to a new vendor. Remaining with AMB will provide a seamless transition with **NO GAP OR LOSS OF REVENUE TO THE CITY.**

Our goal is the same as yours: To provide billing and data collection for the City, while maximizing revenues. We have prepared an exclusive offering for the City. Please see the Pricing Proposal Section for additional pricing information.

Scomprehensive Billing Services only:

• **3.45%** of Net Cash Collections

Scomprehensive Billing, Health Data Exchange (HDE) and City's Choice of ePCR:

- **4.50%** of Net Cash Collections
- Comprehensive Billing, Health Data Exchange (HDE), City's Choice of ePCR, plus Emergency Reporting Fire:
 - **5.75%** of Net Cash Collections
- Comprehensive Billing, Health Data Exchange (HDE), City's Choice of ePCR, plus six (6) Panasonic Toughbook CF20 laptop computers:
 - **5.45%** of Net Cash Collections

Somprehensive Billing, Health Data Exchange (HDE), City's Choice of ePCR, plus Emergency Reporting Fire and six (6) CF 20 laptop computers:

- 6.50% of Net Cash Collections
- Flat Fee for Medicaid Related Collections:
 - **\$5.95** per Medicaid claim

We want the City of Key West to hear one message clearer than any other:

AMB's focus on a strong partnership is our NICHE

We ask the City to keep the partnership with AMB, and do what we do best – working hand in hand with our clients to maximize cash collections and improve processes to benefit you and ultimately, your patients. Keep AMB as your EMS Billing partner. We will continue to show you how we've been successful increasing revenues for our clients.

The persons authorized to make representations for this proposal include me, and Bill Harrod, AMB Executive Director. Bill's contact information is email: bharrod@marsbilling.com or phone: toll-free (855) 347-1360 or (270) 744-3647. This proposal is valid for a minimum of one hundred eighty (180) days after the submission deadline. Upon contract award, AMB will work with the City to sign a renewed Service Agreement.

Please note that AMB complies with all applicable Federal, State and local laws and regulations as they apply to the services being provided, including maintaining a current business license with the City of Key West. A copy of the license is available upon request.

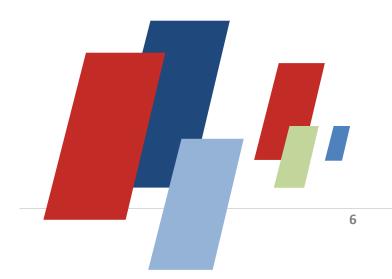
We are eager to stay in partnership with the City.

Best regards,

Lauren Root Regional Sales Director Bill Harrod Executive Director

Ambulance Medical Billing 100 Fulton Court, Paducah, Kentucky 42001 Email: Iroot@marsbilling.com | (423) 956-5277 cell Website: ambulancerevenue.com





ORGANIZATIONAL INFORMATION

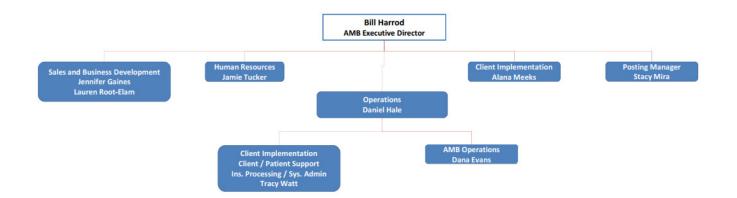
AMB is a subdivision of Credit Bureau Systems, Inc. (CBS). CBS was founded over sixty-five (65) years ago in 1952, and provides a host of revenue cycle services to the medical industry. Today, EMS billing is a primary focus of the company with seventy-five percent (75%) of the company's revenue coming from the success in this specific market. AMB's geographic approach is to have offices located close to its clients, and it currently has four (4) regional offices with future plans for adding more. The AMB offices that employ over three hundred (300) full-time employees are located in Kentucky: Paducah, (corporate office pictured), Lexington,

and Hazard; and Clarksville, Tennessee. Out of these offices, AMB processes over *one million* (1M) claims on an annual basis for its EMS agencies.

ORGANIZATIONAL CHART

These individuals are 100% dedicated to the City's account.





FOOTPRINT AND GEOGRAPHIC FOCUS

Over the past decade, AMB has focused on the Central, South, and Southeast regions of the US for its growth. AMB currently bills for agencies in all states shaded in **DARK GREY** on the map below. With the strategic location of each AMB office (denoted below), AMB is eager to keep the City as a strategic partner. *We are proud to have Key West as a part of our AMB family!*



States with Current AMB Client Partners shaded in DARK GREY

COMPANY OWNERSHIP

Established in 1952 as Credit Bureau of Paducah, G. Douglas Edwards began the business with Credit Reporting and Bad Debt Collections. His sons, William "Mark" Edwards and Paul Thomas Edwards, joined the company in 1977 to help grow the business and later helped to establish the company into a Sub S Corporation, named Credit Bureau Systems (CBS).

The specialized ambulance division, AMB, was started in 2005. For twelve (12) years, AMB has continuously served ambulance clients, both municipalities and private agencies.

USA WORKFORCE STATEMENT

AMB believes in local economies. Keeping jobs local and within the United States is critical to the overall national economy. For this reason, 100% of the City's claims will be handled by our US-based workforce. (1)

The City's account will be worked from the Paducah, Kentucky headquarters.

FINANCIAL INFORMATION

AMB has never filed for bankruptcy; nor has AMB ever been a party of any litigation, civil or criminal.

CURRENT WORKLOAD

AMB has over two hundred thirty (230) EMS partners located across the United States, totaling over one million (1M) claims per year.

QUALIFICATIONS

AMB provides a Client Services Team to service all aspects of the City contract. This concentrated approach gives the City an easy access point to Client Services team members as well as the rest of the AMB staff. While Lauren Elam is the City's Primary Contact, a full team of seasoned experts will communicate with the City on a daily basis regarding implementation, claims, questions, and data that needs to be shared between the partners.

Paula Robinson is your *exclusive* contact for access to the entire AMB operation. What does this mean for you? You have ONE primary office-based contact for all of your questions, concerns, and daily needs. Paula will ensure that you and your staff are always taken care of.

Lauren Elam - Account Manager (Primary Contact)

•Account Manager

Dana Evans - AMB Director (Secondary Contact)

• Primary operational contact including systems and reporting

Paula Robinson- AMB Client Svcs

(Daily Communication)

• Day-to-day contact for process and account questions

CREDENTIALS AND EXPERIENCE OF AMB STAFF

The personnel described below is responsible for managing and servicing the City's account. AMB includes all

officers and key managers in the engagement, from pre-contract negotiations through the full life-cycle of the contract. The City will benefit from the vast experience of the entire AMB team while having **only one direct telephone number to call** for all questions.





Bill Harrod – Executive Director: Bill has twelve (12) years of experience in the Ambulance and Medical Revenue Cycle Management industries. Bill's background has been in management since his graduation from Murray State University with a Bachelor of Science degree in Telecommunications Systems Management. Bill left western Kentucky to pursue a career in Indianapolis where he was the Vice President of Operations for a global operations firm. In 2005, Bill returned to Kentucky and joined

CBS as the sole Sales Director for AMB. It is through Bill's hard work and dedication that helped establish AMB

as a viable competitor in the ambulance billing market. By May 2013, Bill was named Executive Director of AMB, Medical Accounts Receivable Systems (MARS) and US Coding. Bill's straight-forward business sense makes him easy-to-work with and accessible at all times. His expertise in working with Hospital, private and municipality based Ambulance Services is highly respected throughout the emergency medical service community. Bill is actively involved in several State associations where he has been a frequent contributor to several State EMS industry seminars. Bill is driven to lead all of his divisions; AMB, MARS, and US Coding to be the best in their respective industries.



Daniel Hale – Director of Operations: Daniel joined the AMB team in 2013 with over twenty-three (23) years of experience in the Healthcare Revenue Cycle Management industry. He has held corporate director positions with national hospital groups such as HCA Healthcare, LifePoint Hospitals, and Capella Healthcare. These positions placed him in close working relationships with various divisions of CBS and eventually led to his placement as Director of Operations for both the MARS and AMB divisions. Daniel

obtained his Bachelor of Science degree in Finance from Murray State University and an MBA degree from Bethel University. He is a member of the Healthcare Billing and Management Association (HBMA) and the Healthcare Financial Management Association (HFMA).



Lauren Root-Elam, NREMT-P – MARS/AMB Regional Sales Director

Lauren has been in the EMS/Fire industry for more than fifteen (15) years. As a Paramedic Firefighter, Lauren worked her way through the ranks and left Bristol Fire Department with the rank of Lieutenant. Experienced in supervision, fiscal planning, procurement, field training

and the delivery of specialized treatment, Lauren has a well-rounded background to assist in meeting her customers' needs. She maintains her certification as National Registry EMT in order to remain current in the industry. Lauren is also an avid tri-athlete and enjoys competing in endurance races when not spending time with her girls. She is still a nationally registered Paramedic, and stays current on industry trends relative to our business needs.



Dana Evans – Director of AMB Operations: Dana has more than twenty-six (26) years of experience in Ambulance, Hospital and Physician Billing. Dana started her career as a registration clerk in a local pediatric medical practice. Her dedication to the task at hand and attention to detail was quickly noticed by CBS leadership, and she has been an integral part of our team since 1997. She has served AMB in numerous capacities

including client trainer, posting department supervisor, and insurance tracking department supervisor. Her comprehensive knowledge is a true asset to our clients. Presently, Dana spends most of her time working on a daily basis with clients and internal staff to maximize revenues. She is a member of the HBMA.



Alana Meeks – New Client Implementation, Project Manager: Alana has over eight (8) years of experience in our Provider Enrollment and System Administration areas. Alana leads a team of experts in helping our clients transition in the most efficient and effective manner. Her primary role consists of managing new client implementations and the variety of software systems utilized internally and by our clients. She attended both Murray State University and the West Kentucky Community and Technical College.



Tracy Watt – Director of System Administration, Client Implementation and Support: Tracy comes from working at Jackson Purchase Medical Center for over twenty-one (21) years as the Information Technology Director. She has over twenty-one (21) years of project management and system administration experience. Tracy worked on process improvement, quality management, clinical and financial system management, and project

implementation and management projects. She served as the facility security officer and meaningful use coordinator. Tracy is a member of the American Health Information Management Association, Kentucky Health Information Exchange and served on the Kentucky Hospital Association Information Exchange Committee. Tracy has a B.S. in Accounting with an Area in Information Technology from Murray State University.



Troy Walker – AMB EMS Training Consultant: Troy Walker has been involved in EMS for over twenty-five (25) years, with the last fifteen (15) years serving in management and leadership roles. He has taken a proactive approach to turn a small, rural hospital-based ambulance service into a diligent and prosperous business. The Service consistently operated in the red for over twenty (20) years but since 2010, under Troy's guidance and leadership, it has shown a positive bottom line.

After spending many years on an ambulance in a clinical setting, Troy's expertise and interests are now geared towards the financial and administrative side of the ambulance industry. Troy has been with the Muhlenberg Community Hospital Emergency Medical Services since 1990. During his tenure, he has served as EMT, Paramedic, Assistant Director, and Director. Troy has been the current Director for the past nine (9) years. He currently serves as an Honorary Fire Fighter for the Greenville Volunteer Fire Department, and has served in the past as President and Certified Fire Fighter/Medic. Troy also served as the Deputy Coroner for the Muhlenberg Muhlenberg County Coroner's Office.

Troy often provides training for our new clients during implementation. He is a Certified ESO Trainer, and uses ESO at his own service, which makes him an excellent source for information. Troy was awarded the Kentucky State Ambulance Service Director of the Year, and serves on a number of committees and Boards in support of the EMS industry. In his spare time, Troy enjoys spending time with his wife of twenty one (21) years, and is the proud father of two (2) daughters.

PROGRAM APPROACH AND PRICE

From a technical perspective, explain why your organization should be selected for performing the services covered under this Request for Proposals and how you can add value to the goals and objectives of the City

- AMB has provided exceptional results to the City of Key West for the past three (3) years. We have succeeded in collecting the highest percentages of revenue available for the City, and we intend to continue.
- Switching to another billing firm would result in a loss for the City. There is no need to switch when the work that AMB has been providing is already superior.
- AMB will continue to utilize its expertise in maximizing the City's collections. We have provided an in-depth analysis of the City's financial status and believe that it shows that AMB is performing at an optimal level for the City.

Current CY 2017 Highlights

Current Financial State			
145% = Net Collection Percentage			
Total A/R Balance over 90 Days = \$305,000			
\$204,000 = Self Pay			
\$101,000 = Insurance Only			
\$19,400 = pending payment within next 60 days			
\$8,800 due to bankrupt Key West Health & Rehab			
Cash Value of Total over 90 Days: \$34,000 Or \$3.00 in Revenue per Run			
Self Pay Percentage			
2015: 26%			
2016: 26% 2017: 37%*			
*This is a significant increase in Self Play			
With \$204,000 in Self Pay,			

The City would need to convert these to insurance balances to collect. This is not possible.

Current Financial State

Notes

Net Collection Percentage: 145% Gross Collection Percentage: 2015: 24.7% (Initial ramp up) 2016 : 37% 2017: 33.6%

Revenue Per Run 2015: \$192.00 | \$252 after initial ramp up 2016: \$277.00 2017: \$254.08* *Low due to 2017 Florida hurricanes

Switching billing companies will jeopardize revenue per run for a minimum 6 month+ period.

Patient Balance: 66% of Total A/R \$803,000 Total A/R with \$553,000 Patient Dollars

> Bad Debt Recovery 2016: 0.56% 2017: 1.8%

Industry standard for Recovery Percentage: 3-5%

Low recovery rates are due to the fact that AMB is already collecting the maximum from these accounts.

	ATB	ATB by Payer Group	iroup							
	Group	Cur	31-60	61-90	91-120	121-150	151-180	> 180	Total	
City of Key West		\$3,418.90	\$3,192.80	\$6,794.40	\$893.50	\$2,728.35	\$640.60	\$0.00	\$17,668.55	
		19 %	18 %	5 %	5 %	15 %	4 %	% 0		
City of Key West	Blue Cross	\$6,520.50	\$10,062.84	\$6,004.35	\$1,413.11	\$2,437.75	\$49.00	\$5,631.89	\$32,169.44	
		20 %	31%	4 %	4 %	9% 0	% 0	18 %		
City of Key West	Champus/Tricare	\$818.15	\$896.23	\$1,568.15	\$800.75	\$806.55	\$890.60	\$3,052.72	\$8,833.15	
		%6	10 %	6 %	% 6	% 6	10 %	35 %		
City of Key West	Commercial Insurance	\$12,825.00	\$9,265.25	\$8,909.00	\$2,883.25	\$2,953.90	\$2,821.03	\$17,654.11	\$57,321.54	
		22 %	16%	5 %	5 %	5 %	5 %	31%		
City of Key West	Facilities	\$0.00	\$1,617.40	\$0.00	\$0.00	\$0.00	\$1,346.45	\$11,129.54	\$14,093.39	
		% 0	11 %	% 0	% 0	% 0	10 %	% 62		
City of Key West	Medicaid	\$3,581.03	\$1,712.04	\$614.50	\$1,229.00	\$0.00	\$99.27	\$5,075.08	\$12,310.92	
		29 %	14 %	10 %	10 %	% 0	1 %	41%		
City of Key West	Medicaid MCO	\$6,485.75	\$6,238.68	\$1,138.31	\$290.24	\$95.73	\$0.00	\$7,946.66	\$22,195.37	
		29 %	28 %	1 %	1 %	% 0	% 0	36%		
City of Key West	Medicare	\$27,010.85	\$8,015.42	\$9,746.95	\$695.53	\$822.50	\$2,458.00	\$13,401.36	\$62,150.61	
		43 %	13 %	1 %	1 %	1 %	4 %	22 %		
City of Key West	Medicare/Advantage	\$4,149.40	\$3,090.70	\$643.50	\$614.50	\$1,013.00	\$0.00	(\$92.88)	\$9,418.22	
		44 %	33 %	7 %	7 %	11 %	% 0	-1%		
Cily of Key West	Frivate Pay	\$123,167.75	\$117,018.78	\$111,766.15	\$50,572.15	\$26,710.80	\$8,864.45	\$108,469.39	\$556,569.47	
		22 %	21%	11 %	11%	5 %	2 %	19 %		
City of Key West	Veterans Admin	\$0.00	\$1,611.65	\$0.00	\$0.00	\$0.00	\$800.75	\$8,530.00	\$10,942.40	
		% 0	15%	% 0	% 0	0 %	7 %	78%		
	Grand Totals	\$187,977.33	\$162,721.79	\$147,185.31	\$69,392.03	\$37,628.58	\$17,970.15	\$180,797.87	\$803,673.06	
		23 %	20 %	18 %	% 6	5 %	2 %	22 %		
					⊢ ŏ II	Total Insurance Over 90 Days 869,392.03+37,628.59+17,970.15+180,797.87 = \$305,788.63	ce Over 90 37,628.59+1 3	Days 17,970.15+1	80,797.87	
					Total \$60,5 = \$20	Total Self Pay Over 90 Days \$60.572.15+26.710.80+8,864.45+108,469.39 = \$204,616.79	ver 90 Days 10.80+8,86	4.45+108,4	69.39	

CURRENT CY 2017 SUPPORTING DOCUMENTATION

Revenue per Run \$254.08

Image: 1.1.00006473 Statution (Statution (Statutio) (Statutio) (Statution (Statution (Statutio) (Statution (Statut			Jan-17	Feb-17	Mar-17	Apr-1/	May-1/	/I-unc	/I-nc	/ L-Bnk	Sep-1/	1-100	/L-vov	Uec-1/	lotals	
2 2	Rescand Rescand <t< td=""><td>Beginning AR</td><td>\$1,070,526.20</td><td></td><td>\$1,129,066.37</td><td>\$1,115,823.05</td><td>\$995,322.56</td><td>\$1,009,505.59</td><td>\$1,144,076.58</td><td>\$1,073,11825</td><td>\$1,042,087.06</td><td>\$809,937.48</td><td>\$920,580.81</td><td>\$841,309.75</td><td>\$1,070,525.20</td></t<>	Beginning AR	\$1,070,526.20		\$1,129,066.37	\$1,115,823.05	\$995,322.56	\$1,009,505.59	\$1,144,076.58	\$1,073,11825	\$1,042,087.06	\$809,937.48	\$920,580.81	\$841,309.75	\$1,070,525.20	
F12,116,001 E30,472,0 Stat.17,2,0 Stat.12,0 Sta	Image: 1	Charges Contractual Adjustments	\$224,683.80 (\$61,174.23)	\$288,511.25 (\$60,334.86)	\$303,870.45 (\$104.372.56)	\$166,222.55 (\$69.753.94)	\$218,479.85 (\$54.033.76)	\$363,372.15 (\$70.735.44)	\$222,867.25 (\$49.682.97)	\$230,49605 (\$48.205.63)	\$51,835.75 (\$20,450.81)	\$269,689.25 (\$33.438.78)	\$228,285.90 (\$56.074.32)	\$234,675.75 (\$35,617.90)	\$2,802,990.00 (\$663.875.20)	
	R: 0:00 S: 0:00 <t< td=""><td>Gross Not Chargos</td><td>\$163,509.57</td><td>\$228,176.39</td><td>\$100,497.89</td><td>\$96,468.61</td><td>\$164,446.09</td><td>\$292,636.71</td><td>\$173,184.28</td><td>\$182,290.42</td><td>\$31,384.94</td><td>\$236,250.47</td><td>\$172,211.68</td><td>\$199,057.85</td><td>\$2,139,114.80</td></t<>	Gross Not Chargos	\$163,509.57	\$228,176.39	\$100,497.89	\$96,468.61	\$164,446.09	\$292,636.71	\$173,184.28	\$182,290.42	\$31,384.94	\$236,250.47	\$172,211.68	\$199,057.85	\$2,139,114.80	
STATOR 00 STATOR 00 <t< td=""><td>TRODNIM TRODNIM <t< td=""><td>Courtesy Discounts</td><td>(\$2,132.00)</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>(\$2,132.00)</td></t<></td></t<>	TRODNIM TRODNIM <t< td=""><td>Courtesy Discounts</td><td>(\$2,132.00)</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>\$0.00</td><td>(\$2,132.00)</td></t<>	Courtesy Discounts	(\$2,132.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$2,132.00)	
No. Standard	Rescription Rescription <threscription< th=""> <threscription< th=""></threscription<></threscription<>	Bad Debt Write Off	(\$76,079.69)	(\$75,266.66)	(\$92,143.81)	(\$126,716.92)	(\$65,415.37)	(\$85,145.00)	(\$156,017.04)	(\$128,643.68)	(\$220,917.24)	(\$75,985.73)	(\$187,733.59)	(\$160,710.43)	######################################	
STATZG-66 STG.554.01 STG.554.01 STG.554.01 STG.554.01 STG.554.00 STG.764.000 STG.764.100 STG.764.11 STG.771.11 STG.771.11 STG.771	FY772x6 51/12x9 500 51/71x9 51/71x9 500 5000 <	Misc Adjustments	(\$5,527.82)	(\$648.08)	(\$1.800.05)	\$92.34	\$3.98	(\$964.91)	(\$1.423.76)	(\$4,837.31)	(\$711.79)	(\$506.75)	(\$15.910.25)	(\$6.749.22)	(\$38,983.62)	
\$000 \$000 <th< td=""><td>5000 500.1 500.0</td><td>Adjusted Charges</td><td>\$79,725.46</td><td>\$151,261.65</td><td>\$105,554.03</td><td>(\$30,155.97)</td><td>\$99,034.70</td><td>\$206,526.80</td><td>\$16,743.48</td><td>\$48,809.43</td><td>(\$190,244.09)</td><td>\$159,757.99</td><td>(\$31,432.26)</td><td>\$31,598.20</td><td>\$647,179.42</td></th<>	5000 500.1 500.0	Adjusted Charges	\$79,725.46	\$151,261.65	\$105,554.03	(\$30,155.97)	\$99,034.70	\$206,526.80	\$16,743.48	\$48,809.43	(\$190,244.09)	\$159,757.99	(\$31,432.26)	\$31,598.20	\$647,179.42	
5000 5765.40 5700 566.13 5000 5706.4	5000 5000 5000 5000 5000 5000 5600 5000 5600 5000 5600 5000 5600 5000 5600 5000 5600 <th< td=""><td>Insurance Refunds</td><td>\$0:00</td><td>\$50.37</td><td>\$0.00</td><td>\$528.48</td><td>\$0.00</td><td>\$1,271.87</td><td>\$0.00</td><td>\$0.00</td><td>\$710.30</td><td>\$0.00</td><td>\$4,963.38</td><td>\$0.00</td><td>\$7,924.40</td></th<>	Insurance Refunds	\$0:00	\$50.37	\$0.00	\$528.48	\$0.00	\$1,271.87	\$0.00	\$0.00	\$710.30	\$0.00	\$4,963.38	\$0.00	\$7,924.40	
\$100 \$100 \$2500 \$100 \$2500 \$100 <	900 900 <td>Patient Refunds</td> <td>\$0.00</td> <td>\$460.21</td> <td>\$0.00</td> <td>\$1,468.92</td> <td>\$0.00</td> <td>\$626.13</td> <td>\$0.00</td> <td>\$0.00</td> <td>\$766.84</td> <td>\$0.00</td> <td>\$911.50</td> <td>\$0.00</td> <td>\$4,233.60</td>	Patient Refunds	\$0.00	\$460.21	\$0.00	\$1,468.92	\$0.00	\$626.13	\$0.00	\$0.00	\$766.84	\$0.00	\$911.50	\$0.00	\$4,233.60	
8 9 5 7	8000 \$510.3 \$50.00 \$51.37.3 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.73.4 \$50.00 \$51.74.4 \$50.00 \$51	Returned Checks	\$0.00	\$0.00	\$0.03	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25.00	
(500.068.5.3) (577.025.50) (510.06.01) (580.06.01) (580.07.01) (580.06.01) (580.07.01)	(5000000000000000000000000000000000000	Total Refunds	\$0.00	\$510.58	\$0.00	\$2,397.40	\$25.00	\$1,898.00	\$0.00	\$0.00	\$1,477.14	\$0.00	\$5,874.88	\$0.00	\$12,183.00	
(\$2.736.7) (\$7.0156, 6) (\$6.008.40) (\$6.107.5) (\$7.0156, 6) (\$7.0166, 6)	(500051) (57.015.0) (57.017.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.016.0) (57.010.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.00.0) (57.01.0.0)	Insurance Payments	(\$80,698.53)	(\$77,025.50)	(\$108,166.19)	(\$86,672.46)	(\$76,712.38)	(\$70,231.59)	(\$78,166.53)	(\$68,268.03)	(\$33,187.15)	(\$34,395.66)	(\$44,899.15)	(\$53,497.36)	(\$811,920.53)	
(\$2.739.5) (\$2.907.14) (\$1.431.6) (\$2.907.14) (\$1.431.6) (\$2.907.14) (\$1.431.6) (\$2.907.14) (\$2.431.6) (\$2.401.14) <t< td=""><td>(2) (2)<td>Patient Payments</td><td>(\$8,225.97)</td><td>(\$7,007.52)</td><td>(\$10,631.16)</td><td>(\$6,069.46)</td><td>(\$8,164.29)</td><td>(\$3,622.22)</td><td>(\$9,535.28)</td><td>(\$11,572.59)</td><td>(\$10,195.48)</td><td>(\$14,719.00)</td><td>(\$8,814.53)</td><td>(\$5,265.41)</td><td>(\$103,822.91)</td></td></t<>	(2) (2) <td>Patient Payments</td> <td>(\$8,225.97)</td> <td>(\$7,007.52)</td> <td>(\$10,631.16)</td> <td>(\$6,069.46)</td> <td>(\$8,164.29)</td> <td>(\$3,622.22)</td> <td>(\$9,535.28)</td> <td>(\$11,572.59)</td> <td>(\$10,195.48)</td> <td>(\$14,719.00)</td> <td>(\$8,814.53)</td> <td>(\$5,265.41)</td> <td>(\$103,822.91)</td>	Patient Payments	(\$8,225.97)	(\$7,007.52)	(\$10,631.16)	(\$6,069.46)	(\$8,164.29)	(\$3,622.22)	(\$9,535.28)	(\$11,572.59)	(\$10,195.48)	(\$14,719.00)	(\$8,814.53)	(\$5,265.41)	(\$103,822.91)	
(591.664.07) (584.67.06 (586.274.192) (589.627.16) (575.284.46) (577.381.81) (577.381.81) (577.381.81) (577.382.83) (544.81.41.71) (522.003 51.061.3277.16 51.012.006.37 51.115.823.03 599.07.19 (577.385.81) (577.385.81) (577.385.83) (544.81.41.71) (522.06.93) (544.81.41.71) (522.06.93) (544.81.41.71) (522.06.93) (544.81.41.71) (522.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.93) (544.81.41.71) (552.06.91) (542.66.11.93) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11.92) (542.66.11	(591.664.01) (595.464.16)<	Bad Debt Recovery	(\$2,739.57)	(\$949.70)	(\$1,874.73)	(\$3,302.20)	(\$3,650.41)	(\$1,434.65)	(\$140.60)	(\$2,807.14)	(\$1,431.54)	(\$3,487.92)	(\$714.44)	(\$3,600.31)	(\$26,133.21)	
(581.03.10) (581.707.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30) (581.70.30)	(880.2014) (880.2010) (811.777.30) (890.116.771.4)	Total Payments	(\$91,664.07)	(\$84,982.72)	(\$120,672.06)	(\$96,044.12)	(\$88,527.08)	(\$75,288.46)	(\$87,842.41)	(\$82,647.76)	(\$44,814.17)	(\$52,602.58)	(\$54,428.12)	(\$62,363.08)	(\$941,876.65)	
\$1,061,327,16 \$1,115,823.05 \$995,322.56 \$1,003,005.59 \$1,144,076.56 \$1,042,0067 \$200,397,46 <td>51,061,327,16 51,112,0266.77 51,112,0230 55,104,206.56 51,042,061.66 55,004,306.167 51,042,060.66 56,0430.66 54,145,18 54,145,18 54,146,18 54,146,16 54,146,18 56,116,18 54,146,18</td> <td>Net Pa/ments</td> <td>(\$88,924.50)</td> <td>(\$84,033.02)</td> <td>(\$118,797.35)</td> <td>(\$92,741.92)</td> <td>(\$84,876.67)</td> <td>(\$73,853.81)</td> <td>(\$87,701.81)</td> <td>(\$79,840.62)</td> <td>(\$43,382.63)</td> <td>(\$49,114.66)</td> <td>(\$53,713.68)</td> <td>(\$58,762.77)</td> <td>(\$915,743.44)</td>	51,061,327,16 51,112,0266.77 51,112,0230 55,104,206.56 51,042,061.66 55,004,306.167 51,042,060.66 56,0430.66 54,145,18 54,145,18 54,146,18 54,146,16 54,146,18 56,116,18 54,146,18	Net Pa/ments	(\$88,924.50)	(\$84,033.02)	(\$118,797.35)	(\$92,741.92)	(\$84,876.67)	(\$73,853.81)	(\$87,701.81)	(\$79,840.62)	(\$43,382.63)	(\$49,114.66)	(\$53,713.68)	(\$58,762.77)	(\$915,743.44)	
S152278077 S1.566.460.80 S1.761.0580 S1.771.51 S2.005.01874 S2.005.	15.527.80.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.780.7 51.562.78.8 51.562.78.8 51.761.050.8 51.763.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.2262.00.38 51.2262.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.7265.00.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 51.266.30.38 52.077.260 52.073.36 52.077.260 52.073.36 52.077.260 52.073.38 52.077.260 52.073.38 52.077.260 52.073.38 52.077.260 52.073.38 52.077.260 52.073.38 52.077.260 52.073.38 52.077	Ending A/R	\$1,061,327.16		\$1,115,823.05	\$995,322.56		\$1,144,076.58		\$1,042,08706	\$809,937.48	\$920,580.81	\$841,309.75	\$814,145.18	\$814,145.18	
S1:22.780.7 S1:505.468 S1:707.53 S1:707.53 S1:707.53 S1:704.565 S1:44.803.44 S2:005.018.14 S2:005.018.14 <t< td=""><td>S13227300.77 S1,751,761,055.85 S1,734,750 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,735,335 S1,735,335,355 S1,735,335,355 S1,735,335,355 S1,44,575 S2,07,366 S2,64,373 S2,07,366 S2,64,373 S2,07,366 S2,03,31 S2,07,31 S2,01,31 S2,01,31<!--</td--><td>COLLECTIONS ACTIVITY</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td></t<>	S13227300.77 S1,751,761,055.85 S1,734,750 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,734,575 S1,735,335 S1,735,335,355 S1,735,335,355 S1,735,335,355 S1,44,575 S2,07,366 S2,64,373 S2,07,366 S2,64,373 S2,07,366 S2,03,31 S2,07,31 S2,01,31 S2,01,31 </td <td>COLLECTIONS ACTIVITY</td> <td></td>	COLLECTIONS ACTIVITY														
F7.892.48 F7.16 ST.94 St.944.40 St.944.40 St.944.10 St.944.10 St.944.10 St.944.10 St.944.10 St.944.10 St.944.12 St.944.14 St.944	F7.8902.48 ST.2005.16 ST.2005.10 ST.2005.20 ST.2005.20 <thst.2005.20< th=""> ST.2005.20 ST.2005.</thst.2005.20<>	Beginning Collections	\$1,522,780.77		\$1,670,767.85	\$1,761,036.93	\$1.884,451.65	\$1.946.216.61	\$2,029,926.96	\$2,184,803.40	\$2,305,018.74	\$2,510,955.86	\$2,583,453.67	\$2,765,303.38	\$1,522,780.77	
(5).362.03) (5).462.06 (7).473.03 (5).462.06 (7).473.04 (7).473.04 (7).473.05 (7).47	(27.362.7) (25.367.34) (27.362.7) (27.362.35) (27.361.35) (27.362.35) (27.361.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35) (27.362.35)	Accounts Sent to Collections	\$76,992.48	\$76,266.66	\$92,825.01	\$129,072.28	\$65,881.03	\$85,944.00	\$156,818.57	\$124,59782	\$207,368.66	\$77,190.97	\$184,392.68	\$157,825.08	\$1,435,175.24	
Ref. Text. Text. Text. Statistics Statics Statistics Statistics	Functional Structurer Structu	Adjustments	(\$1,582.79) (\$3 720 57)	\$0.00	(\$681.20)	(\$2,355.36)	(\$465.66) 162 660 44)	(\$799.00)	(\$1,801.53) (\$140.50)	(\$1,575.34)	\$0.00	(\$1,205.24)	(\$1,828.53) /#714.44)	(\$2,072.80) (\$2,500.21)	(\$14,367.45) recention 21	
467 471 573 311 404 438 322 555 112 1,104 1,65 1,781 770 904 438 322 555 112 202 387 1,056 1,781 770 904 438 322 555 112 202 387 404 719 290 474 266 307 945 270 166 145 219 290 474 266 307 945 270 166 145 113.95 117.44 74 74 74 2703 166 145 113.00 113.95 112.64 144.00 144.29 15 5745.95 \$775.46 5163.46 \$775.46 \$766.56 \$776.20 \$766 14 14 715.060 110.07.390 5163.46 \$775.20 \$776.20 \$766 15 \$766.57 \$576.20 \$766 14 15 500322 </td <td>467 471 573 311 404 438 222 355 112 239<td>Ending Collections</td><td>\$1,595,450,89</td><td>\$1.670.767.85</td><td>\$1.761.036.93</td><td>\$1.884.451.65</td><td>\$1,946,216.61</td><td>\$2.029.926.96</td><td>\$2,184,803.40</td><td>\$2.305.01874</td><td>\$2.510.955.86</td><td>\$2,583,453.67</td><td>\$2,765,303.38</td><td>\$2,917,455.35</td><td>\$2.917.455.35</td></td>	467 471 573 311 404 438 222 355 112 239 <td>Ending Collections</td> <td>\$1,595,450,89</td> <td>\$1.670.767.85</td> <td>\$1.761.036.93</td> <td>\$1.884.451.65</td> <td>\$1,946,216.61</td> <td>\$2.029.926.96</td> <td>\$2,184,803.40</td> <td>\$2.305.01874</td> <td>\$2.510.955.86</td> <td>\$2,583,453.67</td> <td>\$2,765,303.38</td> <td>\$2,917,455.35</td> <td>\$2.917.455.35</td>	Ending Collections	\$1,595,450,89	\$1.670.767.85	\$1.761.036.93	\$1.884.451.65	\$1,946,216.61	\$2.029.926.96	\$2,184,803.40	\$2.305.01874	\$2.510.955.86	\$2,583,453.67	\$2,765,303.38	\$2,917,455.35	\$2.917.455.35	
	407 411 573 311 404 438 725 755 112 264 773 514 504 571 441 503 523 <td>OPERATING RATIOS</td> <td></td>	OPERATING RATIOS														
1,04 1,056 1,781 770 904 968 714 772 245 302 387 404 219 290 474 296 307 245 710 166 1,44 219 219 230 474 773 68 710 166 144.0 110.00 131.95 17.74 1202 144.29 15 7303 576.51 575.50 575.30 576.61 575.200 576.203 576.2	1 1	Total # of Claims Filed	497	471	575	311	404	438	322	355	112	231	259	203	4,178	
302 387 404 219 290 474 286 307 68 270 166 145 204 159 132 71 144 74 270 166 145 204 159 132 71 144 74 574399 5745.51 5750.01 5753.38 5766.61 5752.33 5792.03 5792.03 5792.03 5792.03 5792.03 54 5035.2 2019.50 54.35.6 5305.27 5182.44 5579.03 5792.03 5792.03 5792.03 54 514150 660.50 743.70 548.66 577.64 120.02 144.00 74 74 515.20 660.50 743.70 549.60 567.50 567.90 567.90 744.60 77 515.4 128 210 117 162 216 114.60 144.60 74 74 515.1 17.5 117 162 216 114.60 144	302 387 404 219 220 474 236 307 68 353 298 309 270 166 145 204 159 132 71 144 74 133 53 88 309 309 270 166 145 204 159 132 71 144 77 133 533 88 5743.51 \$752.15 \$789.01 \$753.38 \$766.51 \$750.80 \$776.29 \$776.09 \$776.09 \$776.90 \$778.94 \$	Total I ines Filed on Claims	1,104	1,056	1,281	202	904	998	714	622	245	509	571	454	9,310	
Z70 165 145 204 159 132 71 144 74 12006 124.40 122.91 110.00 131.95 177.04 120.02 114.00 142.0 15 \$745.51 \$775.15 \$779.01 \$775.38 \$766.61 \$775.283 \$776.280 \$782.29 \$78 \$803.52 \$219.59 \$363.56 \$305.27 \$183.84 \$296.76 \$569.03 \$742.93 \$746.61 \$772.283 \$765.83 \$76 \$772.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.93 \$765.743 \$765.729 <t< td=""><td>Z70 165 145 204 159 132 71 144 74 133 53 53 68 12000 124.40 122.91 110.00 113.15 117.24 120.00 137.25 130.01 137.25 130.01 137.25 130.01 137.25 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 130.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 130.01 137.72 100.01 137.72 110.01 137.72 130.01 137.72 130.01 137.72 130.01 137.72 130.01 137.72 130.01 137.72 100.01 137.72 100.01</td></t<> <td>Runs</td> <td>302</td> <td>387</td> <td>404</td> <td>219</td> <td>290</td> <td>474</td> <td>296</td> <td>307</td> <td>68</td> <td>353</td> <td>298</td> <td>309</td> <td>3,707</td>	Z70 165 145 204 159 132 71 144 74 133 53 53 68 12000 124.40 122.91 110.00 113.15 117.24 120.00 137.25 130.01 137.25 130.01 137.25 130.01 137.25 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 130.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 100.01 137.72 130.01 137.72 100.01 137.72 110.01 137.72 130.01 137.72 130.01 137.72 130.01 137.72 130.01 137.72 130.01 137.72 100.01 137.72 100.01	Runs	302	387	404	219	290	474	296	307	68	353	298	309	3,707	
12006 12.4.4 122.91 110.00 131.95 17.7.4 120.02 114.00 14.23 15 \$745.51 \$752.15 \$759.01 \$753.38 \$766.61 \$775.283 \$775.080 \$782.29 \$78 14.25 14.25 15 \$745.51 \$775.15 \$779.01 \$775.338 \$766.61 \$775.283 \$782.62 \$782.29 \$785 \$305.27 \$183.44 \$296.76 \$193.06 \$772.38 \$766.76 \$569.00 \$772.29 \$567.00 \$782.29 \$785 \$305.70 \$66.20 \$4.37.70 \$49.00 \$1073.90 \$577.90 \$567.90 \$782.29 \$785 \$785.20 \$785.2	120.00 124.40 122.91 110.00 117.52 150.00 144.20 150.00 137.72 100.01 \$745.51 \$752.15 \$789.01 \$753.38 \$766.61 \$752.29 \$765.03 \$765.03 \$765.04 \$760.00 \$772.72 100.01 \$745.51 \$752.15 \$789.01 \$752.29 \$755.03 \$755.030 \$756.29 \$766.06 \$779.47 \$7<1	Denials (# of Runs)	270	166	145	204	159	132	7	144	74	133	53	86	1,637	
\$745.61 \$752.15 \$759.01 \$753.38 \$766.61 \$775.233 \$7750.80 \$782.29 \$782 \$805.52 \$229.56 \$305.27 \$182.44 \$5750.80 \$582.29 \$782 \$805.52 \$219.56 \$305.27 \$182.44 \$5750.80 \$582.29 \$782 \$805.70 \$418.00 \$410.70 \$49.00 \$10.73.90 \$67.30 \$416.00 \$782.29 \$782 \$15.4 \$18.8 \$210 \$11.70 \$542.90 \$67.30 \$414.60 \$110 \$12 \$15. \$10 \$11.7 \$16.2 \$286 \$16.6 \$172 \$40 \$172 \$40 \$10 \$42 \$40 \$416.00 \$410.00 \$40 \$40 \$40 \$40 \$410	\$745.51 \$752.15 \$759.01 \$752.28 \$750.80 \$752.29 \$766.66 \$769.47 \$57 \$203.22 \$219.59 \$745.51 \$753.38 \$766.61 \$752.38 \$766.66 \$769.47 \$57 \$203.22 \$219.59 \$745.51 \$29921 \$555.00 \$750.29 \$766.06 \$769.47 \$57 \$222.0 \$303.20 \$219.50 \$379.00 \$75.75 \$29921 \$555.00 \$756.76 \$201.82 \$201.82 \$201.82 \$201.82 \$250.12 \$210 \$11.70 \$201.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$250.12 \$250.12 \$210.82 \$250.12 \$250.12 \$250.12 \$250.12 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$250.12 \$210.82 \$210.82 \$210.82 \$250.12	Gross Days in AR	120.00	124.40	122.91	110.00	131.95	107.64	120.02	114.03	144.29	150.09	137.72	100.01		
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154 188 210 117 162 286 165 172 40 25 20 25 13 15 20 12 12 40 121 1/3 185 11 15 20 12 40 121 1/3 182 81 110 144 112 12 2	154 158 271 171 162 286 165 172 212 177 187 <th 187<="" td="" th<=""><td>A0425 - Ground Mileage (BLS)</td><td>411.50</td><td>540.60</td><td>562.20</td><td>292.20</td><td>369.70</td><td>542.80</td><td>378.80</td><td>414.60</td><td>93.10</td><td>425.90</td><td>387.30</td><td>357.60</td><td>4,775.30</td></th>	<td>A0425 - Ground Mileage (BLS)</td> <td>411.50</td> <td>540.60</td> <td>562.20</td> <td>292.20</td> <td>369.70</td> <td>542.80</td> <td>378.80</td> <td>414.60</td> <td>93.10</td> <td>425.90</td> <td>387.30</td> <td>357.60</td> <td>4,775.30</td>	A0425 - Ground Mileage (BLS)	411.50	540.60	562.20	292.20	369.70	542.80	378.80	414.60	93.10	425.90	387.30	357.60	4,775.30
121 120 11/1 220 <td>23 23 24 25 25 26 13 26 14 115 26 27 33 3 4<td>A0427 - Advanced Life Support</td><td>154</td><td>188</td><td>210</td><td>117</td><td>162</td><td>286</td><td>165</td><td>172</td><td>40</td><td>212</td><td>7/1</td><td>18/ E</td><td>2,070</td></td>	23 23 24 25 25 26 13 26 14 115 26 27 33 3 4 <td>A0427 - Advanced Life Support</td> <td>154</td> <td>188</td> <td>210</td> <td>117</td> <td>162</td> <td>286</td> <td>165</td> <td>172</td> <td>40</td> <td>212</td> <td>7/1</td> <td>18/ E</td> <td>2,070</td>	A0427 - Advanced Life Support	154	188	210	117	162	286	165	172	40	212	7/1	18/ E	2,070	
	2 6 7 3 10 10 10 10 10 10 10 10 10 10 10 10 10	AURUL Lesio Lite Support	121	27 1	3 3	2 19	2	164	411	21	42	12.1	, nu		1 474	
2 6 7 3 3 4 4 6 1		A0433 - ALS LVL2	2	9	201	3 m	e e	4	2 4	9	- F	2 10	5	17	51	

City of Key West - CKW Financial Summary - 01/01/17 to 12/31/17

Beginning AR Jam-16 Feb Beginning AR \$1,451,222,57 \$1653 Changes \$31,451,222,57 \$1652 Contractual Aquisments \$31,451,020,051 \$300,000,050 Contractual Aquisments \$31,451,000,050 \$300,000,050											
\$1,451,222.57 \$319,622.80 (\$40,090.22) \$330,250	Feb-16 Mar-16	Apr-16	May-16	Jun-16	Jul-16	Aug-16	Sep-16	Oct-15	Nov-16	Dec-16	Totals
\$319.622.80 (\$40,090.25)	\$1,653,757.83 \$1,614,664.38	38 \$1,760,506.85	\$1,862,472.60	\$1,940,743.27	\$2,069,903.86	\$1,013,298.11	\$1,021,934.77	\$1,069,429.40	\$1,004,700.50	\$978,188.74	\$1,451,222.57
(\$40,090.25) (\$170.527 E			•	\$270,990.60	\$230,768.40	\$183,926.40	\$252,670.75	\$198,229.65	\$218,058.65	\$303,160.20	\$3,000,362.55
921302.00	\$80,179.61) (\$80,156.04) \$84,356.89 \$267,763.96	94) (\$55,516.61) 96 \$197,970.39	\$175,977.80	(540,159.24) \$222,731.36	(\$51,901.70) \$178,786.64	(\$61,496.00) \$122,430.32	\$205,883.44	\$125,163.98	(\$55,359.20) \$162,699.45	(\$62,190.35) \$240,969.85	(\$726,035.92) \$2,254,326.63
Courtiesy Discountis \$0.00 Bad Debt Write Off \$0.00	50.00 \$0.00	\$0.00 \$00.00 \$00.00	\$0.00 \$0.00	20.00	\$0.00 (\$1,156,584.65)	\$0.00 (\$17,564.09)	\$0.0) (\$79,742.33)	\$0.00 (\$100,484.44)	\$0.00 (\$111,851.48)	\$0.00 (\$65,678.21)	\$0.00 (\$1,521,945.20)
\$0.00					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Misc Adjustments (\$31.37) (\$ Adjusted Charges \$279.501.18 \$83	(\$720.45) \$5.69 \$83.636.44 \$267.769.65	\$5.69 \$197.975.80 69.65 \$197.975.80	(\$37.56) \$175,940.24	(\$22.759.00 \$222.759.00	(\$1,317.07) (\$979.115.08)	(\$294.25) \$104.571.98	(\$10,312.76) \$115.828.35	(\$1,505.38) \$23.084.16	(\$1,906.58) \$48,901.39	(\$22.78) \$175,268.86	(\$16,259.46) \$716,121.97
				\$U00	¢.7//8_01	\$0.00	\$4 607 30	¢U U	00.02	CU US	EE 226 60
Patient Refunds \$0.00				\$0.00	\$410.93	2000	\$2,299.33	\$0.00	\$0.00 \$0.00	\$0.00	\$2.710.26
Returned Checks \$0.00 Total Refunds \$0.00	\$0.00 \$0.00 \$0.	\$0.00 \$0.00 \$0.00	\$0.00	\$0.00	\$1.119.14	\$0.00	\$0.00	\$0.00	\$0.00 00.02	\$0.00 \$0.00	\$0.00 \$7.945.86
				20.00		2000		200	20-24		
Insurance Payments (\$57,738.63) (\$107, Patient Payments (\$15,	(\$107,352.43) (\$106,698.90) R15 377 46) (\$15 228 28)	90) (\$87,632.50) 28) (\$6 377 55)	(\$85,471.26)	(\$77,584.54) (\$16.013.87)	(\$69,505.51) /so 1.04 30)	(\$84,429.74) (\$11,505,58)	(\$68,522.49) rec 637 06)	(\$81,450.50) (\$6.362.56)	(\$68,673.59) /46 730 56)	(\$76,180.41) /se 750.00/	(\$961,240.50) (\$133,523,70)
\$0.00				\$0.00	(51 643 23)	(\$3 258 44)	(5307 7F)	(S-364.67)	(\$874 64)	(S2 21567)	(91 664 43) (98 664 43)
(\$76,965.92)	(\$121,9	(\$96,0	(\$97,6	(\$93,558.41)	(\$80,253.04)	(\$99,193.76)	(\$75,468.22)	(\$88,177.73)	(\$76,287.79)	(\$85,147.07)	(\$1,113,428.63)
Net Payments (\$76,965.92) (\$122	(\$122,729.89) (\$121,927.18)	18) (\$96,010.05)	(\$97,669.57)	(\$93,558.41)	(\$78,609.81)	(\$95,835.32)	(\$75,160.44)	(\$87,813.06)	(\$75,413.15)	(\$82,931.40)	(\$1,104,764.20)
NO PROF ONLY IN				000000000000	10,000,000		VF 007 000 F0	01 001 100 10	1 071 0L00	00 000 000 PD	00 000 000
Ending Arts 21,553,757,553 \$1,514	\$1,014,064.38 \$1,700,506.89	.83 \$1,802,472.50	21,940,143.21	\$2,009,913.80	\$1,013,298.11	\$1,UZI,334.//	\$1,U03,423.4U	\$1,004,700.50	\$9/8,188./4	U2.92C,U/U,1¢	02.926,0/0,1¢
COLLECTIONS ACTIVITY Besimin Collections 60.00	co oo	00 00		\$000	60 00	\$1 154 041 40	\$1 168 747 07	C1 248 181 62	C1 348 301 30	¢1 450 218 22	\$0.00
Accounts Sant to Collections \$0.00			\$0.00	\$0.00	\$1,156,584.65	\$18,022.79		\$100,490.60		\$67,466.41	\$1,534,198.26
				\$0.00	\$0.00	(\$958.70)		(\$6.16)	(\$9-50)	(\$1,788.20)	(\$2,753.06)
Ending Collections \$0.00	\$0.00 \$0.00	\$0.00 \$0.00	\$0.00	\$0.00	\$1,154,941.42	\$1,168,747.07	\$1,248,181.62	\$1,348,301.39	\$1,459,318.23	\$1,522,780.77	(18,004,43) \$1,522,780.77
OPERATING RATIOS											
				347	448	88	361	607	373	605	5,766
Total Lines Fired on Claims Runs 4.30	242	491 336	306	364	310	240	338	261	049 286	1,2/3 413	4,016
Denials (# cf Runs) 228	258	296 138		60	56	80	214	197	189	188	1,996
17.	190.08 184.	211	206.61	246.59	124.46	134.13	144.22	142.44	131.60	133.92	
Avg Charge / Transport	\$733.62 \$735.07	07 \$754.43	\$757.35	\$744.48	\$744.41	\$766.36	\$747.55	\$759.50	\$762.44	\$734.04	\$747.10
ANE				-		100180		-	+/-007¢		
A0425 - Grcund Mileage (ALS) 819.20 A0425 - Grcund Mileage (BLS) 615.40	489.50 985.80 340.00 701.40	.80 798.10 .40 422.40	675.50 341.70	721.00 506.90	643.90 446.70	584.20 228.40	647.80 426.20	549.80 341.90	371.70	646.40 750.30	8,138.20 5,493.00
				• •	• -	• •					
bort				197	168	154	189	151	152	171	2,145
AU425 - Basic Life Support Errergent 184		201 120	106	144	120	70	131	n 86	116	220	1,617
A0433 - ALS LVL2 2	2	8		e	-	2	-	e	80	5	40

Revenue per Run \$277.25

From a logistics perspective, explain how your organization intends to interact and interface with the City in the performance of the Services covered under the Request for Proposals.

- AMB believes in a true partnership that involves frequent communication, including inperson meetings when possible.
- AMB will conduct monthly touch-base calls with the appropriate City staff members.
- In addition, AMB will commit to quarterly in-person meetings, or as requested.

Specify the address of the Firm's designated office where the majority of the work on this project will be performed. Specify address of Firm's other offices where any part of the work for these Services will be performed, if applicable.

100% of the City's work is currently performed, and will continue, at the AMB headquarters located at 100 Fulton Court, Paducah, Kentucky 42001.

Describe any limitations that may exist that would impact your organization's ability to perform the services covered under this RFP.

There are no limitations that would impact AMB's ability to positively perform the services.

PRICING PROPOSAL

AMB offers the proposed services to the City for a percentage of net cash collected. Pricing is valid for the *entire term of the contract, including contract extensions*.



Pricing is Based on Percent of Net Cash Collected	Fee
<u>OPTION 1: Comprehensive Billing Only</u>	
Comprehensive AMB Billing Services – All Inclusive Pricing Integration of City's ePCR and ESO Billing System	3.45%
<u> OPTION 2: Billing, ePCR, plus Health Data Exchange (HDE)</u>	
Comprehensive AMB Billing Services – All Inclusive Pricing Electronic Patient Care Reporting system (ePCR) of the City's choice (including ESO, EMS Charts, ImageTrend) plus HDE EMS connection fee	4.50%
<u>OPTION 3: Billing, ePCR, plus HDE and Emergency Reporting Fire</u>	
Comprehensive AMB Billing Services – All Inclusive Pricing	
ePCR of the City's choice (including ESO, EMS Charts, ImageTrend) plus HDE EMS connection fee and City's portion of Emergency Reporting Fire	5.75%
OPTION 4: Billing, ePCR, plus HDE and Hardware	
Comprehensive AMB Billing Services – All Inclusive Pricing	
ePCR of the City's choice (including ESO, EMS Charts, ImageTrend) plus HDE EMS connection fee and six (6) Panasonic Toughbook CF20 laptop computers	5.45%
<u>OPTION 5: All Inclusive Premium</u>	
Comprehensive AMB Billing Services – All Inclusive Pricing	
ePCR of the City's choice (including ESO, EMS Charts, ImageTrend) plus HDE EMS connection fee, six (6) Panasonic Toughbook CF20 laptop computers and Emergency Reporting Fire	6.50%

PLUS FLAT FEE FOR MEDICAID CLAIMS

Flat rate for Medicaid related collections. Price per Medicaid claim....... \$5.95

All-inclusive Pricing = The City will never see any additional charges for AMB's services

All of the features below are included in the pricing for services:

- S Commissions for participation in Public Emergency Medical Transportation Program
- All credit card fees
- 8 All postage, mailing forms, insurance forms, envelopes and supplies
- 8 All costs associated with maintaining a lockbox for the City
- All costs related to processing electronic submission of claims
- 8 All costs for the preparation of and responding to requests for medical records
- UNLIMITED Onsite Training and Support
- S UNLIMITED Dynamic, interactive dashboards accessible via smartphone/devices
- **UNLIMITED** Custom Reports designed by AMB Reporting and Analytics Specialists
- **S** GUARANTEED Insurance Verification Services
- S GUARANTEED 100% HIPAA Compliance
- **GUARANTEED** Coding Accuracy
- *GUARANTEED* Excellent Customer Service, including frequent on-site visits

FAMILIARITY WITH FLORIDA AND THE FLORIDA KEYS

AMB is extremely familiar with insurance processing in Florida and the Florida Keys. We have processed insurance claims in the Florida environment since 2006, and this is evident through the high collection rates that we achieve for our clients.

CLIENT REFERENCES

AMB encourages the City to contact ANY AMB client regarding the results and service that we provide. AMB has over two hundred thirty (230) clients nationwide. We have provided three (3) references located in the State of Florida for the City. This strong network of clients allows AMB the opportunity to identify state or region-wide issues/trends that may also be affecting your service. Please contact us if you would like additional references.

References	
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Service Name	Contact	Phone	Email Address
Miramar Fire, Florida	Marigel Bilbao	954.602.3044	mbilbao@miramarfl.gov
Hallandale Beach, Florida	Mark Ellis	561.324.4400	mellis@hallandalebeachfl.gov
Manatee County, Florida	Mark Jones	941.749.3500 ext 1657	marc.jones@mymanatee.org

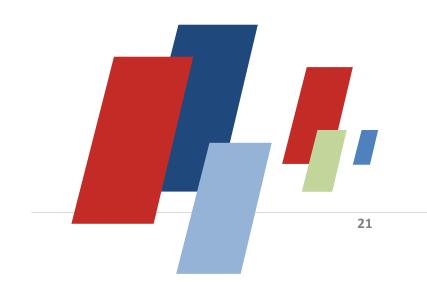
We are proud of the partnerships with our clients. **AMB is currently under contract with over one hundred twenty-five (125) municipal EMS services.** We are proud to have a strong presence with governmental agencies.

AMB has provided EMS transport billing services since 2005. That amounts to hundreds of satisfied clients receiving increased revenues for twelve (12) years.



TAB 3: Attachments





PROPOSAL FORM

BID PROPOSAL FORM

The City of Key West

Address: 1300 White Street, Key West, Florida 33040

EMS Billing Services

Project Title:

To:

Bidder's contact person for additional information on this Proposal:

Company Name: <u>Ambulance Medical Billing</u>

Contact Name & Telephone #: Bill Harrod (855) 347-1360

Email Address: ____bharrod@marsbilling.com

BIDDER'S DECLARATION AND UNDERSTANDING

The undersigned, hereinafter called the Bidder, declares that the only persons or parties interested in this Proposal are those named herein, that this Proposal is, in all respects, fair and without fraud, that it is made without collusion with any official of the Owner, and that the Proposal is made without any connection or collusion with any person submitting another Proposal on this Contract.

The Bidder further declares that he has carefully examined the Contract Documents for the construction of the project, that he has personally inspected the site, that he has satisfied himself as to the quantities involved, including materials and equipment, and conditions of work involved, including the fact that the description of the quantities of work and materials, as included herein, is brief and is intended only to indicate the general nature of the work and to identify the said quantities with the detailed requirements of the Contract Documents, and that this Proposal is made according to the provisions and under the terms of the Contract Documents, which Documents are hereby made a part of this Proposal.

CONTRACT EXECUTION AND BONDS

The Bidder agrees that if this Proposal is accepted, he will, within 10 days, not including Saturdays and legal holidays, after Notice of Award, sign the Contract in the form annexed hereto and will provide evidence of holding required licenses and certificates as indicated in the Contract Documents.

CERTIFICATES OF INSURANCE

Bidder agrees to furnish the Owner, before commencing the work under this Contract, the certificates of insurance as specified in these Documents.

ADDENDA

The Bidder hereby acknowledges that he has received Addenda No's. 1, ____,

(Bidder shall insert No. of each Addendum received) and agrees that all addenda issued are hereby made part of the Contract Documents, and the Bidder further agrees that his Proposal(s) includes all impacts resulting from said addenda.

SALES AND USE TAXES

The Bidder agrees that all federal, state, and local sales and use taxes are included in the stated bid prices for the work.

SURETY

Ambulance Medical Billing			whose address is
100 Fulton Court ,	Paducah	, <u>Kentucky</u> ,	42001
Street	City	State	Zip

BIDDER

The name of the Bidder submitting this Proposal is Ambulance Medical Billing

			doing business at
100 Fulton Court	, Paducah	, Kentucky ,	42001
Street	City	State	Zip

which is the address to which all communications concerned with this Proposal and with the Contract shall be sent.

The names of the principal officers of the corporation submitting this Proposal, or of the partnership, or of all persons interested in this Proposal as principals are as follows:

Bill Harrod	Lloyd Ledet
Mark Edwards	Mary Katz
Paul Edwards	Elizabeth Edwards
George Edwards	Walter Edwards

If Sole Proprietor or Partnership

IN WITNESS hereto the undersigned has set his (its) hand this _____ day of _____ 2017.

Signature of Bidder

Title

If Corporation

IN WITNESS WHEREOF the undersigned corporation has caused this instrument to be executed and its seal affixed by its duly authorized officers this <u>17th</u> day of <u>January</u> 2017.

(SEAL)

ANTI-KICKBACK AFFIDAVIT

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ANTI-KICKBACK AFFIDAVIT

STATE OF	Kentucky)
		: SS
COUNTY O	F_McCracken)

I, the undersigned hereby duly sworn, depose and say that no portion of the sum herein bid will be paid to any employees of the City of Key West as a commission, kickback, reward or gift, directly or indirectly by me or any member of my firm or by an officer of the corporation.

By: Bill Harrod

Sworn and subscribed before me this <u>17th</u> day of <u>January</u> <u>20 18</u>.

NOTARY PUBLIC, State of Kentucky at Large

My Commission Expires:

* * * * * *

Sworn Statement on Public Entity Crimes

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SWORN STATEMENT UNDER SECTION 287.133(3)(A) FLORIDA STATUTES ON PUBLIC ENTITY CRIMES

THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with Bid or Proposal for _ EMS Billing Services

2. This sworn statement is submitted by <u>Ambulance Medical Billing</u> (Name of entity submitting sworn statement)

whose business address is 100 Fulton Court, Paducah, KY 42001

and (if applicable) its Federal Employer Identification Number (FEIN) is 61-092-5848

(If the entity has no FEIN, include the Social Security Number of the individual

signing this sworn statement

3. My name is Bill Harrod (Please print name of individual signing)

and my relationship to the entity named above is Executive Director

4. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), <u>Florida Statutes</u>, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including but not limited

to, any bid or contract for goods or services to be provided to any public or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, material misrepresentation.

- 5. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), <u>Florida Statutes</u>, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication guilt, in any federal or state trial court of record relating to charges brought by indictment information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
- 6. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means
 - a. A predecessor or successor of a person convicted of a public entity crime; or
 - b. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
- 7. I understand that a "person" as defined in Paragraph 287.133(1)(8), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
- 8. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. (Please indicate which statement applies).

X Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, nor any affiliate of the entity have been charged with and

convicted of a public entity crime subsequent to July 1, 1989, AND (Please indicate which additional statement applies.)

There has been a proceeding concerning the conviction before a hearing of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. (Please attach a copy of the final order.)

The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. (Please attach a copy of the final order.)

 \times The person or affiliate has not been put on the convicted vendor list. (Please describe any action taken by or pending with the Department of General Services.)

(Signature)

1/17/18

(Date)

STATE OF Kentucky

COUNTY OF McCracken

PERSONALLY, APPEARED BEFORE ME, the undersigned authority,

Bill Harrod who, after first being sworn by me, affixed his/her

(Name of individual signing)

signature in the space provided above on this <u>17th</u> day of <u>January</u>, 20<u>18</u>.

My commission expires:

NOTARY PUBLIC

Indemnification Form

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CITY OF KEY WEST INDEMNIFICATION FORM

To the fullest extent permitted by law, the CONSULTANT expressly agrees to indemnify and hold harmless the City of Key West, their officers, directors, agents and employees (herein called the "indemnitees") from any and all liability for damages, including, if allowed by law, reasonable attorney's fees and court costs, such legal expenses to include costs incurred in establishing the indemnification and other rights agreed to in this Paragraph, to persons or property, caused in whole or in part by any act, omission, or default by CONSULTANT or its subcontractors, material men, or agents of any tier or their employees, arising out of this agreement or its performance, including such damages caused in whole or in part by any act, omission or default of any indemnitee, but specifically excluding any claims of, or damages against an indemnitee resulting from such indemnitee's gross negligence, or the willful, wanton or intentional misconduct of such indemnitee or for statutory violation or punitive damages are caused by or result from the acts or omissions of the CONSULTANT or its subcontractors, material men or agents of any tier or their respective employees.

Indemnification by CONSULTANT for Professional Acts. CONSULTANT hereby agrees to indemnify the City of Key West and each of its parent and subsidiary companies and the directors, officers and employees of each of them (collectively, the "indemnitees"), and hold each of the indemnitees harmless, against all losses, liabilities, penalties (civil or criminal), fines and expenses (including reasonable attorneys' fees and expenses) (collectively, "Claims") to the extent resulting from the performance of CONSULTANT'S negligent acts, errors or omissions, or intentional acts in the performance of CONSULTANT'S services, or any of their respective affiliates, under this Agreement. If claims, losses, damages, and judgments are found to be caused by the joint or concurrent negligence of the City of Key West and CONSULTANT, they shall be borne by each party in proportion to its negligence.

The indemnification obligations under the Contract shall not be restricted in any way by any limitation on the amount or type of damages, compensation, or benefits payable by or for the CONSULTANT under Workers' Compensation acts, disability benefits acts, or other employee benefits acts, and shall extend to and include any actions brought by or in the name of any employee of the CONSULTANT or of any third party to whom CONSULTANT may subcontract a part or all of the Work. This indemnification shall continue beyond the date of completion of the work.

CONSULTANT:	Ambulance Medical Billing	SEAL:
	100 Fulton Court, Paducah, KY 42001	
	Address	
	Signature Bill Harrod	

Print Name Executive Director

DATE: Title 1/17/18

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N/A

LOCAL VENDOR CERTIFICATION PURSUANT TO CITY OF KEY WEST ORDINANCE 09-22 SECTION 2-798

The undersigned, as a duly authorized representative of the vendor listed herein, certifies to the best of his/her knowledge and belief, that the vendor meets the definition of a "Local Business." For purposes of this section, "local business" shall mean a business which:

- a. Principle address as registered with the FL Department of State located within 30 miles of the boundaries of the city, listed with the chief licensing official as having a business tax receipt with its principle address within 30 miles of the boundaries of the city for at least one year immediately prior to the issuance of the solicitation
- b. Maintains a workforce of at least 50 percent of its employees from the city or within 30 miles of its boundaries.
- c. Having paid all current license taxes and any other fees due the city at least 24 hours prior to the publication of the call for bids or request for proposals.
 - Not a local vendor pursuant to Ordinance 09-22 Section 2-798
 - Qualifies as a local vendor pursuant to Ordinance 09-22 Section 2-798

If you qualify, please complete the following in support of the self-certification & submit copies of your County and City business licenses. Failure to provide the information requested will result in denial of certification as a local business. Business Name Phone:

Current Local Address:	Fax:			
(P.O Box numbers may not be used to establish status)				
Length of time at this address:				
	Date:			
Signature of Authorized Representative				
STATE OF	COUNTY OF			
The foregoing instrument was acknowledged before me this 2015.	day of			
By	, of			
(Name of officer or agent, title of officer or agent)	(Name of corporation acknowledging)			
or has produced identification	as identification			
(Type of identification)				
	Signature of Notary			
Return completed form with Supporting documents to: City of Key West Purchasing	owledged before me this day of, of, of			
	Title or Rank			
City of Key west Furchasing	Title or Rank			

Domestic Partnership Affidavit

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EQUAL BENEFITS FOR DOMESTIC PARTNERS AFFIDAVIT

STATE OF <u>Kentucky</u>) : SS COUNTY OF <u>McCracken</u>)

I, the undersigned hereby duly sworn, depose and say that the firm of Ambulance Medical Billing

provides benefits to domestic partners of its employees on the same basis as it provides benefits to employees' spouses, per City of Key West Code of Ordinances Sec. 2-799.

By:_____

Sworn and subscribed before me this <u>17th</u> day of <u>January</u>, 20<u>18</u>

NOTARY PUBLIC, State of <u>Kentucky</u> at Large

My Commission Expires:

* * * * * *

Cone of Silence Affidavit

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CONE OF SILENCE AFFIDAVIT

STATE OF <u>Kentucky</u>) : SS COUNTY OF <u>McCracken</u>)

I, the undersigned hereby duly sworn, depose and say that all owner(s), partners, officers, directors, employees and agents representing the firm of <u>Ambulance Medical Billing</u> have read and understand the limitations and procedures regarding communications concerning City of Key West issued competitive solicitations pursuant to City of Key West Ordinance Section 2-773 Cone of Silence.

By: Bill Harrod

Sworn and subscribed before me this

<u>17th</u> day of <u>January</u> 20<u>18</u>.

NOTARY PUBLIC, State of Kentucky at Large

My Commission Expires: 8/19/18

* * * * * *

SSAE 16 / SOC 1 Type 2 Audit

AMB has engaged in a SSAE 16 / SOC 1 Type II Audit for the past several years. These audits provide the added assurance to our clients that we are using the most efficient, effective and compliant processes.



AMB has chosen to pursue SSAE 16/SOC 1 Type II audits versus the SAS 70 because it goes beyond the SAS 70. The SOC 1 Type II verifies controls and processes and requires a written assertion regarding the design and operating effectiveness of the controls being reviewed.

We have included a copy of the latest auditor's completion report for your review, which includes a summary of the report findings. In the interest of conserving space, a copy of the entire fifty-eight (58) page SOC 1 Type 2 report is available upon request.



April 20, 2017

Mr. Mark Edwards Credit Bureau Systems, Inc. 100 Fulton Court Paducah, Kentucky 42001

Dear Mark:

We were engaged to examine Credit Bureau Systems, Inc.'s ("CBS" or the "Company") description of its billing, collections, and credit-related services (the "System") and related controls for processing user entities' transactions (the "Description") throughout the period March 1, 2016 to February 28, 2017 (the "Specified Period") and the suitability of the design and operating effectiveness of controls to achieve the related control objectives stated in the Description. This letter documents the completion of services and related reports and other deliverables as defined in the engagement letter dated November 14, 2016 that Elliott Davis Decosimo", "we" or "us") has provided to you.

Engagement Objectives and Scope of Work Performed

Our examination was made in accordance with attestation standards established by the American Institute of Certified Public Accountants (AICPA). The objective of our examination was to render our report, which expressed our opinion on (a) the Company's description of the controls that may be relevant to user entities' internal controls, (b) whether those controls were suitably designed to achieve the related control objectives stated in the Description, and (c) whether the controls that we tested were operating effectively to provide reasonable, but not absolute, assurance that the related control objectives stated in the Description were achieved during the Specified Period.

The scope of our examination included the controls related to services provided by the Company throughout the Specified Period surrounding the Company's Description.

Our work included procedures as we considered necessary in the circumstances to obtain a reasonable basis for rendering our opinion. Based on our consideration of the risks, which were a part of the procedures we performed, we have concluded (and documented in the opinion of the SOC 1, Type II report) that:

- The Description fairly presents the System that was designed and implemented throughout the Specified Period.
- b) The controls related to the control objectives stated in the Description were suitably designed to provide reasonable assurance that the control objectives would be achieved if the controls operated effectively throughout the Specified Period and user entities applied the complementary user entity controls contemplated in the design of the Company's controls throughout the Specified Period.

700 East Morehead Street, Suite 400, Charlotte, NC 28202-2790 Phone: 704.333.8881 Fax: 704.333.2905 www.elliottdavis.com c) The controls tested, which together with the complementary user controls referred to in the scope paragraph in this section, if operating effectively, were those necessary to provide reasonable assurance that the control objectives stated in the Description were achieved, operated effectively throughout the Specified Period.

The Company's responsibilities and assumptions are detailed in the engagement letter as referenced above.

Management Recommendations

During the course of this engagement, our team noted one opportunity for CBS to improve its internal control structure and/or its operational efficiencies. We have documented these opportunities in the matrix attached to this letter (see Attachment A).

Restrictions on Use

The report states that it is intended solely for the use of CBS, user entities of the Company's System during some or all of the Specified Period, and the independent auditors of such user entities, who have a sufficient understanding to consider it, along with other information including information about controls implemented by user entities themselves, when assessing the risks of material misstatements of user entities' financial statements. If the Company wishes to make reference to Elliott Davis Decosimo or to disclose or disseminate in any manner any portion of any deliverable to a third party other than identified above, you agree to first, (i) provide us with a draft of the proposed disclosure, (ii) obtain our advance written approval and (iii) if requested by us, obtain from any specified party and provide to us, a non-disclosure agreement and/or release in a form satisfactory to us in our sole discretion.

Engagement Completion

We have completed the tasks outlined in our arrangement letter dated November 14, 2016 and accordingly, have delivered our final reports.

It was a pleasure working with you during this engagement and we look forward to working with you again. Please feel free to contact Jay Brietz in the office at 704-808-5247 with any questions you may have.

Very truly yours,

Robert J. Bm Ky

Robert J. Brietz, Jr., CPA, CIA Shareholder

See Attachment A - Management Recommendations

Credit Bureau Systems, Inc. Attachment A – Management Recommendations For the audit period March 1, 2016 to February 28, 2017



Control Objective	Control Activity #	Control Activity	Test/Observation	Potential Improvement	Notes
3 – Personnel Administration – CBS & AMB	3.04	A termination checklist is completed by the department manager within 48 hours after an employee's termination.	For a sample of terminations, inspected completed termination checklists and verified that a termination checklist was completed by the department manager within 48 hours after an employee's termination.	We understand that a new human resources tool was implemented to better track the completion of termination checklists. We recommend setting up a software- based trigger to remind users that termination checklists must be completed within 48 hours after an employee's termination.	Did this observation result in a reportable exception? ☑ - Yes □ - No

020.06 - CBS - 2017 SOC 1 Recommendations

HIPAA-HITECH Audit

AMB completes a HIPAA-HITECH Self Assessment Audit on a yearly basis. This report provides a risk assessment of the safeguards that should be in place when handling patient health information (PHI).

A copy of the introductory letter for this year's audit is included below. In the interest of conserving space for this proposal, a copy of the entire fifty-nine (59) page report is available upon request.



Proof of Insurance

AMB agrees to hold the City of Key West harmless from liability incurred in the performance of the contract, if any, resulting from failure of AMB. Additionally, AMB agrees to comply with all laws as applicable for work with the City. Upon execution of a contract, AMB will comply with all the necessary insurance requirements, and will add the City as an additional insured party to our policy. Below is a sample of our insurance coverage.

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Credit Bureau Systems 100 Fulton Court Puducah, KY 42001					SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE							
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C) 25 (2014/01) S18875026/M188		ACC	ORD n	name and logo are registe	ered ma			ORD CORPORATION.	All righ	ts reserve

ADDENDA

AMB agrees that its Proposal includes all impacts resulting from said addenda.

The Proposer hereby acknowledges that he has received Addenda No's. <u>1</u>, <u>___</u>, <u>___</u>, <u>___</u>. Proposer shall insert No. of each Addendum received and agrees that all addenda issued are hereby made part of the Contract Documents, and the Proposer further agrees that his Proposal(s) includes all impacts resulting from said addenda.

CONCLUDING STATEMENT

AMB is 100% ready and able to continue support to the City as detailed in the Request for Proposal. We are confident that we are the best option for the City, and we welcome any additional discussion in making sure that the City's needs are met.

AMB is pleased to provide the City of Key West with industry-leading billing and collection systems, service, and results.



END OF PROPOSAL