



### MISSION

As the nation's leader in disaster response and recovery services, the mission of our team is to support communities and help the families in time of need.

### VALUES

Ensure safety, integrity, commitment to service and teamwork.

### VISION

Transform the industry through innovative and sound initiatives to support all communities with their environmental, infrastructure and sustainability needs.

[www.ashbritt.com](http://www.ashbritt.com)

### REQUEST FOR PROPOSAL:

**RFP #002-21 for**

**Professional Services for Disaster Services**

### PLEASE DELIVER TO:

City Clerk,  
City of Key West, FL  
1300 White Street  
Key West, FL 33040

### OPENING DATE & TIME ON:

*April 9, 2021 at 03:00 PM EST*

AshBritt, Inc.

565 East Hillsboro Blvd. Deerfield Beach, FL 33441

Phone: 954.725.6992 | Fax: 954.725.6991

Email: [response@ashbritt.com](mailto:response@ashbritt.com)

Contact: Dow Knight  
24hrs: 954-818-4416



OUR PROMISE

Your dedicated partner in response & recovery.  
There when you need us.

## *AshBritt Inc. Response to the City of Key West*







April 1, 2021

Attn: City Clerk  
City of Key West  
1300 White Street  
Key West, FL 33040

RE: RFP 002-21 for Professional Services for Disaster Response

To Whom it May Concern,

AshBritt, Inc. (AshBritt) is the national leader in disaster response and recovery operations and is pleased to respond to the City of Key West's RFP for Professional Services for Disaster Response.

▲ *Experience*

Originally founded as a landscape company, AshBritt's first disaster response was in support of Hurricane Andrew in 1992. Since then, AshBritt has managed and performed more than 400 disaster recovery projects and 31 special environmental projects across the United States since our inception in 1992. We have been directly involved in the disaster recovery efforts of over 60 federally declared disasters in 20 states. AshBritt is one of only two firms to have been a part of the National Response Framework since 1998 as a debris contractor for the United States Army Corps of Engineers (USACE).

*As the City's disaster response contractor since 2010, AshBritt has an unmatched knowledge and experience working for the City of Key West.*

In response to Hurricane Irma in 2017, AshBritt removed 146,000 cubic yards of debris, 23,000 pounds of putrescent debris, seagrass, sand, HHW, construction debris, white goods, and other similar debris types for the City of Key West.

▲ *Recent Experience*

**Oregon Wildfires (2020-2021):** AshBritt is performing private property debris removal for Jackson County, OR and Lane County, OR. These operations include the removal of dead or dying hazardous trees from the private property, the removal and disposal of the ash footprint, which consists of metals, ash and fire debris, concrete, and contaminated soil and residual ash. Once these materials are removed, soil testing is performed on each individual lot, and if the lot is deemed as clean of all fire debris, then erosion control measures are put in place.

**Hurricane Dorian (2019):** AshBritt removed 615,000 cubic yards of debris and 5,100 hazardous leaning trees and limbs in response to Hurricane Dorian in Charleston County, SC. Four debris management sites were opened, developed, staffed, and operated in the affected area. We employed and managed 130 debris hauling units and tree crews; ultimately, 7,000 tons of reduced vegetative debris was hauled out from the TDSR sites. At the height of the project, AshBritt collected more than 30,000 cubic yards of debris in one day.

**Hurricane Michael (2018):** AshBritt conducted 11 disaster debris removal projects throughout the panhandle of Florida. During the tenure of these projects, AshBritt (i) removed 13,700,000 cubic yards of disaster-generated debris from various jurisdictions (ii) removed 145,000 hazardous hanging limbs and 75,000 hazardous trees (iii) managed 16 temporary debris storage and reduction sites for our operations.

**California Fires (2017):** AshBritt completed a project tasked by the USACE to conduct a Private Property Debris Removal (PPDR) operation for fire-damaged homes and structures in Sonoma, Napa, Mendocino, and Lake Counties, California. AshBritt was responsible for (i) removing contaminated soil, ash, metal, concrete, and other related debris streams on 1,900 properties (ii) removing 770,000 tons of fire debris within the four counties (iii) performing air monitoring and implementing erosion control methods throughout (iv) certifying more than 1,700 hauling units and utilizing hundreds of pieces of loading equipment. At our peak, AshBritt had 115 active debris



removal crews collecting 25,000 tons of fire debris in one day.

**Hurricane Irma (2017):** AshBritt completed 67 separate disaster debris removal and recovery missions throughout the states of Florida, Georgia, and South Carolina in response to Hurricane Irma. We removed 10,700,000 cubic yards of debris for these missions. AshBritt was the debris removal contractor for all of Collier County, Florida. This was the largest debris removal project conducted in response to Hurricane Irma. In addition to removing 3,600,000 cubic yards of debris, we removed HHW, white goods, marine debris, hazardous trees, and provided debris management site services, emergency push, vac trucks, meals ready to eat, generators, and port-o-lets.

As mentioned previously, **AshBritt was the debris removal contractor for the City of Key West, FL, and Monroe County, Florida.** The Monroe County, FL project was the most challenging debris removal mission in response to Hurricane Irma due to numerous logistical factors requiring specialized equipment to work in and throughout the Florida Keys. During this project, we removed 400,000 cubic yards of debris for this mission in addition to supplying two base camps capable of housing 1,100 people.

#### ▲ *Financial Strength*

AshBritt's current bonding capacity is \$650,000,000. AshBritt underwrote \$100,000,000 during our operation for the United States Army Corps of Engineers (USACE) Hurricane Katrina mission and currently has \$50,000,000 of company working capital.

#### ▲ *Commitment to Safety*

AshBritt maintains an excellent safety record. **Our Experience Modification Rating is .71.**

#### ▲ *Understanding of Work to Be Completed*

AshBritt collected and removed 8,400,000 cubic yards of debris during the first 90 days of our 2018 Hurricane Michael mission, 8,000,000 cubic yards of debris during the first 90 days of our 2017 Hurricane Irma mission, and 9,000,000 cubic yards of debris during the first 60 days of our Hurricane Katrina USACE mission. We work year-round with the federal and state agencies governing disaster recovery, specifically FEMA. We understand the importance of maximizing federal reimbursement to our clients, and we have proven experience completing missions expeditiously for maximum reimbursement.

#### ▲ *Local Partners*

Working with local and regional partners and with small and minority-owned businesses is one of AshBritt's core corporate values. We look forward to identifying additional local and regional subcontracting partners.

#### **Primary Contact for RFP:**

Dow Knight, SVP  
Office: (954) 725-6992  
Fax: (954) 725-6991  
Toll-Free: (800) 244-5094  
Mobile: (954) 818-4416  
Email: [dow@ashbritt.com](mailto:dow@ashbritt.com)

#### **Corporate Headquarters:**

565 East Hillsboro Boulevard  
Deerfield Beach, FL 33441  
Office: (954) 725-6992  
Fax: (954) 725-6991  
Toll-Free: (800) 244-5094  
Web: [www.ashbritt.com](http://www.ashbritt.com)

#### **Contact with the Ability to Bind AshBritt:**

Dow Knight, SVP  
Office: (954) 725-6992  
Fax: (954) 725-6991  
Toll-Free: (800) 244-5094  
Mobile: (954) 818-4416  
Email: [dow@ashbritt.com](mailto:dow@ashbritt.com)

AshBritt explicitly accepts all conditions and requirements contained in this RFP. We appreciate your time and consideration and look forward to continuing our relationship as your disaster recovery partner.

Sincerely,

A blue ink signature of Dow Knight, consisting of a stylized 'D' followed by a horizontal line.

Dow Knight  
Sr. Vice President



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*We are there when  
you need us.*



## ABOUT US

AshBritt is a national emergency management, logistics and disaster response contractor. The AshBritt Foundation is the philanthropic arm of the AshBritt organization supporting four primary areas: Disaster Impacted Communities, Vocational Schools and Technical Training, Youth Education, and Mental Health.

## MISSION

The AshBritt Foundation supports communities before, during, and after a crisis event.

## PRIMARY AREAS OF SUPPORT



### Disaster Impacted Communities

To give back to communities where AshBritt works post-disaster and to support the long-term recovery of disaster impacted communities.



### Vocational Schools and Technical Training

To support programs and educational facilities providing technical training skills, and individuals in those programs.



### Youth Education

To provide opportunities for young people to learn about emergency management response and recovery and to support STEM learning opportunities.



### Mental Health

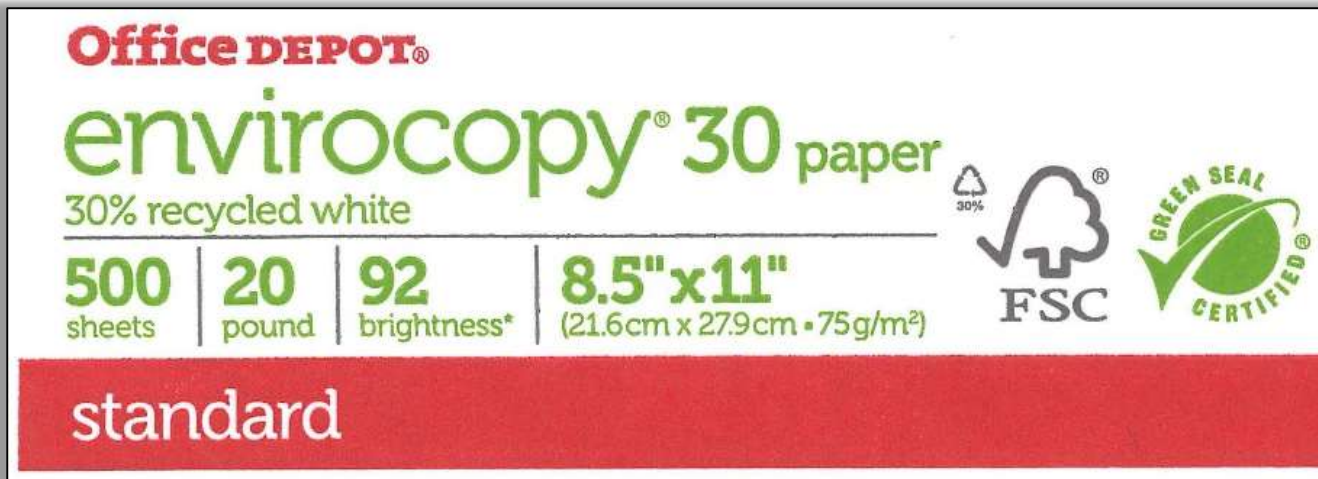
To provide resources and support to organizations and initiatives that serve the mental health needs of a community.



AshBritt Team Members may only temporarily live and work in disaster impacted regions, but we become forever members of the communities where we live and serve.

[COMMUNITYPARTNERSHIPS@ASHBRITT.COM](mailto:COMMUNITYPARTNERSHIPS@ASHBRITT.COM)

AshBritt, Inc. is vigorously committed to contributing and fostering environmental conservation and sustainability through both our corporate and operational practices. Internally, we promote and maintain a robust recycling program in which employees reduce the waste of office paper, supplies, computers, electronics, mercury-containing light bulbs, and other applicable products. Recycling containers for paper goods, plastic bottles, and cans are made readily accessible to employees at both our corporate and our satellite offices. Furthermore, we use recycled paper and office products to the greatest practical extent. As such, we wish to express that:



**100% of the paper in this proposal is recycled paper**



 Printed on 30% post-consumer recycled paper.



## THE ASHBRIIT DIFFERENCE



AshBritt's participation in the **National Response Framework** dates back to 1998 as a debris contractor for the **United States Army Corps of Engineers (USACE)**.

**400+ DISASTER RESPONSE MISSIONS**  
**31 SPECIAL ENVIRONMENTAL PROJECTS**  
**60+ FEDERALLY DECLARED DISASTERS**  
**20 DIFFERENT STATES**



In the last seven years, AshBritt removed over 30,000,000 cubic yards of debris. Giving AshBritt more experience than any other company in the industry.

**ASHBRITT'S BONDING CAPACITY IS \$650,000,000 AND HAS \$50 MILLION OF COMPANY WORKING CAPITAL**



AshBritt's Senior Operations team has worked together for at least 15 years.



### HURRICANE KATRINA USACE MISSION 2005

- Collected and removed 9,000,000 cubic yards (YD<sup>3</sup>) of debris during the first 60 days.
- Average production rate of 150,000 YD<sup>3</sup>/day. Collected & removed 21,500,000 YD<sup>3</sup> of debris.
- Underwrote \$100,000,000.



### HURRICANE IRMA & HURRICANE HARVEY 2017

- Activated as the prime contractor in 80 jurisdictions in Florida, Georgia, South Carolina, and Texas.
- AshBritt cleared and processed 12,000,000 YD<sup>3</sup> of debris.



### U.S. ARMY CORPS OF ENGINEERS MISSION, NORTHERN CALIFORNIA FIRES 2017

- AshBritt conducted fire debris removal operations on 1,900 properties in Northern California.
- Removed 770,000 tons of fire debris within the 4 impacted jurisdictions.
- At peak, AshBritt had 115 debris removal crews working, 553 trucks & moved 25,000 tons of fire debris in one day.



### HURRICANE MICHAEL 2018

- 11 separate debris removal missions across Florida and Georgia.
- Collected over 13,700,000 YD<sup>3</sup> of disaster-generated debris.
- Managed 16 Debris Management Sites.



### HURRICANE DORIAN 2019

- Collected 615,000 YD<sup>3</sup> of disaster-generated debris.



AshBritt has an Experience Modification Rating of 0.71 and an ISNetworld safety "A" ranking.

AshBritt takes pride in being part of the **long-term recovery** of a community and has contributed over **\$5 Million to community driven initiatives through the AshBritt Foundation.**



### SUPPORTING LOCAL & SMALL BUSINESSES

AshBritt works with Small, Disadvantaged, Minority-Owned, Women-Owned, HUB Zone, and Veteran-Owned business enterprises.

ASHBRITT.COM

## ■ *Table of Abbreviations*

- |  |   |
|--|---|
| <ul style="list-style-type: none"><li>■ ACI - Air Curtain Incinerator</li><li>■ ACM - Asbestos-Containing Materials</li><li>■ ADA - American Disability Act</li><li>■ ADMS - Automated Debris Management System</li><li>■ AHA - Activity Hazard Analysis</li><li>■ C&amp;D - Construction &amp; Demolition</li><li>■ CEMP - Comprehensive Emergency Management Plans</li><li>■ CFR - Code of Federal Regulations</li><li>■ CQCM - Contractor Quality Control Management</li><li>■ DBE - Disadvantaged Business Enterprise</li><li>■ DEMHS - Division of Emergency Management and Homeland Security</li><li>■ DFO - Disaster Field Office</li><li>■ DSR - Damage Survey Reports</li><li>■ EHSM - Environmental Health &amp; Safety Manager</li><li>■ EOC - Emergency Operations Center</li><li>■ EPA - Environmental Protection Agency</li><li>■ EPLS - Excluded Party List System</li><li>■ ER - Emergency Relief</li><li>■ FAR - Federal Acquisition Regulations</li><li>■ FCO - Federal Coordinating Officer</li><li>■ FDEM - Florida Division of Emergency Management</li><li>■ FEMA - Federal Emergency Management Agency</li><li>■ FHWA - Federal Highway Administration</li><li>■ FMAG - Fire Management Assistance Grant</li><li>■ GATOR - Geospatial Assessment Tool for Operations and Response</li><li>■ HHW - Household Hazardous Waste</li><li>■ HMGP - Hazard Mitigation Grant Program</li><li>■ HUB - Historically Underutilized Businesses</li><li>■ ICS - Incident Command System</li><li>■ LSA - Logistical Staging Areas</li><li>■ MBE - Minority-Owned Business Enterprises</li><li>■ MEMA - Massachusetts Emergency Management Agency</li><li>■ MOT - Maintenance of Traffic</li><li>■ MRE - Meals Ready to Eat</li><li>■ MUTCD - Manual on Uniform Traffic Control Devices</li><li>■ NEPA - National Environmental Policy Act</li><li>■ NESHA - National Emission Standards for Hazardous Air Pollutants</li><li>■ NIMS - National Incident Management System</li></ul> | <ul style="list-style-type: none"><li>■ NJDEP - New Jersey Department of Environmental Protection</li><li>■ NRP - National Response Plan</li><li>■ NTP - Notice-to-Proceed</li><li>■ OCC - Office of Chief Counsel</li><li>■ OSHA - Occupational Safety and Health Administration</li><li>■ PAPPG - Public Assistance Program and Policy Guide</li><li>■ PDAT - Procurement Disaster Assistance Team</li><li>■ POD - Points of Distribution</li><li>■ PPDR - Private Property Debris Removal</li><li>■ PPE - Personal Protective Equipment</li><li>■ PSA - Public Service Announcements</li><li>■ PW - Project Worksheet</li><li>■ QC - Quality Control</li><li>■ QCM - Quality Control Manager</li><li>■ QCR - Quality Control Representative</li><li>■ RACM - Regulated Asbestos-Containing Material</li><li>■ ROE - Right-of-Entry</li><li>■ ROV - Remotely Operated Vessel</li><li>■ ROW - Right of Way</li><li>■ RSM - Recovered Screened Material</li><li>■ SAD - South Atlantic Division</li><li>■ SAM - System for Award Management</li><li>■ SBE - Small Business Enterprises</li><li>■ SERT - State Emergency Response Team</li><li>■ SHPO - State Historic Preservation Officer</li><li>■ SOP - Standard Operating Procedures</li><li>■ SPD - South Pacific Division</li><li>■ SRIA - Sandy Recovery Improvement Act</li><li>■ THPO - Tribal Historic Preservation Officer</li><li>■ USACE - United States Army Corps of Engineers</li><li>■ VBE - Veteran-Owned Business Enterprises</li><li>■ WBE - Women-Owned Business Enterprises</li></ul> |
|--|---|



*Attachment A*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

## ATTACHMENT A

### DISASTER RESPONSE SERVICES

#### UNIT PRICE PROPOSAL FORM

Proposal costs are inclusive of all related expenses including, but not limited to, contract administration, technical assistance to the City, personnel training and certification, TDMS management, services for security, safety and traffic management, and associated actions necessary for implementation of debris management operations by the Contractor as defined in the Contract.

PROPOSAL FROM:

Company: AshBritt, Inc.

Address: 565 E. Hillsboro Blvd.

Deerfield Beach, FL 33441

Phone/Fax: (954) 725-6992 / (954) 725-6991

To furnish all materials, equipment and labor and to perform all work in accordance with the Contract Documents for: **Disaster Response Services, Provider RFP No.002-21**, located at various locations within CITY OF KEY WEST, Florida.

To: *CITY OF KEY WEST*  
*ATTN: CITY CLERK*  
*1300 White St.*  
*Key West, FL 33040*

- 1.0** The undersigned Proposer proposes and agrees, if this Proposal is accepted, to enter into a Contract with City in substantially the form as the Sample Contract included in the RFP Documents to perform all Work and any Additional Services as specified or indicated in the RFP Documents at the unit prices and within the times indicated in this Proposal and in accordance with the other terms and conditions of the RFP Documents.

2.0 Proposer accepts all of the terms and conditions of the RFP and Instructions to Proposers, including without limitation those dealing with the disposition of RFP security. The Proposal will remain subject to acceptance for 90 days after the RFP opening, or for such longer period of time that Proposer may agree to in writing upon request of City.

3.0 In submitting this Proposal, Proposer represents, as set forth in the Contract, that:

- A. Proposer has examined and carefully studied the RFP Documents, the other related data identified in the RFP Documents, and the following Addenda, receipt of all, which is hereby acknowledged.

Addendum No.	Addendum Date
<u>1</u>	<u>3/31/2021</u>
<u>                    </u>	<u>                    </u>
<u>                    </u>	<u>                    </u>

- B. Proposer has visited the Site and become familiar with and is satisfied as to the general, local and Site conditions that may affect cost, progress, and performance of the Work.
- C. Proposer is familiar with and is satisfied as to all federal, state and local Laws and Regulations that may affect cost, progress and performance of the Work.
- D. Proposer has correlated the information known to Proposer, including location of City in relation to any proposed final disposal sites, information and observations for City's Debris Separation/Reduction and Temporary Debris Management Sites obtained from visits to the Site, any reports and drawings identified in the RFP Documents, and all additional examinations, investigations, and data provided with the RFP Documents.
- E. Proposer has given the City written notice of all conflicts, errors, ambiguities, or discrepancies that Proposer has discovered in the RFP Documents, and the written resolution thereof by the City is acceptable to Proposer.
- F. The RFP Documents are generally sufficient to indicate and convey understanding of all terms and conditions for the performance of the Work for which this RFP is submitted.

4.0 Proposer further represents that this Proposal is genuine and not made in the interest of or on behalf of any undisclosed individual or entity and is not submitted in conformity with any agreement or rules of any group, association, organization or corporation; Proposer has not directly or indirectly induced or solicited any other Proposer to submit a false Proposal; Proposer has not solicited or induced any individual or entity to refrain from bidding; and

Proposer has not sought by collusion to obtain for itself any advantage over any other Proposer or over City.

- 5.0** Proposer acknowledges that there are no quantities guaranteed, and Unit Cost information is solely for the purpose of comparison of Proposals, and final payment for all Unit Price Proposal items will be based on actual services provided, determined as provided in the Contract Documents.
- 6.0** Proposer acknowledges that all unit costs include any necessary insurance and bonds.
- 7.0** The Proposer accepts all liability for improper disposal of solid waste, including debris, construction and demolition debris, hazardous waste, chipping or mulching, infectious waste, white goods disposal, and recycling.

**TABLE A- Time and Materials**

Heavy Equipment	Size or Type	U/M	Unit Price
<i>Operators Included</i>			
Skid Steer Loader	Bobcat	Hour	\$125.00
Backhoe	Cat 416	Hour	\$145.00
Wheel Loaders	Cat950	Hour	\$175.00
Wheel Loaders	Cat 966	Hour	\$195.00
Wheel Loaders	Cat 980	Hour	\$225.00
Tracked Loaders	Cat 955	Hour	\$175.00
Towed Loader w/ Tractor	Prentice 210	Hour	\$165.00
Self-Loading Knuckle boom Truck	25-35 CY Body	Hour	\$175.00
Self-Loading Knuckle boom Truck	35-45 CY Body	Hour	\$225.00
Dozer	Cat D4	Hour	\$150.00
Dozer	Cat D5	Hour	\$170.00
Dozer	Cat D6	Hour	\$190.00
Dozer	Cat D7	Hour	\$205.00
Dozer	Cat D8	Hour	\$265.00
Excavators	Cat 320	Hour	\$170.00
Excavators	Cat 325	Hour	\$185.00
Excavators	Cat330	Hour	\$225.00
Tractor w/ Box Blade	80 Hp	Hour	\$115.00
Motor Grader	Cat 120G	Hour	\$145.00
Crane	30 Ton	Hour	\$225.00
Bucket Truck	Up to 50' reach	Hour	\$175.00
Bucket Truck	50' to 75' reach	Hour	\$225.00
Trash Transfer Trailer w/ Tractor	110 yard	Hour	\$225.00
Street Sweeper	Vacuum Type	Hour	\$95.00
Water Truck	2000 gallon	Hour	\$125.00
Stump Grinder	Vermeer 252	Hour	\$100.00
Chipper w/ 2 man crew	Morbark Storm	Hour	\$165.00
12-Foot Tub Grinder	Morbark 1200	Hour	\$425.00
13-Foot Tub Grinder	Morbark 1300	Hour	\$475.00



Equipment Transport w/ Tractor	50 Ton	Hour	\$170.00
Truck Mounted Winch		Hour	\$85.00
<b>Personnel</b>	<b>Size or Type</b>	<b>U/M</b>	<b>Unit Price</b>
Superintendent w/ Pickup Truck	Individual	Hour	\$95.00
Supervisor w/ Pickup Truck	Individual	Hour	\$85.00
Safety or QC Manager w/ Pickup Truck	Individual	Hour	\$125.00
Mechanic w/ Truck and Tools	Individual	Hour	\$105.00
Climber w/ Gear	Individual	Hour	\$125.00
Operator w/ Chainsaw	Individual	Hour	\$75.00
Laborer w/ Tools	Individual	Hour	\$65.00
Traffic Control Personnel	Individual	Hour	\$55.00
Ticket Writers	Individual	Hour	\$45.00
Clerical	Individual	Hour	\$45.00
Administrative Assistants	Individual	Hour	\$45.00

**TABLE B- DEBRIS COLLECTION AND REDUCTION SERVICES**

The Contractor will provide all services and expenses necessary for debris pickup and hauling, processing of debris at the TDMS, and final disposal for a fixed unit price as identified below. This cost is inclusive of all related expenses including contract administration, technical assistance to the City, personnel training and certification, TDMS management, services for security, safety and traffic management, and associated actions necessary for implementation of disaster response services and operations by the Contractor as defined in the Contract.

Hauling for final disposal shall be unit price for the total cost of moving the debris from the TDMS to the final disposal site. The closest landfill that normally accepts C&D and Mixed materials is in Miami Dade County approximately 130 miles North of Key West, Florida. Proposers should assume a 200-mile haul in their unit price proposal. All Key West City, and FDEP approved TDMS sites are within 10 miles of any location inside of Key West.

Disposal cost (tipping fees) will be the responsibility of the Contractor. The Contractor will pass through the Disposal Cost to the City with no mark up or charge for services. Contractor may be required to set up temporary certified scales to weigh outbound waste. Weight tickets must be reconciled to disposal weight tickets.

<b>DESCRIPTION OF SERVICES</b>	<b>UNIT OF MEASURE</b>	<b>UNIT PRICE</b>
<b>Collection and Processing</b>		<b>Dollars</b>
Vegetative Debris (Includes Seaweed) Collection	Per Cubic Yard	\$9.95
Construction and Demolition Debris Collection	Per Cubic Yard	\$11.95
White Goods Collection	Each	\$65.00
Mixed Debris Collection	Per Cubic Yard	\$10.95
TDMS Management, Processing and Loading	Per Cubic Yard	\$4.75

Sand Screening and Placement	Per Cubic Yard	\$29.50
CFC Removal from Compressors	Each	\$45.00
Hazardous Waste Collection and Disposal	55 Gallon Drum	\$825.00
<b>Hauling for Final Disposal</b>		<b>Dollars</b>
Hauling from TDMS to Final Disposal Site <200 Miles	Per Cubic Yard	\$19.50
Dead Animal Carcass Hauling and Disposal	Per Pound	\$3.50
<b>Tree Debris Removal</b>		<b>Dollars</b>
Hangers Removal	Per Tree	\$95.00
Hazardous Tree Removal (Leaners)	Per Tree	
<12" to 24"	Per Tree	\$165.00
>25" to 48"	Per Tree	\$325.00
>49" to 72"	Per Tree	\$825.00
> 72"	Per Tree	\$825.00
Hazardous Stump Removal (Ground Not Less Than 8" Below Grade)		<b>Dollars</b>
<6" to 12"	Per Stump	\$95.00
>13" to 24"	Per Stump	\$115.00
>25" to 48"	Per Stump	\$425.00
>49" to 72"	Per Stump	\$600.00
> 72"	Per Stump	\$750.00
Stump Backfill	Per Hole	\$85.00
<b>Miscellaneous Services</b>		<b>Dollars</b>
Demolition of Structures Wood Structures	Per Square Foot	\$4.25
Demolition of Concrete Structures	Per Square Foot	\$5.65
Video Record of pre-and post-TDMS site	Each	\$950.00
Phase I Environmental Audit	Each	\$2250.00
TDMS Site Restoration Grading	Per Square Yard	\$2.50
Topsoil TDMS Site Restoration	Per Cubic Yard	\$58.00
Sod TDMS Site Restoration	Per Square Yard	\$5.00
Debris Removal from Canals and Waterways	Per Cubic Yard	\$69.00
Restoration of Canal Banks and Slopes	Per Liner Foot	\$28.50
Sod Restoration of Canal banks and Slopes	Per Square Yard	\$4.75

Fire Suppression Support	Each Unit	\$1850.00
Motor Vehicles Removal Towing (from right of way) including to TDMS	Each	\$265.00
Motor Vehicles Removal (from canal) Including Towing to TDMS	Each	\$625.00
Boat Removal (from right-of-way) Including Towing to TDMS	Linear Foot	\$32.50
Emergency Potable Bottled Water (Pallet of .5 Litter 24/Cases)	Cost Per Case	\$13.50
Emergency Delivery of Ice (Full Truck Load 10 lbs Bags)	Cost Per Truck Load	\$9500.00
Mobile Kitchen Facility to provide 10-100 meals per day	Each Unit Per Day	\$5125.00
Mobile Kitchen Facility to provide 101-200 meals per day	Each Unit Per Day	\$5125.00
Mobile Kitchen Facility to provide 201-300 meals per day	Each Unit Per Day	\$5125.00
Mobile Kitchen Facility to provide 301-400 meals per day	Each Unit Per Day	\$5125.00
Mobile Laundry Facility	Each Unit/Day	\$6000.00
Mobile Restroom/Shower Facility	Each Unit/Day	\$4500.00
Mobile Fueling Facility	Each Unit/Day	\$7500.00
Mobile Satellite Communications Facility	Each Unit/Day	\$2000.00
Mobile Automated Ticket Issue and Tracking System (Hail Pass or Equivalent)	Each Unit/Day	\$95.00
<b>Emergency Portable Power Generators</b>		<b>Dollars</b>
>25KW	Each Unit/ Week	\$1500.00
>50 KW	Each Unit/ Week	\$1750.00
>100KW	Each Unit/ Week	\$2938.00
>250KW	Each Unit/ Week	\$4674.00
>500KW	Each Unit/ Week	\$9000.00

Portable Dewater Pump 6"	Each Unit/Day	\$700.00
Manhole and Catch Basin Cleaning	Each Catch Basin	\$400.00
Storm Drain Piping Cleaning	Per Linear Foot	\$15.00

**CONFIRMATION SIGNATURE OF UNIT PRICE PROPOSAL INFORMATION**

AshBritt, Inc.  
 \_\_\_\_\_  
**Name of Proposer**  
 Senior Vice President  
 \_\_\_\_\_  
**Title**

  
 \_\_\_\_\_  
**Signature of Proposer**

**8.0 Proposer's Information:**

The PROPOSER states that he is an experienced CONTRACTOR and has completed similar Work within the last five years. This information has been provided on Attachment D- Contractor's Qualifications Statement.

**9.0 Proposer accepts the provisions of the Sample Contract.**

**10.0 The Proposer is familiar with the terms used in this RFP and the meanings indicated.**

Proposal submitted on April 7th, 2021

State Contractor License No. CGC060313 (If applicable)

License Type: State of Florida Construction Industry Licensing Board

If Proposer is:

**An Individual**

Name (typed or printed): \_\_\_\_\_

By: \_\_\_\_\_ (SEAL)  
 (Individual's signature)

Doing business as: \_\_\_\_\_



Business address: \_\_\_\_\_

Phone No.: \_\_\_\_\_ FAX No.: \_\_\_\_\_

**A Partnership**

Partnership Name: \_\_\_\_\_ (SEAL)

By: \_\_\_\_\_  
(Signature of general partner- attach evidence of authority to sign)

Name (typed or printed): \_\_\_\_\_

Business address: \_\_\_\_\_

\_\_\_\_\_

Phone No.: \_\_\_\_\_ FAX No.: \_\_\_\_\_

**A Corporation**

Corporation Name: AshBritt, Inc. (SEAL)

State of Incorporation: Florida

Type (General Business, Professional, Service, Limited Liability): S Corporation

By: BPCastillo  
(Signature – attach evidence of authority to sign)

Name (typed or printed): Brittany Perkins Castillo

Title: CEO

(CORPORATE SEAL)

Attest: Dow Knight  
(Signature of Corporate Secretary) Dow Knight, Corporate Secretary and Senior Vice President

Business address: 565 E. Hillsboro Blvd.

Phone Number (954) 725-6992

Fax Number (954) 725-6991

Date of Qualification do business is: 10/28/1992

## CERTIFIED RESOLUTION

### (AUTHORITY TO EXECUTE PROPOSAL AND CONTRACT)

I, Brittany Perkins Castillo, the duly elected CEO of AshBritt, Inc., a corporation organized and existing under the laws of the State of Florida, do hereby certify that the following Resolution was unanimously adopted and passed by a quorum of the Board of Directors of the Said corporation at a meeting held in accordance with law and the by-laws of the said corporation.

IT IS HEREBY RESOLVED THAT Charles "Dow" Knight, the duly elected Secretary under the State of Florida Division of Corporations as well as the Senior Vice President of AshBritt, Inc. be and is hereby authorized to execute and submit all documents as it relates to The City of Key West's Request for Proposal for Professional Services for Disaster Response or any such other instruments in writing as may be necessary on behalf of the said corporation; and that the Proposal, and other such instruments signed by him as Dow Knight shall be binding upon the said corporation as its own acts and deeds.

The City of Key West shall be fully protected in relying upon such certification of the CEO and shall be indemnified and saved harmless from any and all claims, demands, expenses, loss or damage resulting from or growing out of honoring, the signature of any person so certified or for refusing to honor any signature not so certified.

I further certify that the above resolution is in force and effect and has not been revised, revoked or rescinded.

I further certify that the following IS the name, title and official signature of the person authorized to act by the foregoing resolution.

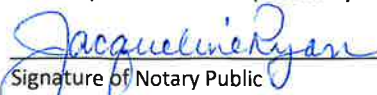
Charles "Dow" Knight:   
Corporate Secretary under Florida Division of Corporations and SVP of AshBritt, Inc.


Given under my hand and the Seal of the said corporation this 5<sup>th</sup> day of April, 2021.

(CORPORATE SEAL)

By:   
Brittany Perkins Castillo, CEO, AshBritt, Inc.

The foregoing instrument was acknowledged before me this 5<sup>th</sup> day of April, 2021, by Brittany Perkins Castillo, as CEO for AshBritt, Inc. That she is personally known to me.

  
Signature of Notary Public

 Jacqueline Ryan  
NOTARY PUBLIC  
STATE OF FLORIDA  
Comm# GG321219  
Expires 4/8/2023



**2021 FLORIDA PROFIT CORPORATION ANNUAL REPORT**

DOCUMENT# P92000000600

**Entity Name:** ASHBRIIT, INC.**Current Principal Place of Business:**565 E. HILLSBORO BLVD.  
DEERFIELD BEACH, FL 33441**Current Mailing Address:**565 E. HILLSBORO BLVD.  
DEERFIELD BEACH, FL 33441 US**FEI Number:** 65-0364711**Certificate of Status Desired:** Yes**Name and Address of Current Registered Agent:**MOSKOWITZ, MICHAEL W  
800 CORPORATE DRIVE  
SUITE 500  
FORT LAUDERDALE, FL 33334 US*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.***SIGNATURE:**\_\_\_\_\_  
Electronic Signature of Registered Agent\_\_\_\_\_  
Date**Officer/Director Detail :**

Title	CHAIRMAN
Name	PERKINS, RANDAL
Address	565 E. HILLSBORO BLVD.
City-State-Zip:	DEERFIELD BEACH FL 33441

Title	CEO, PRESIDENT, DIRECTOR
Name	CASTILLO, BRITTANY PERKINS
Address	565 E. HILLSBORO BLVD.
City-State-Zip:	DEERFIELD BEACH FL 33441

Title	TREASURER
Name	DEMIDIO, CHRISTINA
Address	565 E. HILLSBORO BLVD.
City-State-Zip:	DEERFIELD BEACH FL 33441

Title	SECRETARY
Name	KNIGHT, CHARLES
Address	565 E. HILLSBORO BLVD.
City-State-Zip:	DEERFIELD BEACH FL 33441

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

**SIGNATURE:** CHARLES KNIGHT

SECRETARY

01/20/2021

\_\_\_\_\_  
Electronic Signature of Signing Officer/Director Detail\_\_\_\_\_  
Date


ATTACHMENT B  
SAMPLE LOAD TICKET

**Please see attached**

**PROPOSER TO PROVIDE  
SAMPLE**

Attachment B

AshBritt Debris Load Ticket: Sample

 <b>LOAD TICKET</b>		<b>DEBRIS CLASSIFICATION</b>	
TICKET NUMBER: <b>Nº 97401</b>		BURNABLE	
CONTRACT OWNER:		NON-BURNABLE	
HAULING COMPANY:		MIXED	
DATE:		OTHER	
<b>DEBRIS QUANTITY</b>		<b>LOCATION</b>	
TRUCK NO.:	CAPACITY:	LOAD ORIGIN (STREET NAME):	
LOAD ESTIMATE (%):	TONS (SCALED):	SECTION/AREA:	
TRUCK DRIVER NAME:		DUMPSITE:	
		TIME	
		INSPECTOR	
		LOADING	
		DUMPING	
		COMMENTS:	
WHITE: OWNERS COPY    YELLOW: ASHBRIITT COPY    PINK: ASHBRIITT COPY    GOLD: OWNERS COPY    GREEN: HAULERS COPY			

**Note:** AshBritt's sequentially pre-numbered, seven-part load ticket captures the fifteen key data points described in the FEMA Debris Management Guide. The load ticket allows all recovery participants to accurately maintain documentation of their billable activities during the recovery project. Each completed load ticket is scanned and electronically archived. For audit purposes, tickets can be rapidly retrieved and catalogued. All key data points are logged in AshBritt's debris information management system (DIMS) for cumulative tracking and reporting.



ATTACHMENT C

LIST OF PROPOSER'S EQUIPMENT AND FACILITIES (INCLUDING

LOCATION) (List may also be attached.)

QUANTITY	EQUIPMENT	TYPE
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**Please see attached list.**


## Attachment C

### ■ Equipment List

One of AshBritt's greatest assets is the full allotment of equipment that we can make available to our clients. Please find our comprehensive equipment list below that can be utilized as needed, this list is not exhaustive of our full capabilities. For example, during Hurricane Katrina, we used over 12,400 pieces of equipment throughout the duration of our USACE Project Mission.

Truck/Equipment Type	Model	Manuf./ Type	Availability C=Committed R=Reserved
Hydraulic Excavator	324DL	Caterpillar	C
Hydraulic excavator	325CL	Caterpillar	C
Hydraulic Excavator	330DL	Caterpillar	C
Track Loader	963C	Caterpillar	C
Track Loader	963C	Caterpillar	C
Track Loader	953C	Caterpillar	R
Wheel Loader	966	Caterpillar	C
Skid Steer Loader	CTL70	Gehl	C
Skid Steer Loader W/ Trencher And Bucket		Gehl	C
Skid Steer Loader	CTL70	Gehl	C
Skid Steer Loader	CTL70	Gehl	C
Skid Steer Loader	CTL70	Gehl	C
Skid Steer Loader	CTL70	Gehl	C
Light Plants		Magnum	C
Light Plants		Magnum	C
Light Plants		Magnum	C
Light Plants		Magnum	C
Light Plants		Magnum	C
Light Plants		Magnum	C
Light Plants		Magnum	R
Light Plants		Magnum	R
Light Plants		Magnum	R
Light Plants		Magnum	R
Truck Crane	TM650	Grove	C
Hammer		Caterpillar	C
Steel Shear		Caterpillar	C
Grapple		Caterpillar	C
Pulverizers		Caterpillar	C
Motor Grader	12-HVHP	Caterpillar	C
Hydraulic excavator	330C	Caterpillar	C
Hydraulic Excavator	330D	Caterpillar	C
Hydraulic Excavator	320	Caterpillar	C
Hydraulic Excavator	320	Caterpillar	C
Hydraulic Excavator	325	Caterpillar	C
Hydraulic Excavator	345B	Caterpillar	C
Hydraulic Excavator	345B	Caterpillar	R
Hydraulic Excavator	345C	Caterpillar	R
Hydraulic Excavator	345C	Caterpillar	R
Hydraulic Excavator	330C	Caterpillar	R
Track Loader	963	Caterpillar	R
Track Loader	963	Caterpillar	R

Truck/Equipment Type	Model	Manuf./ Type	Availability C=Committed R=Reserved
Track Loader	963	Caterpillar	R
Track-Type Tractor	D7H	Caterpillar	R
Track-type tractor	D7R	Caterpillar	R
Track-type Tractor	D8N	Caterpillar	R
Telescopic Handler	TH83	Caterpillar	R
Telescopic Handler	TH63	Caterpillar	R
Self-load grapple truck		Mack	C
Self-load Grapple Truck		Freightliner	C
Roll-off w/ 20&30	CV713	Mack	C
Roll-off W/ 20&30	CV713	Mack	C
Road Tractor	W900	Kenworth	R
Road Tractor	379	Peterbilt	R
Tractor	LB9	Kenworth	C
60 Ton Lowboy		Lidell	C
60 Ton Lowboy		Lidell	C
Water Truck	Topkick	GMC	C
Pickup (19') and travel trailer (29')	F1504X4	Ford	C
Water Truck	Water Truck	International	C
Lube Truck	T300	Kenworth	C
Lube Truck	Aeromax	Ford	R
Service Trucks	F650	Ford	C
Service Trucks	F650	Ford	R
8 Man Bunk Trailer		GE	R
12 Man Bunk Trailer		GE	R
container w/ 2fuel tanks	Step Deck	Transcraft	R
Office/Tool Trailer	Portocamp	Trailmobile	R
Mobile Command Center	stack haul	Featherlite	C
Hammer		Caterpillar	C
Steel Shear		Caterpillar	C
Hammer		Caterpillar	C
Generator	175kw	Caterpillar	C
Roll-off Container	20	Galbreath	C
Roll-off Container	20	Galbreath	C
Roll-off Container	20	Galbreath	C
Roll-off Container	40	Galbreath	C
Roll-off Container	40	Galbreath	C
Roll-off Container	40	Galbreath	R
Concrete Pulverizers	cp100	La bounty	R
Parts, tools, tires, etc. (on step deck)	Ship Container	Sea Ark	R
Travel Trailer		Sportsman	C
Travel trailer	Classic Trailer	Dutchman	C
Travel Trailer		Coachman	C
Travel trailer	Sportsman	Coachman	C
Travel Trailer		Conquest	C
Travel trailer	Sport Trailer	Dutchman	C
Travel Trailer	Smokey	Sunray	R
Travel trailer		Cedia	R
Travel Trailer	Excello	Airstream	R
Travel trailer	Lynx	Prowler	R
Travel Trailer	Sport	Avion	R

**ASHBRITT INC. RESPONSE TO THE CITY OF KEY WEST, FL  
RFP #002-21 FOR PROFESSIONAL SERVICES FOR DISASTER RESPONSE**

Truck/Equipment Type	Model	Manuf./ Type	Availability C=Committed R=Reserved
Flatbed	Utility 42	Utility	R
Bus	Vanatare Coach	Prevost	R
Van Trailer		Unknown	R
Supply Van	Van Trailer	Unknown	R
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	C
Tri-Axle Dump Truck	GU713	Mack	R
Tri-Axle Dump Truck	GU713	Mack	R
Tri-Axle Dump Truck	GU713	Mack	R
Tri-Axle Dump Truck	GU713	Mack	R
Tri-Axle Dump Truck	GU713	Mack	R
Tri-Axle Dump Truck	GU713	Mack	R
Tri-Axle Dump Truck	GU713	Mack	R
Tri-Axle Dump Truck	CTP713	Mack	R
Tri-Axle Dump Truck	CTP713	Mack	R
Tri-Axle Dump Truck	CTP713	Mack	R
Tri-Axle Dump Truck	CTP713	Mack	R
Tri-Axle Dump Truck	CTP713	Mack	R
Tri-Axle Dump Truck	CV713	Mack	R
Tri-Axle Dump Truck	CV713	Mack	R
Tri-Axle Dump Truck	CV713	Mack	R
Roll-Off Truck (Tri-Ax)	GU173	Mack	R
Roll-Off Truck (Tri-Ax)		Western	R
Self-Loader (Grapple Truck)		Western	C
Self-Loader (Grapple Truck)		Western	C
Self-Loader (Grapple Truck)		Mack	C
Self-Loader (Grapple Truck)		Western	C
Self-Loader (Grapple Truck)		Western	C
Self-Loader (Grapple Truck)		Mack	C
Self-Loader (Grapple Truck)		Mack	C
Self-Loader (Grapple Truck)		Mack	C
Self-Loader (Grapple Truck)		Volvo	C
Self-Loader (Grapple Truck)		Volvo	C
Self-Loader (Grapple Truck)		Volvo	C
Self-Loader (Grapple Truck)		Volvo	C
Hydraulic Excavator	330C	Caterpillar	C
Hydraulic excavator	330C	Caterpillar	C
950G Wheel Loader		Caterpillar	C



Truck/Equipment Type	Model	Manuf./ Type	Availability C=Committed R=Reserved
Tub Grinder		Morbark 1300	C
Tub Grinder		Morbark 1300	C
Coach Bus		Marathon	R
Coach Bus		Prevost	C
Bucket Truck		Isuzu	C
Travel Trailer		Featherlite	C
Travel Trailer		Featherlite	C
Tractor Trailer		Mack Mcneilus	C
Tractor Trailer		Mack Mcneilus	C
Tractor Trailer		Mack Mcneilus	C
Tractor Trailer		Mack	R
2006 Anderson		Anderson	R
Roll-Off Truck		International	R
Roll-Off Truck		International	R
Tractor Trailer		Mack	C
Tractor Trailer	C1713	Mack C1713	C
Tractor Trailer	C1713	Mack C1713	C
Roll-Off Truck		Western	C
Tractor Trailer		Mack	C
Tractor Trailer		Mack	C
Self-Loader w/ Pup Trailer		Sterling	C
Self-Loader w/ Pup Trailer		Sterling	C
Self-Loader w/ Pup Trailer		Sterling	C
Self-Loader w/ Pup Trailer		Sterling	C
Lowboy Tractor trailer		Mack	C
Self-Loader Grapple		Kenworth	C
Self-Loader Grapple		Peterbilt	C
Lowboy Tractor Trailer		Kenworth	C
Self-Loader Grapple		Kenworth	C
2 Man Exec. (Cont. #01033014)	Container	Horton	R
2 Man Exec. (Cont. #01033015)	Container	Horton	R
2 Man (Cont. #01033016)	Container	Horton	R
2 Man (Cont. #01033017)	Container	Horton	R
8 Man (Cont. #01033018)	Container	Horton	R
8 Man (Cont. #01033019)	Container	Horton	R
8 Man (Cont. #01033020)	Container	Horton	R
8 Man (Cont.# 01033021)	Container	Horton	R
8 Man (Cont. #01033022)	Container	Horton	R
Conf. Room (Cont. #01033023)	Container	Horton	R
1 Man (Cont. #01033024)	Container	Horton	R
1 Man (Cont. #01033025)	Container	Horton	R
Tool Room (Cont. # 01033027)	Container	Horton	R
Shower	Container	Horton	R
Water Treatment (Cont. # 01033026)	Container	Horton	R
Water Treatment	Can Pure	Innovative Water	R
Kitchen (On Flatbed)	Container	EMK	R
Dining (open on one side)	Container	EMK	R
Dining	Container	EMK	R
Dining (open on BOTH sides)	Container	EMK	R

Truck/Equipment Type	Model	Manuf./ Type	Availability C=Committed R=Reserved
Assembly Parts For Kitchen Container (On Lowboy)	Container	EMK	R
	Various	Cooking Supplies	R
Honey Wagon	F450	Freightliner	C
60'x 100' (on flatbed)	Quansa Building	Olympia	C
60'x 100' (on flatbed)	Quansa Building	Olympia	C
Generator	200KW	Caterpillar	C
Tools and Hardware	Container	Various	C
Tools and Hardware	Container	Various	C
Tools and Hardware (on Lowboy)	Container	Various	R
Plastic Tanks (on Lowboy)	PT	Hartow	C
Plastic Tanks (on Lowboy)	PT	Hartow	C
Plastic Tanks	PT	Hartow	C
Bus		Mazda	C
Pickup		Mazda	C
Pickup		Mazda	R
SUV		Mazda	R
SUV		Mazda	R
25 acre	Lightline		R
Hydraulic Excavator	325	Caterpillar	C
Hydraulic Excavator	325	Caterpillar	C
Hydraulic Excavator	325	Caterpillar	R
Hydraulic Excavator	325	Caterpillar	R
Track-type Tractor	D7R	Caterpillar	R
Thumb	229-8403	Caterpillar	R
Thumb	229-8403	Caterpillar	R
Thumb	229-8403	Caterpillar	R
Thumb	229-8403	Caterpillar	R
Hydraulic Excavator	330DL	Caterpillar	C
ID Card System		Wasp	C
Security Radio	XBR6350	Motorola	C
Office	Container	Horton	C
Container	Container	Horton	C
Container	Container	Horton	C
Laundry	Container	Horton	C
48' Fruehauf Tanker Trailer *Sil		Trailer	R
52'8" Liddell Lowboy Trailer		Trailer	R
20' Pace American Cargo Trailer		Trailer	R
29' Better Built Black Goose Neck Trailer		Trailer	R
53' Trailboss Dovetail Lowboy Trailer		Trailer	R
General Equipment Trailer		Trailer	R
Motor Graders (12H VHP)	12H	Caterpillar	R
Motor Graders (140H)	140H	Caterpillar	C
Backhoe (CAT 420D)	420D	Caterpillar	C
Backhoe (CAT 416C)	416C	Caterpillar	C
Backhoe (CAT 416C)	416C	Caterpillar	R
Backhoe (CAT 420D 4X4)	420D	Caterpillar	R
Backhoe (CAT 416B)	416B	Caterpillar	R
Dozer	Cat D3C	Caterpillar	C
Dozer	Cat D6E	Caterpillar	C

Truck/Equipment Type	Model	Manuf./ Type	Availability C=Committed R=Reserved
Dozer	Cat D6R	Caterpillar	R
Dozer	Cat D7H	Caterpillar	R
Wheel Loader	VOL L120B	Volvo	C
Wheel Loader	JD 644H	John Deere	C
Wheel Loader	JD 644H	John Deere	C
Wheel Loader	Cat 972G	Caterpillar	C
Hydraulic Excavator	325BL	Caterpillar	R
Hydraulic Excavator	225DLC	Caterpillar	R
Hydraulic Excavator	330CL	Caterpillar	R
Hydraulic Excavator	320CL	Caterpillar	R
Skid Steer Loader	257B	Caterpillar	C
Skid Steer (Caterpillar 287)	287	Caterpillar	C
Skidder (Caterpillar 525B)	525B	Caterpillar	C
Knuckleboom (Prentice 210C Log Loader)	210C	Prentice	C
Knuckleboom (SK100 Log Loader)	SK100	Supertrack	C
Knuckleboom (Prentice 410D Log Loader)	410D	Prentice	C
Knuckleboom (GMC Truck)		GMC	R
Knuckleboom (Koehring 6644 Log Loader)	6644	Koehring	R
Knuckleboom (120E Prentice Loader)	120E	Freightliner	C

*Note: AshBritt does not anticipate a shortage of certified safe, appropriate loading and hauling equipment, as well as other support equipment and assets for any response needed.*

## ■ **Resources and Facilities**

AshBritt has thousands of registered recovery-related subcontractors and vendors nationwide, with hundreds in the State of Florida. Subcontractor participation in disaster recovery missions is instrumental to the success of any project. It is important that all stakeholders fully appreciate and comprehend the subcontracting plan and compliance controls exercised by the prime contractor. AshBritt takes affirmative steps to assure that Small Business Enterprises (SBE), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran- Owned Business Enterprise (VBE) are used whenever possible in accordance with the FEMA Checklist for Reviewing Procurements by Federal Grant Grantees and Subgrantees (#6) and 2 CFR 215.44b. AshBritt also adheres to the Executive Order 11246 of September 24, 1965, entitled “Equal Employment Opportunity,” as amended by Executive Order 11375 of October 13, 1967, and as supplemented by Department of Labor regulations.

Below is a list of key/major subcontractors that have successfully performed work on contracts of a similar size and scope to the work that the subcontractor is designated to perform. AshBritt is able to utilize their facilities across the state and country as needed for staging, equipment storage, and other similar needs. AshBritt assures that all of our major subcontractors are well versed in all aspects of FEMA documentation, reimbursement, project management, as well as demolition and debris removal work.

Subcontractor	Project Function	Point of Contact
County Waste, Inc.	Right of Way Debris Collection, TDSRS Management, and Reduction, Haul-Out Services	Jason Santiago – 239-229-3401
Riccelli Trucking Inc.	Right of Way Debris Collection, Haul-Out Services	Mark Talley – 631-504-9178
Dorado Services Inc.	Right of Way Debris Collection, TDSRS Management, and Reduction, Haul-Out Services	Fernando Neris – 407-497-1689
Northern Tree Service, Inc.	Right of Way Debris Collection, TDSRS Management, and Reduction, Haul-Out Services	Phil Cambo – 617-828-8299

<b>Subcontractor</b>	<b>Project Function</b>	<b>Point of Contact</b>
Stanley Tree, Inc.	Right of Way Debris Collection, TDSRS Management, and Reduction	John Stanley – 401-231-8733
Beeghly Tree Service Inc.	Right of Way Debris Collection, TDSRS Management and Reduction, Haul-Out Services	Ryan Beeghly - 814-442-0672
Paul Bunyan, Inc.	Right of Way Debris Collection, TDSRS Management, and Reduction	Eric Davis – 937-603-8619
Dick Jordan	Right of Way Debris Collection	Dick Jordan – 301-518-5336
PARS Environmental Services	Environmental Consulting	Eric White – 609-890-7277
Tri-Rivers Logging	Right of Way Debris Collection, TDSRS Management, and Hazardous Tree Removal.	Kim Rivers - (816) 215-2298

ATTACHMENT D

CONTRACTOR'S QUALIFICATIONS STATEMENT

**THIS FORM MUST BE SUBMITTED WITH PROPOSAL FOR PROPOSAL TO BE DEEMED RESPONSIVE.** The undersigned guarantees the truth and accuracy of all statements and the answers contained herein.

1. Please describe your company in detail.

AshBritt, Inc is a national turnkey rapid-response disaster recovery and special environmental services contractor. Our first disaster response was in support of Hurricane Andrew in 1992. Since then, we have managed and performed more than 400 disaster support and recovery projects and 31 special environmental projects across the United States since our inception in 1992. We have been directly involved in the disaster recovery efforts of more than 60 federally declared disaster in 20 states.

2. The address of the principal place of business is:

565 E. Hillsboro Blvd.

Deerfield Beach, FL 33441

3. Company telephone number, fax number and e-mail addresses:

Phone: (954) 725-6992

Fax: (954) 725-6991

E-mail: response@ashbritt.com

4. Number of employees:

42

5. Number of employees or subcontractors to be assigned to this project (per event) and what is capacity?

Due to the unknown scope of work and size or magnitude of any future event,



the answer must be To Be Determined. However, from a personnel perspective, you are  
guaranteed to have those personnel listed on the organization chart in this proposal.

6. Company Identification numbers for the Internal Revenue Service:

FEIN: 65-0364711

7. Provide Occupational License Number (and County), if applicable, and expiration date:

City of Deerfield Beach: 21-00028228 Broward County, FL expires 09/30/2021

Broward County: PCC056744, Broward County, FL expires 09/30/2021.

8. How many years has your organization been in business? Does your organization have a specialty?

28 years, specializing in Disaster Debris Removal and Disposal

9. What is the last project of this nature or magnitude that you have completed?  
Please provide project description, reference and cost of work completed.

2020 Hurricane Sally in Escambia County, FL. AshBritt, Inc. was activated to collect,  
haul, reduce, and dispose of 1,238,596 cubic yards of vegetative and construction &  
demolition debris that was generated by Hurricane Sally. We also removed 21,579  
hazardous hangers and 932 hazardous leaners. The overall contract amount was more than  
\$16,000,000.

10. Have you ever failed to complete any work awarded to you? If so, where and why?  
In the aftermath of the three (3) most devastating Atlantic hurricanes in recorded history almost  
simultaneously striking the US in a one (1) month period in August and September 2017, namely Harvey, Irma  
and Maria, affecting Texas; nearly every county in Florida; numerous counties in Georgia and South  
Carolina; devastating Puerto Rico and US Virgin Islands; there was an unprecedented demand and

and drain of subcontractor resources across the debris contractor industry. During this period, a few clients in Florida believed that AshBritt was delayed to timely perform and provide service, and a few initiated contract termination. These limited situations involved largely circumstances where AshBritt was one of several qualified vendors, many of whom did not perform at all and the speed of AshBritt's service or the number of trucks or resources AshBritt made available to service those areas was not sufficient to the client, regardless of contract language and the amount actually provided. AshBritt disagrees and is contesting these positions where applicable. AshBritt continues to actively work with these and other jurisdictions to plan for response and debris removal in the future. In all cases, AshBritt believes it properly performed as contractually required.

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11. Give names, addresses and telephone numbers of three individuals, corporations, agencies, or institutions for which you have previously performed work. List of ALL disaster response contracts performed in the last 5 years, including customer name, total contract amount and yards removed. Use a separate tab if necessary.

**AshBritt's Experience Table is also attached.**

11.1.

**Name**

Collier County, FL - Hurricane Irma

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**Address**

3299 Tamiami Trail East, Suite 302

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Naples, FL 34112

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**Telephone No.**

Dan Rodriguez (239) 252-2504

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Total project cost: \$54,503,263.38, Removed 13,000 CY of waterway debris and 3,500,000 CY of hourly and ancillary services and emergency push

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11.2.

**Name**

Escambia County, FL - Hurricane Sally

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**Address**

213 Palafox Place, 2nd Floor

---

Cantonment, FL 32533

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**Telephone No.**

Pat Johnson (850) 554-2753

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Pending project cost: Estimated \$16,000,000.00

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11.3.

**Name**

City of Victoria, TX - Hurricane Harvey

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**Address**

702 North Main St., Suite 124

---

Victoria, TX 77902

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**Telephone No.**

Darryl Lesak (361) 485-3362

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Total project cost: \$1,859,200.00, Removed 155,887 CY of debris

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12. List the following information concerning all contracts in progress as of the date of submission of this bid. (In event of co-venture, list the information for all co-ventures.) **See Attached List**

Name of Project	Owner	Value	Contracted Completion Date	%of Completion to Date

13. Has the Proposer or Representative inspected the proposed project site and does the Proposer have a complete plan for performance of disaster response services?

Yes

14. Provide list of subcontractors(s), the work to be performed and also a list of major materials suppliers for this Project:

Charley Toppino & Sons, Inc.. Others to be determined, based upon project size and scope of a future event.

*The foregoing list of subcontractors(s) may not be amended after award of the contract without the prior written approval of the City Manager.*

15. What equipment do you own that is available for the work?

PROVIDE LIST IN ATTACHMENT C      **Equipment list provided in  
Attachment C**

16. What equipment will you purchase for the proposed work?  
*(Continue list on insert sheet if necessary)*

To be determined based upon size and scope of a future event.

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17. What equipment will you rent for the proposed work?  
*(Continue list on insert sheet if necessary)*

To be determined based upon size and scope of the future event.

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18. State the name of your proposed project manager and give details of his or her qualifications and experience in managing similar work.  
*(Continue list on insert sheet if necessary)*

The Project Manager will be Mr. Dow Knight. Dow is one of AshBritt's Sr. Vice Presidents  
and has in excess of 17 years of experience managing large scale disaster debris  
management projects throughout the U.S.A. See attached resume for additional information.

19. State the true, exact, correct and complete name of the partnership, corporation or trade name under which you do business and the address of the place of business. (If a corporation, state the name of the president and secretary. If a partnership, state the names of all partners. If a trade name, state the names of the individuals who do business under the trade name.)

AshBritt, Inc. 565 E. Hillsboro Blvd., Deerfield Beach, FL 33441

Brittany Perkins Castillo, President/CEO, Charles "Dow" Knight, Secretary

- 19.1 The correct name of the Proposer is:

AshBritt, Inc.

- 19.2 The business is a (Sole Proprietorship) (Partnership) (Corporation).

Corporation

- 19.3 The names of the corporate officers, or partners, or individuals doing business under a trade name, are as follows:

Owners: Randal Perkins, John Noble, Terry Jackson

Officers: Randal Perkins, Chairman, Brittney Perkins Castillo CEO  
Charles "Dow" Knight, Secretary, Christina Demidio, Controller



the answer must be To Be Determined. However, from  
SUBMITTED BY:



SIGNATURE

STATE OF FLORIDA       )  
                                      ) SS.  
COUNTY OF Broward    )

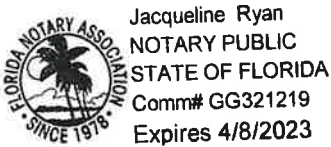
Dow Knight, Senior Vice President  
PRINT NAME/ TITLE

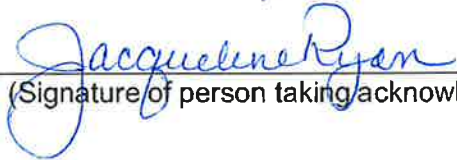
The foregoing instrument was acknowledged before me this 2nd day of April  
2021, by Dow Knight who is personally known to

me or who has produced \_\_\_\_\_ -as identification and who  
did/did not take an oath.

WITNESS my hand and official seal, this 2nd day of April, 2021.

(NOTARY SEAL)



  
(Signature of person taking acknowledgment)

\_\_\_\_\_  
(Signature of person taking acknowledgment)

## Attachment D

### ■ Company Overview

AshBritt is a national leader in disaster response and recovery services in terms of experience, capacity, quality of service, operational innovation, and financial strength. AshBritt is exclusively a disaster response and recovery contractor, and we continue to bring the best recovery solutions to the City of Key West.

AshBritt's core team members have worked together for over 15 years. Our size fluctuates depending on the magnitude and needs for each storm season. At times, AshBritt has over 100 project managers, supervisors, and quality control managers but averages around 40 personnel.

Since our inception in 1992, we have conducted over 400 disaster projects and 31 special environmental projects of various sizes. We have been directly involved in the recovery efforts of over 60 federally declared disasters in 20 states, beginning with Hurricane Andrew in South Florida and, most recently, with Hurricane Sally.

Our Past Experience Table provided later in Tab ( ), illustrates our broad and extensive performance record. AshBritt has successfully responded to hurricanes, tornadoes, tropical storms, floods, snowstorms, ice storms, earthquakes, wildfires, invasive species infestation, and biohazard pandemics. AshBritt has responded to 150 missions throughout Florida dating back to 1992.



*AshBritt has collected over 70,000,000 cubic yards of disaster-generated debris and managed more than 168,500,000 cubic yards of disaster-generated debris.*

**In the last five years, AshBritt completed disaster recovery projects and managed over 32,600,000 cubic yards of debris in the states of FL, GA, VA, SC, TX, OR, CA, KS, CT, NY, and MD.**

- 2021 Oregon Wildfires
- 2020 Hurricane Sally (DR-4564)
- 2020 Hurricane Laura (DR-4559)
- 2020 Tropical Storm Isaias (DR-3535)
- 2020 COVID-19 Miami School Disinfection (DR-4512)
- 2020 COVID-19 Massachusetts Shelters (DR-4512)
- 2020 Virginia Severe Storms
- 2020 Massachusetts Tornado
- 2019 Virginia Strong Storms
- 2019 Hurricane Dorian (DR-4468)
- 2019 Tropical Storm Imelda (DR-4466)
- 2019 Winter Storm Gia
- 2018 Camp Fire (DR-4407)
- 2018 Hurricane Michael (DR-4399)
- 2017 Tubbs, Nuns, Pocket, Sulphur, Redwood Valley, and Atlas Fire (DR-4344)
- 2017 Hurricane Irma (DR-4337)
- 2017 Hurricane Harvey (DR-4332)
- 2016 Hurricane Matthew (DR-4283,4284,4286)
- 2016 California Blue Cut Fire (FM-5147)
- 2016 California Soberanes Fire
- 2016 Texas Severe Storms and Flooding (DR-4269)

**The disaster experience  
AshBritt has gained in the last  
5 years is unmatched by any  
other firm in the industry.**

- 2016 Collier County Severe Storm
- 2016 Winter Storm Jonas

*Note: We've included the FEMA declaration (DR) number after projects that were federally declared disaster events.*

AshBritt's participation in the National Response Framework dates back to 1998 as a contractor for the United States Army Corps of Engineers (USACE). In 2014, we were awarded the primary contract for the South Pacific Division (SPD) and South Atlantic Division (SAD) for USACE pre-positioned Advanced Contracting Initiative (ACI) debris removal contracts. The USACE SAD region includes Florida, Georgia, Alabama, North Carolina, and South Carolina. The USACE SPD region includes California, New Mexico, Nevada, Arizona, and Utah. The USACE adheres to the most stringent federal guidelines when selecting pre-positioned disaster debris removal contractors. This award represents the most elite contract in the disaster recovery industry.

AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services and operations while adhering to all guidelines set forth by *OSHA*, *USACE*, *EPA*, and *FEMA*. In support of past events, we have always met or exceeded small business requirements. AshBritt was once a small business, and we recognize utilizing disadvantaged businesses, including but not limited to: Small Business Enterprises (SBE), Historically Underutilized Businesses (HUB), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran-Owned Business Enterprise (VBE) to the fullest extent possible in accordance with 2 CFR 200.

**In terms of safety, AshBritt has an  
ISNetworld "A" ranking, an Experience  
Modification Rating of .71.**

**\*\* Please see the following pages for AshBritt's Additional  
Responses to Attachment D \*\***

## Supplemental Response to Attachment D - question 11

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
<b>Ft. Lauderdale</b>	FL	Tropical Storm Eta	Sand debris clearance and water relocation	<24 Hours	11/9/2020	12/30/2020	\$678,184.00	Hourly Services	Melissa Doyle	(954) 828-6111	MDoyle@fortlauderdale.gov
<b>Atlanta</b>	GA	Hurricane Zeta	Conducted Vegetative ROW collection & Hazardous Tree Removal	<24 Hours	11/4/2020	12/14/2020	Pending	Hourly Services	Barrington Brown	(470) 728-5251	BGBrown@AtlantaGa.Gov
<b>Escambia County</b>	FL	Hurricane Sally	Conducted Right of Way vegetative and C&D debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	9/23/2020	Pending	Pending (estimated \$16,000,000)	Pending	Pat Johnson	(850) 554-2753	pjohnson@myscambia.com
<b>Orange County</b>	TX	Hurricane Laura	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	9/7/2020	11/20/2020	\$12,008,213	732,064 Cubic Yards	Joel Ardoin	(409) 745-9715	jardoin@co.orange.tx.us
<b>Nassau County</b>	NY	TS Isaais	Hazardous Tree and Limb removal, ROW Debris collection, debris site management and reduction, removal and disposal	<24 Hours	8/31/2020	9/30/2020	\$211,541.00	2,000 CY (collection) 8,150 CY (processing)	Chris Fedele	(516) 571-6961	cfedele@nassaucountyny.gov
<b>East Hartford</b>	CT	TS Isaais	Hazardous tree, limb and stump removal, ROW Debris collection, debris site management and reduction, removal and disposal	<24 Hours	8/24/2020	9/28/2020	\$328,579.00	15,000 Cubic Yards	John P. Lawlor	(860) 291-7361	jlawlor@easthartfordct.gov
<b>Colleton County</b>	SC	Severe Storms, Tornadoes, and Straight-line Winds	Tasked with reduction of debris through grinding and haul out and disposal services.	<24 Hours	5/29/2020	9/16/2020	\$133,146.70	28,382 Cubic Yards	Carla Harvey	(843) 909-4653	charvey@colletoncounty.org
<b>Savannah</b>	GA	N/A	Augmented the City's regular bulk vegetative waste collection service.	<24 Hours	4/28/2020	5/16/2020	\$183,712.29	Hourly Services	Gene Prevatt	(912) 665-0974	GPrevatt@Savannahga.Gov
<b>Walton County</b>	FL	Hurricane Michael	Deployed equipment and manpower to assist the county with waterway debris removal and hauling to a final disposal facility. Debris was primarily C&D debris that had been generated from inland flooding due to heavy rainfall from the hurricane.	<24 Hours	4/5/2020	4/10/2020	\$144,868.50	Waterway Debris Mission	Jeff Goldberg	(850) 307-4121	jeff@waltoncountymem.org
<b>Massachusetts Emergency Mgmt. Agency</b>	MA	COVID-19	Tasked with providing 5 Medical Shelters, totaling 1,911 Beds. Each Shelter included Mobile Showers, Mobile Bathroom Trailers, ADA Compliant Shower and Bathroom Trailers, Potable Water, Heavy Duty Coils, Linen Service, Laundry Service, Power Generation, Sleep Kits, GFI Stringers, 10x10 ft. Partitions.	<24 Hours	3/29/2020	6/8/2020	\$50,441,920.00	Hourly Services	David Mahr	(508) 820-2017	david.mahr@state.ma.us
<b>Miami Dade County Schools</b>	FL	COVID-19	AshtBritt was part of a Joint Venture in performing disinfectant and decontamination services at the Ruth K. Broad/Bay Harbor K-8 Center. Services were provided to 11 buildings including 1 playground.	<24 Hours	3/23/2020	3/28/2020	\$32,643.73	145,098 Sq. Ft	James E. Munger	(305) 995-4591	JMunger@dadeschools.net
<b>FL Dept. of Emergency Management</b>	FL	COVID-19	AshtBritt provided meal service to state workers at two COVID-19 testing sites (Hard Rock Stadium and C.B. Smith Park) in a pre-packaged individual grab and go meals using food-safe containers. (Subcontractor)	<24 Hours	3/22/2020	4/12/2020	\$869,440.00	12,551 Meals			
<b>Orange County</b>	TX	Tropical Storm Imelda	Processed and hauled out C&D debris from the Debris Management Site to the final disposal site, including site restoration.	<24 Hours	1/10/2020	1/28/2020	\$605,474.00	65,000 cubic yards	Joel Ardoin	(409) 745-9717	jardoin@co.orange.tx.us
<b>Oklahoma Corporation Commission</b>	OK	Well Gas Leak	Provided land clearing and excavation services in support of capping an abandoned well site in Tulsa County	<24 Hours	10/14/2019	10/14/2019	\$10,902	Hourly Services	Colby Townsend	(405) 521-4172	Colby.Townsend@ccc.ok.gov
<b>Colleton County</b>	SC	Hurricane Dorian	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	10/7/2019	10/14/2019	\$48,923.00	4,000 cubic yards	Carla Harvey	(843) 909-4653	charvey@colletoncounty.org

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Palm Beach County	FL	N/A	Augmented the County's regular bulk waste collection service.	<24 Hours	9/22/2019	9/24/2019	\$123,595	13,010 cubic yards	John Archambo	(561) 640-4000	jarchambo@swa.org
Charleston County	SC	Hurricane Dorian	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	9/14/2019	12/20/2019	\$11,452,112.42	615,000 cubic yards	Chris Wannamaker	(843) 202-7600	CWannamaker@charlestoncounty.org
Fairfax County	VA	Series of Strong Storms	Deployed equipment and manpower to Virginia following severe rainstorms that produced high winds and knocked over trees. Through activation of our county contract, we were specifically tasked to assist with debris clearing, and removal from the public ROW.	<24 Hours	7/25/2019	8/3/2019	\$110,110.00	Hourly Services	Dennis Batts	703-324-5230	dennis.batts@fairfaxcounty.gov
State of Massachusetts	MA	2- EF1-Tornadoes	Emergency roadway clearance of storm generated debris.	<24 Hours	7/23/2019	7/25/2019	\$53,022.50	Hourly Services	David Mahr	508-320-2017	david.mahr@state.ma.us
Cameron County	TX	Severe Storms	Deployed equipment and manpower to assist the county with Right-of-Way debris collection and hauling to a final disposal facility. Debris was primarily C&D debris that had been generated due to heavy rainfall from the severe storm.	<24 Hours	6/30/2019	7/19/2019	\$112,905.00	Hourly Services	Tom Hushen	956-547-7000	tom.hushen@co.cameron.tx.us
Fairfax County	VA	Straight-Line Windstorm	Deployed equipment and manpower to Virginia following severe rainstorms that produced high winds and knocked over trees. Through activation of our county contract, we were specifically tasked to assist with debris clearing, and removal from the public ROW.	<24 Hours	6/2/2019	6/26/2019	\$136,620.00	Hourly Services	Dennis Batts	703-324-5230	dennis.batts@fairfaxcounty.gov
Florida Department of Environmental Protection	FL	Hurricane Michael	Conducted waterway debris removal in Econfina Creek in Bay and Jackson County, FL. AshBritt had to operate in compliance with FDEP, U.S. Fish and Wildlife, and the North Florida Water Management District regulations. Operations included: waterway debris collection, transport to land offload site, and haul to a final disposal site.	<24 Hours	2/5/2019	3/29/2019	\$12,758,314.00	82,531 cubic yards	Scott Woolam	850-245-2806	scott.woolam@dep.state.fl.us
Overland Park	KS	Winter Storm Gia	Conducted Right of Way vegetative debris collection and hazardous tree and limb removal. Processed and hauled out vegetative debris from the Debris Management Site to the final disposal site.	<24 Hours	1/16/2019	2/1/2019	\$170,156.91	Hourly Services & 16,938 Cubic Yards	Kyle Burns	913-895-8308	kyle.burns@okansas.org
Georgia Department of Transportation	GA	Hurricane Michael	Worth County, GA - Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	11/8/2018	Pending	\$1,144,615.78	19,946 cubic yards	Donnie Carter	229-391-5510	docarter@dot.ga.gov
Georgia Department of Transportation	GA	Hurricane Michael	Thomas County, GA - Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	11/3/2018	12/15/2018	\$754,000	11,340 cubic yards	Donnie Carter	229-391-5510	docarter@dot.ga.gov
Callaway	FL	Hurricane Michael	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	10/24/2018	9/4/2020	\$21,103,771.00	1,130,000 cubic yards	Eddie Cook	850-215-6691	clymanager@cityofcallaway.com
Lynn Haven	FL	Hurricane Michael	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	10/24/2018	2/4/2020	\$12,238,253.00	619,000 cubic yards	Michael White	850-814-8740	clymanager@cityofflynhaven.com



Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
St. Lucie County	FL	Red Tide Fish Kill	AshBritt collected dead fish along 5 miles of beach in St. Lucie County as a result of a Red Tide. AshBritt utilized laborers, wheel loaders, skid steers, and developed sand screening mechanisms. In total, AshBritt removed 87,000 pounds of fish for this mission.	<24 Hours	10/24/2018	10/29/2018	\$81,000	Hourly Services	Ron Roberts	772-418-7576	Robertsron@stlucideco.org
Springfield	FL	Hurricane Michael	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	10/23/2018	9/4/2020	\$13,961,186.00	716,000 cubic yards	Ralph Hammond	850-890-2694	hammonr@springfield.fl.gov
Leon County	FL	Hurricane Michael	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. AshBritt removed 1,639 hazardous leaning trees and 44,453 hazardous hanging trees.	<24 Hours	10/13/2018	1/5/2019	\$17,188,000	903,000 cubic yards	Brent Pell	850-806-1537	pellb@leoncountyfl.gov
USACE	FL	Hurricane Michael	Emergency Road Clearance throughout the Panhandle of Florida	<24 Hours	10/13/2018	1/1/2019	\$3,335,134.00	Hourly Services	John Vohlken	904-232-1884	john.d.vohlken@usace.army.mil
Tallahassee	FL	Hurricane Michael	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	10/11/2018	12/14/2018	\$5,598,500.00	298,000 cubic yards	Rita Taylor	850-891-5450	rita.taylor@talgov.com
Gulf County	FL	Hurricane Michael	Waterway Debris Removal, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	10/10/2018	10/28/2020	\$40,113,590.00	1,975,222 cubic yards	Warren Yeager	850-229-6106	wyeager@gulfcouny-fl.gov
Bay County	FL	Hurricane Michael	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out and disposal services. Hazardous tree and limb removal.	<24 Hours	10/10/2018	6/15/2020	\$146,128,495.00	6,800,000 cubic yards	Don Murray	850-248-8732	dmurray@baycountyfl.gov
Pacific Gas & Electric Company	CA	Camp Fire	Since September 2018, AshBritt has been the primary pre-inspector and quality control firm for the Accelerated Wildfire Reduction program and currently on the Camp Fire emergency response program. As part of AshBritt's services to PG&E, AshBritt has had over 150 ISA certified arborist conducting inspections of PG&E power lines and interfacing with property owners who have trees in their property that have been identified for trimming or removal. Additionally, AshBritt has been the Quality Control management contractor assuring the onboarding of all prime contractor personnel and equipment, daily attendance logs of over 3,000 personnel and equipment on the project, and field monitoring of work activities. Lastly, AshBritt is also providing tree operation resources conducting hazardous tree removal in the devastated areas of Paradise, California. To date, AshBritt has over 360 personnel and resources on the project.	<24 Hours	10/5/2018	1/15/2019	\$18,000,000	Hourly Services	April Kennedy	209-662-0082	AK4@pge.com
			AshBritt conducted disaster debris removal services for the City of Danbury. Operations included Right of Way vegetation debris collection, removal of hazardous hanging and leaning trees, reduction of debris through grinding, and haul out services.	<24 hours	7/8/2018	8/14/2018	\$274,021	9,300 cubic yards	Antonio Iadarola	(203) 948-5718	a.iadarola@danbury-ct.gov
Hidalgo County	TX	Torrential Rains	AshBritt conducted disaster debris removal services for Hidalgo County in response to torrential rains. AshBritt collected mixed debris and direct hauled to the landfill.	<24 hours	7/3/2018	8/18/2018	\$1,376,662	16,205 cubic yards	Ricardo Saldana	(956) 318-2615	Ricardo.saldana@co.hidalgo.tx.us

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Houston	TX	Hurricane Harvey	AshBritt conducted disaster debris removal services for the City of Houston in response to Hurricane Harvey. AshBritt collected C&D debris and direct hauled to the landfill.	<24 hours	5/29/2018	10/26/2018	\$250,000	23,708 cubic yards	Joanne Song Yu	(832) 393-0484	joanne.song@houston.tx.gov
US Army Corps of Engineers	CA	Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur fire	AshBritt Inc. responded to the Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur fire for the USACE (2017). AshBritt was tasked by the USACE to conduct a Private Property Debris Removal (PPDR) operation for fire damaged homes and structures in Sonoma, Napa, Mendocino, and Lake County, CA. This work included removing contaminated soil, ash, metal, concrete, and other related debris streams on 1,900 properties. AshBritt removed 770,000 tons of fire debris within the four counties. We also performed air monitoring and implemented erosion control methods throughout the entire project. For this operation, we certified over 1,700 hauling units and utilized over 200 pieces of loading equipment. At our peak, AshBritt had 115 debris removal crews working and moved 25,000 tons of fire debris in one day.	<24 Hours	11/13/2017	6/28/2018	\$300,000,000	770,000 Tons, 1,900 PPDR properties.	Leah Caldwell	(916) 557-7467	leah.caldwell@usace.army.mil
			Provided Debris Management Site management and haul out services.	<24 hours	11/11/2017	2/8/2018	\$6,166,655	DMS Management	Richard Meyers	(954) 474-1848	rmeys@broward.org
Broward County	FL	Hurricane Irma	Right of Way vegetative debris collection	<24 hours	10/20/2017	12/7/2017	\$260,000	35,000 cubic yards	Lois Rose	(941) 861-1589	lerose@scgov.net
Chatham County	GA	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/29/2017	1/11/2018	\$265,782	13,731 cubic yards	Marc Ginsberg	(912) 652-6867	MBGinsbe@chathamcounty.org
Charleston County	SC	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of vegetative debris through grinding, reduction of C&D through compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/28/2017	1/2/2018	\$857,700	41,282 cubic yards	James Neal	(843) 202-7600	jneal@charlestoncounty.org
New Smyrna	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree removal.	<24 hours	9/28/2017	11/19/2017	\$586,000	47,080 cubic yards	Faith Miller	(386) 424-2202	fmiller@cityofnsb.com
Belleair Beach	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 hours	9/27/2017	11/30/2017	\$60,000	3,931 cubic yards	Lynn Rives	(727) 595-4646	lynn.rives@cityofbelleairbeach.com
Port Orange	FL	Hurricane Irma	Conducted Right of Way vegetative debris, Debris Management Site management, reduction of debris through grinding, and haul out services.	<24 hours	9/26/2017	12/6/2017	\$1,940,000	98,608 cubic yards	Alex Torrent	(386) 506-5573	atorrent@port-orange.org
Belleair Bluffs	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/26/2017	11/29/2017	\$101,000	7,643 cubic yards	Robert David	(727) 584-2151	@cityofbelleairbeach.com.
Austin County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris collection	<48 hours	9/26/2017	10/6/2017	\$36,000	1,891 cubic yards	Tim Lapham	(979) 865-5911	cjudget1@auslincounty.com
Indian Shores	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/25/2017	11/29/2017	\$5,200	542 cubic yards	Michael Scroggins	(727) 474-7716	mnsroggins@myindianshores.com
Redington Shores	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/25/2017	11/28/2017	\$23,000	2,312 cubic yards	Mary Palmer	(727) 397-5538	townclerk@townofredingtonshores.com

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<b>Bradenton</b>	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, and reduction of vegetative debris through grinding. Hazardous tree and limb removal.	<24 hours	9/25/2017	11/18/2017	\$1,240,000	82,853 cubic yards	Jim McLellan	(941) 708-6300	jim.mclellan@cityofbradenton.com
<b>Holly Hill</b>	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/24/2017	10/20/2017	\$606,000	45,807 cubic yards	Mark Juliano	(386) 248-9463	mjuliano@hollyhillfl.org
<b>Clearwater</b>	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 hours	9/23/2017	11/21/2017	\$586,000	30,655 cubic yards	Earl Gloster	(727) 562-4990	earl.gloster@myclearwater.com
<b>South Daytona</b>	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/23/2017	10/25/2017	\$380,000	27,908 cubic yards	Les Gillis	(386) 322-3080	lgillis@southdaytona.org
<b>Lauderdale Lakes</b>	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/23/2017	10/4/2017	\$452,600	45,364 cubic yards	Ronald Desbrunes	(954) 535-2778	Ronadd@lauderdalelakes.org
<b>Hendry County</b>	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<48 <24 hours hours	9/22/2017	1/16/2018	\$2,849,000	276,181 cubic yards	Brian K. Newhouse	(863) 674-5400	brian.newhouse@hendryfla.net
<b>Seminole</b>	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/22/2017	10/7/2017	\$328,829	21,968 cubic yards	Jeremy Hockenbury	(727) 397-6383	jhockenbury@myseminole.com
<b>Bradenton Beach</b>	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection and haul out services.	<24 hours	9/21/2017	10/2/2017	\$12,000	1,047 yards	Tom Woodard	(941) 778-5975	twoodard@cityofbradentonbeach.com
<b>Collier County</b>	FL	Hurricane Irma	AshBritt provided generators, toilets and shower facilities, vacuum trucks, traffic signal inspections, food and water for over 1,800 people, temporary fencing, and other ancillary services. AshBritt also conducted emergency push services. Right of Way vegetative debris and C&D collection, collection of white goods, management of 6 debris management sites, reduction of debris through grinding and compaction, and haul out services. Additionally, AshBritt provided waterway collection services and collected over 22,000 hangers and 1,300 leaners.	<4 hours	9/20/2017	6/27/2018	\$49,245,000	3,500,000 cubic yards, hourly and ancillary services, and emergency push + 13,000 cy of waterway debris	Dan Rodriguez	(239) 252-2504	<a href="mailto:dan.rodriguez@colliercountyfl.gov">dan.rodriguez@colliercountyfl.gov</a>
<b>Marco Island</b>	FL	Hurricane Irma	Conducted emergency road clearance. Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Additionally, AshBritt conducted waterway collection services and provided ancillary services including vacuum and fuel trucks.	<4 hours	9/20/2017	6/27/2018	\$3,270,000	269,517 cubic yards	Dan Rodriguez	(239) 252-2504	<a href="mailto:dan.rodriguez@colliercountyfl.gov">dan.rodriguez@colliercountyfl.gov</a>
<b>Naples</b>	FL	Hurricane Irma	Conducted emergency road clearance. Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Additionally, AshBritt provided waterway collection services and performed a leaner, hanger, and hazardous stump mission.	<4 hours	9/20/2017	6/27/2018	\$2,915,000	197,928 cubic yards	Dan Rodriguez	(239) 252-2504	dan.rodriguez@colliercountyfl.gov

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Refugio County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/20/2017	2/9/2018	\$3,321,809	145,530 cubic yards	Stan Upton	(361) 526-2820	refugiotxenc@yahoo.com
Leon County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/20/2017	11/17/2017	\$417,000	27,282 cubic yards	Tony Park	(850) 606-1542	ParkT@leoncountyfl.gov
Kountze	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/20/2017	11/4/2017	\$16,330	1,235 cubic yards	Jeff Lacombe	(409) 246-3463	jlktch@sbcglobal.net
Riviera Beach	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection	<24 hours	9/20/2017	10/13/2017	\$80,000	8,200 cubic yards	Terrence Bailey	(561) 845-4060	TBailey@RivieraBch.com
Monroe County	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Additionally, AshBritt provided base camps, hauled 128,100 pounds of putrefied food waste, removed 671 hazardous stumps, and collected, removed freon, and hauled out over 5,300 units of white goods.	Before Start Time	9/18/2017	12/22/2017	\$15,085,900	420,773 cubic yards	Judith S. Clarke	(305) 295-4329	Clarke-judith@monroecounty-fl.gov
St. Lucie County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/18/2017	12/6/2017	\$1,155,000	84,362 cubic yards	Ron Roberts	(772) 462-1631	Robertson@stlucico.org
Brevard County	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection and haul out services.	<24 hours	9/17/2017	1/12/2018	\$6,677,000	483,467 cubic yards	Euripides Rodriguez	(321) 633-2042	euripides.rodriguez@brevardcounty.us
Key West	FL	Hurricane Irma	AshBritt performed ROW debris collection of vegetative debris, C&D, white goods, and HHW, sand and seagrass removal, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services, including white goods haul out and the collection and haul out of 23,940 pounds of putrescent debris.	<24 hours	9/16/2017	1/11/2018	\$2,173,900	146,687 cubic yards	Alan Averette	(305) 809-3933	aaverette@keywestcity.com
Coral Gables	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/16/2017	12/30/2017	\$7,839,000	319,416 cubic yards	Brook Dammiller	(305) 460-5130	bdammiller@coralgables.com
Dunedin	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. In addition, AshBritt performed a leaner/hanger program and a hazardous stump mission.	<24 hours	9/16/2017	12/30/2017	\$721,000	32,556 cubic yards	Bill Pickrum	(727) 298-3215 x1322	WPickrum@DunedinFL.Net
Hallandale Beach	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/16/2017	12/6/2017	\$556,200	33,516 cubic yards	Steve Parkinson	(954) 459-1526	sparkinson@hallandalebeachfl.gov
Cooper City	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection and hazardous tree and limb removal.	<24 hours	9/16/2017	11/18/2017	\$2,816,000	150,112 cubic yards	Denise Yoezle	(954) 434-2300	dyoezle@coopercityfl.org
Martin County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/16/2017	11/17/2017	\$2,141,000	174,000 cubic yards	Jim Gorton	(772) 219-4905	Jgorton@martin.fl.us

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Weston	FL	Hurricane Irma	ROW vegetative debris and C&D collection Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree removal.	<24 hours	9/16/2017	10/29/2017	\$790,400	54,522 cubic yards	Karl Thompson	(954) 385-2600	ktompson@weston.org
Orange County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree removal.	<24 hours	9/15/2017	1/23/2018	\$4,530,000	184,344 cubic yards	Ralphetta Aker	(407) 836-8011	ralphetta.aker@ocfl.net
Orlando	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, haul out services, and removal of over 5,200 hazardous trees.	<24 hours	9/15/2017	1/5/2018	\$1,320,000	59,794 cubic yards	Michael Carroll	(407) 246-3050	michael.carroll@cityoforlando.net
Manatee County	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Additionally, AshBritt conducted a leaner/hanger program and collected over 17,000 hangers and 200 leaners.	<24 hours	9/15/2017	12/20/2017	\$8,200,000	478,484 cubic yards	Jeanne Detweiler	(941) 798-6760	jeanne.detweiler@mymnanatee.org
Lake Worth	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection, Debris Management Site services.	<24 hours	9/15/2017	11/2/2017	\$223,000	23,500 cubic yards	Felipe LoFaso	(561) 586-1720	lofaso@lakeworth.org
St. John's County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/14/2017	1/20/2018	\$8,500,000	674,324 cubic yards	Greg Caldwell	(904) 669-5221	gcaldwell@sjcfl.us
Boca Raton	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	<24 hours	9/14/2017	1/5/2018	\$2,210,000	151,892 cubic yards	Judi Ahern	(561) 239-0378	jaahern@ci.boca-raton.fl.us
Lumberton	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/14/2017	12/1/2017	\$246,000	15,972 cubic ayids	Steve Clark	(409) 755-0031	sclark@gtbizclass.com
Madeira Beach	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris and C&D collection, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services.	<24 hours	9/14/2017	11/28/2017	\$75,270	4,135 cubic yards	Amie Servedio	(727) 391-9951	aservedio@madeirabeachfl.gov
Palm Beach County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/14/2017	11/28/2017	\$12,950,000	898,634 cubic yards	John Archambo	(561) 315-2010	jarchambo@swa.org
Pompano Beach	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<12 hours	9/14/2017	11/10/2017	\$2,612,000	196,626 cubic yards	Russ Ketchum	(954) 545-7011	russell.ketchum@copbfl.com
Orange County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/13/2017	8/15/2018	\$10,913,999	382,013 cubic yards	Leon George	(409) 745-9717	lgeorge@co.orange.tx.us
Gainesville	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/13/2017	1/17/2018	\$854,600	92,283 cubic yards	Steve Joplin	(352) 334-2330	joplinsh@cityofgainesville.org
Sour Lake	TX	Hurricane Harvey	Conducted Right of Way C&D and white goods collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/13/2017	12/2/2017	\$49,000	3,250 cubic yards	Larry Saurage	(409) 287-3574	lsaurage@ctaaccess.com

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Pinellas County	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. AshBritt also conducted a leaner/hanger mission and removed over 10,000 hangers and 60 leaners.	<24 hours	9/12/2017	1/16/2018	\$3,800,000	221,484 cubic yards	Sean Tipton	(727) 464-8809	stipton@co.pinellas.fl.us
Hardin County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris, C&D and white goods collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/12/2017	1/4/2018	\$2,128,000	116,975 cubic yards	Chris Kirkendall	(409) 617-1513	chris.kirkendall@co.hardin.tx.us
Rose Hill Acres	TX	Hurricane Harvey	Conducted Right of Way vegetative debris, C&D and white goods collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/12/2017	12/19/2017	\$143,000	10,247 cubic yards	Rich Thomisee	(409) 751-0075	rthomisee@gmail.com
Delray Beach	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris collection, Debris Management Site management, reduction of debris via grinding, and haul out services. Hazardous tree, limb, and stump removal.	<12 hours	9/12/2017	12/8/2017	\$2,145,000	147,379 cubic yards	Joe Frantz	(561) 445-8430	frantz@mydelraybeach.com
Tamarac	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/12/2017	11/5/2017	\$1,118,800	66,245 cubic yards	John Doherty	(954) 597-3706	johnd@tamarac.org
US Army Corps of Engineers	FL	Hurricane Irma	AshBritt conducted emergency road clearance operations for the USACE following Hurricane Irma's landfall in Florida. AshBritt received 3 task orders for this operation. One task order was for activation of the Pre-Execution planning team and the other two were for emergency road clearance operations. AshBritt mobilized crews both locally from within the State of Florida as well as crews from as far away as Jackson, Mississippi to ensure full resources were provided to meet mission requirements. Emergency road clearance crews were mobilized to Lee County, Sarasota County, and Collier County. These roads were cleared of debris upon arrival and this mission was complete. An additional task order for emergency road clearance operations was received for work in Miami-Dade County, Florida City. Crews were mobilized and road clearance operations were conducted for 3 days. AshBritt cleared 246.5 lane miles for the Miami-Dade County Department of Transportation in a safe and efficient manner.	<8 hours	9/12/2017	9/16/2017	\$359,800	Hourly Services	Matt Tate	(251) 690-2241	jacob.m.tate@usace.army.mil
West Palm Beach	FL	Hurricane Irma	ROW vegetative debris and C&D collection. AshBritt also conducted removal of hazardous trees, hazardous hanging limbs, and hazardous stumps.	<48 Hours	9/11/2017	12/1/2017	\$1,192,242	76,000 cubic yards	Peter Bieneck	(561) 494-1099	pabienek@wpb.org
Doral	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris collection, Debris Management Site management, and reduction of debris via grinding.	<24 hours	9/11/2017	11/18/2017	\$230,000	3,461 cubic yards	Carlos Arroyo	(305) 593-6740	carlos.arroyo@cityofdoral.com
Lauderhill	FL	Hurricane Irma	Conducted emergency road clearance and Right of Way vegetative debris collection.	<24 hours	9/11/2017	9/14/2017	\$24,200 hourly	10,062 cubic yards	Chuck Feranda	(954) 730-3000	citymanager@lauderhill-fl.com
Parkland	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<20 hours	9/10/2017	10/26/2017	\$1,038,900	93,801 cubic yards	Bill Evans	(954) 346-2160	bevans@cityofparkland.org



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Atlanta	GA	Hurricane Irma	Conducted over 600 hours of Vegetative ROW collection	<24 hours	9/10/2017	9/16/2017	\$112,000	Hourly Services	Barrington Brown	(470) 728-5251	BGBrown@AtlantaGa.Gov
Alachua County	FL	Hurricane Irma	AshBritt conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. In addition, services included a leaner/hanger program and a hazardous stump mission. AshBritt removed 655 leaners, 31,324 hangers, and 107 stumps.	<24 hours	9/8/2017	1/18/2018	\$2,400,000	152,766 cubic yards	Sam Sullivan	(352) 334-0172	rss@alachuacounty.us
Miami Lakes	FL	Hurricane Irma		Before start time	9/8/2017	1/2/2018	\$2,201,700	61,922 cubic yards	Carlos Acosta	(305) 364-6100 x1129	acostac@miamilakes-fl.gov
Islamorada	FL	Hurricane Irma	AshBritt performed push operations, ROW debris collection of vegetative debris, C&D, white goods, and concrete, sand removal, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services, including white goods haul out. Hazardous tree, limb, and stump removal.	Before start time	9/8/2017	12/20/2017	\$4,866,100	214,146 cubic yards	Ana Hernandez	(305) 664-6453	ana.hernandez@islamorada.fl.us
Hillsborough County	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris and C&D collection, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services.	<24 hours	9/8/2017	12/19/2017	\$4,666,000	246,369 cubic yards	Kimberly Byer	(813) 272-5680	kbyer@HCFLLGov.net
Deerfield Beach	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	Before start time	9/8/2017	12/8/2017	\$1,257,400	70,792 cubic yards	Chad Grecsek	(954) 480-4382	CGrecsek@deerfield-beach.com
Key Biscayne	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris and C&D collection, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services. Hazardous tree, limb, and stump removal.	Before start time	9/8/2017	11/15/2017	\$844,200	40,342 cubic yards	Eric Lang	(305) 365-9989	elang@keybiscayne.fl.gov
Longboat Key	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, and reduction of debris through grinding.	Before start time	9/8/2017	10/24/2017	\$104,300	7,639 cubic yards	Mark Richardson	(941) 316-1958	mrichardson@longboatkey.org
Miami Beach	FL	Hurricane Irma	Conducted emergency road clearance and Right of Way vegetative debris and C&D collection.	Before start time	9/8/2017	10/10/2017	\$390,000	45,198 cubic yards	Eric Carpenter	(305) 335-1269	ericcarpenter@miamibeachfl.gov
South Miami	FL	Hurricane Irma	Emergency Road Clearance	Before start time	9/8/2017	9/14/2017	\$16,570	Hourly Services	Aurelio Carmentates	(305) 403-2072	acarmentates@southmiamifl.gov
Margate	FL	Hurricane Irma	Emergency Road Clearance	Before start time	9/8/2017	9/13/2017	\$130,000	Hourly Services	Sam May	(954) 972-8126	smay@margatefl.com
Miami Gardens	FL	Hurricane Irma	Emergency Road Clearance	<12 hours	9/8/2017	9/10/2017	\$74,200	Hourly Services	Tom Ruiz	(786) 279-1260	truiz@miamigardens-fl.gov
Pasadena	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/6/2017	10/10/2017	\$358,700	30,111 cubic yards	Robin Green	(713) 475-7835	rgreen@ci.pasadena.tx.us
Victoria	TX	Hurricane Harvey	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of vegetative debris through grinding, reduction of C&D through compaction, and haul out services. Hazardous tree and limb removal.	<48 hours	8/28/2017	12/12/2017	\$1,859,200	155,887 cubic yards	Darryl Lesak	(361) 485-3362	<a href="mailto:rmcbayver@victoriatx.org">rmcbayver@victoriatx.org</a>
Fort Bend County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. AshBritt also provided ancillary services including MRE's and shower and restroom trailers.	<48 hours	8/28/2017	11/9/2017	\$7,146,000	499,700 cubic yards	Debbie Kaminski	(281) 341-3643	debbie.kaminski@fortbendcounty.tx.gov

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Victoria County	TX	Hurricane Harvey	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of vegetative debris through grinding, reduction of C&D through compaction, and haul out services. Hazardous tree and limb removal.	<48 hours	8/26/2017	12/12/2017	\$5,743,700	398,844 cubic yards	Rick McBrayer	(361) 485-3230	dlesak@victoriatx.org
Brazoria	TX	Hurricane Harvey	Emergency Water supplies	<24 hours	8/25/2017	8/25/2017	\$8,400	Hourly Services	Lesa Girouard	(979) 864-1804	lesag@brazoria-county.com
Beaufort County	SC	Hurricane Matthew	AshBritt conducted 108,320 acres of visual assessment, 25,400 acres of aerial assessment in eligible waterways, side scan sonar services, removal, management and disposal of 17,412 cubic yards of roadway debris. In addition, AshBritt collected and removed 33 vessels, 7 of which had hazardous material that had to be removed prior to removal of the vessel.	<24 Hours	3/8/2017	6/3/2017	\$6,292,422	17,412 cubic yards	Jim Minor	(843) 255-2735	jminor@bogov.net
			Deployed salt and sand spreader trucks to Atlanta, GA to conduct de-icing operations on the City's roadways.	< 24 Hours	1/6/2017	1/7/2017	\$44,172	Hourly Services	Rita Braswell	(404) 330-6002	rbraswell@atlantaga.gov
Atlanta	GA	Winter Storm Helena	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	Before Start Time	11/9/2016	12/22/2016	\$306,733	21,874 cubic yards	Kohn Evans	(386) 345-3522	evansk@oakhillfl.com
Oak Hill	FL	Ch									
Pooler	GA	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/31/2016	1/15/2017	\$198,080	13,573 cubic yards	Matthew Saxon	(912) 748-4800	ryrd@pooler-ga.gov
SCDOT - Dillon County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/25/2016	2/9/2017	\$1,101,614	56,000 cubic yards	David Cook	(803) 737-1290	cookdb@scdot.org
SCDOT - Marlboro County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/25/2016	12/18/2016	\$286,522	16,580 cubic yards	David Cook	(803) 737-1290	cookdb@scdot.org
Chatham County	GA	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. In addition, services included a learner/hanger program and a hazardous stump mission. AshBritt removed 1,175 leaners, 21,795 hangers, 113 stumps.	Before Start Time	10/18/2016	2/23/2017	\$23,023,910	1,620,000 cubic yards	Marc Ginsberg	(912) 652-6867	MBGinsbe@chathamcounty.org
Ponce Inlet	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through incineration, and haul out services.	Before Start Time	10/17/2016	11/11/2016	\$151,599	12,211 cubic yards	Keith Gunter	(386) 322-6729	kgunter@ponce-inlet.org
Sewalls Point	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/17/2016	10/22/2016	\$45,696	6,000 cubic yards	Pam Walker	(239) 246-5939	pwalker@sewallspoint.org
Lake Helen	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through incineration, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/16/2016	12/12/2016	\$219,608	14,363 cubic yards	Jason Yarborough	(386) 228-2121	jyarborough@lakehelen.com
South Daytona	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through incineration, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/16/2016	11/15/2016	\$1,194,723	93,022 cubic yards	Les Gillis	(386) 322-3080	lgillis@southdaytona.org
SCDOT - Dorchester County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/15/2016	2/6/2017	\$1,614,317	101,090 cubic yards	David Cook	(803) 737-1290	cookdb@scdot.org

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Volusia County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding and incineration, and haul out services.	Before Start Time	10/14/2016	1/19/2017	\$12,898,185	1,058,256 cubic yards	John Angulli	(386) 736-5965	jangulli@volusia.org
Martin County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/13/2016	1/5/2017	\$2,039,406	155,000 cubic yards	Jim Gorton	(772) 219-4905	jgorton@martin.fl.us
New Smyrna Beach	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/13/2016	12/22/2016	\$2,642,946	195,045 cubic yards	Faith Miller	(386) 424-2202	fmiller@cityofnsb.com
Holly Hill	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/13/2016	12/19/2016	\$2,061,431	137,095 cubic yards	Mark Juliano	(386) 248-9463	mjuliano@hollyhill.fl.org
Palm Beach County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/13/2016	11/2/2016	\$132,894	14,000 cubic yards	John Archambo	(561) 640-4000	jarchambo@swa.org
Charleston County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/12/2016	2/13/2017	\$8,349,237	405,000 cubic yards	Jim Neal	(843) 906-6190	jneal@charlestoncounty.org
Port Orange	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding & incineration, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/12/2016	1/31/2017	\$6,055,939	427,870 cubic yards	Michael Silvey	(386) 506-5595	msilvey@port-orange.org
Colleton County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/12/2016	1/10/2017	\$335,307	21,486 cubic yards	Suzanne Gant	(843) 549-5632	sgant@colletoncounty.org
Brevard County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Emergency road clearance and conducted Right of Way debris collection.	<24 Hours	10/11/2016	1/19/2017	\$8,094,000	586,576 CY	Euri Rodriguez	(321) 633-2042	euripides.rodriguez@brevardcounty.us
Orlando	FL	Hurricane Matthew	Conducted Right of Way vegetative and C&D debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Services also included a comprehensive beach debris removal mission.	At Start Time	10/10/2016	10/21/2016	\$176,360	Hourly Services	Michael Carroll	(407) 246-3050	michael.carroll@cityoforlando.net
St. John's County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Services also included a comprehensive beach debris removal mission.	Before Start Time	10/8/2016	1/15/2017	\$10,477,990	710,000 cubic yards	Greg Caldwell	(904) 669-5221	gcaldwell@sjcf.fl.us
Nassau County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Services also included a comprehensive beach debris removal mission.	Before Start Time	10/8/2016	12/9/2016	\$1,218,610	65,863 cubic yards	Scott Herring	(904) 530-6225	sherring@nassaucountyfl.com
San Bernardino County	CA	Blue Cut Fire	Due to the mass evacuations for the Blue Cut Fire, AshBritt provided 40 Port-o-potties which included 15 ADA compliant units for the residents of the County. AshBritt also delivered 40 portable showers which included 4 ADA compliant units. AshBritt had units on site within 14 hours of request.	14 Hours	8/18/2016	9/2/2016	\$455,868	Hourly Services	Michael Antonucci	(909) 356-3998	michael.antonucci@oes.sbcounty.gov

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Monterey County	CA	Soberanes Fire	Ashbritt was activated for the 2016 Soberanes Fire clean-up mission in Monterey County, CA. We conducted ROW debris clearing of hazardous fire damaged trees that were cut down by CalFIRE. We also cut and removed hazardous fire damaged trees that are still standing in the County's ROW.	24 Hours	8/8/2016	8/24/2016	\$293,836	Hourly Services	Michael Derr	(831) 755-4992	derm@co.monterey.ca.us
City of Jersey Village	TX	2016 Severe Storms and Flooding	Conducting Right of Way collection for vegetative debris, C&D, and white goods (and freon removal) debris streams due to flooding.	<24 Hours	5/2/2016	5/24/2016	\$127,032	Hourly Services	Kevin Hagerich	(713) 466-2107	khagerich@ci.jersey-village.tx.us
City of Sumter	SC	2015 South Carolina Severe Storms and Floods	Conducted ROW debris collection for C&D, vegetative debris, and E-Waste.	Before Start Time	3/9/2016	3/23/2016	\$32,893	4,540 cubic yards	Ray Goodman	(803) 436-2558	rgoodman@sumter-sc.com
Maryland Department of Labor, Licensing, and Regulation	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	2/9/2016	2/9/2016	\$5,136	Hourly Services	Leroy Cox	(410) 292-4648	leroy.cox@maryland.gov
City of Naples	FL	Severe Storm	Conducted ROW debris collection for vegetative debris.	<12 Hours	2/5/2016	2/12/2016	\$48,000	Over 5,000 cubic yards	Ben Copland	(239) 213-4705	bcopland@naplesgov.com
Collier County	FL	Severe Storm	Conducted ROW debris collection for vegetative debris.	<12 Hours	1/29/2016	3/19/2016	\$465,000	44,000 cubic yards	Daniel Rodriguez	(239) 732-2508	danrodriguez@colliergov.net
Baltimore	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/24/2016	1/31/2016	\$1,565,001	Hourly Services	Stuart Feldman	(410) 396-5732	stuart.feldman@baltimorecity.gov
Baltimore County	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/24/2016	1/30/2016	\$2,214,934	Hourly Services	Jim Lathe	(410) 887-3560	highways@baltimorecountymd.gov
Maryland State Highway Administration	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/23/2016	1/30/2016	\$1,111,595	Hourly Services	Colleen Robinson	(410) 582-5576	crobinson@asha.state.md.us
Prince William County	VA	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/23/2016	1/28/2016	\$116,435	Hourly Services	Thomas Smith	(703) 792-6252	tsmith@pwgov.org
Alexandria	VA	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/29/2016	\$961,797	Hourly Services	Jeffrey Duval	(703) 746-4103	jeffery.duval@alexandriava.gov
Rockville	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/29/2016	\$404,981	Hourly Services	Craig Simoneau	(240) 314-8500	csimoneau@rockvillemd.gov
Fairfax County	VA	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/27/2016	\$368,600	Hourly Services	Chad Crawford	(703) 877-2864	chad.crawford@fairfaxcounty.gov
Maryland State Police	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/24/2016	\$14,503	Hourly Services	Thomas LeQuire	(410) 653-4439	thomas.lequire@maryland.gov
Lake County	CA	Valley Fire	Operations are focused on felling, trimming, and chipping of fire damaged and destroyed trees in the Right-Of-Way (ROW) and private property. Throughout this project, we were abiding by all FEMA Fire Management Assistance Grant Program (FMAG) guidelines for Lake County, CA to maximize their federal reimbursement for the 2015 California Valley Fire and Butte Fire (DR-4240).	Before Start Time	12/12/2015	5/31/2016	\$5,493,412	193,216 cubic yards	Lars Ewing	(707) 263-2341	lars.ewing@lakecountyca.gov
Longboat Key	FL	2015 Red Tide Fish Kill	Dead Fish collection and disposal mission for the City of Longboat Key, FL. This included the utilization of a 33' Triton boat to collect, transport, and dispose of dead fish due to a Red Tide Algae Bloom.	Before Start Time	11/20/2015	12/1/2015	\$33,570	Hourly Services for over 10,000 lbs. of Fish	Mark Richardson	(941) 361-6411	mrichardson@longboatkey.org
Charleston	SC	2015 South Carolina Severe Storms and Floods	Conducted ROW debris collection for vegetative and C&D debris streams.	Before Start Time	10/12/2015	11/5/2015	\$211,322	31,464 cubic yards	Jim Neal	(843) 906-6190	jneal@charlestoncounty.org

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Pacific Gas & Electric Company	CA	Valley Fire	Hazardous tree removal project in Lake County, CA for Pacific Gas & Electric Company. Operations were focused on felling, trimming, and chipping of fire damaged and destroyed trees in proximity and posing a threat to power distribution lines. In total, AshBritt felled over 5,000 fire damaged and destroyed trees.	Before Start Time	10/5/2015	12/22/2015	\$15,144,223	Hourly Services	Tyler Garland	(707) 291-4877	tylergarland@pge.com
Hidalgo County	TX	June of 2015 Flooding Event	Conducted Flood Water relocation for the purposes of flood mitigation from residential areas to storm drainage canals by means of Super Vac Trucks.	<6 Hours	6/25/2015	7/2/2015	\$553,799	Hourly Services	Ricardo Saldana	(956) 318-2615	Ricardo.saldana@co.hidalgo.tx.us
Hidalgo County	TX	June of 2015 Flooding Event	Conducted Flood Water relocation from residential areas to storm drainage canals by means of Super Vac Trucks.	<6 Hours	6/1/2015	6/4/2015	\$102,281	Hourly Services	Ricardo Saldana	(956) 318-2615	Ricardo.saldana@co.hidalgo.tx.us
City of Atlanta	GA	Winter Storm Remus	Deployed salt and sand spreader trucks to Atlanta, GA to conduct de-icing operations on the City's roadways.	Before Start Time	2/25/2015	2/26/2015	\$70,874	Hourly Services	Rita Braswell	(404) 330-6002	rbraswell@atlantaga.gov
City of Atlanta	GA	Winter Storm Odavia	Deployed salt and sand spreader trucks to Atlanta, GA to conduct de-icing operations on the City's roadways.	Before Start Time	2/16/2015	2/17/2015	\$37,341	Hourly Services	Rita Braswell	(404) 330-6002	rbraswell@atlantaga.gov
Fairfax County	VA	2014 Severe Rainstorms	Deployed equipment and manpower to Virginia following severe rainstorms that produced high winds and knocked over trees. Through activation of our county contract, we were specifically tasked to assist with debris clearing, and removal from the public ROW.	<12 Hours	6/23/2014	6/26/2014	\$22,890	Hourly Services	Robert Scott	(703) 550-3486	robert.scott@fairfaxcounty.gov
Augusta	GA	Winter Storm Pax	ROW debris removal, management, and disposal.	<1 Hour	2/26/2014	5/2/2014	\$12,490,148	645,869 cubic yards	Steve Cassel	(706) 447-7608	scassel@columbiacountyga.gov
Metropolitan Atlanta Rapid Transit Authority	GA	Winter Storm Pax	Hazardous tree removal from ROW, city parks, municipal golf course and city owned cemeteries. DMS operations in 6 locations including haul out operations from all locations.	Before Start Time	2/26/2014	2/26/2014	\$10,386	Hourly Services	Mary Eady	(404) 848-5580	custserv@ismarta.com
Marion County	SC	Winter Storm Pax	ROW debris removal, management, and disposal.	<1 Hours	2/12/2014	5/7/2014	\$2,184,363	82,481 cubic yards	Tim Harper	(843) 431-5059	tharper@marionsc.org
Colleton County	SC	Winter Storm Pax	Hazardous tree removal from ROW & county parks.	<1 Hour	2/12/2014	4/12/2014	\$1,864,402	61,882 cubic yards	Suzanne Gant	(843) 549-5632	sgant@colletoncounty.org
City of Sumter	SC	Winter Storm Pax	ROW debris removal, management, and disposal.	<1 Hour	2/12/2014	4/11/2014	\$517,816	35,457 cubic yards	Al Harris	(803) 436-2558	aharris@sumter-sc.com
Hampton County	SC	Winter Storm Pax	Hazardous tree removal from ROW & city parks.	<1 Hour	2/12/2014	4/11/2014	\$186,646	15,566 cubic yards	Susanne Peoples	(803) 914-2150	speeples@hamptoncountysc.org
Sumter County	SC	Winter Storm Pax	ROW debris removal, management, and disposal.	<1 Hour	2/12/2014	4/11/2014	\$2,325,671	105,241 cubic yards	Eddie Newman or Karen Hyatt	(803) 436-2242	enewman@sumtercountysc.org
Georgetown County	SC	Winter Storm Pax	ROW debris removal, management, and disposal.	<1 Hour	2/12/2014	3/12/2014	\$3,616,253	117,857 cubic yards	Ray Funnys	(843) 545-3325	rdunnys@gtcounty.org
City of Atlanta	GA	Winter Storm Pax	Hazardous tree removal from ROW & county parks.	Before Start Time	2/10/2014	2/14/2014	\$148,737	Hourly Services	Rita Braswell	(404) 330-6002	rbraswell@atlantaga.gov
City of Atlanta	GA	Winter Storm Leon	Deployed salt and sand spreader trucks to Atlanta, GA to conduct de-icing operations on the City's roadways.	Before Start Time	1/28/2014	1/31/2014	\$72,053	Hourly Services	Rita Braswell	(404) 330-6002	rbraswell@atlantaga.gov
Scotch Plains	NJ	Hurricane Sandy	Operated sand and salt spreaders on roadways throughout the City following this historic event. Sand spreading equipment and personnel arrived on site within three hours of receipt of notice-to-proceed.	<1 Hour	3/20/2013	4/15/2013	\$5,556	Hazardous Stumps	Ray Peoria	(908) 413-1983	rpoerio@scotchplainsnj.com
State of New Jersey Dept. of Environmental Protection	NJ	Hurricane Sandy	Cutting and removal of 91 hazardous stumps including backfill of voids.	<24 Hours	3/4/2013	12/31/2013	\$18,948,680	Wet Debris Removal	Suzanne U. Dietrick	(609) 292-8838	Suzanne.dietrick@dep.state.nj.us
Connecticut Department of Transportation	CT	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/11/2013	2/18/2013	\$140,352	Hourly Services	Bart Sweeney	(860) 258-4531	Bartholomew.Sweeney@ct.gov

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Massachusetts Emergency Mgmt. Agency	MA	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/11/2013	2/18/2013	\$42,139	Hourly Services	David Mahr	(508) 820-2017	david.mahr@state.ma.us
Fairfield	CT	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/11/2013	2/15/2013	\$37,959	Hourly Services	Scott Bartlett	(203) 256-3176	sbarlett@town.fairfield.ct.us
Berlin	CT	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/10/2013	2/14/2013	\$29,562	Hourly Services	Art Simonian	(860) 828-7014	asimonian@town.berlin.ct.us
Flemington	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, and disposal.	<1 Hour	1/31/2013	1/31/2013	\$8,895	134 cubic yards	Michael Campion	(908) 782-8840	mcampion@historictlemington.com
Roselle Park	NJ	Hurricane Sandy	Hazardous tree removal, DMS management, debris reduction, haul out and disposal.	<1 Hour	1/28/2013	3/12/2013	\$91,611	2650 cubic yards	Vincent Cahill	(908) 245-7676	vcahill@rosellepark.net
State of New Jersey Dept. of Environmental Protection	NJ	Hurricane Sandy	Sunken and submerged vessel recovery/removal, vessel aggregation site operations.	<24 Hours	1/12/2013	1/31/2013	\$338,072	Vessel Mission	Suzanne U. Dietrick	(609) 292-8838	Suzanne.dietrick@dep.state.nj.us
Newark	NJ	Hurricane Sandy	Hazardous tree removal, debris reduction, haul out and disposal.	<1 Hour	1/4/2013	2/28/2013	\$322,763	9736 cubic yards	Adam Cruz	(973) 733-5319	cruzad@ci.newark.nj.us
Califon	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, hazardous tree removal.	<1 Hour	1/3/2013	2/12/2013	\$47,216	1675 cubic yards	Laura Eidsvaag	(908) 832-7850	leidsvaag@califonboro.net
Bernardsville	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, and disposal	<1 Hour	1/1/2013	2/28/2013	\$1,902,741	57,828 cubic yards	John MacDowall	(908) 766-3850 ext. 147	jmacdowall@bernardsvilleboro.org
Ocean TWP	NJ	Hurricane Sandy	Collected debris, removed hazardous trees and hauled off material. Monmouth County	<1 Hour	12/21/2012	12/30/2012	\$293,260	1,324 cubic yards	William McMahon	(732) 531-5198	wmcmahon@oceanwp.org
Lakewood	NJ	Hurricane Sandy	Debris collection, hazardous tree and stump removal, DMS management, debris reduction, haul off and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	12/18/2012	2/28/2013	\$4,182,679	84,799 cubic yards	Michael Muscillo	(732) 364-2500	mmuscillo@lakewoodnj.gov
Millford	CT	Hurricane Sandy	Reduction and haul out of vegetative material.	<1 Hour	12/18/2012	12/19/2012	\$34,250	Debris Management	Bruce Kolwitz	(203) 783-3269	bkolwitz@ci.millford.ct.us
Loch Arbour	NJ	Hurricane Sandy	Collected debris from the right of way and transported to DMS. Collected sand, screened it and transported screened sand back to the beach.	<1 Hour	12/14/2012	1/17/2013	\$766,080	20,973 cubic yards	Paul Pernindola	(732) 531-4740	pvf@femicolalaw.com
Hopewell	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	12/13/2012	2/28/2013	\$2,193,306	71,202 cubic yards	Paul Pogorzelski	(609) 737-0605	paulpogo@hopewellwp.org
Deal	NJ	Hurricane Sandy	Site management, reduction and haul out of disaster debris.	<1 Hour	12/12/2012	1/4/2013	\$95,418	Site Management	James Rogers	(732) 531-1454	administrator@dealborough.com
Jersey City Housing Authority	NJ	Hurricane Sandy	Debris collection, HHW collection and disposal.	<1 Hour	12/12/2012	12/13/2012	\$21,540	115 cubic yards	Richard Baker	(201) 547-6600	rbaker@jcha.us
Manchester	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, DMS management, debris reduction, haul off and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	12/10/2012	1/31/2013	\$2,092,511	23,855 cubic yards	Arthur Abline	(732) 657-2009 ext. 4604	AAbline@manchestertwp.com
Tewksbury	NJ	Hurricane Sandy	Collected vegetative debris and removed hazardous trees from the ROW. Reduced debris at DMS, hauled it off and disposed of it.	<1 Hour	12/10/2012	1/24/2013	\$2,307,849	43,318 cubic yards	Hayden Hull	(908) 439-0022	hahull@tewksburywp.net
Tinton Falls	NJ	Hurricane Sandy	Vegetative debris reduction, haul out and disposal	<1 Hour	12/7/2012	3/4/2013	\$238,975	Debris Management	Gary Gable	(732) 542-3400	ggebele@tintonfalls.com
Ocean TWP	NJ	Hurricane Sandy	Debris collection, including HHW, DMS management, debris reduction, haul off and disposal. Project completed via shared services agreement with Ocean County, NJ.	<1 Hour	12/6/2012	1/31/2013	\$454,385	Debris Management	Diane Ambrosio	(609) 693-3302	clerk@townshipocean.org
Readington	NJ	Hurricane Sandy	Collected vegetative material on the ROW, Managed DMS, hauled out and disposed of debris.	<1 Hour	12/3/2012	12/20/2012	\$2,959,138	95,471 cubic yards	Scott Jesseman	(908) 534-4051	Dpw_sj@readingtontwp-nj.org
Keansburg	NJ	Hurricane Sandy	Collected vegetative and C&D debris from the right of way and transported to debris management site or final disposal site.	<1 Hour	11/30/2012	1/28/2013	\$533,012	25,038 cubic yards	Dennis O'Keefe	(732) 904-7445	



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Sayreville	NJ	Hurricane Sandy	Debris collection, white good collection, DMS management, and debris reduction.	<1 Hour	11/30/2012	1/11/2013	\$700,763	27,768 cubic yards	Dan Frankel	(732) 390-7071	dfranke@sayreville.com
Seaside Park	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/29/2012	1/31/2013	\$1,048,126	36,220 cubic yards	Robert Matthias	(732) 793-3700	mayormatthias@seasideparknj.org
Holmdel	NJ	Hurricane Sandy	Collected vegetative debris and transported it to DMS	<1 Hour	11/28/2012	12/17/2012	\$1,458,538	68,654 cubic yards	Denise Fritz	(732) 946-2820	dfritz@holmdeltownship-nj.com
Woodbridge	CT	Hurricane Sandy	Reduced vegetative debris at DMS and hauled out to FDS.	<1 Hour	11/28/2012	12/3/2012	\$120,114	2,278 cubic yards	Warren Connors	(203) 389-3421	wconnors@ci.woodbridge.ct.us
Cranbury	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/27/2012	12/18/2012	\$196,704	6,329 cubic yards	Denise Marabell	(609) 395-0900	dmarabell@cranbury-nj.com
Stafford	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, and eWaste. DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/25/2012	1/31/2013	\$4,428,388	156,142 cubic yards	James Moran	(609) 597-1000 ext. 8559	jmoran@twp.staffordnj.us
Roselle	NJ	Hurricane Sandy	Collected vegetative debris from the ROW, operated a DMS, removed hazardous trees and stumps.	<1 Hour	11/25/2012	12/7/2012	\$287,183	5,835 cubic yards	Magreia Morgan	(908) 245-5600	Mmorgan@boroughofroselle.com
Mantoloking	NJ	Hurricane Sandy	Debris collection including C&D, vegetation, white goods and HHW. DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/23/2012	2/28/2013	\$3,864,120	100,261 cubic yards	Slacy Ferris	(732) 631-1581	mantolokingoem1@inbox.com
Jackson	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/23/2012	1/31/2013	\$5,542,648	102,393 cubic yards	Fred Rasiewicz	(732) 928-1200 ext. 246	FRasiewicz@jacksontwpnj.net
Old Bridge	NJ	Hurricane Sandy	Debris collection including vegetation, C&D and HHW. Managed DMS and provided haul out and disposal.	<1 Hour	11/23/2012	12/18/2012	\$147,268	3,143 cubic yards	Beth Cunningham	(732) 721-5600	bunningham@oldbridge.com
Seaside Heights	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal. Sand screening. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/21/2012	1/31/2013	\$847,604	25,233 cubic yards	John A. Camera	(732) 798-9100	johncamera@hotmail.com
Toms River	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, white goods (including Freon extraction). Hazardous tree removal. DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/20/2012	4/28/2013	\$14,604,581	458,246 cubic yards	Lou Amoroso	(732) 341-1000 ext. 8211	lamoruso@tomsrivertownship.com
Berkeley	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, and HHW. Hazardous tree removal. DMS management, debris reduction, haul off and disposal. Sand screening.	<1 Hour	11/20/2012	2/28/2013	\$2,299,002	55,776 cubic yards	Steven Seiler	(732) 349-4616	ppwm@twp.berkeley.nj.us
Bayonne	NJ	Hurricane Sandy	Debris collection, haul off and disposal.	<1 Hour	11/20/2012	1/31/2013	\$135,409	1137 cubic yards	Gary S. Chmielewski	(201) 858-6066	PublicWorks@baynj.org
Ship Bottom	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/20/2012	1/31/2013	\$1,112,692	40,831 cubic yards	Richard Belhea	(609) 494-2171	SBadmin@comcast.net
Long Beach	NJ	Hurricane Sandy	Debris collection including HHW. Operated DMS and performed haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/20/2012	1/30/2013	\$5,665,066	147,730 cubic yards	Joe Mancini	(609) 361-1000 ext. 6689	wells@longbeachtownship.com
Princeton	NJ	Hurricane Sandy	Collected vegetative debris from the right-of-way.	<1 Hour	11/20/2012	12/14/2012	\$390,955	18,885 cubic yards	Thomas Crochet	(609) 688-2566	trochet@princetonnj.gov
Weymouth	NJ	Hurricane Sandy	Debris collection	<1 Hour	11/20/2012	1/30/2012	\$1,407	13 tons	Ron Carroll	(609) 476-2102	wtdwp@verizon.net
Point Pleasant Beach	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, eWaste and white goods. Sand screening mission with 21,601 cubic yards transported and screened.	<1 Hour	11/18/2012	1/18/2013	\$1,922,264	85,541 cubic yards	Christine Riehl	(732) 892-1118	crieh@pointbeach.org
Hillside	NJ	Hurricane Sandy	Debris collection, hazardous tree removal	<1 Hour	11/18/2012	12/7/2012	\$193,260	7,850 cubic yards	Scott Anderson	(973) 926-1110	pubworks@townshipofhillside.org
Red Bank	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal	<1 Hour	11/18/2012	1/27/2012	\$186,720	6,333 cubic yards	Stanley Sickels	(732) 530-2773	ssickels@redbanknj.org

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Lavallette	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, E-wastes and HHW, DMS management, debris reduction, haul off and disposal. Sand screening. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/17/2012	3/23/2013	\$8,641,131	167,318 cubic yards	Chris Parlow	(732) 232-2094	cparlow@lavalletteboro.com
Sea Girt	NJ	Hurricane Sandy	Removed vegetative debris and hazardous stumps from the right of way and processed the material at a DMS.	<1 Hour	11/17/2012	12/12/2012	\$192,027	4,575 cubic yards	Jared McKittrick	(732) 449-9433	jmcckittrick@seagirtboro.com
Sea Bright	NJ	Hurricane Sandy	Collected vegetative and C&D debris from the right of way. Relocated sand. Collected eWaste.	<1 Hour	11/16/2012	1/10/2013	\$2,065,754	42,379 cubic yards	Mark Philpot	(732) 842-0099	mphilpot36@yahoo.com
Middletown	NJ	Hurricane Sandy	Collected debris from the right-of-way including vegetation and C&D. Managed two DMS sites.	<1 Hour	11/15/2012	1/4/2013	\$9,490,950	346,904 cubic yards	Ted Maloney	(732) 615-2110	tmaloney@middletownnj.org
Neptune	NJ	Hurricane Sandy	Collected disaster generated debris from the ROW and operated a debris management site.	<1 Hour	11/15/2012	12/30/2012	\$1,767,013	54,897 cubic yards	Wayne Rode	(732) 775-8797	wrode@neptunetownship.org
Greenwich	CT	Hurricane Sandy	Collected vegetative debris from the ROW and transported it to the DMS.	<1 Hour	11/13/2012	12/4/2012	\$145,959	6,871 cubic yards	James Michel	(203) 622-7813	james.michel@greenwichct.org
Manasquan	NJ	Hurricane Sandy	Debris collection including eWaste, white goods, C&D and vegetation. Operated DMS and performed haul out and disposal.	<1 Hour	11/11/2012	12/13/2012	\$3,864,120	100,261 cubic yards	Joseph Delorio	(732) 223-9530	jdelorio@manasquan-nj.com
Brick	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, E-wastes and HHW. Hazardous tree removal. DMS management, debris reduction, haul off and disposal. Sand screening and stump removal was performed. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/10/2012	4/11/2013	\$13,046,687	293,808 cubic yards	Glenn Campbell	(732) 451-4060	gcampbell@wp.brick.nj.us
Belmar	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, eWaste and white goods. Significant sand screening mission, as well.	<1 Hour	11/10/2012	2/5/2013	\$4,407,519	87,058 cubic yards	Colleen Connolly	(732) 681-3700	cconnolly@boro.belmar.nj.us
Bethany	CT	Hurricane Sandy	Removed vegetative debris from the ROW and reduced it at a DMS.	<1 Hour	11/9/2012	12/1/2012	\$80,587	2,913 cubic yards	Rod White	(203) 509-3883	firemarshal@bethany-ct.com
Rumson	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal.	<1 Hour	11/9/2012	11/26/2012	\$1,785,952	64,724 cubic yards	Thomas Rogers	(732) 842-3300	trogers@rumsonnj.gov
Branford	CT	Hurricane Sandy	Collected vegetative debris from the right-of-way and transported to DMS.	<1 Hour	11/9/2012	11/16/2012	\$102,862	4,840 cubic yards	Art Baker	(203) 488-4156	abaker@branford-ct.gov
New London	CT	Hurricane Sandy	Debris collection and direct haul to final disposal site. Collected and transported sand.	<1 Hour	11/9/2012	11/14/2012	\$61,558	1,756 cubic yards	Tim Hanser	(860) 447-5250	thanser@ci.new-london.ct.us
Little Silver	NJ	Hurricane Sandy	Collected, reduced, hauled off and disposed of debris.	<1 Hour	11/8/2012	12/1/2012	\$1,808,040	52,563 cubic yards	Robert Neff	(973) 735-5778	robert.neff@wilsoneiser.com
Ventnor	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, and eWaste and disposal.	<1 Hour	11/7/2012	11/30/2012	\$672,620	3,045 tons	David Smith	(609) 823-7935	dsmith@ventnorcity.org
Weston	CT	Hurricane Sandy	Collected vegetative debris on the ROW and hauled directly to the final disposal site.	<1 Hour	11/6/2012	12/1/2012	\$129,998	4,605 cubic yards	Sergeant Ferullo	(203) 222-2672	mferullo@westonpolice.com
Ocean Gate	NJ	Hurricane Sandy	Emergency road clearance. Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/6/2012	11/30/2012	\$394,335	10,484 cubic yards	Paul Kennedy	(732) 678-7432	ogmayor@verizon.net
Fairfield	CT	Hurricane Sandy	Collected debris from the ROW including vegetative, C&D, eWaste, HHW and white goods. Managed DMS site.	<1 Hour	11/5/2012	12/14/2012	\$488,781	16,815 cubic yards	Scott Bartlett	(203) 256-3176	sbartlett@town.fairfield.ct.us
Fairfax County	VA	Hurricane Sandy	Provided Emergency Road Clearance Operations and ROW debris removal.	<1 Hour	11/2/2012	11/5/2012	\$29,325	Emergency Push	Dennis Batts	(703) 324-5057	dennis.batts@fairfaxcounty.gov
Bay Head	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, eWaste and white goods. Freon removal from white goods. DMS management, debris reduction, haul off and disposal.	<1 Hour	11/1/2012	3/1/2013	\$3,533,548	84,844 cubic yards	Brian Magory	(732) 600-1225	bmagory@aol.com
New York	NY	Hurricane Sandy	Provided equipment rental of vehicles, light towers, boilers, and generators. Removal of 74 sunken vessels including operation of the vessel aggregation area. "Wrecker", inventory and storage services provided for 3,503 stray and abandoned vehicles.	<12 Hours	11/1/2012	3/1/2013	\$4,000,000	Hourly Services & Vehicle and Vessel Management	John Katsorhis	(646) 769-2037	jkatsorhis@ccas.nyc.gov

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Ocean County	NJ	Hurricane Sandy	ROW debris removal, management, and disposal. Hazardous tree removal and storm drain clearing. DMS operations in multiple locations.	<1 Hour	11/1/2012	3/1/2013	\$87,000,000	1,325,876 cubic yards	Ernest Kuhlwein	(732) 506-5047	ekuhlwein@co.ocean.nj.us
Barneget	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/1/2012	1/1/2013	\$288,116	10,374 cubic yards	David Breeden	(609) 698-0080	dbreeden@barneget.net
Beach Haven	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal	<1 Hour	11/1/2012	1/1/2013	\$1,202,500	43,778 cubic yards	Robert Keeler	(609) 492-0111 ext. 17	councilmankeeler@beachhaven-nj.gov
State of Connecticut	CT	Hurricane Sandy	Provided emergency roadway clearance and support to state and CTDOT. Assisted state museum with debris clearance and hazardous tree removal.	<1 Hour	10/30/2012	12/3/2012	\$344,942	Hourly work and other support	Judy Pahl	(860) 256-0877	judy.pahl@ct.gov
City of Alexandria	VA	Hurricane Sandy	Provided Emergency Road Clearance Operations	<24 Hours	10/30/2012	11/2/2012	\$11,812	Emergency Push	Yon Lambert	(703) 706-3940	Yon.lambert@alexandriava.gov
City of Baltimore	MD	Hurricane Sandy	Provided Emergency Road Clearance Operations	<24 Hours	10/30/2012	11/2/2012	\$72,700	Emergency Push	Eric Dible	(410) 396-6110	erik.dible@baltimorecty.gov
Fairfax County	VA	Severe rainstorm	Following a severe rainstorm (derecho), collected and disposed of debris by the hour.	<24 Hours	7/27/2012	8/8/2012	\$143,891	Hourly Services	Dennis Batts	(703) 324-5057	Dennis.batts@fairfaxcounty.gov
Live Oak	FL	Tropical Storm Debby	Collection and transport of construction and demolition material generated as a result of flooding of residential homes from storm from the ROW to the final disposal location.	<1 Hour	7/24/2012	9/7/2012	\$41,148	4,975 cubic yards	Robert Farley	(386) 362-2276	farley@cityofliveoak.org
Springfield	MA	MA Severe Storm & Snow Storm	ROW debris removal, management, and disposal for Parks Department. Hazardous tree removal and DMS operations. Debris existed long after the event occurred and AshBritt was brought in to do final cleanup and debris removal.	<6 Hours	7/3/2012	7/31/2012	\$784,236	Debris Management	Pat Sullivan	(413) 787-6444	psullivan@cityofspringfield.com
Fairfax	VA	Severe rainstorm	Following a severe rainstorm (derecho), collected and disposed of debris by the hour.	<24 hours	7/1/2012	7/6/2012	\$37,532	Hourly Services	Ken Rudnicki	(703) 385-4846	krudnick@fairfaxva.gov
Springfield College	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations. Debris existed long after the event occurred and AshBritt was brought in to do final cleanup and debris removal.	<12 Hours	3/28/2012	5/7/2012	\$942,605	7,822 cubic yards	John Mailhot	(413) 748-3145	jmailhot@spfldcol.edu
Margate	FL	Hurricane Wilma	Waterway debris removal, transportation and disposal.	<24 Hours	3/1/2012	4/1/2012	\$254,763	NRCS Waterway Mission	Sam May	(954) 972-6454	smay@margatefl.com
Berlin	CT	CT Severe Storm	Hazardous tree removal and ROW debris collection.	<12 Hours	12/11/2011	1/28/2012	\$573,408	12,083 cubic yards	Art Simonian	(860) 828-5143	asimonian@town.berlin.ct.us
East Granby	CT	CT Severe Storm	Debris collection and transportation. DMS management and debris reduction.	<18 Hours	12/5/2011	1/11/2012	\$421,112	16,019 cubic yards	Jim Hayden	(860) 653-2576	jimh@egtownhall.com
Warren	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	12/5/2011	12/26/2011	\$409,923	2,908 cubic yards	Bob Souza	(774) 200-1678	
Lunenburg	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	12/2/2011	12/15/2011	\$627,553	19,318 cubic yards	Jack Rodriguez	(508) 331-5155	jrodriguez@lunenburgonline.com
Lancaster	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	12/1/2011	12/15/2011	\$773,029	17,000 cubic yards	Orlando Pacheco	(978) 365-3326	opacheco@lancasterma.net
Northborough	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/30/2011	12/7/2011	\$260,087	2,497 cubic yards	Kimberly Hood	(508) 393-5041	khoo@town.northborough.ma.us
Windsor Locks	CT	CT Severe Storm	Vegetative debris collection, DMS management, haul out and disposal.	<12 Hours	11/28/2011	3/13/2012	\$1,152,524	58,129 cubic yards	Scott Lappen	(860) 558-7476	slappen@wlocks.com
Wales	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/28/2011	12/3/2011	\$261,961	3,003 cubic yards	Jeff Vannais	(413) 245-7571	select@townofwales.net
Plymouth	CT	CT Severe Storm	Vegetative debris collection from right of way.	<18 Hours	11/22/2011	12/11/2011	\$200,835	9,453 cubic yards	Tony Lorenzetti	(860) 585-4029	alorenzetti@plymouthct.us
Ellington	CT	CT Severe Storm	Vegetative debris collection, transportation and reduction.	<18 Hours	11/22/2011	1/1/2012	\$166,096	6,401 cubic yards	Tim Webb	(860) 870-3140	twebb@ellington-ct.gov
Ware	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/21/2011	1/29/2011	\$866,437	27,942 cubic yards	Thom Martens	(413) 967-9620	tmartens@townofware.com
Agawam	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/18/2011	1/19/2012	\$5,494,927	160,175 cubic yards	Chris Golba	(413) 786-0404	cgolba@agawam.ma.us
Enfield	CT	CT Severe Storm	Debris collection from right of way, DMS management and debris reduction.	<12 Hours	11/18/2011	12/17/2011	\$5,151,237	189,079 cubic yards	Dave Tuttle	(860) 763-7524	dtuttle@enfield.org

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Monson	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/18/2011	12/9/2011	\$2,704,413	34,393 cubic yards	John Morrell	(413) 267-4135	highways@baltimorecountymd.gov
Southwick	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/16/2011	12/5/2011	\$1,826,726	45,355 cubic yards	Karl Stinehart	(413) 569-5995	ksinehart@southwickma.net
Suffield	CT	CT Severe Storm	Vegetative debris collection, debris reduction and DMS management.	<12 Hours	11/16/2011	11/28/2011	\$1,059,859	32,561 cubic yards	John Oloonan	(860) 668-3890	jdoonan@suffieldtownhall.com
Danbury	CT	CT Severe Storm	Hazardous tree and hanger removal. Debris collection, DMS management, debris reduction, haul off and disposal.	<12 Hours	11/14/2011	12/17/2011	\$3,538,302	102,659 cubic yards	Paul Estefan	(203) 948-3769	p.estefan@danbury-ct.gov
Holland	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/14/2011	12/14/2011	\$1,110,286	15,147 cubic yards	Jim Weillauer	(413) 427-3417	selectmen@townofholland.nexcommail.com
Palmer	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/14/2011	12/12/2011	\$2,317,021	55,201 cubic yards	Charles Blanchard	(413) 283-2603	townmgr@townofpalmer.com
New Milford	CT	CT Severe Storm	Debris collection, DMS management, debris reduction, haul off and disposal.	<12 Hours	11/12/2011	12/8/2011	\$875,576	32,930 cubic yards	Mike Zarba	(860) 355-6040	mzarba@newmilford.org
South Windsor	CT	CT Severe Storm	Vegetative debris collection, debris reduction via grinding, haul off and disposal.	<12 Hours	11/11/2011	12/23/2011	\$7,352,033	234,795 cubic yards	Jeff Doolittle	(860) 644-2511	Jeffrey.doolittle@southwindsor.org
Wilbraham	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/9/2011	12/9/2011	\$4,635,738	108,993 cubic yards	Ed Miga	(413) 544-1075	emiga@wilbraham-ma.gov
Vernon	CT	CT Severe Storm	Debris collection, site management, debris reduction, haul off and disposal.	<18 Hours	11/9/2011	12/3/2011	\$2,618,960	80,211 cubic yards	Robert Kleinhans	(860) 870-3500	rkleinhans@vernon-ct.gov
Manchester	CT	CT Severe Storm	Vegetative debris collection from ROW, site management debris reduction, haul off and disposal.	<18 Hours	11/8/2011	12/21/2011	\$4,718,661	167,984 cubic yards	Ken Longo	(860) 930-3963	klongo@manchesterct.gov
Holyoke	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/8/2011	12/9/2011	\$3,872,491	87,377 cubic yards	William Fuqua	(413) 322-5645	fuquaw@c1.holyoke.ma.us
Newington	CT	CT Severe Storm	Vegetative debris removal, debris reduction, haul off and disposal.	<12 Hours	11/8/2011	11/22/2011	\$1,256,907	41,834 cubic yards	Tom Molloy	(860) 883-3367	tmolloy@newingtonct.gov
Ludlow	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/7/2011	12/12/2011	\$3,239,752	85,130 cubic yards	Paul Dzubek	(413) 583-5625	pdzubek@ludlow.ma.us
Chicopee	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/7/2011	12/6/2011	\$5,283,912	160,832 cubic yards	Stan Kulig	(413) 575-9695	skulig@chicopeema.gov
Bristol	CT	CT Severe Storm	Right of way vegetation collection, DMS management, debris reduction, haul out and disposal.	<12 Hours	11/5/2011	12/16/2011	\$2,877,610	70,379 cubic yards	Sheree Gorneault	(860) 584-6102	shereegorneault@c1.bristol.ct.us
West Springfield	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/5/2011	12/8/2011	\$4,930,034	123,752 cubic yards	Mike Pattavina	(413) 263-3234	mpattavina@west-springfield.ma.us
Sturbridge	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/5/2011	11/21/2011	\$1,405,221	18,629 cubic yards	Shaun Suhoski	(508) 347-2500	ssuhoski@town.sturbridge.ma.us
Hartford	CT	CT Severe Storm	Debris collection, hazardous tree removal, DMS management, debris reduction, haul out and disposal.	<18 Hours	11/3/2011	1/11/2012	\$5,057,914	99,314 cubic yards	Jack Hale	(860) 757-4979	Halej002@hartford.gov
West Hartford	CT	CT Severe Storm	Hazardous tree and hanger removal. Vegetative debris collection, Managed two DMS sites, reduced debris via grinding, hauled off debris and disposed of reduced material.	<6 Hours	11/3/2011	12/8/2011	\$10,564,936	338,489 cubic yards	John Phillips	(860) 748-0280	johnp@westhartford.org
Springfield	MA	MA Severe Storm & Snowstorm	Emergency Road Clearance, ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<6 Hours	11/2/2011	3/15/2012	\$25,671,027	522,664 cubic yards	Chris Cignoli	(413) 750-2808	ccignoli@springfieldcityhall.com
Longmeadow	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/2/2011	1/9/2012	\$11,124,023	279,136 cubic yards	Chad Thompson	(413) 565-4136	cthompson@longmeadow.org
Brookfield	CT	Hurricane Irene	Right of way collection and direct haul to final disposal site. Debris removal from Pomperaug River, transport and disposal. NRCS project.	<12 Hours	10/26/2011	11/26/2011	\$45,655	1,273 cubic yards	Ralph Tedesco	(203) 775-7318	rtedesco@brookfield.ct.gov
Woodbury	CT	Hurricane Irene	Debris collection from Pomperaug River, transport and disposal. NRCS project.	<12 Hours	10/26/2011	10/31/2011	\$29,965	NRCS Waterway Mission	Gerald Stomski	(201) 263-2141	wdbysel@woodburyct.org
Fairfield	CT	Hurricane Irene	Right-of-way debris collection and direct haul to FDS.	<12 Hours	9/8/2011	9/9/2011	\$16,399	777 cubic yards	Scott Bartlett	(203) 256-3176	WorksBartlett@town.fairfield.ct.us
Emporia	VA	Hurricane Irene	Debris collection and disposal.	<24 Hours	9/6/2011	9/21/2011	\$111,037	15,316 cubic yards	Ken Ryals	(434) 634-5788	k.ryals@c1.emporia.va.us
Chesapeake	VA	Hurricane Irene	Debris collection and hazardous tree and limb removal.	<24 Hours	8/29/2011	9/30/2011	\$53,272	47,475 cubic yards	Jeffrey Paul Morse	(757) 382-6272	jmorse@cityofchesapeake.net

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State of Connecticut	CT	Hurricane Irene	Roadway clearance, hazardous tree removal, debris collection and disposal.	<3 Hours	8/28/2011	9/22/2011	\$377,848	2,603 cubic yards	Judy Pahl	(860) 256-0877	judy.pahl@ct.gov
State of Massachusetts	MA	Hurricane Irene	Emergency Road Repairs and Debris Clearance from roadways throughout State.	<24 Hours	8/28/2011	9/5/2011	\$701,608	Hourly Services	David Mahr	(508) 820-2017	david.mahr@state.ma.us
Chesapeake	VA	Tornado	Debris collection and disposal	<24 Hours	6/10/2011	6/24/2011	\$53,272	8,396 cubic yards	David Thompson	(757) 382-3439	dthompson@cityofchesapeake.net
Springfield	MA	EF3 Tornado	ROW debris collection, DMS management, debris reduction, haul off and disposal. Multiple NRCS projects. ROE program managed.	<1 Hour	6/8/2011	9/1/2011	\$7,398,536	163,000 cubic yards	Al Chwalek	(413) 787-6224	achwalek@springfieldctnyhall.com
Monson	MA	EF3 Tornado	ROW debris collection, DMS management, debris reduction, haul off and disposal. Multiple NRCS projects. ROE program managed.	<1 Hour	6/7/2011	7/28/2011	\$4,854,020	112,308 cubic yards	John Morrell	(413) 267-4135	
Wilbraham	MA	EF3 Tornado	ROW collection, DMS management, debris reduction, haul off and disposal. NRCS mission	<1 Hour	6/6/2011	7/18/2011	\$3,865,029	98,573 cubic yards	Ed Miga	(413) 544-1075	emiga@wilbraham-ma.gov
VDOT Bristol District	VA	Tornado	Collected and disposed of debris from a tornado outbreak in Washington County.	<24 Hours	5/9/2011	6/22/2011	\$135,591	80,160 cubic yards	John Watson	(276) 971-3576	jr.watson@vdot.virginia.gov
Floyd County	GA	EF2 Tornado	Debris collection, site management, haul off and disposal.	<3 Hours	5/5/2011	6/6/2011	\$255,232	22,555 cubic yards	Michael Skeen	(706) 236-2476	skeenm@floydcountygga.org
Fayetteville	NC	EF3 Tornado	City clean-up following a devastating tornado. Established a local DMS, utilizing staff, subcontractors, and local personnel	<3 Hours	4/16/2011	8/18/2011	\$2,500,000	142,230 cubic yards	Benny Nichols	(910) 433-1726	bnichols@co.fay.nc.us
Windsor Locks School District	CT	CT Severe Storm	Right-of-way debris collection and hazardous tree removal.	<5 Hours	3/2/2011	3/8/2011	\$34,922	467 cubic yards	Steve Mills	(860) 292-5711	smills@wps.org
VDOT Bristol District	VA	Ice Storm	Collected and disposed of debris from ice storm in Dickinson County	<24 Hours	2/14/2011	4/28/2011	\$135,591	20,682 cubic yards	Walter Lawson	(276) 645-1672	Walter.lawson@vdot.virginia.gov
Alexandria	VA	Straight-line Windstorms	Debris clearing, collection and disposal.	<24 Hours	8/6/2010	9/13/2010	\$614,400	Hourly Services	Mark Penn	(703) 706-3940	Mark.penn@alexandria.gov
Hidalgo County	TX	2010 Flooding of the Rio Grande River	Relocation of flood waters from multiple low-lying communities throughout the County. Utilization of Super Vac Trucks and Pumps.	<24 Hours	7/1/2010	7/9/2010	\$614,400	Hourly Services	Rolando Benavides	(956) 318-2615	Rolando.benavides@co.hidalgo.tx.us
FL Dept of Env. Protection (Bay County)	FL	BP Oil Spill	Staging, deployment, maintenance, repair and removal of approximately 95,000 linear feet of oil deflection boom.	<24 Hours	6/10/2010	7/24/2010	\$10,081,385	Ancillary Services	David Phillips	(850) 245-8952	dave.m.phillips@dep.state.fl.us
FL Dept of Env. Protection (Gulf County)	FL	BP Oil Spill	Staging, deployment, maintenance, repair and removal of approximately 11,000 linear feet of oil deflection boom.	<24 Hours	6/10/2010	7/24/2010	\$1,261,392	Ancillary Services	David Phillips	(850) 245-8952	dave.m.phillips@dep.state.fl.us
Montgomery County	MD	Snow and Ice Storm	Provided snow clearing and removal using loaders and dump trucks. We used a total of 252 pieces of equipment and worked about 1,777 man-hours for a total of approximately 11,579 equipment/truck hours. Able to respond with 13 Mgmt. personnel over the course of 8 days, with all equipment onsite within 3 days.	<24 Hours	2/11/2010	2/19/2010	\$2,645,617	Hourly Services	Craig Lease	(240) 773-3412	craig.lease@montgomerycountymd.gov
Baltimore County	MD	Snow and Ice Storm	Provided snow clearing and removal using loaders and dump trucks. We used a total of 10 pieces of equipment and worked about 40 man-hours for a total of approximately 1890 equipment /truck hours. We were able to respond with two management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/11/2010	2/15/2010	\$416,441	Hourly Services	Jim Lathe	(410) 491-8965	highways@baltimorecountymd.gov
Carroll County	MD	Mid-Atlantic snowstorm	Provided snow clearing and removal using loaders and dump trucks. We used a total of 10 pieces of equipment and worked about 40 man-hours for a total of approximately 156 equipment /truck hours. We were able to respond with management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/11/2010	2/13/2010	\$35,996	Hourly Services	Christopher Letnauchyn	(410) 386-2416	dletnauchyn@co.g.carr.org

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Baltimore	MD	Snow and Ice Storm	Provided snow clearing and removal using loaders and dump trucks. We used a total of 56 pieces of equipment and worked about 685 man-hours for a total of approximately 5,659 equipment/truck hours. We were able to respond with three management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/9/2010	2/18/2010	\$1,031,314	Hourly Services	Scott Brillman	(410) 396-9273	scott.brillman@baltimorecty.gov
Rockville	MD	Snow and Ice Storm	Provided snow clearing and removal, as well as salt delivery hauling, using loaders and dump trucks. Used a total of 40 pieces of equipment and worked about 259 man-hours for a total of approximately 1,500 equipment/truck hours. We were able to respond with four management personnel within one day, having all equipment onsite over the course of 1-2½ days.	<24 Hours	2/9/2010	2/17/2010	\$354,984	Hourly Services	Craig Simoneau	(240) 314-8500	csimoneau@rockvillemd.gov
Alexandria	VA	Mid-Atlantic snowstorm	Provided snow clearing and removal using loaders and dump trucks. Used a total of 66 pieces of equipment and worked about 866 man-hours. We were able to respond with management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/6/2010	2/16/2010	\$1,271,276	Hourly Services	Mark Penn	(703) 706-3940	Mark.penn@alexandriava.gov
Collier County	FL	Tropical Storm Fay	Pickup of Disaster Debris from Public Property/ROW and Hauling and Disposal to approved Final Destination Site	N/A	10/8/2008	10/23/2008	\$218,634	15,077 cubic yards	Daniel Rodriguez	(239) 732-2508	danrodriguez@colliergov.net
Galveston	TX	Hurricane Ike	AshBritt supplied eligible debris collection, removal, temporary storage, management, reduction and lawful disposal. Work consisted of handling over 11,000 White Goods, of which 4,300 required Freon Extraction and 4,800 required decontamination owing to putrescent food and other substances. Also collected and processed over 2,200 E-waste units and over 195,000 pounds of household hazardous waste. Extra diligence had to be performed during recovery operations owing to the high number of historic structures severely damaged in the City. Overall, we collected approximately 7,500 loads of debris utilizing 140 hauling vehicles.	N/A	10/1/2008	10/26/2008	\$12,136,631	330,000 cubic yards	Charlie Kelly	(409) 765-3725	kellycha@cityofgalveston.org
Brevard County	FL	Tropical Storm Fay	Pickup of Disaster Debris from Public Property/ROW and Hauling and Disposal to approved Final Destination Site	N/A	10/1/2008	10/14/2008	\$1,033,612	60,800 cubic yards	Merritt Cogswell	(321) 633-2042	sw.webmis@brevardcounty.us
Sour Lake	TX	Hurricane Ike	Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 450 loads of debris utilizing 22 hauling vehicles.	N/A	9/17/2008	10/19/2008	\$290,000	27,200 cubic yards	Larry Saurage	(409) 287-3573	lsaurage@cmaccess.com
Hardin County	TX	Hurricane Ike	AshBritt supplied emergency power generation immediately following the hurricane. Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 6,400 loads of debris utilizing over 130 hauling vehicles.	N/A	9/16/2008	11/8/2008	\$4,500,000	337,000 cubic yards	Ken Pelt	(409) 287-3300	peltfarm@outdrs.net
Kountze	TX	Hurricane Ike	Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 215 loads of debris utilizing 10 hauling vehicles.	N/A	9/16/2008	10/16/2008	\$137,000	10,100 cubic yards	Kimberly Haines	(409) 246-3463	



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Rose Hill Acres	TX	Hurricane Ike	Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approx. 157 loads of debris utilizing 9 hauling vehicles.	N/A	9/16/2008	10/16/2008	\$131,000	7,900 cubic yards	Nannette Knight	(409) 755-7160	mystormyknigh@yahoo.com
Brazoria	TX	Hurricane Ike	Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and lawful disposal. Overall, we collected approximately 300 loads of debris utilizing 15 hauling vehicles.	N/A	9/16/2008	10/15/2008	\$245,000	15,500 cubic yards	Teresa Borders	(409) 656-8591	citymanager@cityofbrazoria.org
Jersey Village	TX	Hurricane Ike	AshBritt collected, processed and disposed of approximately 38,000 cy of disaster debris, utilizing multiple local subcontractors for Jersey Village, TX. Debris collected within the Village was temporarily stored and processed at an AshBritt established local DMS site.	N/A	9/16/2008	10/1/2008	\$500,000	38,000 cubic yards	Michael Brown	(713) 466-2107	mbrown@ce.jersey-village.tx.us
Pasadena	TX	Hurricane Ike	AshBritt collected, processed and disposed of approximately 428,000 cy of disaster debris, utilizing multiple local subcontractors for Pasadena, TX. Debris collected within the City was temporarily stored and processed at multiple AshBritt established local DMS sites.	N/A	9/15/2008	10/26/2008	\$4,500,000	428,000 cubic yards	Robin Greene	(713) 475-7835	rgreen@ci.pasadena.tx.us
Orange County	TX	Hurricane Ike	AshBritt collected, processed and disposed of approximately 620,000 cy of disaster debris, utilizing multiple local subcontractors. Debris collected within the county was temporarily stored and processed at multiple AshBritt established local TDSR sites, which also processed debris brought in by outside contractors. Provided restoration services to 17 government buildings.	N/A	9/14/2008	2/10/2009	\$16,400,000	620,000 cubic yards	Jeff Kelly	(830) 221-1108	jeffkelly@live.com
Lumberton	TX	Hurricane Ike	AshBritt supplied emergency power generation. Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 1,610 loads of debris utilizing 35 hauling vehicles.	N/A	9/14/2008	10/15/2008	\$725,000	65,100 cubic yards	Steve Clark	(409) 755-3700	steve@cityoflumberton.com
Vidor	TX	Hurricane Ike	Supplied emergency power generation and mobile shower units immediately following hurricane.	N/A	9/14/2008	10/5/2008	\$171,000	Ancillary Services	Ray Mosely	97979891351	rmoseley@vidorisd.org
Bridge City	TX	Hurricane Ike	Supplied emergency power generation, fuel and pumping services, as well as mobile sleeper units, showers, a mobile command center and an aviation trailer immediately following hurricane.	N/A	9/14/2008	9/30/2008	\$573,000	Ancillary Services	Jerry Jones	4096261723;	jjones@bridgecitytex.com
Nome	TX	Hurricane Ike	Supplied emergency power generation immediately following landfall of hurricane Ike.	N/A	9/14/2008	9/28/2008	\$48,000	Ancillary Services	David Studdert	(409) 656-0946	davidstuddert@hotmail.com
Beaumont	TX	Hurricane Ike	Supplied 7 emergency power generators immediately following hurricane.	N/A	9/12/2008	10/1/2008	\$260,000	Ancillary Services	Tim Onsachek	(409) 466-5117	tonaschek@ci.beaumont.tx.us
Victoria	TX	Hurricane Ike	Supplied 5 emergency power generators and 200 coils directly following hurricane.	N/A	9/10/2008	9/24/2008	\$235,000	Ancillary Services	David Martyn	(361) 575-0651	dmartyn@victoriatx.org
Wharton County	TX	Hurricane Ike	Supplied emergency power generation immediately following hurricane.	N/A	9/10/2008	9/24/2008	\$25,000	Ancillary Services	Andy Kirkland	(979) 532-2541	andy.kirkland@co.wharton.tx.us

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Hidalgo County	TX	Hurricane Dolly	AshBritt collected, processed and disposed of approximately 650,000 cy of disaster debris, utilizing multiple local subcontractors for Hidalgo County, TX due to Hurricane Dolly. Debris collected within the county was temporarily stored and processed at multiple AshBritt established local DMS sites, which also processed debris brought in by outside contractors. Relocated approximately 350 million gallons of flood water utilizing vac trucks and hydraulic pumps.	N/A	7/25/2008	11/24/2008	\$11,600,000	645,000 cubic yards	Raul Lozano	(956) 975-8044	raul.lozano@hidalgocountyjudge.com
Miami Beach	FL	Hurricane Wilma	Waterway debris removal including vegetation, C & D and vessels following Hurricane Wilma via mechanical dredging.	N/A	6/27/2006	7/27/2006	\$331,271	Waterway Debris Mission	Fred Beckman	(305) 673-7080	fbeckmann@miamibeachfl.gov
Oakland Park	FL	Hurricane Wilma	Waterway debris removal from two waterways following Hurricane Wilma.	N/A	6/27/2006	7/27/2006	\$115,000	Waterway Debris Mission	Dave Womax	(954) 561-3280	davew@oaklandparkfl.org
Weston	FL	Hurricane Wilma	Waterway debris removal from waterways after Hurricane Wilma.	N/A	6/27/2006	7/27/2006	\$100,000	Waterway Debris Mission	Brad Kaine	(954) 410-7269	bkaine@westonfl.org
Weston	FL	Hurricane Wilma	AshBritt collected, processed and disposed of approximately 244,396 cy of disaster debris, utilizing 166 collection trucks for the City of Weston. Debris collected within the City was temporarily stored and processed at AshBritt's Broward County DMS site.	N/A	11/2/2005	3/2/2006	\$3,500,000	244,396 cubic yards	Brad Kaine	9544107269l	bkaine@westonfl.org
Broward County Facilities Dept.	FL	Hurricane Wilma	Removed vegetative debris from Broward County facilities and transported to Broward County based DMS.	N/A	11/1/2005	2/1/2006	\$589,007	6,594 cubic yards	Sherrie Dunleavy	(954) 357-5612	sdunleavy@broward.org
Miramar	FL	Hurricane Wilma	Collected debris from the right of way.	N/A	11/1/2005	12/15/2005	\$125,800	9,866 cubic yards	Ralph Trapani	(954) 883-8832	rtrapani@ci.miramar.fl.us
St. Lucie County	FL	Hurricane Wilma	Collected debris from the right of way and transported to a DMS. Due to citrus canker being present in the area, vehicles were sprayed upon arrival to the DMS.	N/A	10/31/2005	1/1/2006	\$2,684,092	100,481 cubic yards	John Frank	(772) 462-2097	Frank.J@stluciedco.gov
Port St. Lucie	FL	Hurricane Wilma	Collected debris from the right of way and transported to a DMS. Due to citrus canker being present in the area, vehicles were sprayed upon arrival to the DMS.	N/A	10/31/2005	12/20/2005	\$2,501,663	104,633 cubic yards	Larry Nadeau	(772) 871-5104	LNadeau@cityofpsl.com
Sunrise	FL	Hurricane Wilma	AshBritt collected and processed 199,548 cy of disaster debris, utilizing 163 trucks. Overall, 5,609 loads were managed for both debris collection and disposal. Debris was disposed of at 3 final disposal sites.	N/A	10/29/2005	4/20/2006	\$2,900,000	199,548 cubic yards	Richard Salamon	(954) 801-1313	rsalamon@cityofsunrise.org
Parkland	FL	Hurricane Wilma	AshBritt collected and processed 244,911 cy of disaster debris, while disposing of over 62,000 cy of reduced vegetative waste and C&D. AshBritt managed one DMS site. Debris was reduced by grinding. Over 7,240 loads were managed for both debris collection and disposal, utilizing 88 collection trucks and 68 disposal trucks. Debris was disposed of at two final disposal sites.	N/A	10/29/2005	3/2/2006	\$6,000,000	244,911 cubic yards	Jim Berkman	(954) 757-4121	jberkman@cityofparkland.org
Boca Raton	FL	Hurricane Wilma	AshBritt collected and processed over 640,000 cy of disaster debris, while disposing of over 215,816 cy of reduced vegetative waste and C&D. AshBritt managed 1 DMS site. Debris was reduced by grinding. Over 18,250 loads were managed for both debris collection and disposal, utilizing 172 collection trucks and 128 disposal trucks. Debris was disposed of at 2 final disposal sites.	N/A	10/29/2005	2/12/2006	\$16,900,000	642,274 cubic yards	Judy Ahern	(561) 416-3384	jahern@ci.boca-raton.fl.us

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<b>Coral Gables</b>	FL	Hurricane Wilma	AshBritt collected and processed 213,948 cy of disaster debris, while disposing of over 56,400 cy of reduced vegetative waste and C&D. AshBritt managed 2 DMS sites. Debris was reduced by grinding. 4,950 loads were managed for both debris collection and disposal, utilizing 55 collection trucks and 51 disposal trucks. Debris was disposed of at 2 final disposal sites.	N/A	10/29/2005	1/29/2006	\$6,057,000	213,948 cubic yards	Dan Keys	(305) 460-5130	dkeys@coralgables.com
<b>Broward County</b>	FL	Hurricane Wilma	AshBritt collected/hailed a combined 228,000 cy of debris for Broward County, Broward Facilities, and Broward Highways and Bridges, using 187 trucks. We also managed 2 County TDSR sites, each of which accepted debris from municipalities within the County, including debris collected from other contractors. AshBritt was responsible for processing, reducing and disposing a total of 2,393,299 cy of debris, utilizing over 450 trucks.	N/A	10/28/2005	2/25/2006	\$28,005,753	204,105 cubic yards	Rahm Tewari	(954) 577-2394	RTEWAR@broward.org
<b>Plantation</b>	FL	Hurricane Wilma	Cut and toss, removal and disposal, and mechanical dredging of hazardous trees and other debris in designated areas in and adjacent to canals, and other items as specified. Repair and restoration of affected areas.	N/A	10/28/2005	2/12/2006	\$7,274,000	Waterway Debris Mission	Frank DeCelles	(954) 452-2536	FDeCelles@plantation.org
<b>Plantation</b>	FL	Hurricane Wilma	AshBritt collected, processed and disposed of 366,551 cy of disaster debris, utilizing 160 collection trucks for the City of Plantation. 12,681 loads of debris were collected and hauled. Debris collected within the City was temporarily stored and processed at AshBritt's Broward County DMS site.	N/A	10/28/2005	2/1/2006	\$7,274,000	366,551 cubic yards	Frank DeCelles	(954) 452-2536	fdcelles@plantation.org
<b>Davie</b>	FL	Hurricane Wilma	AshBritt collected 593,789 cy of disaster debris, utilizing 180 trucks. Overall, 16,617 loads were managed for debris collection. Debris was stored and processed at AshBritt's Broward County DMS site.	N/A	10/23/2005	2/18/2006	\$8,436,000	593,789 cubic yards	Bruce Bernard	(954) 797-1245	Bruce_bernard@davie-fl.gov
<b>Collier County</b>	FL	Hurricane Wilma	AshBritt collected and processed 1,278,000 cy of disaster debris from the right of way in Collier County, Marco Island and The City of Naples while disposing of 344,000 cy of reduced vegetative waste and C&D. AshBritt managed 6 DMS sites. Debris was reduced by grinding and compaction. Overall, more than 34,000 loads were managed for both debris collection and disposal, utilizing 614 collection trucks and 216 disposal trucks. Debris was disposed of at 11 final disposal sites, many of which were for beneficial use application of reduced vegetative debris (agricultural and power cogeneration). AshBritt also supplied emergency power, emergency containment for petroleum releases, and vacuum truck service to the County.	N/A	10/23/2005	2/16/2006	\$24,300,000	1,278,000 cubic yards	Daniel Rodriguez	(239) 732-2508	danrodriguez@colliergov.net
<b>Cooper City</b>	FL	Hurricane Wilma	Collected debris from the right of way and transported to Broward County DMS. Removed hazardous leaners and hangers.	N/A	10/1/2005	2/1/2006	\$3,659,105	217,464 cubic yards	Carl Miller	(954) 434-2300	cmiller@coopercityfl.org
<b>Dania Beach</b>	FL	Hurricane Wilma	Collected debris from the right of way and transported to Broward County DMS.	N/A	10/1/2005	2/1/2006	\$1,488,572	98,144 cubic yards	Leo Williams	(954) 651-5031	
<b>Miami Beach</b>	FL	Hurricane Wilma	ROW debris collection including vegetative and C&D material. Operated a DMS, hauled out reduced material and disposed of it.	N/A	10/1/2005	2/1/2006	\$331,271	135,825 cubic yards	Fred Beckman	(305) 673-7080	fbeckmann@miamibeachfl.gov
<b>Oakland Park</b>	FL	Hurricane Wilma	Right of way debris collection, debris reduction, haul out and disposal.	N/A	10/1/2005	2/1/2006	\$4,026,352	151,906 cubic yards	Dave Womax	(954) 561-3280	davew@oaklandparkfl.org

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Gulfstream Homestead Broward County Highways and Bridges Dept.	FL	Hurricane Wilma	Collected debris from the right of way.	N/A	10/1/2005	12/1/2005	\$180,459	10,670 cubic yards	Bill Thrasher	(561) 276-5116	blthrasher@gulf-stream.org
	FL	Hurricane Wilma	Collected debris from the ROW, managed a DMS and reduced debris.	N/A	10/1/2005	12/1/2005	\$1,788,697	78,836 cubic yards	Julio Brea	(305) 224-4772	jbrea@cityofhomestead.com
	FL	Hurricane Wilma	Collected debris from the right of way and transported to Broward County DMS.	N/A	10/1/2005	11/1/2005	\$481,148	26,704 cubic yards	Landry Elliott	(954) 974-4100	lelliott@broward.org
	FL	Hurricane Katrina	Collected debris from the right of way and transported to DMS. Operated DMS to reduce and haul off the material.	N/A	9/6/2005	9/16/2005	\$273,766	12,834 cubic yards	Julio Brea	(305) 224-4772	jbrea@cityofhomestead.com
US Army Corps of Engineers	Multi	Hurricane Katrina	AshBritt was the initial Response contractor for both Louisiana (LA) and Mississippi (MS). Within the first 30 days following contract activation, AshBritt initiated debris removal operations in 11 LA jurisdictions assigned by task order from the USACE and was tasked to service 16 separate jurisdictions in MS, covering over 8,400 square miles and over 175 miles inland. AshBritt identified and designated collection zones in each jurisdiction. We sourced, retained and assigned subcontractors for all collection zones. Of vital importance to the mission, AshBritt provided emergency quarters and hygiene facilities for more than 300 government personnel, as well as established a commissary that served more than 10,000 meals. In LA, we provided over 50,000 gallons of emergency diesel fuel for initial operations, avoiding any equipment downtime. We also developed and staffed 26 TDSR sites throughout the affected areas and had collected and hauled over 1,000,000 cy of debris in less than 5 weeks. Additionally, we removed 19 tons of putrefied food from commercial cold storage facilities in Orleans Parish. In MS, we collected, hauled and processed approximately 21 million cubic yards of vegetative debris and wreckage, staffing, managing and operating 52 temporary debris processing sites. Specifically, we hauled over 700,000 loads of debris, using approximately 12,400 certified vehicles.	N/A	9/1/2005	8/28/2006	\$650,000,000	21,500,000 cubic yards	Joan Arnold	(337) 281-5092	missy.k.arnold@mk02.usace.army.mil
Davie	FL	Hurricane Katrina	Collected debris from the right of way and transported to Broward County DMS for reduction and disposal.	N/A	9/1/2005	9/15/2005	\$549,321	43,280 cubic yards	Bruce Bernard	(954) 797-1245	Bruce_Bernard@davie-fl.gov
Weston	FL	Hurricane Katrina	Collected debris from the right of way and transported to debris management site.	N/A	8/30/2005	9/23/2005	\$12,602	1,980 cubic yards	Brad Kaine	(954) 410-7269	bkaine@westonfl.org
Broward County	FL	Hurricane Katrina	Collected debris from the right of way in unincorporated Broward County. Operated central DMS for Broward County.	N/A	8/30/2005	9/21/2005	\$3,083,848	24,020 cubic yards	Peter Foye	(954) 765-4202	pfoye@broward.org
Miami Lakes	FL	Hurricane Katrina	Collected debris from the right of way and transported directly to the final disposal site.	N/A	8/30/2005	9/3/2005	\$105,006	9,097 cubic yards	Alex Rey	(305) 364-6100	
Cooper City	FL	Hurricane Katrina	Collected debris on the ROW and transported to Broward County DMS for processing and disposal.	N/A	8/29/2005	10/10/2005	\$286,204	13,315 cubic yards	Carl Miller	(954) 434-2300	cmiller@coopercityfl.org
Dania Beach	FL	Hurricane Katrina	Collected debris from the right of way and transported to Broward County DMS for reduction and disposal.	N/A	8/29/2005	10/3/2005	\$385,460	25,235 cubic yards	Leo Williams	(954) 651-5031	lwilliams@ci.dania-beach.fl.us
Plantation	FL	Hurricane Katrina	Collected debris from the right of way and transported to Broward County DMS where material was reduced and disposed of.	N/A	8/29/2005	9/21/2005	\$843,676	59,084 cubic yards	Frank DeCelles	(954) 452-2536	fdcelles@plantation.org
Oakland Park	FL	Hurricane Katrina	Collected debris from the right of way and transported to DMS where material was reduced and disposed of.	N/A	8/29/2005	9/10/2005	\$139,386	9,859 cubic yards	Dave Womax	(954) 561-3280	davew@oaklandparkfl.org

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Miami Beach	FL	Hurricane Katrina	Collected debris from the ROW and transported to DMS. Reduced debris at DMS and hauled off resulting material for disposal.	N/A	8/28/2005	9/20/2005	\$1,274,258	42,392 cubic yards	Fred Beckman	(305) 673-7080	fbeckmann@miamibeachfl.gov
Coral Gables	FL	Hurricane Katrina	AshBritt collected and processed 152,680 cy of disaster debris, while disposing of over 55,000 cy of reduced vegetative waste and C&D. AshBritt managed 1 TDSR site. Debris was reduced by grinding. Overall, over 4,002 loads were managed for both debris collection and disposal, utilizing 51 collection trucks and 29 disposal trucks. Debris was disposed of at 2 final disposal sites.	N/A	8/26/2005	10/7/2005	\$4,450,000	152,680 cubic yards	Dan Keys	(305) 460-5130	dkeys@coralgables.com
Escambia County	FL	Hurricane Ivan	Hazardous Tree Removal/Waterway Clearing. Hazardous tree mitigation removal, loading, burning and disposal. Vegetative debris removal via mechanical, hydraulic dredging. Repair and restoration of effected areas.	N/A	8/1/2005	9/1/2005	\$3,500,000	Debris Management & Waterway Debris Mission	Bob McLaughlin	(850) 595-4946	bob_mdlaughlin@co.escambia.fl.us
Escambia County	FL	Hurricane Dennis	AshBritt collected and processed 699,936 cy of disaster debris, while disposing of over 299,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding and burning. Overall, 20,665 loads were managed for both debris collection and disposal, utilizing 161 collection trucks and 73 disposal trucks. Debris was disposed of at 9 final disposal sites. A significant portion of reduced vegetative debris was diverted for beneficial use.	N/A	7/13/2005	10/19/2005	\$10,400,000	699,936 cubic yards	Bob McLaughlin	(850) 595-4946	bob_mdlaughlin@co.escambia.fl.us
Jefferson Parish	LA	Hurricane Cindy	Initially provided hourly debris clearance services following landfall of Hurricane Cindy. Shifted to DMS management and debris reduction shortly thereafter.	N/A	7/5/2005	7/31/2005	\$694,555	73,225 cubic yards	Dino Bonano	736-6615	DBonano@JeffParish.net
Escambia County	FL	Hurricane Ivan	Hazardous Tree Removal/Waterway Clearing. Cleared vegetative debris generated from Hurricane Ivan from Three Old Fannie Road Bridge, Pine Barren Creek, and Thompson Bayou via mechanical, hydraulic dredging.	N/A	6/27/2005	7/27/2005	\$220,612	Debris Management & Waterway Debris Mission	Bob McLaughlin	(850) 595-4947	bob_mdlaughlin@co.escambia.fl.us
San Diego County	CA	Fire Safety and Fuels Reduction/Hazard Mitigation	Removal, processing and lawful disposal of approximately 110,000 dead, dying and/or infested trees (Bark Beetle) over a 1,500 acre area. Work conducted using experienced manpower and heavy equipment and cranes via felling, climbing, chipping, and hauling to an approved final disposal sites.	N/A	6/1/2005	7/30/2005	\$2,500,000	Mitigation Services	Tamara Ford	858 6942646	
Escambia County	FL	Hurricane Ivan	AshBritt collected and processed 2,356,984 cy of disaster debris, while disposing of over 1,053,000 cy of reduced vegetative waste and C&D. AshBritt managed 4 TDSR sites and 3 citizen drop-off sites. Debris was reduced by grinding, compaction and burning. Overall, 95,631 loads were managed for both debris collection and disposal, utilizing over 700 collection trucks and 350 disposal trucks. Debris was disposed of at 16 final disposal sites. A significant portion of reduced vegetative debris was diverted for beneficial use.	N/A	9/22/2004	5/31/2005	\$44,000,000	2,356,984 cubic yards	Bob McLaughlin	(850) 595-4947	bob_mdlaughlin@co.escambia.fl.us
Brevard County	FL	Hurricane Frances	AshBritt collected 377,560 cy of disaster debris, utilizing 215 trucks. Overall, 12,687 loads were collected and hauled to 6 final destination sites.	N/A	9/22/2004	11/30/2004	\$8,250,000	377,560 cubic yards	Euri Rodriguez	321 6332042	euriptdes.rodriguez@brevardcounty.us

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
<b>Fort Pierce</b>	FL	Hurricane Frances	AshBritt collected and processed 253,668 cy of disaster debris, while disposing of approximately 219,609 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding and compaction. Overall, 9,027 loads were managed for both debris collection and disposal, utilizing 191 collection trucks and 120 disposal trucks. Debris was disposed of at 3 final disposal sites.	N/A	9/18/2004	1/5/2005	\$6,300,000	253,668 cubic yards	Bob Hood	772 4602200	bhood@city-ftperce.com
<b>Boca Raton</b>	FL	Hurricane Frances	AshBritt collected 151,338 cy of disaster debris, utilizing 71 trucks. 1,239 loads were collected and hauled to 2 TDSR sites. Over 5,150 cy of debris was disposed of using 26 trucks.	N/A	9/7/2004	11/11/2004	\$4,200,000	151,339 cubic yards	Judy Ahern	561 4163384	jahern@ci.boca-raton.fl.us
<b>Port St. Lucie</b>	FL	Hurricane Frances	AshBritt collected and processed 533,407 cy of disaster debris, while disposing of over 150,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 18,100 loads were managed for both debris collection and disposal, utilizing over 200 collection trucks and 150 disposal trucks. Debris was disposed of at 5 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source.	N/A	9/6/2004	4/20/2005	\$14,400,000	533,407 cubic yards	Larry Nadeau	772 8715100	lnadeau@cityofpsi.com
<b>St. Lucie County</b>	FL	Hurricane Frances	AshBritt collected 307,987 cy of disaster debris, utilizing 200 trucks. Overall, 9,239 loads were collected and hauled to 4 final destination sites.	N/A	9/6/2004	1/16/2005	\$8,800,000	307,987 cubic yards	Don West	(772) 462-2728 Ext 1707	buchananl@stlucieco.org
<b>Orange County</b>	FL	Hurricane Charley	AshBritt collected and processed 1,004,512 cy of disaster debris, while disposing of approximately 135,400 cy of reduced vegetative waste and C&D. AshBritt managed 7 TDSR sites. Debris was reduced by grinding and compaction. Overall, 41,683 loads were managed for both debris collection and disposal, utilizing over 500 collection trucks and 200 disposal trucks. Debris was disposed of at 5 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. In addition, AshBritt conducted emergency pumping operations and Vac truck catch basin and sewer clearing.	N/A	8/16/2004	3/31/2005	\$25,300,000	1,004,512 cubic yards	Mark Massaro	(407) 836-7900	mark.massaro@ocfl.net
<b>Orlando</b>	FL	Hurricane Charley	AshBritt collected and processed 404,215 cy of disaster debris, while disposing of approximately 112,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 16,764 loads were managed for both debris collection and disposal, utilizing over 350 collection trucks and 150 disposal trucks. Debris was disposed of at 3 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source.	N/A	8/16/2004	2/26/2005	\$8,800,000	404,215 cubic yards	Mike Carroll	(407) 246-2314	mike.carroll@ci.orlando.fl.us



Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
<b>Charlotte County</b>	FL	Hurricane Charley	AshBritt collected and processed 1,865,459 cy of disaster debris, while disposing of over 300,000 cy of reduced vegetative waste and C&D. AshBritt managed 4 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 77,623 loads were managed for both debris collection and disposal, utilizing over 600 collection trucks and 200 disposal trucks. Debris was disposed of at 3 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. Additionally, AshBritt provided emergency dry-in services and roof tarping support for several County properties.	N/A	8/15/2004	6/25/2005	\$57,000,000	1,865,459 cubic yards	Alan Holbach	(941) 575-3624	alan.holbach@charlottefl.com
<b>Hampton</b>	VA	Hurricane Isabel	AshBritt collected and processed approximately 2,200,000 cy of disaster debris, while disposing of over 750,000 cy of reduced vegetative waste and C&D. AshBritt managed 1 massive TDSR site in excess of 100 acres. Debris was reduced by grinding, compaction and burning. Overall, 6875 loads were managed for both debris collection and disposal, utilizing over 190 collection trucks and 85 disposal trucks. In addition, AshBritt removed over 1,400 hazardous trees under the imminent danger tree program, removed debris from sewers and catch basins throughout the City, provided emergency power to municipal buildings and lift stations, provided propane delivery as generator fuel the City EOC, provided technical assistance to the City as it relates to the Public Assistance program categories A-G.	N/A	9/1/2003	3/1/2004	\$23,809,544	552,484 cubic yards	Ted Henifin	(757) 727-6020	thenifin@hrsd.com
<b>Hampton</b>	VA	Imminent Danger Tree Program	Project Description: Mitigation, removal and disposal of hazardous hanging limbs, leaning trees, tree felling, stump excavation, tree and root grubbing, and site restoration.	N/A	9/1/2003	3/1/2004	\$1,500,000	Debris Management	Ted Henifin	(757) 727-6346	thenifin@hrsd.com
<b>Chowan County</b>	NC	Hurricane Isabel	AshBritt conducted emergency response road clearance and debris collection for the County during the 70 hour emergency period. AshBritt collected 28,000 cy of debris, while disposing of 9,500 cy of reduced vegetative waste and C&D. Overall, 945 loads were managed for both debris collection and disposal, utilizing over 59 collection trucks.	N/A	9/1/2003	9/10/2003	\$313,281	28,000 cubic yards	Patricia Madry	(252) 482-4365	patty.madry@ncmail.net
<b>Edenton</b>	NC	Hurricane Isabel	AshBritt conducted emergency response road clearance and debris collection for the City during the 70 hour emergency period. AshBritt collected 25,000 cy of debris, while disposing of 8,500 cy of reduced vegetative waste and C&D. Overall, 840 loads were managed for both debris collection and disposal, utilizing over 52 collection trucks.	N/A	9/1/2003	9/10/2003	\$269,509	25,000 cubic yards	Ann Marie Knighton	(704) 866-6775	anne-marie.knighton@ncmail.net
<b>Sumter</b>	SC	Ice Storm	AshBritt collected and processed approximately 76,000 cy of disaster debris, while disposing of over 25,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 2,500 loads were managed for both debris collection and disposal, utilizing over 45 collection trucks. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. Provided technical assistance to the City as it relates to the Public Assistance program categories A-G.	N/A	1/1/2003	3/1/2003	\$637,035	76,000 cubic yards	Bobby Galloway	(803) 436-2329	

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Sumter County	SC	Ice Storm	AshBritt collected and processed approximately 32,000 cy of disaster debris, while disposing of over 10,700 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 1,100 loads were managed for both debris collection and disposal, utilizing over 27 collection trucks. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. Provided technical assistance to the County as it relates to the Public Assistance program categories A-G.	N/A	1/1/2003	3/1/2003	\$355,270	32,000 cubic yards	Bobby Galloway	(803) 436-2329	
			AshBritt collected approximately 14,000 cy of disaster debris, utilizing 26 trucks. 481 loads were collected and hauled to 1 TDSR sites. Over 541 cy of debris was disposed in a FDS.	N/A	12/1/2002	2/1/2003	\$155,749	14,000 cubic yards	Matthew Bulick	(704) 895-5212	
			AshBritt collected approximately 59,000 cy of disaster debris, utilizing 74 trucks. 1,239 loads were collected and hauled to 2 TDSR sites. Over 5,150 cy of debris were disposed of using 22 trucks.	N/A	12/1/2002	2/1/2003	\$651,257	59,000 cubic yards	David Mitchell	(704) 866-6775	
			AshBritt collected approximately 14,000 cy of disaster debris, utilizing 21 trucks. 466 loads were collected and hauled to 2 TDSR sites. Over 529 cy of debris were disposed of in an Final Disposal Site (FDS).	N/A	12/1/2002	2/1/2003	\$158,796	14,000 cubic yards	Mark Settemeyer	(704) 875-6541	
			AshBritt collected approximately 13,000 cy of disaster debris, utilizing 22 trucks. 406 loads were collected and hauled to 1 FDS site.	N/A	12/1/2002	12/30/2002	\$147,865	13,000 cubic yards	Tim Allen	(910) 692-1983	allen@southernpines.net
Acadia Parish	LA	Hurricane Lili	AshBritt collected approximately 113,000 cy of disaster debris, consisting of vegetative and mixed debris. We assisted the Parish with emergency push operations and conducted hazardous stump and tree removal.	N/A	9/1/2002	11/1/2002	\$1,244,284	113,000 cubic yards	John Quebodeaux	(337) 783-4357	
Iberia Parish	LA	Hurricane Lili	AshBritt collected over 300,000 cubic yards of disaster debris including C&D and vegetation. Performed over 400 right-of-entries.	N/A	9/1/2002	11/1/2002	\$3,464,926	315,000 cubic yards	Will Langlinalis	(337) 365-8246	wlanglinalis@iberiaparishgovernment.com
Scott	LA	Hurricane Lili	Managed recovery operations for City of Scott, LA including emergency road clearance and ROW debris collection.	N/A	9/1/2002	10/1/2002	\$216,055	20,000 cubic yards	Hazel Myers	(337) 233-4130	hmyers@xspedius.net
Charles County	MD	EF5 Tornado	AshBritt removed more than 90,000 cy of disaster debris and in excess of 2,000 stumps.	N/A	5/1/2002	8/1/2002	\$1,052,598	96,000 cubic yards	Stephen Staples	(301) 932-3450	stapless@charlescounty.org
LaPlata	MD	EF5 Tornado	Removed approximately 35,000 cy of disaster debris and 2,000 stumps.	N/A	5/1/2002	8/1/2002	\$382,297	35,000 cubic yards	Robert Miller	(410) 974-7254	
Blackwell	OK	Ice Storm	ROW Debris Collection/Disposal	N/A	2/1/2002	6/1/2002	\$460,012	42,000 cubic yards	Terry Bonewell	(580) 363-7250	
Kay County	OK	Ice Storm	AshBritt removed in excess of 150,000 cy of disaster debris. Debris was only vegetation. Significant hazardous tree work.	N/A	2/1/2002	6/1/2002	\$1,734,987	158,000 cubic yards	Dee Scheiber	(580) 765-3237	
Newkirk	OK	Ice Storm	AshBritt removed in excess of 45,000 cy of disaster debris. Debris was mostly vegetative. Hazardous tree work performed.	N/A	2/1/2002	3/1/2002	\$508,635	46,000 cubic yards	Harold Harris	(580) 362-2117	blackwell-ec@4grc.com
Ponca	OK	Ice Storm	AshBritt removed in excess of 215,000 cy of disaster debris. Debris was mostly vegetative. Significant hazardous tree work performed.	N/A	2/1/2002	3/1/2002	\$2,413,651	219,000 cubic yards	Gary Martin	(580) 767-0339	citymanager@poncaok.net
Bowie County	TX	Ice Storm	ROW Debris Collection/Disposal	N/A	12/1/2000	5/1/2001	\$4,045,500	368,000 cubic yards	Judge J. Carlow	(903) 628-6718	
New Boston	TX	Ice Storm	ROW Debris Collection/Disposal	N/A	12/1/2000	5/1/2001	\$511,826	47,000 cubic yards	Mayor J. Branson	(903) 628-5569	
Wake Village	TX	Ice Storm	ROW Debris Collection/Disposal	N/A	12/1/2000	5/1/2001	\$363,969	33,000 cubic yards	Bob Long	(903) 838-0515	
Southern Pines	NC	Ice Storm	ROW Debris Collection/Disposal	N/A	2/1/2000	4/1/2000	\$497,035	45,000 cubic yards	Tim Allen	(910) 692-1983	

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Brevard County	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/16/1999	\$558,000	51,000 cubic yards	Peter Jurgel	(407) 984-8170	
Palm Beach County	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/16/1999	\$1,280,740	116,000 cubic yards	John Archambo	(561) 640-4000	jarchambo@swa.org
Boca Raton	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/1/1999	\$174,551	16,000 cubic yards	Dan Moretti	(561) 393-7700	
Jupiter	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/1/1999	\$246,000	22,000 cubic yards	Jeff Sabin	(561) 545-1327	
Brevard County	FL	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/16/1999	\$634,000	58,000 cubic yards	Peter Jurgel	(407) 984-8170	
Bladenboro	NC	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/1/1999	\$68,000	6,000 cubic yards	Delane Jackson	(910) 863-3655	
Erifield	NC	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/1/1999	\$315,000	29,000 cubic yards	Kim Harrison	(252) 445-3146	
Scotlandneck	NC	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/1/1999	\$25,000	2,000 cubic yards	Russell Tudor	(252) 826-3152	
Midwest City	OK	EF5 Tornado	ROW Debris Collection/Disposal	N/A	5/1/1999	7/1/1999	\$2,730,998	248,000 cubic yards	Tom Canfield	(405) 739-1207	
Newcastle	OK	EF5 Tornado	ROW Debris Collection/Disposal	N/A	5/1/1999	7/1/1999	\$2,154,900	196,000 cubic yards	Liz Cooley	(405) 478-8833	
Monroe County	FL	Tropical Storm Mitch	ROW Debris Collection/Disposal	N/A	11/1/1998	5/1/1999	\$2,500,000	227,000 cubic yards	Clark Lake	(305) 292-4432	
Monroe County	FL	Hurricane Georges	ROW Debris Collection/Disposal	N/A	9/1/1998	3/1/1999	\$15,300,000	1,391,000 cubic yards	Clark Lake	(305) 292-4432	
Norfolk	VA	Hurricane Bonnie	ROW Debris Collection/Disposal	N/A	8/1/1998	10/1/1998	\$1,100,000	100,000 cubic yards	Victor Sibal	(757) 664-4699	
Dekalb and Gwinnett Counties	GA	EF3 Tornado	ROW Debris Collection/Disposal	N/A	4/1/1998	9/1/1998	\$3,500,000	318,000 cubic yards	Tom Black	(404) 371-4778	
Kissimmee	FL	EF2 Tornado	ROW Debris Collection/Disposal	N/A	1/1/1998	2/1/1998	\$650,000	59,000 cubic yards	Chuck O'Hara	(407) 240-0044	
Raleigh	NC	Hurricane Fran	ROW Debris Collection/Disposal	N/A	9/1/1996	3/1/1997	\$8,500,000	773,000 cubic yards	Director	(423) 688-8342	
Pensacola	FL	Hurricane Opal	ROW Debris Collection/Disposal	N/A	10/1/1995	4/1/1996	\$1,700,000	155,000 cubic yards	Bragg Farmer	(850) 301-2801	
Pensacola	FL	Hurricane Erin	ROW Debris Collection/Disposal	N/A	8/1/1995	2/1/1996	\$1,350,000	123,000 cubic yards	Bragg Farmer	(850) 301-2801	
Memphis	TN	Ice Storm	ROW Debris Collection/Disposal	N/A	10/1/1993	3/1/1994	\$950,000	86,000 cubic yards		(901) 576-6861	
USACE Jacksonville	FL	Hurricane Andrew	ROW Debris Collection/Disposal	N/A	8/1/1992	7/30/1993	\$2,920,000	265,000 cubic yards	Joe Williams	(713) 676-7821	

#12. List the following information concerning all contracts in progress as of the date of submission of this bid. (In event of co-venture, list the information for all co-ventures.)

Below is an overview of our current projects.

- Texas Division of Emergency Management – AshBritt is providing turn-key COVID-19 monoclonal antibody infusion at 3 sites (Austin, Lubbock, Laredo) and providing alternate care facilities at 2 sites (Lubbock and Laredo).
  - 1. Completion: 50%
- Florida Division of Emergency Management – AshBritt is providing turn-key COVID-19 vaccination sites up to 800 doses per day at 5 sites in South Florida.
  - 1. 25 % complete.
- Oregon Department of Transportation – AshBritt is providing two contract areas for Private Property Fire Debris Removal. Jackson County, OR and Lane County, OR are the two counties where AshBritt, Inc. currently has ongoing operations. These operations include the removal of dead or dying hazardous trees from the private property, the removal and disposal of the ash footprint, which consists of the following materials:
  - Metals
  - Ash and Fire Debris
  - Concrete
  - Contaminated Soil and Residual AshOnce these materials are removed, soil testing is performed on each lot, and if the lot is deemed as clean of all fire debris, then erosion control measures are put in place, and the lot is returned to the property owner.
  - 1. 50% complete
- Virginia – AshBritt was tasked with providing COVID-19 vaccine sites throughout Virginia, to date, AshBritt has administered 108,000 vaccines throughout 6 sites.
  - 1. 15% complete.



**Supplemental response to Attachment D Question 18**

**See the following page for Project Manager's Resume (Dow Knight)  
and additional team member resumes**

### Overview:

Dow Knight is a graduate of the United States Merchant Marine Academy in Kings Point, New York. His maritime and inter-modal experience, both ashore and at sea, provides AshBritt with the logistics and transportation experience necessary to conduct large-scale operations for both domestic and international response requirements. For over a decade, AshBritt has applied his expertise toward the management of timely and efficient resource allocations for disaster projects. We have also relied on his management expertise and organizational skills in navigating the complexities of planning and executing large-scale, multifaceted response and recovery projects. Holding a degree in Marine Transportation, Dow also provides operational oversight for all marine services projects, whether disaster-related or through general opportunities. Additionally, he is a Commander in the Navy Reserve assigned to US Southern Command, and in 2010 deployed overseas in support of Operation Enduring Freedom. Dow most recently served as the Operations Manager for our USACE mission in response to Hurricane Michael.

### Disaster Recovery Experience

- 17 Years

### Areas of Expertise

- Transportation/Logistics
- Marine and Vessel Management
- Operations
- FEMA Technical Assistance
- Subcontractor Management

### Training & Certifications

- FEMA IS 100 & 700
- G202 – Debris Management
- OSHA 10 HR
- 40 Hr. HAZWOPER
- 8 Hr. HAZWOPER Refresher
- 8 Hr. HAZWOPER Supervisor
- NTSS: Fall Prevention, Ladder Safety, and Scaffolding Certificate of Completion
- USACE CQCM for Contractors
- Joint Interagency Training Center – West: Consequence Management Disasters Course
- U.S. Navy – Enterprise Safety Applications Management System for CNRF: Job Hazard Analysis Training
- USAID: Joint Humanitarian Operations Course
- MEMA Debris Course Speaker – 2018
- CPR Certified

### Education

- United States Merchant Marine Academy, BS, Marine Transportation with a Minor in Marine Engineering

### Select AshBritt Experience: Since 2003

Mr. Knight served as the Project Manager, Operations Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Winter Storm Gia, Feb 2019 – Overland Park, KS**  
ROW collection and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – USACE, GDOT, Leon County, Tallahassee**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**  
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida**  
ROW collection and disposal Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Matthew (DR-4284), Oct. 2016 – Chatham County & Pooler, GA**  
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**  
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NJ**  
Vessel removal and management, ROW, and DMS Management.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Bay County & Gulf County, FL**  
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**  
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Hurricane Ike & Dolly (DR-1791/1780), Sept. 2008 - Southeast TX**  
Debris removal, building restoration, water relocation, and ancillary services.
- **Severe Ice Storm (EM-3268), 2006 – Alden & Erie County, NY**  
Debris collection and disposal.
- **Hurricane Wilma (DR-1609), 2006 – Weston, FL**  
Canal marine debris removal mission.
- **Hurricane Katrina (DR-1603) & (DR-1604), 2005 – Hope, Hancock County, and Pass Christian, MS & LA & Broward County, FL**  
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection.
- **Citrus Canker Eradication Program, FL Department of Agricultural - 2005**
- **Hurricane Charley, Sept. 2004 - Charlotte County, FL**
- **Hurricane Isabel, 2004 - Hampton, VA**
- **Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL**



### Overview:

Randal “Randy” Perkins founded AshBritt in 1992 and led the company as President and CEO until 2016. Randy currently serves as Senior Advisor to AshBritt, Chairman of AshBritt’s Board of Directors, and is active in the AshBritt Foundation. Randy also maintains an active leadership role during operations. Randy is highly qualified and experienced in all phases of disaster response and recovery operations from his 28 years of hands-on experience in this industry. He has in-depth knowledge of all response measures, including damage assessment, debris collection, removal, reduction, recycling, and disposal activities. Moreover, Randy is a skilled communicator who supports high-level stakeholders with the public information demands following significant disaster events. Randy holds seats on the Board of Directors of several national charitable organizations and is very active in state and local philanthropic endeavors.

### Disaster Recovery Experience

- 28 Years

### Areas of Expertise

- Executive Management
- Operations

### Training & Certifications

- FEMA IS 100 & 700
- USACE Contractor Quality Control Management (CQCM) for Contractors

### Education

- Business Administration – University of Central Florida
- Global Business Concepts – University of Miami

### Select AshBritt Experience: Since 1992

Mr. Perkins served as the CEO and President of AshBritt, overseeing all operations.

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Laura, Sept 2020 – Orange County, TX**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Winter Storm Gia, Feb 2019 – Overland Park, KS**  
ROW collection and disposal, hazardous tree and limb removal
- **Pacific Gas and Electric Company – Camp Fire – 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program**
- **Hurricane Michael – Oct. 2018 – Panhandle, FL, USACE, GDOT, FDEP**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**  
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean Up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE’s, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**  
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**  
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4086-7), Oct. 2012 - CT & NJ**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**  
ROW, DMS Management, and multiple other debris services.
- **BP Deep Water Horizon Oil Spill, 2010 – MS & FL**  
Oil spill recovery and skimmer vessels utilizing local personnel and resources.
- **Hurricane Ike & Dolly (DR-1791/1780), Sept. 2008 - Southeast TX**  
Debris removal, building restoration, water relocation, and ancillary services.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 - MS & LA**  
Debris removal and multiple ancillary services to remove of 21 million cy of debris
- **Hurricane Wilma (DR-1609), Oct. 2005 - FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL**  
ROW Debris removal of vegetation and C&D in addition to waterways.
- **Hurricane Charley (DR-1539), Aug. 2004 - Central Florida**  
ROW collection, transportation, and disposal of vegetative and C&D debris.
- **Hurricane Andrew (DR-955), Aug. 1992 - South Florida**  
Incorporated AshBritt following the devastating impact of Hurricane Andrew.

### Overview:

John Noble is an environmental engineer who earned his Master's Degree in Solid and Hazardous Waste Management from the University of Florida. He also is a graduate of the United States Military Academy at West Point, where he earned a Bachelor's Degree in Civil Engineering-Engineering Management. Over his career, John has managed a long line of environmental construction and mitigation projects. Since joining the AshBritt team in 1994, he has successfully overseen the operations of over 100 mid-to-large-scale disaster response and recovery projects, and he has provided operational oversight for all of AshBritt's recovery deployments. John is currently a State of Florida Board of Professional Engineers – Engineer Intern (# 1096ET126) and a licensed Certified Pollutant Storage System Contractor (No. PC C056744). He is certified in OSHA's 40 Hour Hazardous Waste Operations and Emergency Response training, the 8-Hour Annual Refresher course, and the USACE Contractor Quality Control Management (CQCM) for Contractors. Mr. Noble is responsible for leading and managing the organization's operations. Duties include but are not limited to bid research, debris estimating, subcontractor coordination, equipment selection and acquisition, project management, and reporting.

<b>Disaster Experience</b>	<b>Recovery</b>	<b>Select AshBritt Experience: Since 1994</b>
<ul style="list-style-type: none"> <li>■ 26 Years</li> </ul>		Mr. Noble served as the Senior Operations Manager for all of the disaster recovery and debris removal projects listed below:
<b>Areas of Expertise</b> <ul style="list-style-type: none"> <li>■ Executive Management</li> <li>■ Operations</li> </ul>		<ul style="list-style-type: none"> <li>■ <b>Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina</b> ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.</li> <li>■ <b>Hurricane Harvey, Aug. 2017 – Texas</b> ROW collection and disposal, HHW, MRE's, generator services, shelter services.</li> <li>■ <b>Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina</b> ROW collection and disposal, Beach Clean Up, and Hazardous Tree Removal.</li> <li>■ <b>Blue Cut Fire, August 2016 – San Bernardino County, CA</b> Provided showers, toilets, and other services for 3500-person County Shelter.</li> <li>■ <b>Soberanes Fire, August 2016 – Monterey County, CA</b> ROW debris removal for hazardous fire-damaged trees.</li> <li>■ <b>Severe Storm, Jan 2016 – Collier County &amp; Naples, FL</b> ROW debris collection, reduction, and disposal.</li> <li>■ <b>Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD &amp; VA</b> Snow removal operations utilizing heavy equipment.</li> <li>■ <b>Valley Fire (DR-4240), Oct 2015, Pacific Gas &amp; Electric - Lake County, CA</b> Hazardous tree felling and clean up of fire damage and destroyed trees.</li> <li>■ <b>South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC</b> ROW debris collection for vegetative and C&amp;D debris streams.</li> <li>■ <b>Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX</b> Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.</li> <li>■ <b>Winter Storm Pax (DR-4165) &amp; (EM-3369), Feb. 2014 - GA &amp; SC</b> Park and ROW debris removal, management, and disposal.</li> <li>■ <b>Hurricane Sandy (DR-4085-6), Oct. 2012 - NY &amp; NJ</b> Vessel removal and management, ROW, and DMS Management.</li> <li>■ <b>Severe Storm (DR-4046) &amp; (DR-4051), Oct. 2011 - CT &amp; MA</b> ROW, DMS Management, and multiple other debris services.</li> <li>■ <b>Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts</b> Debris, DMS management, disposal, and hazardous tree mitigation.</li> <li>■ <b>Hurricane Ike &amp; Dolly (DR-1791/1780), Sept. 2008 - Southeast TX</b> Debris removal, building restoration, water relocation, and ancillary services.</li> <li>■ <b>Hurricane Katrina (DR-1603) &amp; (DR-1604), Aug. 2005 - MS &amp; LA</b> Debris removal and multiple ancillary services to remove 21.5 million CY of debris.</li> <li>■ <b>Hurricane Wilma (DR-1609), Oct. 2005 - Collier County</b> ROW debris removal, DMS site management, debris recycling, and disposal.</li> <li>■ <b>Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL</b> ROW Debris removal of vegetation and C&amp;D in addition to waterways.</li> <li>■ <b>Hurricane Frances (DR-1545) &amp; Jeanne (DR-1561), Sept. 2004 – Central FL</b> ROW debris removal, DMS site management, hazardous tree mitigation.</li> </ul>
<b>Training &amp; Certifications</b> <ul style="list-style-type: none"> <li>■ FEMA IS 100 &amp; 700</li> <li>■ Cert. Pollutant Storage System Contractor</li> <li>■ State of FL Board of Professional Engineers Intern</li> <li>■ 40 Hour HAZWOPER</li> <li>■ HAZWOPER Supervisor</li> <li>■ U.S. Army Ranger</li> <li>■ U.S. Army Sapper Leadership Course</li> <li>■ U.S. Army Airborne/Air Assault School</li> <li>■ USACE CQCM for Contractors</li> <li>■ Member of USACE Safety Pays Committee</li> </ul>		
<b>Education</b> <ul style="list-style-type: none"> <li>■ University of Florida – Masters of Engineering, Solid and Hazardous Waste Management</li> <li>■ United States Military Academy (West Point) – Bachelor of Science, Engineering Management – Civil Engineering</li> </ul>		

### Overview:

Matt offers more than 17 years of experience in disaster recovery projects, special environmental operations, client development, customer service, and public relations. He is a strategic contributor for numerous efforts that have driven the successful completion of significant and high-priority disaster response and recovery initiatives that have substantially impacted the company's growth. Over the years, Matt has established a reputation as a decisive leader who expertly enhances the capabilities of the organization. He handles new challenges with his intrinsic ability for innovation and problem-solving. Equipped with an enthusiastic attitude and exceptional people skills, he successfully maintains a myriad of client relationships throughout the southeast US. Matt initially served as an entry-level field supervisor in 2002 and was immediately promoted to project manager to regional manager and later to vice president. Matt's ambitious and visionary style has significantly enhanced the company's ability to thrive in a variety of demanding disaster recovery environments. His ever-expanding portfolio of successful projects includes more than 40 Federal Emergency Management Agency (FEMA) disaster recovery projects. Matt most recently served as Project Manager for Charleston County, SC, in response to Hurricane Dorian.

### Disaster Experience

- 17 Years

### Areas of Expertise

- Subcontractor Management
- Operations
- FEMA Technical Assistance
- Quality Control

### Training & Certifications

- FEMA IS 100, 200, 230, 632, 700, and 800.
- Anti-Terrorism Certification - Level 1
- 40 Hr. HAZWOPER
- 8 Hr. HAZWOPER Refresher
- 8 Hr. HAZWOPER Supervisor
- FL-603 Public Assistance Grant Program
- USACE CQCM for Contractors
- EPA 8-hr Initial Renovator, Repair and Painting Cert. Lic: 1817542

### Education

- Mishawaka High School, Mishawaka, IN

### Recovery

### Select AshBritt Experience: Since 2001

Mr. Gierden served as the Project Manager, Operations Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – Bay County, FL**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE – CA**  
Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Collier County, FL**  
ROW collection and disposal Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Fort Bend County, TX**  
ROW collection and disposal, HHW, sand removal.
- **Hurricane Matthew (DR-4286), 2016 – Charleston & Colleton County, SC**  
ROW collection and disposal and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**  
Provided showers, toilets, and other services for 3500-person County Shelter.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**  
ROW debris collection for vegetative and C&D debris streams.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**  
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - SC**  
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct 2012 - NJ**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct 2011 - MA**  
ROW, DMS Management, and multiple other debris services.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Gulf County, FL**  
Mobilization, staging, and deployment of 11,000 linear ft. of deflection boom.
- **Hurricane Ike (DR-1791), Sept 2008 – Hardin County, TX**  
Debris removal, collection, and disposal.
- **Hurricane Katrina (DR-1604), July 2006 – LA**  
Debris collection, disposal, PPDR, and Demolition, base camp services.
- **Hurricane Frances (DR-1545), Jeanne (DR-1561), Charley (DR-1539), 2004 - FL**  
ROW debris removal, DMS site management, and hazardous tree mitigation.

### Overview:

Rob Ray has 24 years of Business Development and Customer Service management experience, with specific experience in disaster response/recovery, environmental contracting, foreign relations contracting and safety training management. He currently serves as a Sr. Vice President, managing Client Relations throughout multiple states. Rob first collaborated with AshBritt, as part of a joint venture in 2003, as an Operations Manager for several large-scale hazardous fire fuels reduction projects that included high volume Hazardous Tree Removal in San Diego County, San Bernardino County, and Riverside County, California. In 2005, Rob served as both a Senior Project Manager and as the Operations Manager for the USACE Hurricane Katrina State of Mississippi recovery operations, coordinating and assisting in organizing over 1,000 subcontractors for disaster recovery operations in 16 counties. Rob has managed more than 60 disaster recovery projects and continues to surpass client expectations and project goals through his effective management and operational expertise. Rob most recently served as the Project Manager for multiple Florida jurisdictions on the west coast of Florida.

### Disaster Recovery Experience

- 16 Years

### Areas of Expertise

- Operations
- Quality Control
- Safety
- FEMA Technical Assistance

### Training & Certifications

- FEMA IS 100, 200, 700, 800
- G202- Debris Management
- Building Resilience by Reducing Infrastructure Vulnerability (H-2016) Training
- OSHA 10 Hour
- OSHA 30 Hour
- USACE CQCM for Contractors
- Anti-Terrorism Certification – Level 1
- NTSS: Fall Prevention and Ladder Safety Certificate of Completion

### Education

- Culpeper County High School, Culpeper, VA

### Select AshBritt Experience: Since 2004

Mr. Ray served as the Project Manager, Operations Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **COVID-19 Shelters, April 2020, Massachusetts**  
Sheltering oversight for 5 medical shelters for 1900 COVID patients
- **COVID-19 School Disinfecting, April 2020, Miami, FL**  
School cleaning and disinfecting for COVID-19
- **Tropical Storm Imelda, Jan 2020, Orange County, TX**  
Processed and hauled C&D debris from the DMS to the final disposal site
- **Pacific Gas and Electric Company – Camp Fire – 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program**
- **Hurricane Michael – Oct. 2018 – Bay, Gulf, Leon County, Tallahassee, FL**  
Emergency Push, ROW collection and disposal, hazardous tree and stump removal
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE – CA Private property debris removal, erosion control, air monitoring, & disposal.**
- **Hurricane Irma, Sept. 2017 – West Coast of Florida**  
ROW collection and disposal Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew (DR-4286), 2016 – SCDOT**  
ROW collection and disposal and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**  
Provided showers, toilets, and other services for 3500-person County Shelter.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**  
ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4086-91-92), Oct. 2012 – VA, MD, NJ**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - MA**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Bay County & Gulf County, FL**  
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.
- **Blizzard, Jan 2010 – VA & MD - Snow removal operations.**
- **Hurricane Ike & Dolly (DR-1791/1780), Sept. 2008 - Southeast TX**  
Debris removal, building restoration, water relocation, and ancillary services.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 – MS & FL**  
Debris removal and multiple ancillary services to for 21 million cubic yards.



### **Overview:**

Involved in all facets of AshBritt operations including corporate strategy, operations management, and business/community partnerships. He has experience working closely and developing strong working relationships with local government partners, including FEMA, US Army Corps of Engineers, city managers, public works directors, state department of transportation, law enforcement, environmental protection agencies, and local elected officials. Gerardo most recently served as one of the senior managers responsible for our USACE mission in response to the northern California fires.

### **Areas of Expertise**

- Community Relations
- Operations
- Subcontractor Management

### **Training & Certifications**

- Bilingual English/Spanish
- Strategic Planning

### **Education**

- University of Texas at Austin  
Master's in Public Affairs,  
Bachelors of Arts,  
Government and Political  
Science

### **Select AshBritt Experience: Since 2017**

Mr. Castillo served as the Chief of Staff, Project Manager, Operations Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Laura, Sept 2020 – Orange County, TX**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Imelda, Jan 2020, Orange County, TX**  
Processed and hauled C&D debris from the DMS to the final disposal site
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Winter Storm Gia, Feb 2019 – Overland Park, KS**  
ROW collection and disposal, hazardous tree and limb removal
- **Pacific Gas and Electric Company – Camp Fire – 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program**
- **Hurricane Michael – Oct. 2018 – Panhandle, FL, USACE, GDOT, FDEP**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**  
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.

### **Capital Metropolitan Transportation Authority – 2010-2017**

#### ■ **Sr. VP/Chief of Staff**

Managed nine departments: government relations, communications, marketing, compliance, board relations, community outreach, diversity, customer service, retail outlet. Oversaw budget of \$8 million. Directly led all aspects of the Authority's external and government relations. Senior liaison with the Board of Directors on local, state, federal policy issues affecting the Authority. Directed Plaza Saltillo \$200 million redevelopment project, 11-acre downtown Austin tract developed as Austin's first major transit orientated development project, from development concept to ground-breaking. Principal liaison between agency, private developer, city council, neighborhood associations, unions/advocacy groups.

#### ■ **Manager, Community Affairs**

Directed public outreach team efforts across agency departments and partner transportation organizations. Developed and oversaw implementation of key stakeholder outreach campaign strategies, focusing on neighborhood associations, businesses, community groups, and community stakeholders.

### **Overview:**

Responsible for establishing and communicating mission safety rules, ensuring vehicle, vessel, and equipment safety inspections are to specifications, preparing weekly safety meeting agendas, investigating accidents, implementing and reviewing DMS Site-specific Safety and Health Plans and updating as appropriate, performing structural safety inspections, including the DMS inspection towers. He serves as a liaison with client safety representative(s).

### **Disaster Recovery Experience**

- 15 Years

### **Areas of Expertise**

- Safety
- Waterway Management
- Trainings
- Hazardous Waste

### **Training & Certifications**

- USACE: UXO/EOD #2657
- Over 20 Medical First-Responder Certifications
- Multiple Hazardous Material Handling Certifications
- Certified as Instructor for Hazardous Materials, First-Responder Courses, Rescue SCUBA, and Anti-Terrorism Courses.
- Highly Specialized in Unexploded Ordinance Trainings
- 40 Hr. & 8 Hr. HAZWOPER
- USACE CQCM for Contractors

### **Education**

- TA&M – Unexploded Ordinance Tech (UXO), College Station, TX - 2010
- International School for Security & Explosives (EOD 1)– College Station, TX - 2010
- Kalamazoo Valley College, Fire Science/ Police Academy, Kalamazoo, MI - 1994

### **Select AshBritt Experience: Since 2010**

Mr. Postelli has served as the Environmental Health and Safety Manager, Quality Control Manager, Operations Manager, or held another key role for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Laura, Sept 2020 – Orange County, TX**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **COVID-19 Shelters, April 2020, Massachusetts**  
Sheltering oversight for 5 medical shelters for 1900 COVID patients
- **COVID-19 School Disinfecting, April 2020, Miami, FL**  
School cleaning and disinfecting for COVID-19
- **Tropical Storm Imelda, Jan 2020, Orange County, TX**  
Processed and hauled C&D debris from the DMS to the final disposal site
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Winter Storm Gia, Feb 2019 – Overland Park, KS**  
ROW collection and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – Panhandle, FL, USACE, GDOT, FDEP**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**  
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**  
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NJ**  
Vessel removal and management, ROW, and DMS Management.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Bay County & Gulf County, FL**  
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.

### **Nationwide Training & Safety Services, MI: Since 2003**

- **Training & Safety Officer**  
Provide specialized training for Emergency Medical Response, 40 Hr. HAZWOPER, Confined Space, Level I-IV Confined Space Rescue, Anti-terrorism, Maritime Safety & Security, Industrial Fire Brigade, Maritime Firefighting, Physical & Technical Security. Acts as Safety Officer for clients.

### **GEO Group, TX: 2012**

- **Fire & Safety Manager**  
Responsible for all fire, safety, security matters in a federal corrections setting. Perform scheduled and unscheduled emergency drills to evaluate departments' strengths and weaknesses in response procedures.



### **Overview:**

Accounting administrator for all AshBritt projects since 2005. Mrs. D'Emidio manages all payables, reconciles operational reporting to subcontractor invoices, processes subcontractor invoices for payment, and is the lead data entry and invoicing contact. As Controller, she handles all invoicing and subcontractor files for all of our subcontractors. She assists the project managers in all administrative duties. This includes but is not limited to invoices and billing for all clients and subcontractors. Most recently, Mrs. D'Emidio managed all client invoicing and subcontractor invoices for AshBritt's Hurricane Irma and Hurricane Harvey response.

### **Disaster Recovery Experience**

- 16 Years

### **Areas of Expertise**

- Data Management
- Subcontractor Management
- FEMA Documentation

### **Training & Certifications**

- FEMA IS 100 & 200
- Florida Notary
- USACE CQCM for Contractors

### **Education**

- Pensacola Christian College, BS in Music Education (piano proficiency)
- Pensacola Christian College, MS in Music Education (piano proficiency)

### **Select AshBritt Experience: Since 2004**

Mrs. D'Emidio served as the Controller, Data Manager, and contact for audit inquiries for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Laura, Sept 2020 – Orange County, TX**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Imelda, Jan 2020, Orange County, TX**  
Processed and hauled C&D debris from the DMS to the final disposal site
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Winter Storm Gia, Feb 2019 – Overland Park, KS**  
ROW collection and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – Panhandle, FL, USACE, GDOT, FDEP**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**  
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**  
Provided showers, toilets, and other services for 3500 personnel in County Shelter.
- **Soberanes Fire, August 2016 – Monterey County, CA**  
ROW debris removal for hazardous fire-damaged trees.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**  
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**  
Vessel removal and management, ROW, and DMS Management.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Ike & Dolly (DR-1791 & 1780), Sept. 2008 - Southeast TX**  
Debris removal, building restoration, and ancillary services.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 - MS & LA**  
Debris removal and multiple ancillary services to remove of 21.5 million cy.
- **Hurricane Wilma (DR-1609), Oct. 2005 – South Florida**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Dennis (DR-1609), 2005 – Escambia County, FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL**  
ROW Debris removal of vegetation and C&D in addition to waterways.

### Overview:

Christopher is a FEMA Debris/Public Assistance specialist who earned his Masters of Public Administration with a specialization in Emergency Management from Florida State University. He is a licensed EMT, Private Pilot, and earned a Bachelor's Degree in Political Science, and minors in Emergency Management and Urban Regional Planning at Florida State University. Christopher has tenure working for the Florida Division of Emergency Management (FDEM) Mitigation Bureau, where he assisted in the formulation of mitigation plans as well as doing research for the Governors' South Atlantic Alliance on Private Public Partnerships for short-term economic recovery. After some time in the Mitigation Bureau, he entered into the Recovery Bureau assisting Florida subgrantees with the FEMA Public Assistance program. Christopher was an instructor for the FEMA G202 Debris Management course, assisted in formulating debris related appeals for FDEM subgrantees, reviewed and submitted Debris Management Plans for the PA Alternative Procedures Pilot Program under the Sandy Recovery Improvement Act, was a Public Assistance Coordinator under FDEM for the FEMA Fire Management Assistance Grant Program (FMAG), as well as reviewed Florida county, city, municipality, and special jurisdictions contracts and RFP's for FEMA and CFR compliance. Since joining AshBritt, he has assisted communities in maximizing their federal cost-share during declared disasters as well as reinforcing FEMA policies to ensure they retain maximum federal dollars.

### Disaster Recovery Experience

- 6 Years

### Areas of Expertise

- FEMA Technical Assistance

### Training & Certifications

- FEMA IS 100, 120a, 139, 200b, 200HCA, 208a, 230b, 235b, 240a, 241a, 242a, 244a, 632a, 634, 660, 703a, 704, 775, 800b, FL-601 and 603, G-202 (Instructor), G-272, G-278, G-300, G-393, G-400, L-948
- FL-606 Env. & Historic Preservation Compliance
- OSHA First-Responder Ops
- 40 Hour HAZWOPER
- 8 Hour HAZWOPER Sup.
- FEMA PDAT Training
- Pilot License & EMT License
- UAS Part 107
- USAR Collapse Awareness
- OUPV 6 Pack Captain License
- USACE CQCM for Contractors

### Education

- Florida State University – Bachelors of Political Science, Minor: Emergency Management & Urban Regional Planning
- Florida State University – Masters of Public Administration, Specialization: EM

### Select AshBritt Experience: Since 2014

Mr. Holsinger served as the Technical Assistance Manager, FEMA Public Assistance Liaison, Project Manager, or Operations Manager for all of the disaster recovery and debris removal projects listed below:

- **Red Tide Dead Fish Kill – Nov. 2018 – St. Lucie County, FL**  
Red Tide fish kill Clean Up mission for 87,000 pounds of fish from County beach.
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**  
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Martin & St. Lucie County, FL**  
ROW collection and disposal, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**  
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Martin County, FL**  
ROW collection and disposal and Hazardous Tree Removal.
- **Winter Storm Jonas, Jan 2016 – Baltimore County & City, MD**  
Snow removal operations utilizing heavy equipment.
- **Red Tide Dead Fish Kill 2015 - Longboat Key, FL**  
Collection, removal, and disposal of over 10,000 lbs. of dead fish in waterways/

### Florida Division of Emergency Management (FDEM), FL: 2012-2014

- **Public Assistance Coordinator – Fire Management Assistance Grant Program**  
Collected all pay policies, timesheets, work logs, vehicle logs, statewide mutual aid agreements, and all other necessary documentation for the obligation of federal reimbursement for 12 subgrantees for (DR-2902) FEMA FMAG program.
- **Debris Specialist**  
**DR 4138 Florida Severe Storms and Flooding**  
Debris Specialist – Provided Technical Assistance for affected jurisdictions in the Panhandle of Florida in order to coordinate proper contracting techniques.
- **Debris Technical Assistance**  
Throughout Mr. Holsinger's tenure at FDEM Bureau of Recovery, he assisted Florida counties and many jurisdictions with procurement and FEMA Public Assistance guidance. From Debris Removal/Monitoring Contract review, Debris Management Plan review, to Comprehensive Emergency Management Plan re-approval, to assisting with technical questions and teaching.
- **Hazard Mitigation Grant Program (HMGP)**  
Mr. Holsinger assisted the Mitigation Bureau in various projects that were being completed under the FEMA (HMGP) program. In addition, he was a part of the five-year update to the State of Florida Hazard Mitigation Plan.

### **Overview:**

Mr. Johnson's has over 40 years of disaster recovery experience. His primary responsibility includes the operational implementation of DMS plans, he supervises site management, debris separation, and reduction crews, ensures proper containment and categorization of hazardous waste found in the debris stream. He arranges for recycling of appropriate debris materials as per the mission or task-specific plans in the planning and operational phases. He ensures adherence to work rules, safety and environmental monitoring guidelines, supervises the loading of reduced debris for transportation to final disposal, ensures debris haul trucks are loaded within state DOT weight limits, and conducts site closures.

### **Disaster Recovery Experience**

- 21 Years

### **Areas of Expertise**

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

### **Training & Certifications**

- FEMA IS 100 & 700
- 40 Hr. HAZWOPER
- USACE CQCM for Contractors

### **Education**

- Miami Springs High School, Miami Springs, FL

### **Select AshBritt Experience: Since 2000**

Mr. Johnson served as the DMS Director or Operations Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – Leon County, FL**  
Emergency Push, ROW collection and disposal, hazardous tree and stump removal
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**  
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Harvey, Aug. 2017 – Victoria, TX**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Brevard County, FL**  
ROW collection and disposal and Hazardous Tree Removal.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Red Tide Dead Fish Collection and Disposal, 2015 - Longboat Key, FL**  
Collection, removal, and disposal of over 10,000 lbs. of dead fish in waterways.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – Ocean County, NJ**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Springfield, MA**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**  
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Hurricane Katrina (DR-1603) Aug. 2005 – Jackson County, MS**  
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection
- **Over 10 Other significant disaster response and recovery projects**

### **Waste Management, Inc., FL: 1997-1999**

- **Divisional Vice President**  
Responsible for leading and managing the organization's Refuse Collection Division and recycling plant in Broward County, Florida.

### **Browning Ferris, Inc., FL: 1979-1997**

- **Vice President**  
Responsible for the operations of over 250 employees and 125 route trucks in the West Palm Beach area.

### **United States Army, Fort Leonard Wood, MO**

- **Specialist 5: Heavy Equipment Operator**  
Served 18 months in Vietnam

### Overview:

Mr. D'Emidio is a key member of a rapid-response team with over 20 years of experience. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicates progress reports, assists client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

### Disaster Recovery Experience

- 28 Years

### Areas of Expertise

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

### Training & Certifications

- FEMA IS 100
- 40 Hr. HAZWOPER
- 8 Hr. HAZWOPER Refresher
- 8 Hr. HAZWOPER Supervisor
- USACE CQCM for Contractors
- Class A Commercial Driver's License
- DOT Traffic Safety Course Certification

### Education

- Miramar High School, FL

### Select AshBritt Experience: Since 1992

Mr. D'Emidio served as the DMS Director, DMS Manager, Quality Control Manager, or Project Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Laura, Sept 2020 – Orange County, TX**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – Gulf County, FL**  
Emergency Push, ROW collection and disposal, hazardous tree and stump removal
- **Hurricane Irma, Sept. 2017 – Brevard County, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**  
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**  
Emergency Push, ROW collection and disposal, MRE's, generator services.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Brevard County, FL**  
ROW collection and disposal and Hazardous Tree Removal.
- **Soberanes Fire, August 2016 – Monterey County, CA**  
ROW debris removal for hazardous fire-damaged trees
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – NJ**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 – Chicopee, MA**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Monson, MA**  
Debris, DMS Management, disposal, and hazardous tree mitigation.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**  
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Gulf County, FL**  
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.
- **Hurricane Ike (DR-1791), Sept. 2008 – Brazoria and Liverpool, TX**  
Debris collection, removal, and disposal.
- **Hurricane Dolly (DR-1780), July 2008 - Hidalgo County, TX**  
Debris removal and supplied water relocation equipment.
- **Hurricane Katrina (DR-1603) Aug. 2005 – MS**  
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection
- **Hurricane Dennis (DR-1609), 2005 – Escambia County, FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Frances, Sept 2004 - Port St. Lucie, FL**  
ROW debris removal, DMS site management, hazardous tree mitigation.
- **Over 10 other significant disaster response and recovery projects**

### Overview:

Mr. Bensch is a key member of a rapid-response team with over 20 years of experience. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicate progress reports, assist client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

### Disaster Recovery Experience

- 26 Years

### Areas of Expertise

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

### Training & Certifications

- FEMA IS 100
- 40 Hr. HAZWOPER
- 8 Hr. HAZWOPER Refresher
- 8 Hr. HAZWOPER Supervisor
- USACE CQCM for Contractors
- Class B Commercial Driver's License
- DOT Traffic Safety Course Certification

### Education

- Miramar High School, FL

### Select AshBritt Experience: Since 1994

Mr. Bensch served as the DMS Manager, Quality Control Manager, Project Manager, or Operations Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – Gulf County, FL**  
Emergency Push, ROW collection and disposal, hazardous tree and stump removal
- **Hurricane Irma, Sept. 2017 – Florida**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Refugio County, TX**  
ROW collection and disposal.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – St. John County, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Winter Storm Jonas, Jan 2016 – Baltimore, MD**  
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Winter Storm Pax (EM-3369), Feb. 2014 – Sumter, SC**  
ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – NJ**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Monson, MA**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**  
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Hurricane Ike (DR-1791), Sept. 2008 – Orange County, TX**  
Mold and Asbestos removal in government buildings.
- **Hurricane Katrina (DR-1603) Aug. 2005 – MS**  
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection
- **Hurricane Katrina (DR-1602), Oct 2005 – Coral Gables, FL**  
Vegetative and C&D debris collection, processing, DMS man., and disposal.
- **Hurricane Wilma (DR-1609), Oct. 2005 – South Florida**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Dennis (DR-1609), 2005 – Escambia County, FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Frances, Sept 2004 – Boca Raton, FL**  
ROW debris removal, DMS site management, and hazardous tree mitigation.
- **Ice Storm. 2004 – Sumter, SC**  
Debris removal, collection, and disposal.
- **Hurricane Isabel, Sept 2003 – Hampton, VA**  
Debris removal, collection, and disposal.
- **F5 Tornado, May 1999, Oklahoma City, OK**  
Debris removal, collection, and disposal.



### Overview:

Credited as an environmental steward, Dilia Camacho offers 24 years of combined experience from both the private and public sectors. Her diverse background includes nine years of county government experience in the Solid and Hazardous Waste Management Industry. Specializing in maintaining regulatory and contractual compliance for solid waste operations, facilities, hazardous waste collection and disposal, waste reduction, and recycling, along with emergency disaster recovery management. Ms. Camacho spearheaded, Hurricane Irma's Disaster Recovery Mission in Collier County, Florida. Her role was instrumental in managing the recovery process for restoring storm impacted areas utilizing local governmental, municipal, and district support and resources. Ms. Camacho is also a seasoned professional that is well-versed in the logistics and transportation industry. She has over ten years of experience managing international import/export distribution channels from various U.S. ports to foreign trade routes throughout Latin America and the Caribbean.

### Years of Experience

- 24 Years

### Areas of Expertise

- Transportation/Logistics
- Strategic Management & Planning
- Project Management
- Solid & Hazardous Waste Management Operations
- Budget Develop. & Oversight
- Public Partnership & Outreach
- FEMA Technical Assistance
- Subcontractor Management

### Training & Certifications

- FEMA IS 100, 200, 700, 800
- 40 Hr. HAZWOPER
- 8 Hr. HAZWOPER Supervisor
- CPR/AED/First Aid Certified
- SWANA – Mgr. of Landfill Operations
- SWANA – Managing Integrated Solid Waste Management Systems
- SWANA – Recycling Mgr.
- Florida State University – Certified Public Manager

### Education

- Florida International University -, B.A., Business Administration

*Concentration:* International Business & Finance

- Bilingual English/Spanish

### Select AshBritt Experience: Since 2019

Ms. Camacho served as the Director of the Disaster Recovery Operations and Assistant Project Manager for projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Laura, Sept 2020 – Orange County, TX**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
Assistant Project Manager for ROW, collection and disposal, hazardous tree, and stump removal, collecting 615,000 CY of Vegetative Debris. Also, served as a liaison for daily operations and reporting submittals.
- **Hurricane Irma, Sept. 2017 – Collier County, FL.**  
Directed the debris recovery mission for Collier County, collecting 3.6 million C.Y. of ROW Vegetative Debris, Construction and Demolition, White Goods, and Household Hazardous Waste. She managed the operations of six TDMS and five RTDMS and coordinated air monitoring and noise testing for TDMS. She spearheaded six hazardous waste collections events in storm impacted areas, managed daily operations with debris, monitoring, and waste hauling contractors, and was instrumental toward the successful execution of FEMA documentation, invoicing, and financial reconciliations. She served as the lead Public Information Officer for the County, developing internal and external communications, press releases, multi-media campaigns, public announcements, presentations, and webpage updates. She revised Collier County's Hurricane Disaster Debris Management Plan and produced Hurricane Irma's After-Action Report.
- **Hurricane Irma, Sept. 2017 – Collier County, FL.**  
Directed the first phase of Collier County's waterway debris recovery mission for county-maintained canals and ditches, collecting 13,092 CY of Vegetative Debris. Ms. Camacho successfully coordinated the County's navigable and non-navigable funding program through NRCS, utilizing drone and field surveillance to identify storm debris quantities and access points for clean-up recovery operations.
- **MLK Storm – Jan. 2016 – Collier County, FL.**  
Ms. Camacho directed the collection of over 44,032 CY ROW Vegetated and Construction and Demolition Debris from a severe windstorm impacting Collier County's Golden Gate City area. She coordinated, monitored, and tracked debris recovery operations and was responsible for the execution of FEMA documentation, invoicing, and internal reconciliations.



### **Overview:**

Mr. Loomis has 35 years of management experience and 24 years of regulatory and contract analysis experience at the local, state and federal level. He has been the lead manager and senior partner for in procurement, contracts, appeals, claims, protests, small business participation, and case management. Mr. Loomis has relevant disaster management capabilities developed during his 12-year career at the State of Florida Department of Community Affairs in the Division of Emergency Management. Mr. Loomis worked extensively on all types of federal assistance projects and handled many program challenges. He has supervisory and hands-on experience with more than one hundred federal disaster declarations in the areas of government-to-government assistance for wildfire management and infrastructure assistance; government-to-individual assistance to meet uninsured family needs, and government-to-business assistance for uninsured business recovery needs. He was the primary liaison and coordinator for the emergency management community in the public-private partnership that became the Partners in Recovery Program with the Florida Insurance Industry. This partnership between the Florida Insurance Council, the Insurance Department, and Emergency Management is a national model for coordination of disaster recovery activities. While with the State of Florida Mr. Loomis worked in the hurricane shelter survey program, Community Right to Know program, Emergency Management GIS Unit and then served as the Administrator of the Disaster Recovery Programs. In this capacity, he was responsible for planning, coordination, oversight, and development of emergency recovery activities and worked with stakeholders for four years on the legislation that became the Disaster Mitigation Act of 2000. Mr. Loomis has specific construction expertise and cost estimating experience beginning in 1972 with Gunn and Gunn Construction Company in Miami, Florida. Mr. Loomis developed residential and commercial construction repair cost estimates used for insurance claims resulting from fire damage. Mr. Loomis is currently certified by the USACE and NAVFAC in Construction Quality Management for Contractors.

### **Disaster Recovery Experience**

- Over 35 years

### **Areas of Expertise**

- FEMA Technical Assistance
- Project Worksheet Formulation
- FEMA Appeals
- FEMA Documentation

### **Training & Certifications**

- Over 50 FEMA and Emergency Management Certifications and Trainings.
- USACE CQCM for Contractors

### **Education**

- Miami Edison Senior High School
- Miami Dade Junior College – Associates Degree
- Florida State University

### **Select AshBritt Experience: Since 2005**

Mr. Loomis served as the FEMA Technical Consultant for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal
- **Winter Storm Gia, Feb 2019 – Overland Park, KS**  
ROW collection and disposal, hazardous tree and limb removal
- **Hurricane Michael – Oct. 2018 – Panhandle, FL, USACE, GDOT, FDEP**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**  
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Sandy (DR-4086), Oct. 2012 - NJ**  
ROW, DMS Management, and multiple other debris services.
- **Acquiring A-901 License for Hurricane Sandy**  
The State of New Jersey requires that all companies transporting non-recyclable waste within its jurisdiction must have a state issued an A-901 license. Mr. Loomis coordinated the application for the A-901 License for the Hurricane Sandy Disaster Recovery Mission.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Irene (DR-4034), 2011 – MA**  
DMS management, debris collection, and disposal.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 - MS & LA**  
Debris removal and multiple ancillary services to remove of 21.5 million cubic yards of disaster debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 - FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.

**Overview:**

Barry W. Scanlon is co-founder at DCMC Partners, a strategic management consulting firm that builds on its founders' decades of leadership in the private and public sectors. DCMC provides consulting and partnership development services to the private sector, governments, and non-profit clients. Prior to DCMC, Scanlon was co-founder and partner at Witt O'Brien's, where he served as Senior Vice President of Business Development and Government Relations. His organization managed all government and corporate sales, strategic partnerships, and relationships with executive-level private sector and government leaders. More importantly, he held a critical role in numerous avenues related to their disaster consulting. Under his leadership, business grew from start-up in 2001 to \$80 million in 2013 with industry-leading margins and record client satisfaction. Mr. Scanlon had an intricate role with disaster consulting and monitoring contracts with the State of Louisiana in the aftermath Hurricane Katrina, the New York/New Jersey Port Authority after 9/11, the City of Joplin following the devastating 2011 tornado, and the State of Indiana after the 2011 State Fair stage collapse. Prior to his role of Sr. VP at Witt O'Brien's, Scanlon led the government relations consulting practice as President of Witt Associates. Under Scanlon's leadership, Witt Associates built niche markets and was one of the first companies to create an industry around post-disaster financial recovery. His experience building an industry-leading crisis management company has given him personal understanding of how to manage and assist jurisdictions with the technical assistance guidance needed after major disasters. Prior to his leadership at Witt Associates, Scanlon was appointed as Director of Corporate Affairs for the Federal Emergency Management Agency by President William J. Clinton. At FEMA, he created, developed, and implemented Project Impact, a \$100 million joint public-private sector initiative focused on building resilient communities.

**Disaster Recovery Experience**

- Over 30 years

**Areas of Expertise**

- FEMA Technical Assistance
- Private Public Partnerships
- FEMA Appeals
- FEMA Legislation

**Education**

- George Washington University – Bachelors in Political Science

**AshBritt Experience – 2016 - Present**

- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Florida, Georgia, South Carolina**  
ROW collection and disposal and Hazardous Tree Removal.

**DCMC Partners**

- **Co-Founder**  
Consulting in private and public sectors. DCMC provides consulting and partnership development services to the private sector, governments, and non-profit clients.

**Witt O'Brien**

- **Sr. Vice President of Business Development and Government Relations**  
He managed all government and corporate sales, strategic partnerships, and relationships with executive-level private sector and government leaders
  - Hurricane Katrina – Louisiana
  - 9/11 - NY/NJ Port Authority
  - Tornado - Joplin, MO

**Witt Associates**

- **President**  
Responsible for development of mergers and acquisitions opportunities.

**Federal Emergency Management Agency**

- **Director of Corporate Affairs – Clinton Administration**  
Responsible for \$100 million-dollar joint public-private sector initiative focused on building resilient communities.

**Overview:**

Mark C. Merritt is co-founder at DCMC Partners, a strategic management consulting firm that builds on its founders' decades of leadership in the private and public sectors. Prior to DCMC, Mark C. Merritt was co-founder and partner at Witt O'Brien's, where he served as Senior Vice President of the firm's Recovery Division. Merritt and his team of technical experts managed large-scale disaster debris clean up operations; worked with clients to navigate the challenging regulatory areas of insurance and government reimbursement; and supported clients in evaluating, financing, and executing opportunities to rebuild after disasters. His work represented at least half of the firm's revenue since he co-founded Witt Associates in 2001. Under his leadership, his team managed and implemented more than \$20 billion in federal reimbursement, including \$17 billion in FEMA Public Assistance and \$3.5 billion in FEMA Hazard Mitigation Grant Program funding. Merritt has raised the standard for disaster recovery consulting. Governors and mayors proactively seek out Merritt's guidance following significant disasters. Merritt and his team have worked every major disaster in the U.S. and its territories over past 13 years. Merritt managed large-scale disaster recovery efforts for the State of Louisiana (after Hurricane Katrina and subsequent storms) and for the State of New Jersey (following Superstorm Sandy). These clients attribute billions in funding to Merritt and his team that the states would not have otherwise received from the federal government (including \$3 billion in Louisiana and nearly \$.5 billion in New Jersey). Other clients have included the states of Indiana and Iowa (after the devastating 2008 floods), the State of Florida (following the 2004 hurricanes), and the University of Texas System (in the aftermath of hurricanes). Merritt graduated from West Point Military Academy. He served six years of active duty in positions ranging from an intelligence officer to an executive officer and aid to three different Army Generals. Following his military service, Merritt started at FEMA as a Program Assistant to the Director in the agency's recovery division. There he learned the intricacies of recovery programs and served as recovery representative to the White House. He was promoted to FEMA Deputy Chief of Staff and spearheaded the agency's first-ever team to review, reconcile, and close out past disaster recovery programs. In its first year the team returned more than \$2 billion in federal assistance to the U.S. Treasury.

**Disaster Recovery Experience**

- Over 30 years

**Areas of Expertise**

- FEMA Technical Assistance
- Private Public Partnerships
- FEMA Appeals
- FEMA Legislation

**Education**

- West Point Military Academy

**AshBritt Experience – 2016 - Present**

- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Florida, Georgia, South Carolina**  
ROW collection and disposal and Hazardous Tree Removal.

**DCMC Partners**

- **Co-Founder**  
Consulting in private and public sectors.

**Witt O'Brien**

- **Sr. Vice President of Recovery Division**  
Under his leadership, his team managed and implemented more than \$20 billion in federal reimbursement, including \$17 billion in FEMA Public Assistance and \$3.5 billion in FEMA Hazard Mitigation Grant Program funding.
  - Hurricane Katrina – Louisiana
  - 9/11 - NY/NJ Port Authority
  - Tornado - Joplin, MO

**Witt Associates**

- **Founder**  
Responsible for managing all disaster management aspects of the company. He also oversaw a team of more than 70 full-time employees, including recovery and mitigation experts, engineers, business development staff, and project managers

**Federal Emergency Management Agency**

- **Program Assistant to the Director in Recovery Division**  
He was promoted to FEMA Deputy Chief of Staff and spearheaded the agency's first-ever team to review, reconcile, and close out past disaster recovery programs. In its first year the team returned more than \$2 billion in federal assistance to the U.S. Treasury

### **Overview:**

Mr. Hewett is a key member of a rapid-response team with over 15 years of experience. He deploys to manage disaster recovery operations for assigned project client area. Mr. Hewett is the primary liaison with the client and conducts debris field surveys, facilitates and communicates progress reports, assists client with media briefings and manages disaster recovery operations. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. Mr. Hewett may also assume responsibility of the operational implementation of TDSR plans, supervise site management, debris separation, and reduction crews, ensures proper containment and categorization of hazardous waste found in the debris stream.

### **Disaster Recovery Experience**

- 13 Years

### **Areas of Expertise**

- Project Management
- Quality Control

### **Training & Certifications**

- USACE CQCM for Contractors
- 40 Hr. HAZWOPER
- 8 Hr. HAZWOPER Refresher
- 8 Hr. HAZWOPER Supervisor

### **Select AshBritt Experience: Since 2004**

Mr. Hewett served as the Project Manager, Quality Control Manager, DMS Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Michael – Oct. 2018 – Panhandle, FL, USACE**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA**  
Private property fire debris removal, erosion control, air monitoring, and disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD & VA**  
Snow removal operations utilizing heavy equipment.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**  
ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**  
Vessel removal and management, ROW, and DMS Management.
- **Tornado, 2011 – Fayetteville, NC**  
Debris collection, removal, and disposal.
- **Tornado, 2011 – Tuscaloosa, AL**
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - MA**  
ROW, DMS Management, and multiple other debris services.
- **Hurricane Irene (DR-4024-28-34), 2011 – CT, MA**  
DMS management, collection, and disposal.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Ike (DR-1791), Sept. 2008 – Houston, TX**  
Debris removal, building restoration, and ancillary services.
- **Ice Storm, 2008 – Springfield, MO**
- **Hurricane Dolly (DR-1780), July 2008 - TX**  
Debris removal and supplied water relocation equipment.
- **Snowstorm, 2006 – Buffalo, NY**
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 – Hattiesburg, MS**  
Debris removal and multiple ancillary services, 21.5 million cubic yards of debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 – Multiple Jurisdictions in FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.

### **Overview:**

Mr. Santiago is a key member of a rapid-response team with over 15 years of experience. He deploys to manage disaster recovery operations for assigned project client area. Mr. Santiago is the primary liaison with the client and conducts debris field surveys, facilitates and communicates progress reports, assists client with media briefings and manages disaster recovery operations. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. Mr. Santiago may also assume responsibility of the operational implementation of DMS plans, supervise site management, debris separation, and reduction crews, ensures proper containment and categorization of hazardous waste found in the debris stream. He arranges for recycling of appropriate debris materials as per the mission or task-specific plans in the planning and operational phases. He ensures adherence to work rules, safety and environmental monitoring guidelines, supervises the loading of reduced debris for transportation to final disposal, ensures debris haul trucks are loaded within state DOT weight limits, and conducts site closures.

### **Disaster Recovery Experience**

- 14 Years

### **Areas of Expertise**

- DMS Operations
- Project Management
- Recycling
- Quality Control

### **Training & Certifications**

- FEMA IS 10, 15b, 100, and 700.
- Flagger/Worker zone Safety Certification
- USACE CQCM

### **Education**

- Flanagan Highschool, FL

### **Select AshBritt Experience: Since 2001**

Mr. Santiago served as the Project Manager, Operations Manager, Quality Control Manager, DMS Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Michael – Oct. 2018 – Gulf County and Leon County, FL**  
Emergency Push, ROW collection and disposal, hazardous tree and stump removal
- **Hurricane Irma, Sept. 2017 – Collier County, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**  
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Harvey, Aug. 2017 – Victoria County & City, TX**  
ROW collection and disposal, generator services, shelter services.
- **Hurricane Matthew, (DR-4284) Oct. 2016 – Chatham County, GA**  
ROW collection and disposal and Hazardous Tree Removal.
- **Severe Storm, Jan 2016 – Collier County & Naples, FL**  
ROW debris collection, reduction, and disposal.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**  
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct 2012 - NJ**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct 2011 - MA**  
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Springfield, MA**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Irene (DR-4024-28-34), 2011 – VA, CT, MA**  
DMS management, collection, and disposal.
- **Atlantic Snowstorm, 2010 – Montgomery County, MD**  
Snow removal operations.
- **Hurricane Ike (DR-1791), Sept 2008 – Hardin County, TX**  
Debris removal, collection, and disposal.
- **Hurricane Katrina (DR-1604), Aug 2005 – MS**  
ROW debris removal, DMS site management, and hazardous tree removal.
- **Hurricane Katrina (DR-1604), July 2006 – Plantation, FL**  
Debris collection, DMS site management, and disposal.
- **Hurricane Charley (DR-1539), 2004 – Charlotte County, FL**  
ROW debris removal, DMS site management, and hazardous tree mitigation.



### Overview:

Mr. Sides is one of AshBritt's Quality Control/Project Managers. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicate progress reports, assists client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety.

### Disaster Recovery Experience

- 8 Years

### Areas of Expertise

- Project Management
- Quality Control
- Operations

### Training & Certifications

- FEMA IS 100b, 100fda, 100hwa, 100hcb, 100he, 100leb, 100pwb, 100swa, 200b, 200hca, 632a, 700a, 701a, 702a, 703a, 704, 706, 800b
- 40 Hour HAZWOPER
- Certified Building Contractor – NC

### Education

- Bachelors of Science, Operations Management – Auburn University

### Select AshBritt Experience: Since 2010

Mr. Sides served as the Project Manager, Operations Supervisor or Quality Control Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Michael – Oct. 2018 – FDEP**  
Waterway Debris Removal
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA**  
Private property fire debris removal, erosion control, air monitoring, and disposal.
- **Hurricane Harvey, Aug. 2017 – Fort Bend County, TX**  
ROW collection and disposal, HHW, shelter services, sand removal.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Volusia County, FL**  
ROW collection and disposal and Hazardous Tree Removal.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Winter Storm Nemo, Feb 2013 – State of MA**  
Emergency roadway clearance of snow.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – Berkley, Toms River, Ocean County, NJ, State of CT**  
Vessel removal and management, ROW collection, and DMS Management.
- **Tropical Storm Debby, July 2012**  
Collection of C&D demolition debris from ROW to final disposal.
- **Hurricane Irene (DR-4024), 2011 – State of VA**  
Debris collection, removal, and disposal.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT**  
ROW, DMS Management, and multiple other debris services.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Bay & Gulf County, FL**  
Mobilization, staging, and deployment of 11,000 linear ft. of deflection boom.

### Build & Sell, Inc., Summerfield, NC – 2008 - Present

#### ■ Manager

Licensed General Contractor responsible for complete project management of residential and commercial construction projects. Responsibilities include sales, marketing, quoting, educating clients about construction requirements and spray foam insulation, client interfacing to determining design specifications, hiring and coordination of subcontractors, safety monitoring/enforcement, primary contact working with local building inspectors to ensure quality control, code compliance, design accuracy, providing technical support. Experience with metal and wood framing. Completed over 50 roofing projects ranging from membrane, asphalt, and metal roofing. Projects include new roofs, re-roofing, repairs, and emergency tarping. Responsible for managing multiple crews on projects.

### Allen Tate/Prudential Carolinas, Greensboro, NC – 2002- 2012

#### ■ Broker

Realtor/Broker responsible for building and servicing a customer base of residential home buyers and sellers. Perform property analysis, interview prospective clients, accompany clients to property sites, discuss conditions of sale, develop marketing and draw up and negotiate real estate contracts.



**Overview:**

Mr. Wyrick is a key member of our rapid-response team. He deploys to manage disaster recovery operations for assigned project client area. He conducts debris field surveys, facilitates, and communicates progress reports, assists client with media briefings and manages disaster recovery operations. Mr. Wyrick directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. Furthermore, he ensures contractual compliance in areas of technical approach, quality control, and safety.

**Disaster Recovery Experience**

- 12 Years

**Areas of Expertise**

- Operations
- Quality Control
- Client Relations

**Training & Certifications**

- FEMA IS 700a
- USACE CQCM for Contractors
- Anti-Terrorism Certification – Level 1
- National Eagle Scout Association Member

**Education**

- University of Arkansas, Bachelor of Arts in History – 1994
- Yemen Language Center, Sana’a, Yemen, Modern Standard Arabic Level 1 - 1997

**Select AshBritt Experience: Since 2008**

Mr. Wyrick served as the Operations Manager, Project Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Monroe County, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**  
Park and ROW debris removal, management, and disposal.
- **Connecticut Severe Winter Storm and Snowstorm (DR-4106), Feb 2013 – CT**  
Snow removal operations.
- **Hurricane Sandy (DR-4086-92), Oct. 2012 – VA & NJ**  
Vessel removal and management, ROW, and DMS Management.
- **Hurricane Irene (DR-4034), Aug 2011 – CT**  
DMS management, debris collection, and disposal.
- **Severe Storm and Tornadoes (DR-1994), May 2011 –Springfield, MA**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**  
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.

### **Overview:**

Mr. Sellers is a key member of a rapid-response team with over 17 years of experience. He deploys to manage disaster recovery operations for assigned project client area. Mr. Sellers is the primary liaison with the client and conducts debris field surveys, facilitates and communicates progress reports, assists client with media briefings and manages disaster recovery operations. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. Mr. Sellers may also assume responsibility of the operational implementation of TDSR plans, supervise site management, debris separation, and reduction crews, ensures proper containment and categorization of hazardous waste found in the debris stream.

### **Disaster Recovery Experience**

- 18 Years

### **Areas of Expertise**

- Project Management
- Quality Control

### **Training & Certifications**

- Survival, Evasion, Resistance, and Escape (SERE) Anti-Terrorism School
- Anti-Terrorism Instructor School
- Military Police Pre-service School
- Non-Lethal Individual Weapons Instructor School
- Military Police Officer Basic School
- The Basic School
- Officer Candidate School
- Marine Security Guard School
- Aviation Support Equipment Technician School

### **Education**

- BS Psychology - Texas A&M

### **Select AshBritt Experience: Since 2014**

Mr. Sellers served as the Project Manager, Quality Control Manager, DMS Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA**  
Private property fire debris removal, erosion control, air monitoring, and disposal.
- **Hurricane Irma, Sept. 2017 – Charleston County, SC & Chatham County, GA**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Pasadena, TX**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**  
Provided mobile showers, toilets, and other ancillary services
- **Soberanes Fire, August 2016 – Monterey County, CA**  
ROW debris removal for hazardous fire-damaged trees.
- **Winter Storm Jonas, Jan 2016 – Rockville, MD**  
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**  
ROW debris collection for vegetative and C&D debris streams.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**  
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Sumter, SC**  
Park and ROW debris removal, management, and disposal.

### **Military Service**

- 07/12-12/14: Lieutenant Colonel, Operations Chief, Joint Administrations Directorate, USSOUTHCOM, Miami, Florida.
- 05/09-07/12: Major/Lieutenant Colonel, Administration Officer, Office of Legislative Affairs, Pentagon, Washington, D.C.
- 02/07-04/09: Major, Adjutant, Headquarters 4th Marine Aircraft Wing, New Orleans, Louisiana.
- 07/06-01/07: Major, United Nations Military Observer in Liberia.
- 12/05-06/06: Captain, Staff Officer, Manpower and Reserve Affairs, HQMC, Marsh Center, Quantico, Virginia.
- 06/05-12/05: Captain, Officer in Charge, Military Police Detachment, New River Air Station, North Carolina.
- 12/02-04/05: Captain, Officer In Charge Military Police Section, Marine Wing Support Squadron 472. Deployed to Iraq as part of OIF 2-II.

### Overview:

Mr. Rudd is one of AshBritt's Quality Control/Project Managers. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicate progress reports, assists client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety.

### Disaster Experience

- 7 Years

### Areas of Expertise

- Project Management
- Quality Control
- Operations

### Training & Certifications

- FEMAIS:1,3,5,7,8,10a,11,15,16,18,10,18,13,19,10,19,13,20,13,21,13,22,26,27,31,31,10,33,10,35,10,55,100,100HC,100FDA,100FWA,100LEA,100HE,100SCA,102,111,120,130,139,197,197,200HC,200a,208,230,235,240,242,244,250,253,271,279,288,292,293,301,302,324,324a,331,340,346,362,366,386,393,394,395,403,520,522,546,546a,547,548,551,552,630,631,632,650,700,701,702,702a,703,704,706,775,800b,801,802,803,804,805,807,808,809,810,811,812,813,814,820,821,836,860a,870,890,901,1900

### Education

- Bachelors of Science, Operations Management – Auburn University

### Select AshBritt Experience: Since 2012

Mr. Rudd served as the Project Manager, Operations Supervisor or Quality Control Manager for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA**  
Private property fire debris removal, erosion control, air monitoring, and disposal.
- **Hurricane Irma, Sept. 2017 – St. Lucie County, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Georgia Severe Winter Storm, 2017 – Atlanta, GA**  
Snow removal, sand and salt spreading operation.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**  
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), 2013 - NJDEP**  
Waterway debris removal, vessel removal and management.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – Belmar, NJ**  
Sand Screening, beach restoration, demolition of buildings.

### Harbor Homes, Storm Shelter Division, 2012

#### ■ Field Representative

Duties include sales of storm shelters to communities and individuals. Also tracking the manufacturing and delivery schedule, arranging transportation and servicing the unit after the sale.

### O'Brien's Response Management - 2011

#### ■ Operations Coordinator/Field Supervisor

Springfield Massachusetts, Disaster #1994 & Fayetteville NC, Disaster # 1969  
Responsibilities included but not limited to organize and to synchronize the daily activities of Field Supervisors in the debris removal operations. Authorized project schedules and timelines of subcontractors to provide the required document for disaster expenditures.

### Disaster, Strategies, and Ideas (DSI) - 2011

#### ■ State Closeout Specialist – Sr. Federal Grants Specialist

Miami Florida, Disaster #1602 & 1609, Rhode Island Flood, Disaster #1894  
Public Assistance duties were to conduct field examinations and perform a variety of tasks directed at the verifying cause, determining the extent, and estimating the repair/replacement cost of damage to personal, real, and business property that resulted from a catastrophe that was declared a disaster. Responsible for communicating with the public or by phone resolutions on delays or dilemmas that occur which may prevent disaster recovery. Collected audited and approved data for input into the Final Reconciliation Report database and submitting the data to FEMA for approval.

### Metric Engineering – 2009 - 2010

#### ■ Inspector/Debris Monitor

Authorized project schedules, and provided timelines for disaster expenditures, and tracking reimbursable costs. Responsible for monitoring removal of eligible storm-generated debris from various roads and issued the load tickets to subcontractors.

### **Overview:**

Mr. Neris is one of AshBritt's Quality Control/Project Managers. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicates progress reports, assists client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety.

### **Disaster Recovery Experience**

- 19 Years

### **Areas of Expertise**

- Project Management
- Quality Control
- Operations

### **Training & Certifications**

- USACE CQCM for Contractors
- Professional Engineer: State of Florida P.E. # 52042
- Certified General Contractor: State of Florida CGC1509136
- 40 Hour HAZWOPER
- Groundwater Modeling Workshop: University of Central Florida

### **Education**

- Bachelor of Science in Environmental Engineering: University of Central Florida, 1991

### **Select AshBritt Experience: Since 2002**

Mr. Neris served as the Project Manager, Operations Supervisor or Quality Control Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Orange County & City of Orlando, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, Vac Truck, shelter services.
- **Hurricane Matthew (DR-4286), 2016 – Charleston & Colleton County, SC**  
ROW collection and disposal and Hazardous Tree Removal.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**  
ROW, DMS Management, and multiple other debris services.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**  
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), 2013 - NJDEP**  
Waterway debris removal, vessel removal and management.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – Belmar, NJ**  
Sand Screening, beach restoration, demolition of buildings.
- **Tornado, 2011 – Tuscaloosa, AL**  
ROW, DMS Management, and multiple other debris services.
- **Hurricane Irene (DR-4034), 2011 – MA**  
Emergency road clearance and road repair.
- **Hurricane Ike (DR-1791), Sept. 2008 – Orange County, TX**  
Debris removal, building restoration, and ancillary services.
- **Hurricane Katrina (DR-1603), Aug. 2005 – Jackson & George County, MS**  
Debris removal and multiple ancillary services to remove 21.5 million CY of debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 - Collier County**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Frances (DR-1545) & Jeanne (DR-1561), Sept. 2004 – Central FL**  
ROW debris removal, DMS site management, hazardous tree mitigation.

### **Dorado Services, Inc., 1999 - Present**

#### **Chief Executive Officer**

President and Chief Executive Officer of General Contracting and Environmental Engineering Services firm, responsible for all daily operations, financial management, business development, contract management, project management, and personnel management.

### **Gator Environmental, Inc. – 1996 - 2000**

#### **Director of Operations & Engineering, QA/QC Officer; Orlando, Florida**

Mr. Neris was the primary point of contact with government agencies, private clients, prime contractors, subcontractors and suppliers on all project technical and financial matters.

### **Remediation Technologies, Inc. – 1994 - 1996**

#### **Project Director, QA/QC Officer; Daytona, Florida**

Project Director on numerous environmental remediation projects responsible for the preparation and implementation of all environmental Remedial Action Plans (RAPs) and Contamination Assessment Reports (CARs).

**Overview:**

Mr. Davis is one of AshBritt's Quality Control/Project Managers. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicates progress reports, assists client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety.

<b>Disaster Experience</b>	<b>Recovery</b>
<ul style="list-style-type: none"> <li>■ 20 Years</li> </ul> <p><b>Areas of Expertise</b></p> <ul style="list-style-type: none"> <li>■ Project Management</li> <li>■ Quality Control</li> <li>■ Operations</li> <li>■ Arborist</li> </ul> <p><b>Training &amp; Certifications</b></p> <ul style="list-style-type: none"> <li>■ ISA Certified Arborist</li> <li>■ ISA Certified Master Arborist - NY0615A</li> <li>■ OH, Department of Agriculture Commercial Applicator (6A, CORE)</li> <li>■ Board Member, Ohio Chapter ISA, 2013-present</li> <li>■ Ohio Tree Care Conference, Commercial Chair - 2011-2013</li> </ul>	

**Select AshBritt Experience: Since 2002**

Mr. Davis served as the Project Manager, Operations Supervisor or Quality Control Manager for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire - 2017 - USACE - CA**  
Private property fire debris removal, erosion control, air monitoring, and disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew (DR-4286), 2016 – Volusia County, FL**  
ROW collection and disposal and Hazardous Tree Removal.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Marion County, SC & Augusta, GA** - Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – NJ**  
ROW collection, Sand Screening, beach restoration, demolition of buildings.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - MA**  
ROW, DMS Management, and multiple other debris services.
- **Hurricane Irene (DR-4034), 2011 – MA**  
Emergency road clearance and road repair.
- **Snowstorm, 2011 – Virginia DOT**
- **Tornado, 2011 – Fayetteville, NC**  
Debris collection, removal, and disposal.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Springfield, MA**  
ROW collection, DMS management, disposal, and hazardous tree mitigation.
- **Atlantic Snowstorm, 2010 – Alexandria, VA**  
Snow removal operations.
- **Hurricane Ike (DR-1791), Sept. 2008 – Houston, TX**  
Debris removal, building restoration, and ancillary services.
- **Hurricane Dolly (DR-1780), July 2008 - Hidalgo County, TX**  
Debris removal and supplied water relocation equipment.
- **Snowstorm, 2006 – Buffalo, NY**
- **Hurricane Katrina (DR-1603), Aug. 2005 – New Orleans & Hattiesburg, MS**  
Debris removal and multiple ancillary services to remove 21.5 million CY of debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 - Collier County**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Frances (DR-1545) & Jeanne (DR-1561), Sept. 2004 – Central FL**  
ROW debris removal, DMS site management, hazardous tree mitigation.

**Tree Care Inc., 1998 - Present**

■ **Chief Executive Officer**

Mr. Davis has become a Board-Certified Master Arborist in 2010. Currently less than 2% of the Arborists in the United States have received Board Certification. Eric is the Only Board-Certified Master Arborist in the Miami Valley and one of the first ten to receive this certification in the State of Ohio. There are currently less than 400 Board-Certified Master Arborists in the United States.



### Overview:

Ryan is a partner of Beeghly Tree Service LLC, involved with the financial management, logistics, marketing, and day-to-day operations of the company. Leads company field operational support in the execution of debris recovery operations for all scopes of work (ROW Collection, Hazardous Tree and Stump removal). Performs project management/quality control functions as part of the AshBritt CQC team.

### Disaster Recovery Experience

- 12 Years

### Areas of Expertise

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

### Training & Certifications

- ISA Certified Arborist
- Maryland Licensed Tree Expert
- PA Licensed Pesticide Applicator
- CPR & First Aid Certified
- MSHA 40-hour training certification
- FEMA Debris Management Certification
- USACE-Construction Quality Management for Contractors Certification
- Utility Line Clearance Certification in accordance with ANSI Z133.1

### Education

- Somerset Area High School, Somerset, PA.

### Select AshBritt Experience: Since 2002

Mr. Beeghly served as the Project Manager, Operations Manager, Quality Control Manager, Operations Supervisor, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Multiple cities within Volusia County, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**  
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Matthew (DR-4283), 2016 – St. Johns County, FL**  
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD & VA**  
Snow removal operations utilizing heavy equipment.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**  
ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**  
Vessel removal and management, ROW, and DMS Management.
- **Snowstorm, 2011 – Virginia DOT**
- **Tornado, 2011 – Fayetteville, NC**  
Debris collection, removal, and disposal.
- **Tornado, 2011 – Tuscaloosa, AL**
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - MA**  
ROW, DMS Management, and multiple other debris services.
- **Hurricane Irene (DR-4024-28-34), 2011 – CT, MA**  
DMS management, collection, and disposal.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Atlantic Snowstorm, 2010 – Alexandria, VA**  
Snow removal operations.
- **Hurricane Ike (DR-1791), Sept. 2008 – Houston, TX**  
Debris removal, building restoration, and ancillary services.
- **Ice Storm, 2008 – Springfield, MO**
- **Hurricane Dolly (DR-1780), July 2008 - TX**  
Debris removal and supplied water relocation equipment.
- **Snowstorm, 2006 – Buffalo, NY**
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 – Hattiesburg, MS**  
Debris removal and multiple ancillary services, 21.5 million cubic yards of debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 – Multiple Jurisdictions in FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Rita, 2005 - Louisiana.**



### **Overview:**

Blake is a partner of Beeghly Tree Service LLC, involved with the financial management, logistics, marketing, and day-to-day operations of the company. Leads company field operational support in the execution of debris recovery operations for all scopes of work (ROW Collection, Hazardous Tree and Stump removal). Performs project management/quality control functions as part of the AshBritt CQC team.

### **Disaster Recovery Experience**

- 13 Years

### **Areas of Expertise**

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

### **Training & Certifications**

- USACE-Construction Quality Management for Contractors Certification
- FEMA Debris Management Certification
- FEMA's Flood Mitigation Certification
- MSHA Mine Safety Certification

### **Education**

- Somerset Area High School, Somerset, PA.

### **Select AshBritt Experience: Since 2002**

Mr. Beeghly served as the Project Manager, Operations Manager, Quality Control Manager, Operations Supervisor, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – St. Johns County, FL**  
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**  
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Matthew (DR-4283), 2016 – St. John County, FL**  
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Winter Storm Pax (DR-4165), Feb. 2014 – County/City of Sumter, SC**  
ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**  
Vessel removal and management, ROW, and DMS Management.
- **Snowstorm, 2011 – Virginia DOT**
- **Tornado, 2011 – Fayetteville, NC**  
Debris collection, removal, and disposal.
- **Tornado, 2011 – Tuscaloosa, AL**
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - MA**  
ROW, DMS Management, and multiple other debris services.
- **Hurricane Irene (DR-4024-28-34), 2011 – MA**  
DMS management, collection, and disposal.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**  
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Atlantic Snowstorm, 2010 – Alexandria, VA**  
Snow removal operations.
- **Hurricane Ike (DR-1791), Sept. 2008 – Houston, TX**  
Debris removal, building restoration, and ancillary services.
- **Ice Storm, 2008 – Springfield, MO**
- **Hurricane Dolly (DR-1780), July 2008 - TX**  
Debris removal and supplied water relocation equipment.
- **Snowstorm, 2006 – Buffalo, NY**
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 – Hattiesburg, MS**  
Debris removal and multiple ancillary services, 21.5 million cubic yards of debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 – Multiple Jurisdictions in FL**  
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Rita, 2005 - Louisiana.**

### Overview:

Responsible for establishing and communicating mission safety rules, ensuring vehicle, vessel, and equipment safety inspections are to specifications, preparing weekly safety meeting agendas, investigating accidents, implementing and reviewing DMS Site-specific Safety and Health Plans and updating as appropriate, performing structural safety inspections, including the DMS inspection towers. He serves as a liaison with client safety representative(s).

### Disaster Recovery Experience

- 5 Years

### Areas of Expertise

- Occupational Safety
- Response
- Debris Removal
- Training Seminars

### Training & Certifications

- 30-hour OSHA Construction Safety Course
- USACE: 40 Hr. EM 385-1-1
- USACE: Construction Quality Management for Contractors (NAB-03-14-06001)
- OSHA: 40 Hr. Hazwoper
- OSHA: 8 Hr. Hazwoper refresher
- FEMA: IS100, IS200, IS700, IS800
- OSHA Safety and Health Standards for the Construction Industry training program (OSHA 510)
- OSHA: OTI 500 Trainer Course for Construction Industry
- ARC: First Aid/CPR/AED

### Education

- United States Coast Guard Boot Camp Cape May, NJ

### Select AshBritt Experience: Since 2015

Retired Chief Petty Officer with 22 years of Coast Guard experience. Expert in Navigation, Ship Handling, Radio Telephone Communications and Search and Rescue. Over four (4) years of management experience as a Port Captain. Three (3) years of passenger vessel operating and maintenance experience. Seven (7) years of safety experience in the construction industry. Conscientious and detail oriented, with good follow through. Excellent communication abilities and interpersonal skills. Project a disciplined and professional image. Steve has served as the Environmental Health and Safety Manager, Site Safety Health Officer, or held other crucial roles in all of the disaster recovery and debris removal projects listed below:

- **Hurricane Michael – Oct. 2018 – Panhandle, FL, USACE, GDOT, FDEP**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE – CA**  
Private property debris removal, erosion control, air monitoring, & disposal.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015 - Lake County, CA**  
Hazardous tree felling and clean up of fire damage and destroyed trees.

### *Vac Vision Environmental, LLC. FL: Sept 2016*

#### ■ Safety Manager

Development and implement safety plans, inspect job sites, machinery, and safety equipment. Identify and correct potential hazards, ensuring compliance of safety regulations. Investigate workplace accidents and injuries to determine causes and create preventative measures. Conduct safety meetings, develop and conduct safety and health training for workers and Management. Conduct job hazard analysis to determine potential workplace hazards and develop corrective actions. Ensure compliance of all FMCSA regulations for the Vac Vision fleet.

### *Cashman Dredging & Marine Contracting, MA: 2015*

#### ■ Vessel Traffic System Manager

Recorded all vessel and equipment movements to establish current locations of project resources in order to update local authorities and emergency resources as part of the Emergency Action Plan within the 40 miles of project area. Investigated workplace accidents and injuries to determine root causes and preventative measures. Maintained the communications plan and recorded project communications. Facilitated emergency response drills with local resources (twice annually). Conducted monthly drills and training with dredge operators and fueling details. Conduct job hazard analysis to determine potential workplace hazards and develop corrective actions.

### *National Response Corporation, FL: June 2010*

#### ■ Marine Technical Manager Florida Peninsula Command Post, Miami

Support of the Gulf Oil Spill (MC 252)

### *United States Coast Guard (ret.): 1979*

#### ■ USCGC Venturous (210 ft Medium Endurance Cutter)

*Assigned duties:* Deck Watch Officer, Assistant Navigator, Helicopter Control Officer, Navigation and, Seamanship Training Team, Responsible for upkeep of nautical charts and publications, Department Supply Officer, Law Enforcement Boarding Officer.

### Overview:

Responsible for establishing and communicating mission safety rules, ensuring vehicle, vessel, and equipment safety inspections are to specifications, preparing weekly safety meeting agendas, investigating accidents, implementing and reviewing DMS Site-specific Safety and Health Plans and updating as appropriate, performing structural safety inspections, including the DMS inspection towers. He serves as a liaison with client safety representative(s).

### Disaster Recovery Experience

- 22 Years

### Areas of Expertise

- Occupational Safety
- Training Seminars

### Training & Certifications

- 30-hour OSHA Construction Safety Course
- OSHA 510
- USACE: 40 Hr. EM 385-1-1
- FEMA 300 & 700
- Biological and Chemical Agents of Bioterrorism Certification – FDEP
- Clandestine Drug Lab awareness Training – FDEP
- HAZWOPER Refresher 40 hr. – SHARPS 1998
- Confined Space Refresher 8 hr.
- HAZWOPER Supervisor 8 hr
- OSHA 30 #36-601283002 – 2015
- U.S. Department of Homeland Security TWIC - 2015
- Boaters Safety #55970 – FDEP
- ATV Safety #82133 – FDEP 1997
- First Aid / CPR / AED instructor

### Education

- North Miami Beach High, Miami, FL

### Select AshBritt Experience: Since 2012

Mr. Perez has 22 years of experience in public safety and private sector emergency response operations. Mark has served as the Environmental Health and Safety Manager, Quality Control Manager, Operations Manager, or held other crucial roles in all of the disaster recovery and debris removal projects listed below:

- **Hurricane Michael – Oct. 2018 – USACE, GDOT, Leon County, Tallahassee**  
Road Clearance, ROW and Waterway collection and disposal, and hazardous trees
- **Hurricane Harvey, Aug. 2017 – Texas**  
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew (DR-4284), Oct. 2016 – Chatham County & Pooler, GA**  
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NJ**  
Vessel removal and management, ROW, and DMS Management.

### Professional Experience

#### Ace Emergency Response Special Services Tampa, FL. 1982 – Present

#### Compliance Safety Manager

- Install New and used production equipment used within the food service industry
- Commercial and Residential remodeling construction projects
- Q/C within various production facilities, FDOT highway inspections
- Health & Safety Manager for various construction project throughout the U.S, trainer in First – Aid, CPR, AED and Hazmat, and Confined Space Rescue trainer
- Contract with Lab's and University for HEPA filters replacement requiring level A or B hazmat suits with SCBA
- Emergency spill response to incidents call in from FDEP, local F.D or Law Enforcement agency

#### Jay Cashman Dredging Quincy, MA. Site Safety Officer

#### Remediation of PCB on the Hudson River and Champlain Canal (April 2015 – December 2015)

- Tampa Harbor Dredging for the U. S. Army Core of Engineers (November 2015 – August 2016)
- Endorse and enforce HASP
- Provide technical expertise and direction to eliminate the hazard
- Crews on site up to 1,000 persons for all departments from maintenance to boat captains
- Marine Vessel Operation
- Coordinate all aspects of HASP with all subcontractors and vendors

#### American Compliance Tech. Naples, FL

#### Environmental Compliance and Safety Manager 2008 – 2010

- Perform emergency spill response to clients, and assist hazmat response unit
- Inspector for FDEP overseeing contractors working clean up (Deep Water Horizon Spill) in Panama City, Florida with 12 contractors and 700 staff, 400 boats in the water
- Site Safety Officer
- Emergency spill response to all critical incidents
- Conduct and complete all investigations for environmental concerns, violations, hazmat spill training and response to fuel spills

### Overview:

Mrs. Ryan manages numerous contract and documents for AshBritt. She is self-motivated and possess the ability to work in a fast paced environment with changing priorities and deadlines. She has strong organizational skills with the ability to prioritize assignments while simultaneously working on and managing multiple tasks. She is detail oriented and has the ability to work independently with limited or no oversight.

#### **Years of Experience**

- 29 Years

#### **Areas of Expertise**

- Microsoft Office: Excel, Word, Outlook, Powerpoint, Access; SharePoint
- Adobe Acrobat; Infor (Lawson); SAP Ariba & Meditract (electronic contract processing system)
- Enterprise Content Management (ECM – electronic invoice approval system)
- DocuSign,
- ServiceNow
- Workday
- Caspio

#### **Education**

- BBA with a Major in Management, Florida Atlantic University, Boca Raton, FL

#### **Select AshBritt Experience: Since 2019**

##### **Contract Manager**

Manages the lifecycle of client contracts ensuring that the terms and conditions are mutually beneficial for all parties. Responsible for data integrity in Contract Management System. Implements a myriad of agreements, including subcontractor agreements, disposal agreement and land use agreements and provides operational support to all Regional Managers during disastrous events.

- **Hurricane Sally, Sept 2020 – Escambia County, FL**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Hurricane Laura, Sept 2020 – Orange County, TX**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **Tropical Storm Isaias, Aug 2020 – NY & CT**  
ROW collection, DMS, hazardous tree and limb removal, disposal
- **COVID-19 Shelters, April 2020, Massachusetts**  
Sheltering oversight for 5 medical shelters for 1900 COVID patients
- **Tropical Storm Imelda, Jan 2020, Orange County, TX**  
Processed and hauled C&D debris from the DMS to the final disposal site
- **Hurricane Dorian, Sept 2019 – Charleston, SC**  
ROW collection, and disposal, hazardous tree and limb removal

#### **Cancer Treatment Centers of America, Boca Raton FL Jan – Nov 2018**

##### **Supply Chain Advisor**

- Developed and presented an interim centralized contract review process to executive team of each hospital (5 hospitals nation-wide )
- Assisted with the development of contract management system (SAP Ariba) including customized reports, dashboards, created electronic contract form, order of contract review, electronic signatures, etc.
- Developed complex solicitation documents and facilitated the entire sourcing and contracting process including vendor search, proposal evaluation, and negotiations

#### **Memorial Healthcare System, Hollywood, FL 2005-2017**

##### **RFP Sourcing Director**

- Provided daily supervision to staff, including hiring, training, evaluations, assignment and monitoring goals, approving time off, assigning and reviewing projects, contracts, RFPs/RFQs, etc.
- Consistently reviewed vendor spend and developed sourcing strategies for future cost savings opportunities without jeopardizing quality service levels
- Responsible for developing and managing complex, cross-functional, enterprise-wide multi-million dollar strategic sourcing tasks for all Departments (I.T., Clinical and Operational) and engaging all stakeholder teams and business units

#### **North Broward Hospital District – Ft. Lauderdale, FL 1984-2005**

##### **Contracts Coordinator, Contract Administration & Compliance**

- Assisted in drafting specifications for Request for Proposals (RFP) Request for Qualifications (RFQ) and Formal Bids and participated in scoring/selection.

**AshBritt, Inc. Litigation Statement & Summary****Litigation Involving AshBritt, Inc. and Subcontractors (Filed Past 5 Years as of April 6, 2021)***Source: Moskowitz, Mandell, Salim & Simowitz, P.A., Ft. Lauderdale, FL*

<u>Date Served</u>	<u>Pleading</u>	<u>Case Name/ Subject Matter Description</u>	<u>Case ID</u>	<u>Monetary Claim &amp; Status</u>	<u>Project Name, if any</u>
09/27/17	Second Amended Class Action Complaint	Sean Wall, et al., v. Bil-Jim Construction Co., Inc., et al.  Claim by subcontractor employees for failure to pay prevailing wages	3:15-CV-08982-PGS-TJB United States District Court, District of New Jersey	Settled.	Superstorm Sandy
01/05/18	Complaint	Ashbritt, Inc. v. Bil-Jim Construction Co., Inc.  Declaratory Relief and Damages	Case No. 18-cv-60265-DPG United States District Court, Southern District of Florida	Dismissed as part of Wall v. Bil-Jim settlement referenced above.	Superstorm Sandy
03/07/18	Supplemental and Amended Petition	Sun Industries, L.L.C. v. Lawson Environmental Services L.L.C., et al  Damages – Breach of Contract	Suit# 44124 Div. D 18 <sup>th</sup> Judicial District Court, Parrish of West Baton Rouge, State of Louisiana	Settled.	Hurricane Irma
03/12/18	Complaint	Timothy Barna v. Ashbritt Environmental  Subcontractor employee wage claim/Interpleader Action	Case No. SCV-262129 Superior Court of California, County of Sonoma	Settled.	California Wildfires
03/22/18	Complaint	OK’S Cascade Company, LLC v Ashbritt Environmental Services, Inc.  Breach of Contract	Case No. CACE-18-005966 (02) Circuit Court of the 17 <sup>th</sup> Judicial Circuit in and for Broward County, Florida	Settled.	Hurricane Irma
04/13/18	Complaint	Matthew Miskimon, et al v. Ashbritt, Inc., et al.  Claims by subcontractor employees for failure to pay prevailing wages	Case No. SCV-262302 Superior Court of California, County of Sonoma	Settled.	California Wildfires
05/10/18	Complaint	J Schum Transport , LLC v. Ashbritt, Inc.  Breach of Contract	Case No. CACE-18-010237 (13) Circuit Court of the 17 <sup>th</sup> Judicial Circuit in and for Broward County, Florida	Settled.	Hurricane Irma
06/07/18	Complaint	Gonzalez & Sons Equipment, Inc. v. Ashbritt Environmental Services, Inc.  Breach of Contract	Case No. 2018-017893-CA-01 Circuit Court of the 11 <sup>th</sup> Judicial Circuit in and for Miami-Dade County, Florida	Settled.	Hurricane Irma
06/14/18	Complaint	Aftermath Disaster Recovery, Inc. v. Ashbritt, Inc.  Breach of Contract	Case No. CACE-18-012843 (09) Circuit Court of the 17 <sup>th</sup> Judicial Circuit in and for Broward County, Florida	Settled.	Hurricane Matthew
08/15/18	Complaint	Aquarius Land Holdings, LLC and Vitiello Recycling, LLC f/k/a Aquarius Recycling, LLC v. Ashbritt, Inc.  Breach of Contract	Case No. CACE-18-019095 (25) Circuit Court of the 17 <sup>th</sup> Judicial Circuit in and for Broward County, Florida	Settled.	Hurricane Irma
08/17/18	Complaint	Moorhead Brothers, Inc. v. Ashbritt Environmental Services, Inc.  Breach of Contract	Case No. CACE-18-019380 (02) Circuit Court of the 17 <sup>th</sup> Judicial Circuit in and for Broward County, Florida	Settled.	Hurricane Irma
05/21/19	Amended Complaint	Ressler’s Professional Tree Service, Inc. v. AshBritt, Inc.  Breach of Contract	Case No. 2019-CA-303 Circuit Court of the 8 <sup>th</sup> Judicial Circuit in and for Levy County, Florida	Settled.	Hurricane Michael
05/31/19	Class Action Complaint for Damages	Gary Dillow v. ABC Landscaping & Excavation, Inc.; AshBritt, Inc., et al.  Claim by subcontractor employees for failure to pay wages	Case No. SCV-264537 Superior Court of California, County of Sonoma	Pending.	California Wildfires
07/05/19	Original Petition	Mo-Vac Environmental, Inc. v. AshBritt, Inc.  Breach of Contract.	Cause No. CL-19-3360-A County Court, Hidalgo County, Texas	Settled.	Hurricane Harvey

AshBritt, Inc. Litigation Statement & Summary  
Litigation Involving AshBritt, Inc. and Subcontractors (Filed Past 5 Years as of April 6, 2021)  
Source: Moskowitz, Mandell, Salim & Simowitz, P.A., Ft. Lauderdale, FL

<u>Date Served</u>	<u>Pleading</u>	<u>Case Name/ Subject Matter Description</u>	<u>Case ID</u>	<u>Monetary Claim &amp; Status</u>	<u>Project Name, if any</u>
07/22/19	Complaint	AshBritt, Inc. v. NDERT, LLC  Breach of Contract	Case No. CACE-19-011816 (14) Circuit Court of the 17 <sup>th</sup> Judicial Circuit in and for Broward County, Florida	Dismissed.	Hurricane Michael
07/22/19	Complaint	L.T. Group, Inc. v. AshBritt, Inc.  Breach of Contract	Case No. CACE-19-007202 Circuit Court of the 17 <sup>th</sup> Judicial Circuit in and for Broward County, Florida	Settled.	Hurricane Irma



*Attachment E*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

## ATTACHMENT E

### TRENCH SAFETY ACT FORM

This form must be completed and signed by the Proposer. Failure to complete this form may result in the proposal being declared non-responsive.


Proposer acknowledges that the Florida Trench Safety Act, Section 553.60 et. Seq., which became effective October 1, 1990, shall be in effect during the period following execution of the Contract Documents. The Proposer by signing and submitting the proposal is, in writing, assuring that it will perform any trench excavation in accordance with applicable trench safety standards.

Proposer herein acknowledges that the cost for compliance to the Florida Trench Safety Act is included in the applicable items of this Proposal.

The Proposer is, and the CITY is not, responsible to review or assess Proposer's safety precautions, programs of costs, of the means, methods, techniques or technique adequacy, reasonableness of cost, sequences of procedures of any safety precaution, program or cost, including but not limited to, compliance with any and all requirements of Florida Statute Section 553.60 et. Seq. cited as the Trench Safety Act". Proposer is, and the CITY and ENGINEER are not, responsible to determine, if any safety or safety related standards apply to the project, including but not limited to, the "Trench Safety Act"

  
\_\_\_\_\_  
Witness Name

Jacqueline Ryan  
\_\_\_\_\_  
Witness Printed Name

  
\_\_\_\_\_  
Signature Dow Knight

AshBritt, Inc.  
\_\_\_\_\_  
Contractor Name

Senior Vice President  
\_\_\_\_\_  
Title

\_\_\_\_\_

04/02/2021  
\_\_\_\_\_  
Date

*Attachment F*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT F

ACKNOWLEDGEMENT OF CONFORMANCE

WITH O.S.H.A. STANDARDS

TO: CITY OF KEY WEST

Contractor's Name: AshBritt, Inc., hereby acknowledge and agree that I/We have the sole responsibility for compliance with all requirements of the Federal Occupational Safety and Health Act of 1970, and all State and Local Safety and Health regulations, and agree to indemnify and hold harmless the CITY, its officers, agents, employees, and consultants against any and all legal liability or loss the CITY, its officers, agents, employees, and consultants may incur due to failure to comply with such act.

Emily McKnight  
ATTEST

AshBritt, Inc.  
CONTRACTOR NAME

Jacqueline Ryan  
ATTEST

By: Dow Knight  
Dow Knight

Title: Senior Vice President

04/02/2021  
DATE

ATTACHMENT  
G

COPY OF STATE CORPORATE FILINGS; OR ARTICLES OF INCORPORATION  
AS  
REQUIRED BY THE SECRETARY OF STATE, FLORIDA.

At the time of proposal, the proposer must demonstrate that he holds, as a minimum, the following licenses and certifications:

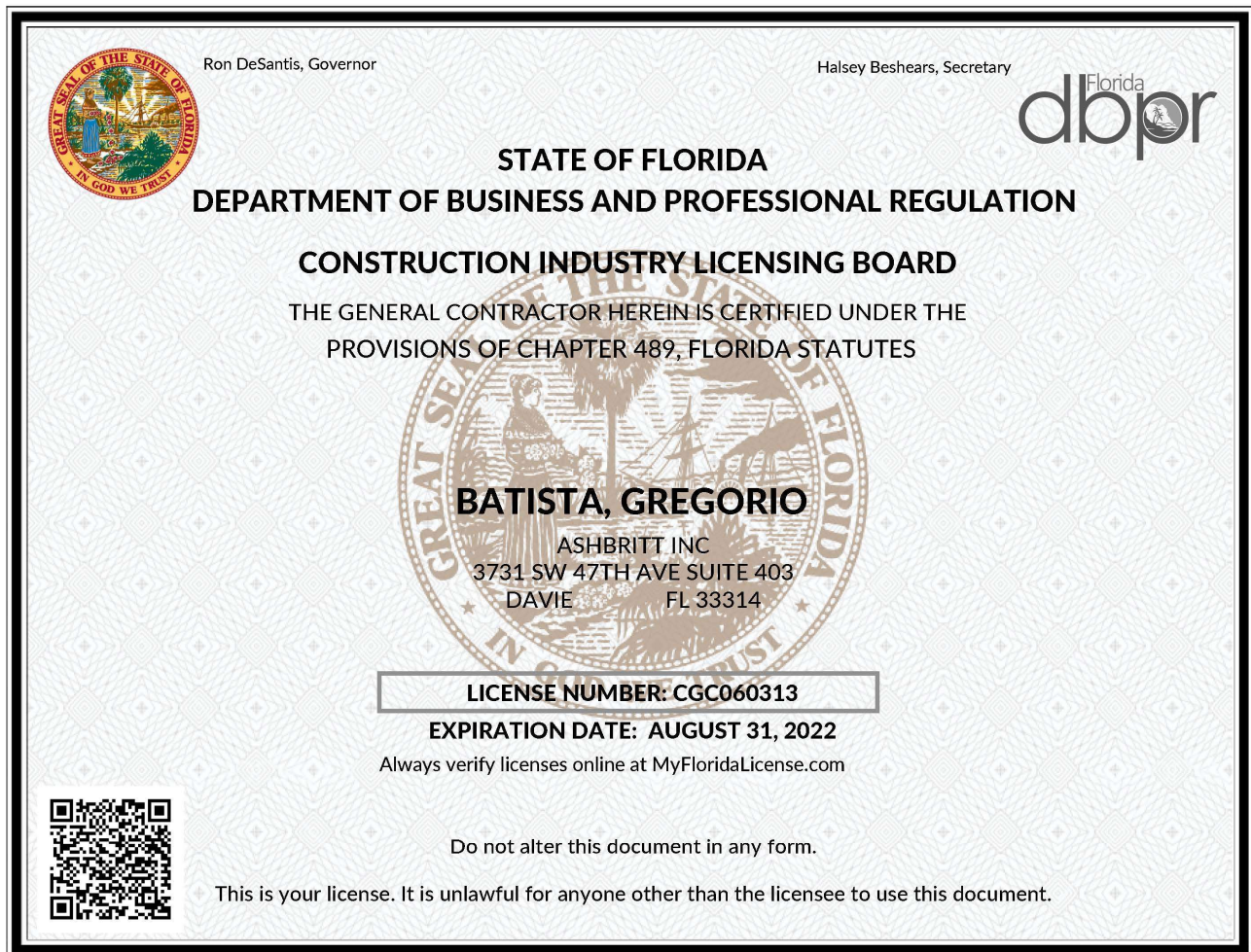
- License(s) required by the State of Florida
- Or
- A valid competency card issued by the City of Key West or any Florida County that has reciprocity with the City of Key West.

Upon award the Proposer agrees to obtain a City of Key West Business Tax Receipt, Classification of Demo Specialty Contractor and a Competency Card in the same classification.

**Please see attached**

## Attachment G

### ▪ Florida Licenses







RICK SCOTT, GOVERNOR

JONATHAN ZACHEM, SECRETARY



**STATE OF FLORIDA**  
**DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**  
**CONSTRUCTION INDUSTRY LICENSING BOARD**

THE POLLUTANT STORAGE SYSTEMS CONTRACTOR HEREIN IS CERTIFIED UNDER THE  
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

**NOBLE, JOHN WILLIAM JR**

ASHBRITT INC  
565 E HILLSBORO BLVD  
DEERFIELD BEACH FL 33441

**LICENSE NUMBER: PCC056744**

**EXPIRATION DATE: AUGUST 31, 2020**

Always verify licenses online at [MyFloridaLicense.com](http://MyFloridaLicense.com)



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

### BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT

115 S. Andrews Ave., Rm. A-100, Ft. Lauderdale, FL 33301-1895 – 954-831-4000

**VALID OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021**

**DBA:** ASHBRIIT INC  
**Business Name:**

**Receipt #:** 189-4074  
**Business Type:** ALL OTHER TYPES CONTRACTOR  
(POLLUTANT STORAGE CONTR)

**Owner Name:** JOHN WILLIAM NOBLE JR  
**Business Location:** 565 E HILLSBORO BLVD  
DEERFIELD BEACH  
**Business Phone:** 954-973-9200

**Business Opened:** 03/06/1996  
**State/County/Cert/Reg:** PCC056744  
**Exemption Code:**

Rooms	Seats	Employees 14	Machines	Professionals		
For Vending Business Only						
Number of Machines:			Vending Type:			
Tax Amount	Transfer Fee	NSF Fee	Penalty	Prior Years	Collection Cost	Total Paid
54.00	0.00	0.00	0.00	0.00	0.00	54.00

#### THIS RECEIPT MUST BE POSTED CONSPICUOUSLY IN YOUR PLACE OF BUSINESS

#### THIS BECOMES A TAX RECEIPT

#### WHEN VALIDATED

This tax is levied for the privilege of doing business within Broward County and is non-regulatory in nature. You must meet all County and/or Municipality planning and zoning requirements. This Business Tax Receipt must be transferred when the business is sold, business name has changed or you have moved the business location. This receipt does not indicate that the business is legal or that it is in compliance with State or local laws and regulations.

#### Mailing Address:

ASHBRITT INC  
565 E HILLSBORO BLVD  
DEERFIELD BEACH, FL 33441

**Receipt #** WWW-19-00212838  
**Paid** 09/18/2020 54.00

**2020 - 2021**

### BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT

115 S. Andrews Ave., Rm. A-100, Ft. Lauderdale, FL 33301-1895 – 954-831-4000

**VALID OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2021**

**DBA:** ASHBRIIT INC  
**Business Name:**

**Receipt #:** 189-4074  
**Business Type:** ALL OTHER TYPES CONTRACTOR  
(POLLUTANT STORAGE CONTR)

**Owner Name:** JOHN WILLIAM NOBLE JR  
**Business Location:** 565 E HILLSBORO BLVD  
DEERFIELD BEACH  
**Business Phone:** 954-973-9200

**Business Opened:** 03/06/1996  
**State/County/Cert/Reg:** PCC056744  
**Exemption Code:**

Rooms		Seats		Employees 14		Machines		Professionals	
Signature		For Vending Business Only							
		Number of Machines:			Vending Type:				
Tax Amount		Transfer Fee	NSF Fee	Penalty		Prior Years	Collection Cost	Total Paid	
54.00		0.00	0.00	0.00		0.00	0.00	54.00	

**Receipt #** WWW-19-00212838  
**Paid** 09/18/2020 54.00

# *State of Florida*

## *Department of State*

I certify from the records of this office that ASHBRIITT, INC. is a corporation organized under the laws of the State of Florida, filed on October 28, 1992.

The document number of this corporation is P92000000600.

I further certify that said corporation has paid all fees due this office through December 31, 2021, that its most recent annual report/uniform business report was filed on January 20, 2021, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Twentieth day of January,  
2021*



*Samuel R. Bee*  
Secretary of State

Tracking Number: 6194070168CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Business Tax Office  
150 NE 2<sup>nd</sup> Ave.  
Deerfield Beach, FL 33441  
Phone: (954)480-4333  
E-mail: web.btr@deerfield-beach.com



Business Tax Receipt License  
2020-2021

License Number: 21-00028228

Date Issued: 10/1/2020

Expires: 9/30/2021

ASHBRITT INC  
565 E HILLSBORO BLVD

DEERFIELD BEACH FL 33441

Classification: GENERAL CONTRACTOR'S OFFICE  
Business Location: 565 E HILLSBORO BLVD  
Service(s): OFFICE: 2 LIC'D CONTRACTORS  
Control Number: 0196350

Tax Amount: \$ 58.80	Add. Fees: \$ 299.10	Penalty: \$ 0.00	Total Amount Paid: \$357.90
----------------------	----------------------	------------------	-----------------------------

Notice: This Tax Receipt becomes **NULL** and **VOID** if ownership, business name, or address changed. Business owner must apply to Business Tax Office for Transfer.

-----  
Detach and retain for your records

**\*\*\* Business Tax Receipt \*\*\***

**2020-2021**

- This Business Tax Receipt represents proof of payment of your Business Tax Fee for the period of October 1<sup>st</sup> to September 30<sup>th</sup>. Please exercise diligence in maintaining this receipt.
- Once you have obtained a Deerfield Beach Business Tax Receipt, you will be sent a renewal notice each year beginning July 1st, (90 days prior to expiration) to the address listed on the Receipt. Please check all Receipt information and report any errors to us immediately. The City may impose fines and penalties for failure to renew this Receipt.
- Your current Receipt shall be posted so that it is able to be viewed by anyone upon entering your place of business.
- If you change your business name, ownership or location, you must apply for a new Tax Receipt.
- If you have more than one location, you must obtain a Receipt for each location.
- For information on signage regulations, visit the City's website at [www.deerfield-beach.com/signage](http://www.deerfield-beach.com/signage).

**Increase traffic to your business by participating in the City's Recycling Rewards Program!**

Residents who recycle on a regular basis are accumulating points to be redeemed for rewards at participating businesses to claim discounts and gift certificates. Participating businesses see increased traffic from this program and those that have a commercial recycling account serviced by the City receive additional rewards.

To learn how to have your business become a Rewards Partner, please contact Recycling Perks at [infor@recyclingperks.com](mailto:infor@recyclingperks.com). For Information on how to set up a commercial recycling account, contact the City's Recycling Division at 954-480-4454.

This Receipt does not represent an endorsement or certification of the business listed herein by the City of Deerfield Beach.

*Attachment H*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT  
H

ACKNOWLEDGEMENTS OF ADDENDA RECEIVED BY PROPOSER (if  
any). All addenda must be certified on the form provided and enclosed  
herein.

Addendum 1 has been acknowledged on Attachment A.



*Attachment I*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

## ATTACHMENT I

### Insurance and Indemnity

To the fullest extent permitted by law, the CONTRACTOR expressly agrees to indemnify and hold harmless the City of Key West, their officers, directors, agents and employees \*(herein called the "indemnitees") from liabilities, damages, losses and costs, including but not limited to, reasonable attorney's fees and court costs, such legal expenses to include costs incurred in establishing the indemnification and other rights agreed to in this Paragraph, to persons or property, to the extent caused by the negligence, recklessness, or intentional wrongful misconduct of the CONTRACTOR, its Subcontractors or persons employed or utilized by them in the performance of the Contract. Claims by indemnitees for indemnification shall be limited to the amount of CONTRACTOR's insurance or \$1 million per occurrence, whichever is greater. The parties acknowledge that the amount of the indemnity required hereunder bears a reasonable commercial relationship to the Contract and it is part of the project specifications or the bid documents, if any.

The indemnification obligations under the Contract shall not be restricted in any way by any limitation on the amount or type of damages, compensation, or benefits payable by or for the CONTRACTOR under Workers' Compensation acts, disability benefits acts, or other employee benefits acts, and shall extend to and include any actions brought by or in the name of any employee of the CONTRACTOR or of any third party to whom CONTRACTOR may subcontract a part or all of the Work. This indemnification shall continue beyond the date of completion of the work.

CONTRACTOR: AshBritt, Inc. SEAL:

565 E. Hillsboro Blvd., Deerfield Beach, FL 33441

Address

Signature

Dow Knight

Print Name

Senior Vice President

Title

DATE: 04/02/2021

#### CONTRACTOR Insurance/Indemnity Language

##### Insurance

**CONTRACTOR** is to secure, pay for, and file with the City of Key West, prior to commencing any work under the Contract, all certificates for Workers' Compensation, Public Liability, and Property Damage Liability Insurance and such other insurance coverages as may be required by specifications and addenda thereto, in at least the following minimum amounts with specification amounts to prevail if greater than minimum amounts indicated. Notwithstanding any other provision of the Contract, the **CONTRACTOR** shall provide the minimum limits of liability insurance coverages as follows:

Auto Liability	\$1,000,000	Combined Single Limit
General Liability	\$2,000,000	Aggregate (Per Project)
	\$2,000,000	Products Aggregate
	\$1,000,000	Any One Occurrence
	\$1,000,000	Personal Injury
	\$ 300,000	Fire Damage/Legal
Additional Umbrella Liability	\$2,000,000	Occurrence/Aggregate

**CONTRACTOR** shall furnish an original Certificate of Insurance indicating, and such policy providing coverage to, City of Key West named as "Additional Insured" on **PRIMARY** and **NON CONTRIBUTORY** basis utilizing an ISO standard endorsement at least as broad as **CG 2010 (11/85)** or its Equivalent, (**COMBINATION OF CG 20 10 07 04 and CG 20 37 07 04**, providing coverage for completed operations is acceptable) INCLUDING A "Waiver of Subrogation" clause in favor of City of Key West on all policies. **CONTRACTOR** will maintain the General Liability and Umbrella Liability insurance coverages summarized above with coverage continuing in full force including the "additional insured" endorsement until at least 3 years beyond completion and delivery of the work contracted herein.

Notwithstanding any other provision of the Contract, the **CONTRACTOR** shall maintain complete Workers' Compensation coverage for each and every employee, principal, officer, representative, or agent of the **CONTRACTOR** who is performing any labor, services, or material under the Contract. Further, **CONTRACTOR** shall additionally maintain the following minimum limits of coverage:

Bodily Injury Each Accident	\$1,000,000
Bodily Injury by Disease Each Employee	\$1,000,000
Bodily Injury by Disease Policy Limit	\$1,000,000

If the work is being done on or near a navigable waterway, **CONTRACTOR's** Workers' Compensation policy shall be endorsed to provide USL&H Act (WC 00 01 06 A) and Jones Act (WC 00 02 01 A) coverage if specified by the City of Key West. **CONTRACTOR** shall provide the City of Key West with a Certificate of Insurance verifying compliance with the workman's compensation coverage as set forth herein and shall provide as often as required by the City of Key West such certification which shall also show the insurance company, policy number, effective and expiration date, and the limits of workman's compensation coverage under each policy.

**CONTRACTOR's** insurance policies shall be endorsed to give 30 days' written notice to the City of Key West in the event of cancellation or material change, using form CG 02 24, or its equivalent.

Certificates of Insurance submitted to the City of Key West will not be accepted without copies of the endorsements being requested. This includes additional insured endorsements, cancellation/material change notice endorsements, and waivers of subrogation. Copies of USL&H Act and Jones Act endorsements will also be required if necessary. **PLEASE ADVISE YOUR INSURANCE AGENT ACCORDINGLY.**

**CONTRACTOR** will comply with any and all safety regulations required by any agency or regulatory body including but not limited to OSHA. **CONTRACTOR** will notify City of Key West immediately by telephone at (305) 809-3811 of any accident or injury to anyone that occurs on the jobsite and is related to any of the work being performed by the **CONTRACTOR**.

*Attachment J*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT

J

COPY OF LICENSES FOR PERSONNEL CERTIFIED TO PERFORM ADVANCED MAINTENANCE OF TRAFFIC OPERATIONS OR STATEMENT THAT A LICENSED INDIVIDUAL SHALL BE EMPLOYED BY PROPOSER IF PROPOSER IS AWARDED CONTRACT.

EMPLOYEES MUST BE CERTIFIED UNDER PART IV OF THE M.U.T.C.D., TORT LAW,  
And THE FL. R.T.D.S. 600 SERIES INDEX.

**Please see attached**

Below is a select list of training and certifications that AshBritt Key Personnel have.

- Federal Procurement Disaster Assistance Training
- 40 Hour HAZWOPER Certification
- HAZWOPER Supervisor
- Anti-terrorism Level I Awareness Training
- Broward County Tree Pruning License: B-179
- Certified Master Arborist/ Certified Arborist, Society of Arboriculture
- Cold Weather Injuries Certification
- Consequence Management - Disaster Course
- Construction Operating Membership Education Training
- Entry-Level Firefighter I – Part 1 & 2
- Ethics Training Workshop – Lead2Succeed
- First Aid, CPR, AED
- First-Responder Operations Level Training Certificate
- FL-601 Preliminary Damage Assessment
- Florida Intermediate Work Zone Traffic Control
- G-191 - Incident Command System/Emergency Operations Center (ICS/EOC) Interface
- Hot Weather Injuries Certification
- IS-00005.A - An Intro to Hazardous Materials
- IS-00007 - A Citizen's Guide to Disaster Assistance
- IS-00008.A - Building for the Earthquakes of Tomorrow
- IS-00022 - Are You Ready? Guide to Preparedness
- IS-00055 - Household Hazardous Materials, a Guide for Citizens
- IS-00100 -Intro to the Incident Command System
- IS-00200 - ICS for Single Resources and Initial Action Incidents
- IS-00230 - Principles of Emergency Management
- IS-00230.d - Fundamentals of Emergency Management
- IS-00240 - Leadership & Influence
- IS-00242 - Effective Communication
- IS-00253 - Coordinating Environmental & Historic Preservation Compliance
- IS-00292 - Disaster Basics
- IS-00301 - Radiological Emergency Response
- IS-00324 - Community Hurricane Preparedness
- IS-00340 - Hazardous Materials Prevention
- IS-00393.A - Introduction to Hazard Mitigation
- IS-00630 Intro to the Public Assistance Process
- IS-00631 Public Assistance Operation I
- IS-00634 Introduction to FEMA's Public Assistance Program
- IS-00700 – National Incident Management System (NIMS), An Introduction
- IS-00772 IA PDA Orientation Individual Assistance Pre-Damage Assessment
- IS-00800 National Response Plan (NRP) Introduction
- IS-00800.B – National Response Framework Introduction
- IS-00801 - Emergency Support Function (ESF) #1 Transportation
- IS-00802 - Emergency Support Function (ESF) #2 Communications
- IS-00803 - Emergency Support Function (ESF) #3 Public Works and Engineering
- IS-00804 - Emergency Support Function (ESF) #4 Firefighting
- IS-00805 - Emergency Support Function (ESF) #5 Emergency Management
- IS-00806 - Emergency Support Function (ESF) #6 Mass Care Emergency Assistance, Housing Human Service
- IS-00807 - Emergency Support Function (ESF) #7 Logistics Management and Resource Support
- IS-00808 - Emergency Support Function (ESF) #8 Public Health and Medical Services
- IS-00809 - Emergency Support Function (ESF) #9 Search and Rescue
- IS-00810 - Emergency Support Function (ESF) #10 Oil and Hazardous Materials Response
- IS-00811 - Emergency Support Function (ESF) #11 Agriculture and Natural Resources
- IS-00812 - Emergency Support Function (ESF) #2 Energy
- IS-00813 - Emergency Support Function (ESF) #13 Public Safety and Security
- IS-00821 - Critical Infrastructure and Key Resources Support Annex
- IS-01900 - National Disaster Medical System Federal Coordinating Center Operations
- Joint Humanitarian Operations Course
- Local Volunteer and Donations Management
- FL-606 Env. & Historic Preservation Training
- Management of Spontaneous Volunteers in Disasters
- OSHA 10 HR Construction Industry Safety
- OSHA Hazardous Waste Operations and Emergency Response 8 Hour Refresher Supervisor Safety
- USACE - Jacksonville District – Safety Conference Training Courses
- USACE-Construction Quality Management Contractors - #784









## Certifications

AshBritt has provided images of select key team member certifications on the following pages.

<p><b>USACE Construction Quality Management for Contractors - #784</b></p> <p>John Noble / Charles Knight / Bob Hewitt / Rob Ray / Bill Johnson / Daniel D'Emidio / Blake Beeghly / John Noble Sr / Jamie Robbins / Ryan Beeghly / Blake Beeghly / Jason Santiago / Danny Sides / Andy Rudd / Jim Loomis / Kelly Beckmann / Brett Postelli</p> 	<p><b>IS-00100 – Introduction to the Incident Command System (ICS 100)</b></p> <p>John Noble / Randal Perkins / Terry Jackson / Charles Knight / Bob Hewitt / Rob Ray / Bill Johnson / Daniel D'Emidio / Matt Gierden / Jason Santiago / Richie Bensh / Christina Bickhard-D'Emidio / James Loflon / Danny Sides / Christopher Holsinger</p> 
<p><b>IS-00200 – ICS for Single Resources and Initial Action Incidents</b></p> <p>Christina Bickhart / Matt Gierden / James Loflon Jr./Christopher Holsinger</p> 	<p><b>IS-00632 – ICS Introduction to Debris Operations</b></p> <p>Bill Johnson / Charles Knight / Matt Gierden / Andy Rudd Jr. / Danny Sides/ Christopher Holsinger</p> 
<p><b>IS-00700 – National Incident Management System (NIMS), an Introduction</b></p> <p>John Noble / Terry Jackson / Charles Knight / Bob Hewitt / Rob Ray / Bill Johnson / Daniel D'Emidio / Matt Gierden / Jason Santiago / Richie Bensh</p> 	<p><b>IS-00800.B – National Response Framework, an Introduction</b></p> <p>Matt Gierden / Bob Hewitt</p> 
<p><b>IS-00230.d - Fundamentals of Emergency Management</b></p> <p>Christopher Holsinger</p> 	<p><b>IS-00800 National Response Plan (NRP) an Introduction</b></p> <p>Christopher Holsinger</p> 

IS-00630 Introduction to the Public Assistance Process	IS-00634 Introduction to FEMA's Public Assistance Program
Christopher Holsinger	Christopher Holsinger
	
IS-00253 - Coordinating Environmental & Historic Preservation Compliance	Emergency Management Standards of Excellence Certificate of Achievement
Matt Gierden	Christopher Holsinger
	
IS-00230 - Principles of Emergency Management	IS-00240 - Leadership & Influence
Matt Gierden/ Christopher Holsinger	Christopher Holsinger
	
First Aid, CPR, AED	USACE – Jacksonville District – Safety Conference Training Courses
Daniel D'Emidio / Richie Bensch / Matt Gierden / Christopher Holsinger	John Noble
	

Supervisor Safety Training	OSHA 10 HR Construction Industry Safety Training
Charles Knight / James Lofton / Daniel D'Emidio	Christopher Holsinger
	
First Responder Operations Level Training Certification	OSHA Hazardous Waste Operations and Emergency Response 8 Hour Refresher
Daniel D'Emidio / Charles Knight / John Noble Sr. / Matt Gierden / Danny Sides / Wayne Smith / John Robbins / Jeffrey Spoerl / Christina D'Emidio	John Noble / Matt Gierden
	
IS-00120.a - An Introduction to Exercises	IS-00139 - Exercise Design
Christopher Holsinger	Christopher Holsinger
	
IS-00200.HCa - Applying ICS to Healthcare Organizations	IS-00208.a - State Disaster Management
Christopher Holsinger / Danny Sides	Christopher Holsinger
	

IS-00235 - Emergency Planning	IS-00241.a - Decision Making and Problem Solving						
Christopher Holsinger	Christopher Holsinger						
<div><div>Emergency Management Institute</div><div><div>FEMA</div></div><div><p>This Certificate of Achievement is to acknowledge that</p><p><b>CHRISTOPHER R HOLSINGER</b></p><p>has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p><p><b>IS-00235.a</b> Emergency Planning</p><p><i>Issued this 30th Day of January, 2012</i></p><div><p>Christopher R. Holsinger Emergency Management Institute</p></div><div>01 JANUARY 2012</div></div></div>	<div><div>Emergency Management Institute</div><div><div>FEMA</div></div><div><p>This Certificate of Achievement is to acknowledge that</p><p><b>CHRISTOPHER R HOLSINGER</b></p><p>has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p><p><b>IS-00241.a</b> Decision Making and Problem Solving</p><p><i>Issued this 10th Day of March, 2012</i></p><div><p>Christopher R. Holsinger Emergency Management Institute</p></div><div>03 MARCH 2012</div></div></div>						
IS-00244.a - Developing and Managing Volunteers	IS-00703.a - NIMS Resource Management						
Christopher Holsinger	Christopher Holsinger						
<div><div>Emergency Management Institute</div><div><div>FEMA</div></div><div><p>This Certificate of Achievement is to acknowledge that</p><p><b>CHRISTOPHER R HOLSINGER</b></p><p>has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p><p><b>IS-00244.a</b> Developing and Managing Volunteers</p><p><i>Issued this 20th Day of March, 2012</i></p><div><p>Christopher R. Holsinger Emergency Management Institute</p></div><div>03 MARCH 2012</div></div></div>	<div><div>Emergency Management Institute</div><div><div>FEMA</div></div><div><p>This Certificate of Achievement is to acknowledge that</p><p><b>CHRISTOPHER R HOLSINGER</b></p><p>has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p><p><b>IS-00703.a</b> NIMS Resource Management</p><p><i>Issued this 10th Day of October, 2012</i></p><div><p>Christopher R. Holsinger Emergency Management Institute</p></div><div>03 OCTOBER 2012</div></div></div>						
IS-00704 - NIMS Communications and Information Management	IS-00660 - Introduction to Public-Private Partnerships						
Christopher Holsinger	Christopher Holsinger						
<div><div>Emergency Management Institute</div><div><div>FEMA</div></div><div><p>This Certificate of Achievement is to acknowledge that</p><p><b>CHRISTOPHER R HOLSINGER</b></p><p>has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p><p><b>IS-00704</b> NIMS Communications and Information Management</p><p><i>Issued this 1st Day of January, 2014</i></p><div><p>Christopher R. Holsinger Emergency Management Institute</p></div><div>01 JANUARY 2012</div></div></div>	<div><div>Emergency Management Institute</div><div><div>FEMA</div></div><div><p>This Certificate of Achievement is to acknowledge that</p><p><b>CHRISTOPHER R HOLSINGER</b></p><p>has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p><p><b>IS-00660</b> Introduction to Public-Private Partnerships</p><p><i>Issued this 20th Day of October, 2012</i></p><div><p>Christopher R. Holsinger Emergency Management Institute</p></div><div>03 OCTOBER 2012</div></div></div>						
IS-00775 - EOC Management and Operations	National EMS Certification						
Christopher Holsinger	Christopher Holsinger						
<div><div>Emergency Management Institute</div><div><div>FEMA</div></div><div><p>This Certificate of Achievement is to acknowledge that</p><p><b>CHRISTOPHER R HOLSINGER</b></p><p>has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:</p><p><b>IS-00775</b> EOC Management and Operations</p><p><i>Issued this 6th Day of October, 2012</i></p><div><p>Christopher R. Holsinger Emergency Management Institute</p></div><div>03 OCTOBER 2012</div></div></div>	<div><div><div>NEW 10/10/2012</div><div></div><div><div>National Registry of Emergency Medical Technicians®</div><div>THE NATION'S EMS CERTIFICATION™</div></div><div>hereby certifies that</div><div>Christopher R. Holsinger</div><div>has obtained <b>National EMS Certification</b> as an EMS professional at the level designated below</div><table><tr><td>Registry No.</td><td>Expiration Date</td><td>Provider Level</td></tr><tr><td></td><td></td><td><b>EMT</b></td></tr></table><div>Use this number on all correspondence to the National Registry.</div><div><div>Executive Director</div></div></div></div>	Registry No.	Expiration Date	Provider Level			<b>EMT</b>
Registry No.	Expiration Date	Provider Level					
		<b>EMT</b>					




Hot Weather Injuries Certification	Cold Weather Injuries Certification
Charles Knight	Charles Knight
	
Antiterrorism Level I Awareness Training	Consequence Management - Disaster Course
Charles Knight	Charles Knight
	
40 Hour HAZWOPER Certification	Joint Humanitarian Operations Course
John Noble, Christopher Holsinger, Richie Bensch, Danny D'Emidio, Matt Gierden, Charles Knight	Charles Knight
	
Logistics Management Certificate	Certified Master Arborist/ Certified Arborist, Intl. Society of Arboriculture
Charles Knight	Eric Davis / Jose Infante / James Brock / Dean Sutton
	

OSHA First Responder Operations	Broward County Tree Pruning Lic: B-179
Christopher Holsinger	Daniel D'Emidio / Richie Bensch
	
Florida Intermediate Work Zone Traffic Control	Ethics Training Workshop – Lead2Succeed
Danny Demidio / Rich Bensch	Tom Credle
	
Fall Protection - Ladder Safety & Scaffolding Certificates	Job Hazard Analysis Training
Charles Knight / Matt Gierden / Rob Ray	Charles Knight
	
G-278-Benefit-Cost Analysis: Entry-Level Training	G-400-Advanced Incident Command System and General Staff: Complex Incidents
Christopher Holsinger	Christopher Holsinger
	



Antiterrorism Level I Awareness Training	FL-601-Preliminary Damage Assessment
Charles Knight / Rob Ray / Matt Gierden	Christopher Holsinger
	
G-300-Intermediate Incident Command System for Expanding Incidents	G-272-Warning Coordination
Christopher Holsinger	Christopher Holsinger
	
G-202-Debris Management	G-393-Mitigation for Emergency Managers
Christopher Holsinger / Dow Knight / Brittany Perkins	Christopher Holsinger
	
I-948-Situational Awareness and Common Operating Picture	FL-603 Public Assistance Grant Program
Christopher Holsinger	Christopher Holsinger/ Matt Gierden
	

32 Professional Development Hours Certificate	FEMA PDAT Training
Rob Ray	Christopher Holsinger
 <p><i>Certificate of Achievement</i> This certifies that <b>Rob Ray</b> has been awarded 32 professional development hours for participating in the 2015 National Hurricane Conference, March 20 - April 2 in Austin, Texas. Presented by The National Hurricane Conference, Inc. <i>David L. Tol</i> David L. Tol, Executive Director</p>	 <p><b>BROWARD COUNTY</b> FLORIDA EMERGENCY MANAGEMENT <i>Certificate of Appreciation</i> Christopher Holsinger In recognition of commitment and participation in the Federal Procurement Disaster Assistance (PDAT) Training JUNE 12, 2016 <i>Miguel Acarruna</i> Miguel Acarruna, Director Broward Emergency Management</p>
MEMA Building Resilience by Reducing Infrastructure Vulnerability (H-2016) Training	IS-00242 - Effective Communication
Rob Ray	Christopher Holsinger
 <p><b>Massachusetts Emergency Management Agency</b> <i>Certificate of Completion</i> Presented to <b>Robert Ray</b> For completion of the 2016 Hurricane Conference: Building Resilience by Reducing Infrastructure Vulnerability (H-2016) Training Newport Conference Center, Newport, Rhode Island May 26, 2016 <i>Michael J. Proulx</i> Michael J. Proulx, Director <i>Kevin M. Schuchman</i> Kevin M. Schuchman, Director EMMA EMMA</p>	 <p><b>Emergency Management Institute</b> <b>FEMA</b> This Certificate of Achievement is to acknowledge that <b>BRYAN T. JANSEN</b> has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course: <b>IS-00242</b> <b>Effective Communication</b> Issued this 23rd day of April, 2016 <i>Christopher Holsinger</i> Christopher Holsinger, Director Emergency Management Institute</p>
FL-606 Environmental & Historic Preservation Compliance Training	
Christopher Holsinger	
 <p><b>Division of Emergency Management</b> <i>Certificate of Achievement</i> <b>Christopher Holsinger</b> HAS SUCCESSFULLY COMPLETED FL-606 FL-606 Environmental &amp; Historic Preservation Compliance Training <i>Scott M. Smith</i> Scott M. Smith, Director 06/21/2016 Misty Mitchell Misty Mitchell, Director SENT Bryant Klein, Director Division of Emergency Management</p>	

ATTACHMENT  
K

PROPOSER'S GENERAL OPERATIONS  
PLAN  
FOR DEBRIS MANAGEMENT/DISASTER RESPONSE SERVICE OPERATIONS.

A detailed description of how the Proposer would respond to a Hurricane or other event. In the Plan, assume that Key West has been hit with a Category 2 Hurricane that generated the amount of debris described below. Proposer's Operations Plan should be very detailed describing meetings, timeline, equipment to be mobilized, manpower needed, collections and TMDS operations, demobilization, and site remediation if needed and close out. Proposer should include a detailed Safety Plan. Documentation of training for each crew member must be submitted with the Proposal and updated annually.

Vegetative Debris	146,000	Cubic Yards
Construction and Demolition Debris	48,000	Cubic Yards
Mixed Debris	6,000	Cubic Yards
White Goods	1,000	Units
Household Hazardous Waste	1,000	Pounds
<hr/>		
Total Yards	200,000	

This scenario is based on the assumption that many segments of the City are without electricity and water, and that the City government has an approximate emergency workforce of 150. Therefore, please include all equipment or services that might be necessary along with the Proposer's proposed costs for each.

**\*\* Please see the following pages for AshBritt's Attachment \*\***

## Attachment K

### ■ Project Management Approach

AshBritt will deploy a Project Management Team(s) (PMT) to the City that is proportionate with the severity of the disaster event.

*AshBritt's proven track record to provide efficient operational and strategic logistical support, designating Project Supervisors to each participating jurisdiction upon activation.*

Disaster debris stream quantities, makeup, and overall post-disaster conditions will *always* vary. AshBritt will respond individually and proportionately to any recovery with the appropriate personnel, organizational structure, equipment assets, communications, resources, and systematic plans for execution. For a large-scale recovery operation, a larger, more specialized PMT will be deployed to handle the complexity of an expanded recovery mission. For smaller events, when the recovery response is limited to the collection of vegetative debris, a smaller PMT will be deployed. During a minor recovery event, the Project Manager will assume a more significant share of the Project Manager responsibilities. Any deployed PMT will likely expand and contract throughout the recovery, smoothly transitioning to achieve the optimal level of personnel. AshBritt explicitly assures the City that the management deployed for any recovery in the City will be dedicated and sufficient to design and execute the best Management and Operations Plan to meet the City's needs. As the City's future contractor, the following standards, at a minimum, will be upheld by any recovery efforts in which we may be called upon to assist the City:

- **Rapid Deployment & Accessibility.** The quantity and quality of resources deployed to the City, as well as the speed of deployment of these, will meet or exceed AshBritt's commitment to the City. We will make a full and concerted effort to conduct an expeditious, safe, and cost-effective recovery. Our senior management is available 24/7 throughout the project via various channels.
- **Common Framework.** As part of a more significant effort and mutual aid response, best practices of cooperation, clear communication, collaboration, accountability, and efficient use of shared and owned resources will be followed. Flexibility, visibility, and accessibility is maintained throughout.
- **Project Responsibility.** AshBritt senior management will have full responsibility and the authority to direct all subcontractors and teaming partners who are involved in the recovery efforts. Management is solely responsible for all aspects of the operations and other project procedures.
- **Regulatory Compliance.** All activities related to every aspect of the recovery operation is conducted according to Federal (FEMA), Florida Statutes, the City of Key West laws, regulations, and guidelines. Any deviation from the guidelines will be addressed and adjudicated immediately and decisively, as well as reported completely and promptly.
- **Self-Sufficiency.** AshBritt staff and subcontractors will maintain self-sufficiency with regards to housing, sanitation, food, and lodging. The staff will also maintain self-sufficiency with equipment safety, maintenance, repair, and fuel by means that are consistent with local requirements to minimize adverse effects and further disruption in the City of Key West.
- **Timely and Accurate Reporting.** Daily, weekly, or other cumulative reporting, accounting, and reconciliation will satisfy the City's standards. The best available support technology and systems are used. All data, documentation, and invoices will be timely, accurate, and audit quality. Transparency of the documentation and reporting process will be accomplished through our information management system.
- **Financial Control & Integrity.** The most cost-effective means of recovery is ensured through the employment of our Standard Operating Procedures and Plan that is administered and enforced by our

PMT. With our sound financial standing, lines of credit, and streamlined tracking system; we will be able to rapidly and accurately compensate our subcontractors during the outset of any disaster event. Moreover, our system seamlessly segregates debris quantities from multiple contracts, including the Federal Highway Administration (FHWA) debris quantities, where applicable.

- **Qualified Technical Assistance.** The guidance offered by our *Technical Assistance Team* will be timely, consistent, thorough, and accurate, resulting in the full realization and reimbursement of all eligible claims. Members of our team have worked for State Divisions of Emergency Management and administered programs for FEMA. This knowledge will further assist the needs of our clients. The *Team* will participate to the greatest extent allowable by the local, state, and federal authorities to offer support and assistance throughout the funding process while at the same time maintaining the highest level of neutrality and integrity.
- **Safety & Health.** AshBritt abides by all OSHA regulations and other federal and state agency guidelines when conducting an operation. Operational safety, health, and accident prevention measures will be in effect and reinforced daily by all active personnel. These measures and procedures will be reiterated weekly during planning meetings, or as needed. All PMT members and all AshBritt personnel, not just our Environmental Health and Safety Manager, will be empowered to address any potentially unsafe conditions or actions. Immediate and swift action will be taken to correct any safety deficiency while maintaining the utmost respect for all members of our workforce. All actions will be documented, and the safety of citizens will be considered paramount.
- **Deficiency Response.** Project deficiencies (public or private collateral damage) will be posted, tracked, and reported promptly to the City. Reports will describe the deficiency, supply evidence of a response to the conflict resolution, and explain the corrective action taken to prevent future occurrences. All repairs and documents of any monetary settlement will be provided to the City in a timely fashion.
- **Project Organization.** The recovery will proceed in accordance with a sensible plan of action that can be easily adjusted or scaled to accommodate an ever-changing recovery environment and mission. Operations will be efficient, unified, and cost-effective, meeting the full and utter approval of the City. Any deviations from the City's expectations or standards will be corrected in the shortest time possible.

## ■ **Quality Control Plan**

### • **Site Quality Control & Assurance Overview**

AshBritt employs a team of Quality Assurance/Quality Control Representatives (QCR) to manage the overall safety and quality of the operations in the affected work area (debris collection zones, Debris Management Site, and other public or private property, as applicable). The QCR will coordinate managing sub-consultants, and enforce FEMA guidelines for debris eligibility, safety, project work rules, compliance with applicable laws, and timely follow-up to homeowner complaints and concerns. Our subcontractors are held accountable for repairing all collateral damages (both public and private) as a result of their negligence or accidents while carrying out the recovery project.

We encourage subcontractors to take due care when conducting clean up operations; still, some damage is unavoidable. We urge them to complete repairs within their capabilities immediately after they occur. If that is not possible, our QCRs will respond and develop a plan to alleviate the situation. As a rule, QCRs will contact the person(s) making claims regarding damages after receiving the said claim. Our Quality Control Manager tracks all damage claims (deficiencies) utilizing our advanced recovery tracking program and ensures that proper follow-through is conducted with incidents that warrant prolonged attention. After investigation, our QCRs, Operational



**\* Quality Control Representative Duties\***

**Oversee**

- Staging Areas • Crew Certification • Crew Coordination  
• Collection Zones • Crew Navigation • All Damage Reports and Settlements.

**Enforce**

- Our “clean as you go” Policy • Traffic Control and Debris Security Policies • Safety and Environmental Plans • Work Hours • Zone Collection Boundaries with Corrective Action for Violation.

**Execute**

- Random Equipment and Vehicle Inspections • Tool-box Safety Meetings in the Field.

**Coordinate**

- Field Operations with Other Contractors • Monitoring  
• Compiling Spot Check Field Documentation/Reporting.

**Essential Function**

- Field Liaisons for our Senior Management • Monitor and Report any Threats to Public Health and Safety • Track the overall Progress of the Cleanup • Ensure our Collection Passes are carried out efficiently and safely.

Supervisors (OS), and claimants discuss information such as the method of repair and timeline for completion.

We are committed to repairing all damages expeditiously. Our QCRs obtain signed unconditional releases upon the resolution of each property damage claim. These indemnify the City and AshBritt from future actions associated with the claim. A *Deficiency Tracking Report* and copies of any executed releases will be provided to the City weekly and at the end of the project for appropriate closeout.

AshBritt will ensure that all surface damage, such as rutting and pavement damage attributed to our subcontractors, will be filled to grade with like material and repaired to pre-damage conditions. We will diligently investigate and repair all damage caused by our equipment to existing grade, road shoulders, sidewalks, drainage, structures, trees, shrubs, grassed areas, landscaped and other improved property, et cetera.

Our crews and field personnel are mandated to preserve and protect, to the best of their abilities, all infrastructure and vegetation on or adjacent to the area of work (curbside or otherwise). We will repair or replace with like materials for all damaged

structures and property. QCRs will ensure that all staff and subcontractors providing service to the City will adhere to AshBritt’s high standards of operations.

• ***Safety, Quality & Environmental Control Overview***

It is paramount to AshBritt to conduct our work with the highest levels of safety, quality, and environmental stewardship. We hold all our employees and subcontracting partners responsible for meeting these standards. We enforce comprehensive Health & Safety, Quality Control, and Environmental Control Plans on all of our personnel. AshBritt will supervise and direct the work, using skilled labor and proper equipment for all tasks. AshBritt considers safety and environmental concerns seriously in any disaster recovery operation, and we have an impeccable record to show for it.

*AshBritt maintained less than 0.01 percent of lost-time injuries to total man-hours worked during our management of Hurricane Katrina under the USACE.*

We pride ourselves on continually training our personnel, as well as extending that knowledge to our subcontractors through written plans, on-the-job training, and outside education. All of our management staff are NIMS and ICS certified, and some of our field personnel are HAZWOPER and OSHA 40 certified. Some team members hold more specialized distinctions, such as Certified Arborists. More important than any written plan or certificate of training, however, is their application. It is the diligence that our safety managers, supervisors, quality control personnel, and all other staff and partners exhibit in the field that leads to our unparalleled achievements.

We encourage and foster an environment of the best safety practices and individual responsibility, with a swift and appropriate system for rewards and penalties commensurate with all work actions. Our plans collectively encompass some of these critical aspects:



- Safe work practices
- Accident prevention education
- Safe certification of all operating equipment and follow-up inspections
- Debris transportation supervision by our QCRs to prevent overloading and falling debris
- Traffic control to include flag-persons and traffic maintenance devices to protect vehicular and pedestrian traffic
- Site security
- Fire protection and air monitoring
- Hazard identification and mitigation
- Activity hazard analysis for operational tasks
- Respiratory protection procedures
- Accident investigation and reporting
- Noise mitigation
- Emergency response actions

What is more, our plans address vital environmental and infrastructure protection measures and pollution controls, such as:

- Procurement of all environmental materials handling and land-use permits, licenses, and dissemination of regulatory updates.
- Protection and preservation of the surrounding ecosystem and natural habitats, including surface and groundwater considerations, air quality and soil control, sampling and testing, fish, wildlife, and wilderness areas. This includes trees, botanical habitat, and ground cover concerns, historical designated areas identification and preservation, as well as noise and odor pollution and aesthetic concerns.
- Environmental impacts of collection activities are considered for the prevention of further damage to infrastructure, including the handling and containment of hazardous materials and vegetative debris containment.

Impacts of site selection, construction, and reduction methods are considered, including:

- Proximity to occupied dwellings and safety buffer zone availability
- Location and distance from water bodies, such as rivers, lakes, streams or wetlands
- Accessibility and closeness of obstructions and power lines
- Presence of on-site underground utilities or storage tanks
- Stability of soil strata and erosion and sedimentation control

Local effects of various methods of debris processing and handling are evaluated, such as:

- Air curtain incineration and open burning impacts (with attendant testing and disposition of ash)
- Grinding impacts (with attendant considerations of noise, dust, particulate matter, disposition, and beneficial reuse)
- Storage, decontamination, and recovery of white goods (i.e., refrigerant-containing appliances that require special handling) and recycling of such
- Household hazardous waste storage, containment, and approved disposal
- Hazardous materials containment, storage, remediation, and approved disposal

Site restoration, closure, and all attendant soil and ash testing are undertaken under federal and state environmental guidelines to ensure that no ecological contamination is left on-site. Any remediation and monitoring will be coordinated with state and federal environmental protection agencies. AshBritt management and staff, through constant communication and training, stay apprised of current Environmental Protection Agency (EPA) specific guidelines, rules, and laws as they relate to disaster recovery and debris management. We also stay informed through our work on other special environmental projects, which often correlate with disaster recovery work, and through our association, affiliation, and contacts with the American Public Works Association (APWA)—various Chapters.

- ***Clean-As-You-Go (C-A-Y-G):***

During all phases of work, with our resources or subcontractor's resources, we enforce our clean-as-you-go policy. The concept of Clean-As-You-Go is a component of our Quality Control Plan. C-A-Y-G epitomizes the value of "do it right the first time." AshBritt field personnel and forces will be directed to complete assignments and clean

up activities as thoroughly as practicable at each stage of work to avoid do-over's, inefficiencies, and delays. C-A-Y-G does not interfere with the concept of multiple debris passes, but emphasizes the objective of removing all accessible and eligible debris during each respective pass, sometimes employing necessary hand laborers and tools. Maintaining C-A-Y-G objectives is especially crucial for debris work on emergencies and significant disasters where restoration of critical public functions is the highest priority. AshBritt personnel and subcontracted partners will be expected to abide by this policy. If, after orientation and performing under the C-A-Y-G concept, worksite conditions do not reflect the objectives of this policy, AshBritt personnel and subcontractors will be subject to corrective action, which may include dismissal from the project.

### ■ ***Pre-Planning Approach***

Planning for disaster response and recovery cannot be overstated; it is paramount to the success of any recovery mission. In addition to the City's annual training sessions, AshBritt will encourage the City to partake in our sponsored annual pre-event planning and training. We, and ultimately, the City, benefit from being able to lay a solid foundation for future recovery efforts. We are also able to develop, and is the case with the City, further improve, our professional relationship with key members of the currently designated emergency operations staff. These planning and training sessions allow us to update selections and evaluations for preliminary DMS locations and formulation of, or updates to, debris collection zone maps and priority road clearance routes, as well as the designation of critical facilities. We can also review our GIS collection tracking system while training City staff and assigned representatives. Customization of the system to fit the City's needs can also be accomplished at this time. Furthermore, we can research and coordinate more local subcontractor participation to the greatest extent possible.

Special considerations such as environmental planning and mitigation concerns, household hazardous waste, and hazardous materials handling and disposition, as well as other ancillary services that may be needed, will be addressed. AshBritt is very proactive about our involvement in our client communities during the off-season. We believe the better we know our clients and their concerns, the better we can serve them following disaster events. As FEMA guidance is updated, it is always beneficial to meet with the City to review and make sure all stakeholders understand its applicability.

### • ***Training Opportunities***

In addition to our preparation, pre-planning sessions, and operational assessments, AshBritt management staff conducts annual on-site classroom training and table-top exercises for all of our clients that want to participate. Our training typically occurs between January and June, but special (and additional) sessions are often arranged if immediate needs arise. Our sessions are generally 2 to 4 hours long. They are customized to meet specific client needs, usually after direct input and inquiry from the client. More importantly, we try to impart as much of our practical knowledge, experience, and lessons learned to our clients. Although many communities and clients that we serve have experienced disasters and the attendant response and recovery actions, our management staff and consultants have a more broad-based knowledge regarding disaster recovery activities.

*AshBritt has responded to a wide array of adverse conditions. This transferable experience and lessons learned are incredibly beneficial to our clients.*

Our training sessions are current and topical and carefully address the current state of FEMA guidance and policy with respect to the federal Public Assistance Program. It also reviews the current environment of other emergency relief programs, such as FHWA Emergency Relief, Sandy Recovery Improvement Act, and NRCS Grant Program, to name a few. We primarily customize the training to meet the needs of our clients, and it is thorough, informative, and entertaining. A general survey of disaster response clients will show that AshBritt has the best reputation in the industry for delivering this vital preparation and pre-planning.

- ***AshBritt Personnel Training***

AshBritt ensures that all of our management, field, and administration personnel are kept up to date with trainings and their certifications that are applicable to our projects. A proactive step we take is to do annual training on various topics related to our industry. We have hosted an array of safety courses over the years in our Headquarters and in the field. This includes but was not limited to:

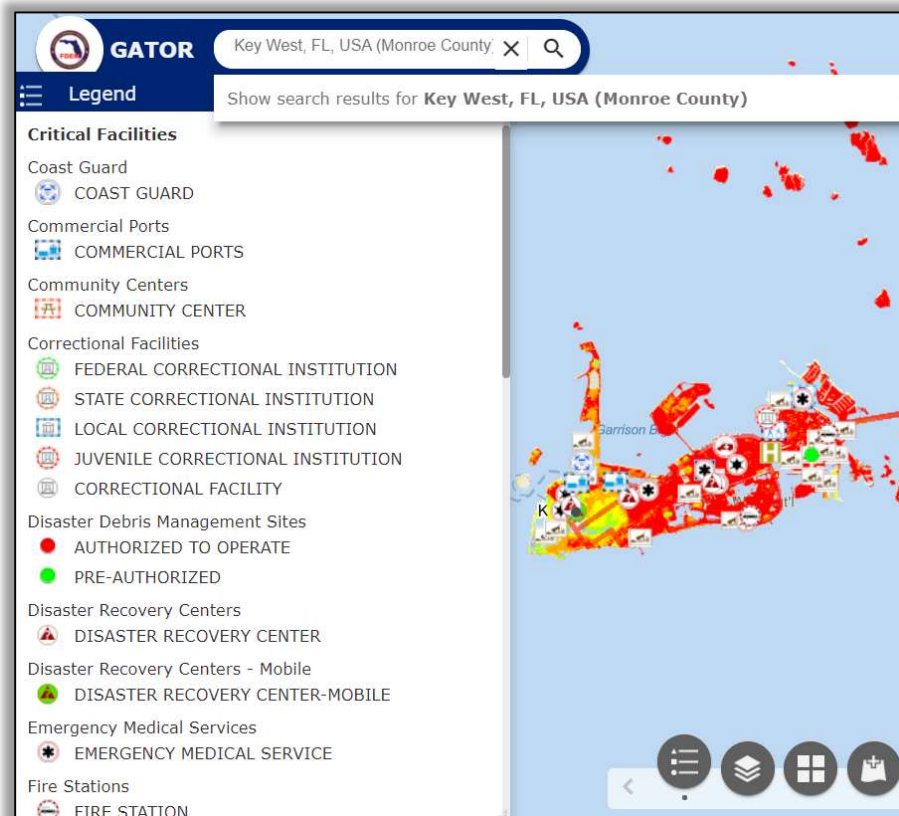
- OSHA 10 and 30 Hour General Industry Standard
- 40 Hour HAZWOPER
- 8 Hour HAZWOPER Refresher
- 8 Hour HAZWOPER Supervisor
- Debris Management Training

AshBritt also keeps new employees and seasoned employees up to date by ensuring the completion of numerous FEMA courses including ICS 100,200,700,800. Numerous employees have completed G300, G400, as well as an array of other FEMA-related training. We have personnel that were certified to teach various FEMA courses on staff as well.

- ***Florida State Emergency Response Team GATOR Analysis***

AshBritt utilized the state of Florida GATOR system to generate an up-to-date critical facility map for the City of Key West to facilitate planning and response efforts. AshBritt can analyze current weather outlooks, flood zones, evacuation zones, storm surge areas, and other critical information in real-time during a disaster event. This system is effective for the identification of hazardous material spills and areas that it will affect based on current and forecasted weather conditions. The map below denotes critical facilities, storm surge depths, and other vital information.

<https://maps.floridadisaster.org/gator/map.html>



## ■ *Method for Mobilizing Personnel and Equipment*

Our approach encompasses two types of potential occurrences: predictable threats with advanced warnings and the ability to monitor and track the situation of unpredictable events, which can have a sudden, catastrophic impact.

Anticipated events include:

- Hurricanes
- Tropical storms
- Floods
- Ice storms/ snowstorms
- Wildfires

Unforeseen events include:

- Tornadoes
- Earthquakes
- Tsunamis
- Flash floods
- Terrorist attacks
- Infrastructure failure
- Disease outbreak response

Our response, mobilization, and approach to all disasters pre-event and post-event are uniform and consistent, as we follow established base guidelines and Standard Operating Procedures (SOP).

For predictable events, we will pre-plan and prepare for a rapid, coordinated, and efficient mobilization. We will commence mobilization, alert, activate, and prepare our management team, staff, reserve staff, consultants, subcontractors, vendors, and suppliers for deployment. This will allow us to respond almost simultaneously with the passing of any event.

For an unpredictable event, we employ the same tiered approach. Yet, all actions are compressed and sufficiently expedited to ensure the most rapid response in line with post, real-time assessments. We will have the maximum number of resources available and be ready to deploy in the shortest timeframe.

AshBritt has a proven ability to have all critical personnel, pre-identified first-responder subcontractors, essential supplies, and materials, ready to move. AshBritt's operational prepositioning allows us to mobilize immediately upon issuance of task order and notice-to-proceed for debris removal, emergency debris clearance, DMS management, or other tasks. We will provide crews to commence debris removal operations and to begin debris reduction/disposal operations at each site immediately after the issuance of a task order/notice-to-proceed. The performance will be done in accordance with the task order in all designated work areas established therein. The core steps of our tiered approach and activation is presented below. We will always be ready to deploy contractually mandated personnel and equipment to an affected locale. Using a tiered approach allows us to receive vital information, ensuring our resource deployment is commensurate with the damage and debris quantities.

Our extensive positive experience across the nation in response to many diverse disaster events is a true testament to the efficiency of our response and mobilization efforts. We are modeled as a mobile workforce with the ability to respond to any disaster, anywhere. Our operational plans revolve around expediting all response actions to minimize further risk and prevent recovery delays in the affected region. We can coordinate and ramp-up our response and recovery plans directly from the affected area as rapidly as the prevailing conditions allow.

### ○ *Tiered Approach Response Actions*

**Tier One** activation is a response to an anticipated event, such as an approaching hurricane that is over 1,000 nautical miles, or approximately 72 hours from landfall with a projected path that could impact the City of Key West. At Tier One activation, the following actions are taken:

- The AshBritt Project Manager will contact the City to discuss current emergency planning, potential evacuations, special needs, and to confirm emergency phone contacts.
- Initiate Tier One telephone contact and email cascade down the chain of command, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical compliance personnel, subcontractor partners, and resource and supply chain vendors.
- Confirmation for critical personnel of impending deployment orders; consideration and devising of most efficient and safe travel methods to ensure key personnel is at or near potential strike area pre-event.
- All team members will check their fly away gear and ensure it is thoroughly prepped and ready.
- AshBritt Pre-Planning Team is placed on standby for deployment.
- The initial response resource plan is devised based on currently known factors of the imminent event and its prevailing state, for instance: storm wind speeds, projected tides, expected path, or any other forecasted predictions regarding meteorological events. Forecasting models generated by the USACE are also reviewed for resource planning.
- Stock levels of necessary disaster operation supplies are verified by our Quality Control Manager and other support personnel; applicable resource vendors are notified of looming events and of a possible consignment of vital supplies and materials.
- Equipment inventories, internal and external, are reviewed and verified by location, particularly those of regional first responders. Update preliminary subcontractor crew and equipment deployment databases and report list.
- Run preliminary AshBritt model for debris stream projections and production crew matrix to gauge needed resources.

**Tier Two** activation is the response to an anticipated disaster event such as a hurricane, approximately 36 hours, from landfall. At Tier Two activation, the following actions are taken:

- AshBritt Project Manager will contact the City to discuss current emergency plans for conducting an initial damage assessment, special needs, and the potential location of the planning meeting.
- Initiate Tier Two telephone contact and email cascade down the chain of command to all AshBritt Disaster Response Team(s) members, personnel reservists, technical assistance personnel, subcontractors, and resource and supply chain vendors. All are directed to prepare for a post-event response: all AshBritt aircraft and flight crews placed on standby status. Crews commence flight planning operations into the potential impact area or vicinity.
- Critical personnel travel arrangements are formulated and prioritized (air and ground travel arrangements are solidified, and assignments and preliminary rendezvous points are established).
- Contingency routes and travel means are considered while closer identification of critical regional access routes occurs.
- Local temporary lodging contracts are activated. Regional and local temporary lodging contingency plans (i.e., man camps or established shelters) are considered.
- Regional and local first-responder subcontractors are activated. Out-of-area first responders are alerted for potential response based on initial needs. Preliminary regional staging areas are identified and established outside of the potential strike area.
- Equipment transportation permits ordered — current rules and regulations disseminated to all deployed AshBritt crews.
- Equipment staging areas in safe zones with close proximity to the disaster area are confirmed. Subcontractors are instructed to converge at the pre-identified locations to allow for immediate and systematic post-event response.
- The surety is notified of potential activation and to ensure bond documents are prepared. The insurance company is notified of potential activation and to provide necessary coverage of equipment and personnel in the affected area.

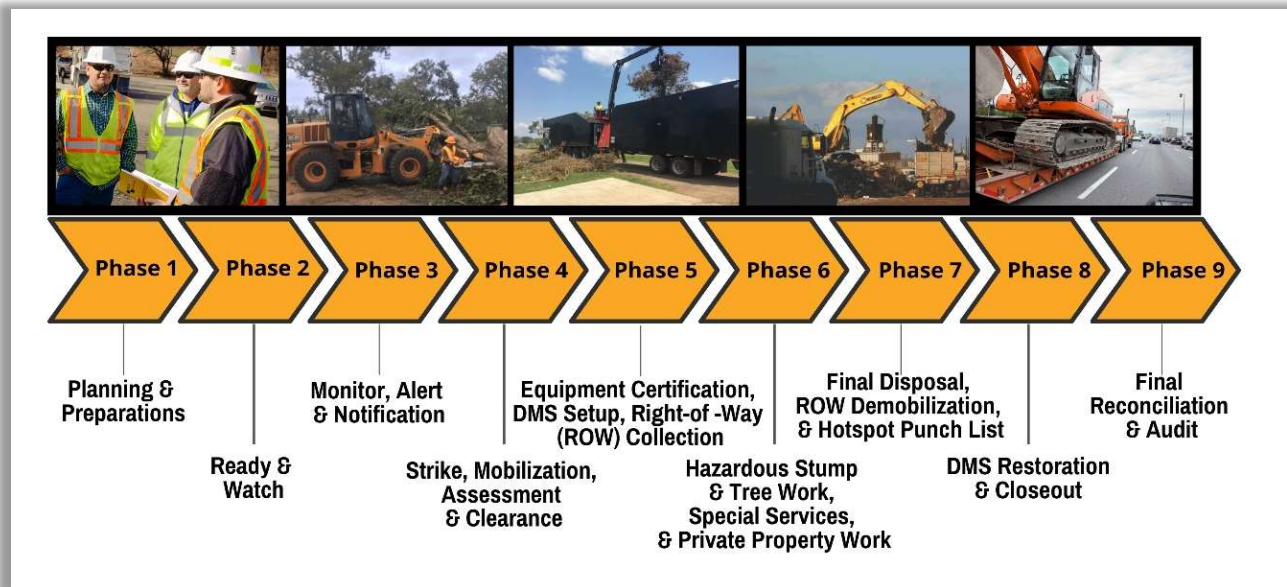
**Tier Three** activation is in response to an unknown disaster event or a request for immediate assistance. AshBritt has been issued a task order by the City to mobilize and is thereby at full operational status. At the Tier Three activation, the following actions are taken:

- Initiate Tier Three telephone contact and email cascade down the chain of command, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical compliance personnel, subcontractors, and resource and supply chain vendors.
- All Tier One and Two activities not referenced below, as applicable, are compressed and accelerated to affect the most rapid and effective response.
  1. Monitor the following for mobilization plans
  2. Local law enforcement (affected area) for route information and road closures
- Pre-Planning Team deploys to meet with the City's response team at the designated location.
- Expedited travel (corporate and chartered aircraft, mobile command centers, and ground transportation) is activated. AshBritt Disaster Response Team(s) deploy to the scene by whatever reasonable and safe means of transportation are currently available.
- Prepare, present, and recommend as requested for the development of the Debris Recovery Resource Plan.
- National and regional subcontractors, crews, equipment, supplies, materials, and personnel dispatched as indicated by the approved Debris Recovery Resource Plan. Staging areas and rally points established with instructions disseminated to all deployed parties on where to report and to whom to report to.
- Local temporary lodging contracts activated if possible and where applicable. Local temporary lodging contingency plans (i.e., man camps or established shelters) are activated as necessary. The supply chain for all emergency response goods and services is activated and administered.
- Local subcontractor first-responder partners activated; promotional and public information campaign for the recruitment of subcontractors and recovery assistance personnel commenced.
- AshBritt prepositions emergency road clearance crews for potential tasking. The objective of the clearance operations is to remove debris and obstructions from primary roadways to allow for emergency vehicular traffic. Debris is cut to a manageable size and stacked on the right of way for subsequent collection.



## 9 Phase Technical Approach

AshBritt's entire disaster recovery, debris removal, and disposal process can be described in the following subsections, which illustrate the general sequence of disaster recovery and debris removal operations for known and predictable events, such as hurricanes, tornadoes, flooding, biohazard pandemics, or similar events. This approach outlines the methods of operation, operational structure, and services to be provided for the City. Additional detailed information regarding the sequence of debris removal operations and the means and methods of such is included in our General Event Sequence Diagram below. This diagram is an organizational chart outlining the methods of operations.



**AshBritt's General Event Sequence Diagram of Debris Management Services**

*AshBritt follows a prescribed sequence of phases for storm clearing operations that are based on 28 years of experience in a variety of jurisdictions and supporting a variety of recovery operations.*

### ▪ Phase 1 – Planning and Preparation

AshBritt will coordinate annually with the City of Key West to review logistical, operational, and administrative aspects of the possible response and recovery plans and projects. Some of the key issues and elements that will be addressed in this annual training will include organization and communication structures to the community and public warning systems. AshBritt will verify contact information and the City's expectations and special circumstances to review and provide feedback to the City of Key West emergency response plans.

AshBritt will review the nearby recycling facilities and their classification, critical facilities and priority route clearance maps, geographic sectoring, and infrastructure (GIS review). It is crucial to have up-to-date Logistical Staging Areas (LSA's) and Points of Distribution (POD) areas. AshBritt will assist in identifying and/or updating these areas within the City.

**AshBritt has been the City's debris removal contractor since 2010. Our local knowledge and recent experience during Hurricane Irma will help AshBritt understand and prepare for the type, source, and location of debris if a disaster-generating event occurs in the City.**



○ *Subcontractor Management*

During our Annual Planning and Training with the City, AshBritt will identify, screen, and engage disadvantaged local subcontractors at our sponsored workshops/job fairs. AshBritt has already reached out to multiple subcontractors located within the City in addition to our hundreds of subcontractors registered in the state of Florida. Having our headquarters in Florida allows AshBritt to establish and strengthen relationships with various local subcontractors that can be utilized at a moment's notice. Given our location, experience, and extensive history providing these services in the state of Florida and the U.S., AshBritt feels as though we are uniquely positioned to respond to the City. AshBritt has always exceeded our contractually obligated goal of local disadvantaged business including but not limited to: Small Business Enterprises (SBE), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran-Owned Business Enterprise (VOSB) participation and will maintain this practice if we are once again awarded the debris removal contract for the City.

During this phase, AshBritt will work as a partner to the City of Key West's National Incident Management System (NIMS)/Incident Command System (ICS) structure. We will also assist in the review of:

- Staging areas and base camps for personnel
- Equipment and resource marshaling areas
- Clear zone staging and rally points
- Final disposal sites
- Coordinate with monitoring firm representatives
- Take into account safety and environmental concerns
- Work with the City on any necessary assistance in regards to the Public Assistance Program, 2 CFR 200, FEMA regulations, and Stafford Act provisions, as applicable.

○ *Technical Assistance Planning*

AshBritt's Technical Assistance Team has worked as Administrators for bureau's in FEMA and the Florida Division of Emergency Management. They will be able to utilize their knowledge and experience from their previous employers to assist in FEMA Technical issues or questions that may arise. Our Team consists of:

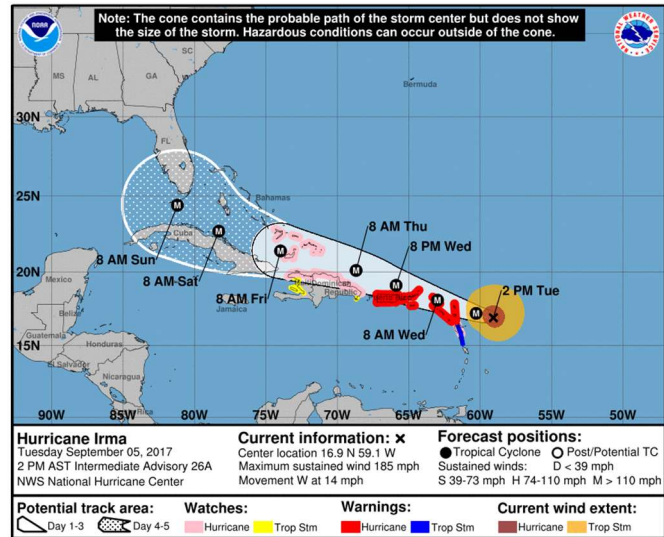
- **Mark Merritt** – Former Deputy Chief of Staff for FEMA
- **Barry Scanlon** – Former Director of Corporate Affairs for FEMA
- **Jim Loomis** – Former Recovery Bureau Chief of Florida Division of Emergency Management (FDEM)

AshBritt has experience with the maintenance process of various emergency management plans at the state level. We will dedicate our specialized personnel to attend planning and training sessions with City staff. AshBritt believes that proper mitigation and preparedness measures save more tax dollars for jurisdictions than any other task in the four phases of Emergency Management.

*A study by the National Institute of Building Sciences reported to Congress that, on average, every dollar spent on mitigation yields \$4 in future benefits.*

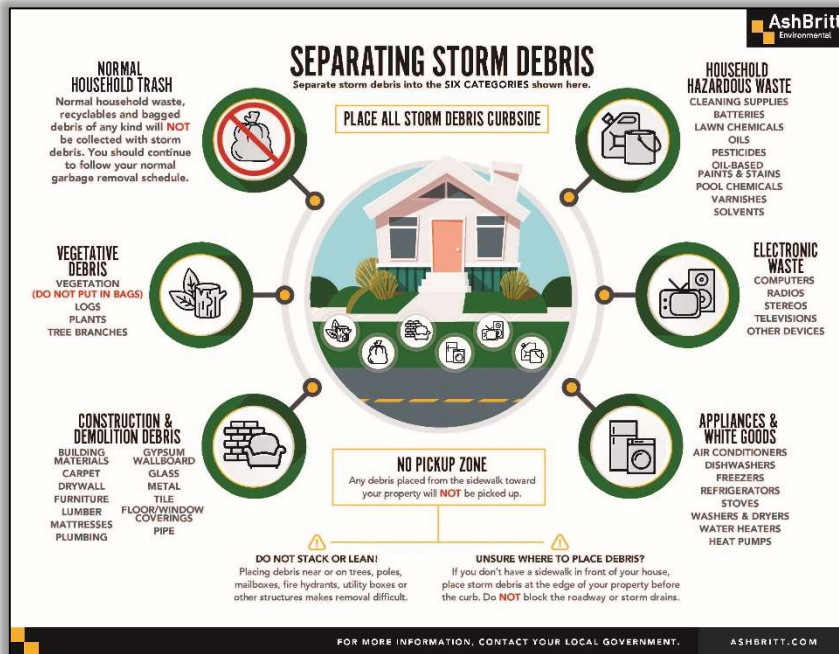
### Phase 2 – Ready and Watch

As hurricane season approaches, AshBritt enters a ready and watch stage. During this time, we conduct internal reviews of our systems and procedures and inventory and perform maintenance on our equipment and relevant assets. We stock up on all necessary supplies and consumables, canvass our teaming partners, subcontractors, suppliers, and reserve personnel, and continue to touch base with the City. We increase the frequency of our planning and operations meetings to ensure that all key management and support personnel are operationally synchronized for the upcoming season. Several operation management personnel are designated to track regularly and notify our management team of any imminent threats, though all staff tracks storm activity. We meet with our first-responder subcontractors and debrief them on any relevant modifications to our response plans for the upcoming season.



AshBritt Tracks all NOAA Advisories

### Phase 3 – Monitor, Alert, and Notification



If a storm path is aimed at the vicinity of the City, AshBritt will begin closely monitoring the track and conditions of the storm. AshBritt's Project Manager – **Dow Knight** will contact the City as a precursor to your official alert stage. We believe it is crucial to engage communication lines as soon as possible and notify our clients that we are monitoring the status of all impending events.

AshBritt will work in unison with the City to utilize AshBritt's or the City's Public Service Announcements (PSA's) for urgent notifications. An example of these PSA's can be seen on this page.

During this phase, we will put our management, supervisory, support, and reserve personnel, as well as our first response subcontractors and suppliers on a preliminary alert status. Our operations staff will review and satisfy our task preparation lists to ensure all necessary supplies, equipment, and assets are ready to go. We may secure and prepare our mobile command buses, satellite communications systems, and other computer and communications equipment for deployment.

Upon official alert and notification by the City of an imminent threat (and likely strike), we will amplify our monitoring and readiness actions. Our operations staff will review the contractual scope of work and any established planning elements that had been derived during the pre-planning and preparation stage. We will put our management team, support personnel, reserve staff, and primary and specialty subcontractors on standby



status. Select management personnel and our first-responder subcontractors will be deployed to the pre-designated rally points.

AshBritt's Project Manager or other key team members will be physically present as requested by the City. AshBritt duties will include but are not limited to

- Assisting and coordinating with the impact assessment and required resources
- Assessing damage
- Coordinating the helicopter and drone survey
- Preparing for the first push
- Ordering and staging equipment and supplies
- Coordinating the opening of the DMS
- Coordinating the action plan to be operational

▪ *Phase 4 – Strike, Mobilization, Assessment, and Clearance*

Following the impact of a debris-generating disaster, AshBritt will immediately deploy the management team to engage with the City. Preliminary courses of action and coordination will be addressed at this time if they have not been completed already. This will act as the cue to proceed with our pre-established response and mobilization plan. Many of the critical actions here will proceed concurrently. We will implement our communications plan as appropriate. If required, we will deploy aircraft and vehicles to assist the City with their initial damage assessment. We will also assist the City with vital public information.

As part of this assessment, we will review the pre-designated staging areas and DMS for continued viability. As staging areas and debris sites are assessed, we will instruct our local subcontractors to ramp-up preparation.



AshBritt Hurricane Matthew DMS in Charleston, SC - 2016

We will notify our primary first-responder subcontractors to deploy to the areas for certification from pre-positioned locations. This will be done by the City's personnel or the monitoring firm. Additional support and reserve staff will be ordered to begin deployment, as needed. Subcontractors and personnel will be checked-in and put through an orientation. The AshBritt Operations Manager will coordinate with the City regarding emergency routes, federal-aid roads, and the existing debris management zones, as well as other special logistical aspects.

In regard to the federal-aid roads, AshBritt incorporates the regulations stemming from Moving Ahead for Progress in the 21<sup>st</sup> Century, which resulted in the publication of the *Fact Sheet 9580.214 Debris Removal on Federal-Aid Highways*. The summary below identifies the applicable changes in regard to funding sources for the Emergency Relief program.

○ *FAST ACT - Emergency Relief [1107] formerly MAP-21*

The Emergency Relief (ER) program assists Federal, State, tribal, and local governments with the expense of repairing serious damage to Federal-aid, tribal, and Federal Lands highways resulting from natural disasters or catastrophic failures. ER is funded by a permanent authorization of \$100 million per year, so it did not require additional funding authorization under the FAST Act. However, the FAST Act does make two other changes to the program. First, it clarifies the eligibility of debris removal on facilities eligible under the Emergency Relief for Federally Owned Roads program. Second, it eliminates the prior ability of facilities under the Federal Lands Access Program to qualify for 100 percent Federal share under ER.

○ *Emergency Road Clearance*

Upon request, AshBritt will begin mobilizing all the necessary resources to assist with emergency road clearance. AshBritt will assist the City in identifying key facilities based on the following priorities and field assessments:

- Support for Search and Rescue and other life-saving resources.
- Critical life-sustaining facilities (e.g., hospitals, nursing homes, other).
- Additional life-sustaining facilities (e.g., emergency feeding and sheltering sites, local distribution points, other).
- Critical community support facilities (e.g., police, fire, EMS, and emergency management sites, other).
- Critical infrastructure facilities (e.g., Electrical Utilities, Telecommunication Utilities, other).
- Long-term sustaining facilities (e.g., water treatment facilities, wastewater treatment facilities, water pumping stations, other).

During our continued assessment, AshBritt project managers and ground crews will conduct a survey of the affected areas to ensure safe passage during the emergency road clearance phase and upcoming ROW mission. Emphasis on safety during this phase is critical, as there may be downed electrical lines and other hazardous materials released.

Since there will be many stakeholders involved during this response phase, AshBritt will maintain a strong commitment to coordination. Our personnel and forces will not interfere with the vital rescue and recovery efforts of other organizations and agencies within the City of Key West. Quality Control will be extremely pertinent throughout this phase and all phases. In assisting with emergency road clearance, as coordinated with the City, our ground crews will systematically cut, toss, and clear debris from vital travel lanes and critical facilities. Requisite traffic safety control methods and devices will be employed throughout this phase. All pertinent safety equipment will be supplied and required for ground crews and field personnel. We will work closely with the City to facilitate documentation of all activities for FEMA cost reimbursement during this phase and all applicable phases. AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services and operations while adhering to all guidance set forth by *OSHA*.

*AshBritt's DMS managers and supervisory personnel will ensure that the debris sites are prepared according to contractual requirements, FEMA guidance as established within the FEMA Public Assistance Policy and Procedures Guide (PAPPG), and FDEP guidance for Establishment, Operation, and Closure of Disaster Debris Management Sites."*

All construction, environmental, safety, and logistical factors will be addressed. As these sites become operational, initial loads of debris may be delivered. Although debris is not generally collected during the emergency road clearance phase of the response, sometimes, it is necessary to collect and haul debris to preclude an encumbrance to the clearance mission.

▪ *Phase 5 – Equipment Certification, DMS Setup, Right of Way Collection (ROW)*

Throughout the initial mobilization, damage assessment, and emergency road clearance phase, continued efforts are made to coordinate our subcontracting and operations plans. Out-of-area and local subcontractors with whom we have established commitments are contacted and instructed to deploy to our established staging areas within the impacted area.

Equipment certification areas will be established at select staging areas to examine the operability and safety of hauling vehicles and to measure and assign a load-carrying capacity to them. This certification becomes the official tracking identification for all loads that a particular vehicle hauls. The measured capacity of all hauling vehicles is identified on the truck certification form and a placard affixed to each vehicle.



Typical Vegetative Curbside Debris Pile

The tracking of certifications is customarily duplicated by the client or their monitoring firm. (Note: AshBritt

maintains a very diligent protocol for field data collection, processing, and reporting. This is crucial to successful accounting, invoicing, and maximizing reimbursements.) Once haul vehicles are measured in, they are assigned a zone per the pre-established geographic area management plan (or any modifications made due to the initial damage assessment). As the emergency road clearance wraps up, we will accelerate the mobilization and certification of equipment.



Equipment Certification Process

○ *Acquiring DMS*

AshBritt has extensive experience in identifying and attaining permits for private and public Debris Management Site. AshBritt has identified private sites for various hurricane projects by reviewing large parcels of land in each City. Once we identify the available land, we cross-reference these parcels with the wetland agency to ensure the land is not encroaching on any areas of concern. We then contact the landowner, the state environmental agency, and check to see the availability of the land and if the owner would allow us to utilize the parcel as a DMS. Once the approval and legal documents are signed, AshBritt then sends an email with the appropriate documentation to the appropriate environmental agency to attain the pre-authorization for the DMS. Once the authorization is complete, AshBritt is able to begin operations on the site.

For publicly owned land, AshBritt is able to conduct a very similar process by assisting the public entity with the permitting process once authorization to use the land is received. We have seen authorizations go through in under 24 hours, depending on the magnitude and severity of the storm. We do not anticipate any issues identifying and attaining additional locations for the City of Key West.

AshBritt has been able to acquire DMS locations on some of the most challenging areas to identify and utilize as DMS locations. A great example is AshBritt was able to acquire over five DMS locations throughout the Florida Keys in response to Hurricane Irma, which required a great deal of research and planning to operate with such land restraints.

*As part of our operational process and logistical planning, Ashbritt has acquired private and public DMS locations on over 20 sites during the past few years alone.*



○ *Debris Management Sites Procedures*

Debris Management Sites (DMS) will be fully manned with supervisory, monitoring, and safety personnel, traffic control, security personnel, and all operators and spotters. After the DMS baseline study is initiated, and site plans are completed, the ROW mission can be fully accelerated. AshBritt will provide as many monitoring towers as designated by the City at each debris site. The collection of debris from the ROW and other public property is organized by conducting multiple scheduled collection and removal passes. Passes are conducted in each established zone and area simultaneously. For the most part, this allows for an efficient and consistent recovery. Organized multiple passes give residents, and others affected ample time to remove debris from their private property to the ROW. Areas with the greatest damage and corresponding debris are assigned the greatest number of equipment resources (as the area allows).

○ *DMS Operations*

Effective DMS operations have a significant impact on managing disaster-generated debris. Proper management and reduction of the debris will avoid a significant accumulation of material at the DMS. This is accomplished by ensuring unprocessed debris is continually reduced, and processed debris is hauled to the final disposal location.

The site layout is set up in such a way to lessen the effects of operations that might irritate occupants of neighboring areas. Buffer zones are established in accordance with the City and local regulations to abate concerns over smoke, dust, noise, and traffic. Planning on-site traffic patterns and the location of separate areas for incoming materials is based on anticipated volume reduction methods.

Debris management areas are established for ash, HHW, e-waste, white goods, fuels, and other materials that may contaminate soils and groundwater. Plastic liners are placed under stationary equipment such as generators and mobile lighting plants. These actions are included as a requirement in the contract scope of work. If the site is also an equipment storage area, fueling, and equipment repair area, these areas need to be monitored to prevent spills and contain the appropriate spill kits to mitigate spills of petroleum products and hydraulic fluids. Care is taken to avoid operations that significantly modify the landscape, such as soil compaction and over-excavation of soils when loading debris for final disposal, as they will adversely affect landscape restoration.

The volume of the debris streams factors into determining the hours of operation for the sites. Site operations will be managed to coincide with hauling operations during daylight hours.



*Under the most aggressive scenario, AshBritt can operate multiple DMS locations 24 hours per day, 7 days per week including the execution of burning operations, unless otherwise directed by the City.*

AshBritt staffs each site with management personnel that is responsible for day and night shifts and overall management of the DMS operations. On large sites with unimproved roads, motor graders are utilized to maintain the roadways. Water trucks are deployed to control dust emissions. The City representatives and FEMA personnel may inspect the DMS at any time, day or night, provided they comply with site safety requirements.

Each DMS will have a day foreman who will be responsible for all operations of the site to include traffic control, dumping operations, separation of debris into burnable, mixed, and metals materials, burning and chipping, and safety. The DMS day foreman monitor and document equipment and labor time and provide the daily operations report to the City, including the cubic yards reduced per day and the cubic yards removed from the site. Where applicable, each DMS will have a night foreman responsible for managing all-night operations. AshBritt will

construct all necessary and appropriate sites, managing the operation of the sites, performing debris reduction by burning, air curtain incineration and/or reduction by mechanical means using chippers, grinders, shredders as specified in the task order, separation of debris, and final disposal. We will perform environmental baseline testing. Debris trucks entering the DMS must stop at the vehicle inspection tower where the debris load is quantified and recorded by a City inspector or Monitoring Firm representative. Upon leaving the vehicle inspection tower, the truck is directed by traffic control personnel to the appropriate offload area based on debris classification. Once offloaded, the truck exits the site passing the vehicle inspection tower, where it is verified empty.

○ *Site Identification and Setup*

AshBritt will provide all the labor, equipment, and materials to operate and maintain DMS as necessary for the efficient execution of the recovery operations. AshBritt will perform all required baseline environmental testing. Potential sites should be identified prior to a storm event and could include parks, recreational areas, and other parcels.

Upon DMS selection, AshBritt and the City representative will:

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>■ Catalog any known hazardous material or conditions existing on-site</li> <li>■ Identify ingress and egress routes</li> <li>■ Define site preparation requirements</li> <li>■ Establishment or modification of the road system</li> <li>■ Determine traffic flow, control, and safety</li> <li>■ Identify the location of debris separation activities and separation of non-vegetative debris</li> </ul> | <ul style="list-style-type: none"> <li>■ Identify the location of all reduction operations</li> <li>■ Identify the location of hazardous material, e-waste, and white goods containment area</li> <li>■ Identify the location of above-ground fuel tank containment area</li> <li>■ Identify the location of vehicle inspection tower</li> <li>■ Determine the DMS activation date/time</li> <li>■ Determine the DMS daily hours of operation</li> </ul> |
|---|--|

The following actions are considered best practices to record the baseline data on all selected sites:

- **Video and/or Photograph the Site.** AshBritt will thoroughly videotape and photograph (ground and aerial) each DMS before commencing activities. Under the direction of the DMS Manager, we will periodically update video and photographic documentation to track site evolution.
- **Document Physical Features.** AshBritt will note and document, via photographs, sketches, and narrative, existing structures, fences, culverts, irrigation systems, and landscaping to help evaluate potential damage claims made later.
- **Historical or Archaeological Investigation.** AshBritt will research property past use and ownership to note any issues regarding historical or archaeological significance. Our subject matter experts will contact the Florida Department of Environmental Protection (FDEP) and the State Historic Preservation Officer (SHPO) for assistance and notification of intent prior to assuming ownership through a lease agreement.
- **Baseline Soil Samples.** Where applicable, advanced planning with the City and environmental agencies will establish requirements, a chain of custody, acceptable collection methods, certified laboratories, and testing parameters. For samples, AshBritt will contract in advance with an environmental consulting firm who can respond rapidly to the City following an event. The firm will collect random soil samples, surface, and sub-surface that may be impacted by debris management and volume reduction activities.

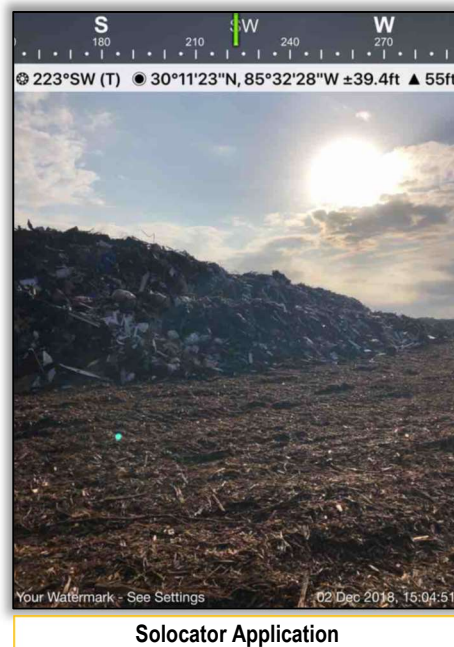
○ *Permits*

AshBritt will acquire all permits necessary to complete the recovery in the City in full compliance with all local, state, and federal guidelines. Permits that may be expected include:

- Temporary land-use permits
- Land-use variances
- Grading permits
- Building permits (for temporary structures)
- Electrical permits
- Waste processing permits
- Recycling operations permits
- Water and air quality permits.
- Fire department permits (hydrant use)
- Traffic permits
- Hazardous waste permits
- Coastal commission land-use permits
- FDEP Pre-Authorizations for DMS
- National Environmental Policy Act (NEPA) compliance permits
- EPA, USACE, UFWS and NMFS permissions

Waivers may be granted by governing bodies for certain permits and regulations directly related to recovery operations. The AshBritt team will coordinate with the City and state representatives to identify any official waivers that may affect the recovery. AshBritt often employs the services of environmental consulting firms with extensive experience in preparing and obtaining regulatory permits in the state of Florida. We have teaming partners on standby for this critical task. These firms are experts in the interpretation of federal Clean Water Act Sections 401 and 404 regulations, National Environmental Policy Act, National Historic Preservation Act, Endangered Species Act, and Department of Fish and Game Code, and all state and local statutes and regulations. These firms have strong working relationships with federal and state regulatory agency staff.

Copies of all permits will be submitted to the City prior to the commencement of work under the applicable task order. AshBritt will promptly correct any citations, notices, or violations, inadvertent or otherwise, regarding issues with permits or licenses when received during the performance of the contract. As operations proceed throughout the debris removal and reduction process, AshBritt's project and Site Foreman will direct additional data to be collected throughout the project for closeout and quality assurance reasons. These data can be compared to previously established baseline information to determine remediation that may be necessary.



**Solocator Application**

- **Sketch Site Operation Layout.** DMS operations may grow, shrink, or shift on the site. It will be essential to track reduction, hazardous waste collection, fuel, and equipment storage in order to sample soil and water for contaminants. AshBritt Quality Control (QC) personnel will utilize the Solocator application to document the DMS status throughout the project (see image).
- **Document Quality Assurance Issues.** QC personnel will document operation activities that will have a bearing for the on-site closeout. This may include items such as petroleum spills at fueling sites and hydraulic fluid spills at equipment breakdowns. In addition, installation of water wells for stockpile cooling or dust control, the discovery of HHW and commercial, agricultural, or industrial hazardous and toxic waste storage and disposal will be documented.
- **Plan Environmental Remediation.** The final site restoration will be conducted by AshBritt personnel and equipment. The site will be put back into the same or better condition when it was turned over to AshBritt. Final seeding/grassing is challenging to discuss prior to DMS selection; therefore, it will be addressed with the job closeout.

### ○ *ROW Collection Overview*

The City will define the boundaries of the geographic working area. This will be outlined in the Task Order by identifying the municipality, region, or agency and the respective area of jurisdiction. If changes in the operational boundaries are required, the City will provide those. AshBritt's approach to management within the defined working area will remain consistent regardless of the response area. The general process of separating a task order area of operation into smaller divisions for the purposes of managing recovery operations defines geographic area management.

Three complete debris passes are usually sufficient to complete the clean up, although extra passes may be necessary for more densely populated areas, and areas with the most significant damage or special logistical circumstances. Typically, the first pass of debris collection is completed within the first two to three weeks. The lion's share of debris is collected during this pass. The amount of debris collected diminishes with each subsequent pass. Our Quality Control field personnel consistently survey and report results in order to maintain the efficient allocation of resources. As subcontractors complete zones, the areas are jointly surveyed with the City or its designated monitoring firm and closed out. Subcontractors are either shifted to areas needing attention or officially released from the job. Throughout this phase, AshBritt will maintain extensive reporting of all debris loads and will provide the City with daily, weekly, and monthly status reports to illustrate production rates and progress. All damage claims and deficiencies reported during our debris passes are addressed by our Quality Control (QC) Manager and managed by our claim's representative.

### ▪ *Phase 6 – Hazardous Stump and Tree Work, Special Services, and Private Property Work*



**Hazardous Stump Removal**

Usually, during the second and third passes of debris collection, specialized equipment and crews are deployed to remove hazardous stumps and dangerous leaning trees and hanging limbs. This work often requires special documentation, monitoring, and reporting. During the first, second, and third passes of ROW debris collection, other specialized debris collection and clearance missions may be initiated. These include the removal of debris from drainage systems, sewers, culverts, catch basins, canals, streams, or other designated waterways. Also, tasks may be issued for the removal of hazardous trees and debris from other public facilities, such as parks, trails, or utility infrastructure (e.g., water plants). The debris created from this

work typically becomes part of the general ROW debris stream. At the DMS, programs may be implemented and underway to reduce and recycle white goods and other metals and reusable materials that may have been collected in the debris stream. These are typically segregated during the ROW mission on-site or at the debris site.

### ○ *Hazardous Limbs, Trees, and Stumps*

Eligible vegetative debris may include tree limbs, branches, stumps, or trees that are damaged to the extent they pose an immediate threat. These items are not eligible if the hazard existed prior to the incident, or if the item is in a natural area and does not extend the over-improved property or public-use areas. This would include areas such as trails, sidewalks, or playgrounds. Bracing a tree is eligible (as Category B) only when doing so is less costly than removal and disposal. If the Non-Federal entity chooses to brace a tree rather than remove it, the tree is not eligible for removal later if it dies. Pruning, maintenance, trimming, and landscaping are not eligible. AshBritt adheres to the ***FEMA 9580.204 Documenting and Validating Hazardous Trees, Limbs, and Stumps***, for all work done regarding these debris' streams.

### ○ *Hazardous Trees*

In accordance with the ***FEMA Public Assistance Program and Policy Guide FP 104-009-2***, to be hazardous and eligible, the tree has a diameter of 6 inches or greater measured 4.5 feet above ground level, and the tree:



- Has a split trunk
- Has a broken canopy
- Is leaning at an angle greater than 30 degrees

For trees that have 50 percent or more of the root ball exposed, removal of the tree and root ball and filling the root ball hole are eligible. For contracted removal of a tree with a root ball, FEMA will not reimburse two separate unit costs to remove the tree and its root ball.

For trees that have less than 50 percent of the root ball exposed, FEMA provides PA funding to flush cut the item at ground level and dispose of the cut portion. Grinding any residual stump after cutting the tree is not eligible.

Hazardous leaning trees on public ROW will be identified, measured (diameter), and documented by the City. Crews will cut as necessary to facilitate loading. Leaning trees on private property that are encroaching onto the ROW will be cut at the private property line when safe to do so. Only the encroaching portion will be removed. Hazardous trees on private property posing an immediate threat will be addressed on a per case basis. Under an executed waiver and hold harmless agreement, we will remove trees and limbs that have fallen on homes or are threatening to fall on homes because of a disaster.



AshBritt Hurricane Matthew Hazardous Tree work  
Chatham County, GA - 2016

#### ○ *Hazardous Limbs*

In accordance with the **FEMA Public Assistance Program and Policy Guide FP 104-009-2**, removal of broken limbs or branches that are 2 inches or larger in diameter (measured at the point of break) that pose an immediate threat are eligible. An example is a broken limb or branch that is hanging over-improved property or public-use areas, such as trails, sidewalks, or playgrounds and causes injury or damage.

*During our 2011 Winter Storm mission in Connecticut and Massachusetts, we removed hazardous hanging limbs from 187,853 trees.*

#### ○ *Hazardous Stumps*

In accordance with the **FEMA Public Assistance Program and Policy Guide FP 104-009-2**, for stumps that have 50 percent or more of the root ball exposed, removal of the stump and filling in the root ball hole are eligible. If grinding a stump in place is less costly than extraction, grinding the stump in place is eligible.

Stump removal in areas with known or high potential for archaeological resources usually requires that FEMA further evaluate and consult with the State Historic Preservation Officer (SHPO) or Tribal Historic Preservation Officer (THPO). If the City discovers any potential archaeological resources during stump removal, the City must immediately cease work and notify FEMA.

FEMA only reimburses contracted costs charged on a per-stump basis if:

- The stump is 2 feet or larger in diameter measured 2 feet above the ground; and
- Extraction is required as part of the removal.

For stumps that have less than 50 percent of the root ball exposed, FEMA only provides PA funding to flush cut the item at ground level and dispose of the cut portion based on volume or weight. Grinding any residual stump is not eligible.

For stumps smaller than 2 feet in diameter, or for stumps of any size that do not require extraction, FEMA only provides PA funding based on volume or weight. If the City claims reimbursement of these on a per-stump basis, FEMA limits PA funding based on a unit price for volume or tons, calculated using the Stump Conversion Table. If the City incurs additional costs in picking up stumps 2 feet or larger in diameter that AshBritt did not extract, they should complete the Hazardous Stump Worksheet and present documentation to substantiate the costs as reasonable based on the equipment required to perform the work.

A City representative will inspect the stump and measure the diameter above the root ball. The stump measurement, specific point of origin (GPS coordinates), and any notes by the City representative indicating the nature of the stump hazard must be added to the special stump load ticket for proper documentation. Proper documentation for eligible hazardous stumps is paramount for FEMA reimbursement. AshBritt will strictly comply with the **FEMA Public Assistance Program and Policy Guide FP 104-009-2, FEMA RP9523.11, Hazardous Stump Extraction, and Removal Eligibility**, with respect to all hazardous stump removal from the approved property.

*For our Hurricane Katrina mission, we extracted approximately 24,000 hazardous stumps.*

○ *Clean Fill Dirt*

Our specialized crews will typically consist of heavy loading equipment (i.e., wheel loader, backhoe, crane, etc.), a lowboy trailer and a dump truck holding fill material. Voids created by stump extractions will be filled with comparable and suitable material. Ruts and depressions inadvertently caused by contractor equipment and voids created by stump removal will be filled with suitable material and reasonably compacted to grade.

*For our Hurricane Katrina Mississippi mission, AshBritt backfilled over 40,000 voids.*

○ *C&D Debris Management*

AshBritt will provide all labor, materials, equipment, tools, traffic control, signage, and any other incidental items; to collect and remove eligible disaster debris from the City's ROW and transport eligible disaster-related C&D debris to a City approved Debris Management Site or to a City designated final disposal site, in accordance with all federal, state, and local rules and regulations.

- AshBritt will only remove eligible C&D debris which is placed within the City's ROW.
- All eligible C&D debris will be removed from each loading site before proceeding to the next loading site.
- AshBritt will, to the extent possible, keep separate C&D materials from other debris so that loads are primarily of similar materials.
- All eligible C&D debris loads will be transported to the City's DMS or approved final disposal facility.

○ *Private Property Debris Removal (PPDR)*

Private Property Debris Removal work may be authorized and tasked to AshBritt. This may include just debris removal and hazardous tree removal from private property to demolition and the removal of debris from the property—sometimes with the need to handle asbestos-containing materials and other hazardous materials. This is highly specialized work that requires experienced and certified crews. As this work requires much investigation, assessment, documentation, and monitoring, it is usually conducted during the third pass (or more) of the mission. AshBritt recognizes per FEMA, the need for:

- Right-of-Entry (ROE) forms
- Environmental and Historical Review
- PPDR assessments
- Photos in order to conduct ROE/PPDR



*AshBritt will liaise with the City of Key West and neighboring jurisdiction to support the collection of Right-of-Entry Forms for the project.*

*Note: The Federal Coordinating Officer (FCO) may be contacted during these situations to verify that all work will be eligible for maximum federal reimbursement.*

○ *Management of Hazardous and Special Wastes*

According to the **FEMA Public Assistance Program and Policy Guide, FP 104-009-2**, removal and disposal of pollutants and hazardous substances are eligible. Eligible activities include:

- Separation of hazardous materials from other debris
- Specialized procedures for handling and disposing of hazardous materials
- Control or stabilization of the hazardous material
- Pumping and treating water contaminated with hazardous material
- Clean up and disposal of the hazardous material

AshBritt will construct a containment area at the reduction site to store Hazardous Waste materials. This containment area will consist of an earthen berm with a non-permeable soil liner. The containment area will be covered at all times with a non-permeable cover. All materials that are classified as Hazardous Waste will be reported immediately to the City. This material will be segregated from the remaining debris using a method that will allow the remaining non-hazardous waste debris to be processed. All hazardous debris will be moved and placed in the designated containment area.

***Hazardous Waste and Waste Spills Reporting***

Upon the occurrence and when applicable, AshBritt will report to the City all identified hazardous materials or any hazardous waste spills. We will remediate and clean all hazardous waste spills that occur during our operations at no additional cost to the City. We will take immediate containment actions to minimize the effects of any spills or leaks. These activities will be in full accordance with applicable federal, state, and local laws and regulations. AshBritt will report any and all spills to the City and the Florida Department of Environmental Protection (FDEP) immediately following discovery. We will then submit a written follow-up report to the City no later than seven days after the initial report. The written report, at a minimum, will include the following:



- Description of the material spilled (including the identity, quantity, manifest number, etc.)
- The determination as to whether or not the amount spilled is EPA/FDEP reportable, and when and to whom it was reported
- The exact time and location of the spill, including a description of the area involved
- Receiving stream or waters
- The cause of incident and equipment and personnel are involved
- Injuries or property damage
- Duration of discharge and containment procedures initiated
- Summary of all communications AshBritt has had with press, agencies, or government officials other than City
- Description of clean up procedures employed or to be employed at the site, including disposal location of spill residue

○ *Marine Debris Removal*

AshBritt has extensive experience identifying and removing eligible debris from waterways. The City will prescribe the specific schedule to be used for waterway debris removal. Floating and debris along the shoreline can be removed with the shallow draft workboats and barges. This equipment typically has a grappler hook (or another similar securing mechanism) to recover float and beach debris. The debris can be staged on a barge or on an additional shallow draft barge to be used as a transport vessel to the offloading station.

Vessels used to recover the debris may consist of shallow draft barges with lightweight hoists and loaders, workboats with grapplers, landing craft, or other work type vessels. In areas where it is required, hand crews will work, which will reduce any environmental impacts. Wet debris located in deeper water or floating can be removed by spud or jack-up barges equipped with cranes or other lifting mechanisms. These vessels can remove large amounts of material at a time. These barges may also be used in the recovery of vehicles, vessels, or other large items. Commercial divers may be utilized to go into the water to attach lifting cables, slings, or air barges to aid in the recovery of large debris targets.



AshBritt conducting waterway debris removal  
NJ, Hurricane Sandy 2012

Depending on water depth, shallow draft flat barges, scow barges, landing craft, and other work vessels will be utilized to transport the material to the marine offloading staging site. As directed by City personnel, AshBritt will remove all eligible debris from waterways. The City will make every effort to identify and provide access to offloading sites where debris removed from waterways can be safely removed and loaded into haul trucks for transport to a final disposal site. Should the City be unable to secure such access on public property, AshBritt will pursue leasing options with owners of private property to obtain the use as an offloading site. Any lease entered into by AshBritt will contain a “hold harmless” clause in favor of the state and federal government and jurisdiction. AshBritt will operate offloading sites, and only AshBritt vehicles and others specifically authorized by the City will be allowed to use the sites. Designated drop-off sites may also be established. AshBritt will remove all debris from those sites daily.

○ *Sand/Soil Screening*

AshBritt is accustomed to screening various materials in order to reduce the mixing of debris streams. AshBritt is able to remove sand, silt, and other earthen materials from streets, roads, bridges, and other ROW. Assigned crews and equipment configurations suitable to the task will screen sand, separate and haul-off resultant debris and contaminants, and return clean sand to beaches, sand dunes, berms, or other designated places.

*In 2012, during our response to Hurricane Sandy, AshBritt screened over 200,000 cubic yards of sand. We are well versed in soil screening and can provide this service for the City.*

*Beach Restoration and Nourishment*

AshBritt is able to perform the specialized service of restoring eroded beaches and destroyed sand dunes in the aftermath of a major hurricane. Beach sand, natural and man-made sand dunes, seaweed, and other marine materials are blown away or washed up and scattered throughout the affected area. This sand and other material become strewn about and commingled with other storm debris, such as wood, glass, concrete, asphalt, stone, clay,

metals, and other building and vegetative materials. It is operationally challenging to quickly, efficiently, and economically sort through and segregate this material to recover as much sand as possible to restore and rebuild the eroded coast.

This task is completed by establishing a separate recovery site to which collected sand and debris are trucked. The debris is then processed using a heavy-duty sand screening plant, which is able to process materials from fine sands to varied C&D materials. The debris is screened and stacked according to size, usually via triple splitting. Sand is then hauled and restored back to the beach while other materials are recycled or disposed of as appropriate.



**Sand Screening – Hurricane Sandy**

AshBritt conducted multiple beach debris removal missions in response to Hurricane Sandy throughout the state of New Jersey. We conducted sand screening and other methods to remove, load, and transport the debris on the beaches to a debris management site where it was processed and sent to a permitted final disposal site. Those jurisdictions in which we conducted these services are listed below:

- Seaside Heights, NJ
- Berkeley, NJ
- Point Pleasant Beach, NJ
- Lavallette, NJ
- Brick, NJ
- Belmar, NJ

More recently, in response to the 2016 Hurricane Matthew, AshBritt conducted extensive beach debris removal missions in St. John County and Nassau County, FL. AshBritt utilized wheel loaders, skid steers, and laborers to pick up debris from the beach. The debris stream included docks, boardwalks, driftwood, trees, trunks, and other various debris streams consistent with a hurricane.

*AshBritt was responsible for the removal of thousands of yards of marsh grass that washed up on the beaches throughout St. John County, FL.*

▪ ***Phase 7 – Final Disposal, ROW Demobilization, and Hot Spot Punch List***

As the debris is hauled to the designated DMS, it is continually managed and processed. Debris is segregated by class. The types of debris are typically reduced by a variety of means, such as grinding, chipping, incinerating, open burning, compacting, mauling, crushing, and baling. AshBritt will abide by all the City of Key West ordinances that apply to open and controlled burning should that be the preferred method. AshBritt will also utilize the local Fire Marshall or any other authority that may be involved with issuing burn permits. Certain debris types may be segregated or contained; this debris includes household hazardous waste, gas containers, rubber tires, scrap metal, and other beyond-scope materials. The disposal of reduced debris is coordinated and scheduled from the onset of the mission.



**Mulch Haul Out for Beneficial Re-use  
Augusta, GA - 2014**

As the ROW mission winds down, resources are scaled back, and AshBritt management begins releasing and demobilizing equipment and personnel. We typically maintain Hot Spot Crews to respond to special client requests and to complete generated punch lists. The balance of the debris is reduced, and final disposal activities continue. During this phase, AshBritt attempts to route and dispose of the debris to its most beneficial reuse. We employ a variety of means to lessen the burden on local landfills and to encourage recycling and reuse of debris. As with

all elements of the project, all debris hauled to final destination sites is carefully tracked and documented to substantiate full and accurate reimbursements.

▪ *Phase 8 – DMS Restoration and Closeout*

During the debris removal process and after the material has been removed from each of the DMS sites, environmental monitoring may be needed to close each of the sites. This is to ensure that no long-term environmental contamination is left on the site.

- **Ash.** The monitoring of the ash should consist of chemical testing to determine the suitability of the material for either agricultural use or as a landfill cover material.
- **Soil.** Monitoring of the soils should be by portable inspection methods to determine if any of the soil is contaminated by volatile hydrocarbons. This phase of the monitoring should be done after the stockpiles are removed from the site.



After the removal of all debris at the DMS, the site will be restored to pre-use condition (or better). All equipment and site resources, such as the inspection tower and any fencing or erosion control devices, will be removed. AshBritt will finish the environmental baseline data checklist to verify the work did not alter the soil or air in any adverse manner. AshBritt's DMS Manager & Operations Manager will conduct a final closeout inspection with a representative of the City and execute a final release upon a determination that the site meets the approval criteria.

▪ *Phase 9 – Final Reconciliation and Audit*

For the final phase of the mission, AshBritt's experienced accounting team will conduct a final audit/reconciliation with City representatives and/or the monitoring firm. All truck certifications, load tickets, work logs, timesheets, invoices, and so forth will be reconciled to ensure all eligible work has been accurately accounted for and invoiced. At a minimum, AshBritt will retain all records for a minimum of seven years from receipt of the final payment for the services provided.

AshBritt will assist the City with audits and documentation requests for years after the project has been completed. AshBritt follows standard protocols identified in the list below to prevent de-obligation and issues during audits.

○ *First Level of support: Avoid Conflicts!*

- Know the rules & comply with them
- Follow Federal Procurement guidelines
- Document: Get it all in writing
- Be thorough: No incomplete paperwork
- Track all project costs
- Tie back all costs to specific PWs
- Quality control & reconciliation on an "as-go" basis

○ *The Audit Process: Interfacing*

- Validate project data continually throughout the recovery process
- Multi-part forms as "checks-and-balances."
- Scan & record all project paperwork for efficient filing & reference
- Data swapping & cross-checking exercises
- Pre-Invoice reconciliations to ensure accurate billing and supporting backup data
- Common data formats and flow processes



## ■ *Ancillary Services*

Major disasters can be utterly devastating to communities, warranting the need for more extensive support services beyond debris removal. In many cases, these services are necessary precursors to ensure the debris mission advances effectively, safely, and efficiently.

AshBritt is a full-service contractor able to coordinate and deliver turnkey emergency response, environmental remediation, recovery, and restoration services. We can minimize the worry and confusion surrounding a client's recovery, restoration, and build-back needs following a major event. Through our resources and teaming partners, we will ensure that these vital services are delivered expeditiously and professionally. The following is a list of additional support services that AshBritt has provided in previous projects and can offer for the City of Key West:

### • *Emergency Services*

- **Emergency Water/Ice** – Supplies of water in a gallon, 2-ltr bottles, or bulk potable water tankers; supplies of bagged ice (50-100lb), reefers/fridges, as needed, delivered to central distribution points. Logistical managers and Point of Distribution (POD) supervisors to oversee the orderly distribution and tracking of provisions. *AshBritt delivered emergency water and ice to numerous jurisdictions in Texas in response to Hurricane Harvey in 2017.*
- **Emergency Housing** – Secured temporary housing and turnkey base camps to support local relief representatives, workers, volunteers, and residents can be established. Basecamps will be scaled and equipped to meet event scenarios. Hard-sided and soft-sided tents, CONEX systems, or other modular structures can be supplied and fully managed. *Most recently, AshBritt delivered base camps to Monroe County, FL, in response to Hurricane Irma in 2017.*
- **Mobile Kitchen and Shower Units**
  - As an extension to camps, these units may serve local relief representatives, workers, volunteers, and residents. They can be delivered, set up, and powered by generators. Multiple configurations and outputs are available. Full oversight and maintenance of facilities are included. *During the 2016 Blue Cut Fire, AshBritt provided 40 portable toilets, 40 portable showers, 25% of which were American Disability Act (ADA) compliant for the County of San Bernardino, CA. AshBritt also set up staffing donation stations, freezer and refrigerator trailers, laundry units, among other similar services. (See picture to the right).*
- **Canteen, Commissary, and Meals Ready to Eat (MRE)** – Full canteen and commissary services that serve hot breakfast, lunch, and dinner, as well as mid-rations, can be established and expanded to support local relief representatives, workers, volunteers, and residents. MREs and heater meals can also be distributed systematically. *AshBritt delivered numerous orders of emergency MRE's throughout Texas in response to Hurricane Harvey in 2017.*
- **Emergency Power Generation** – Temporary power generation for critical facilities can be delivered, set



up, and maintained if the regular power supply is disrupted. Emergency light towers can be provided and distributed throughout the affected area and work sites. *In response to Hurricane Irma (2017) and Hurricane Harvey (2017), AshBritt delivered an array of generators to clients in Florida and Texas to maintain essential services throughout numerous jurisdictions.*

- **Light Sources** – Light and power sources are available. Capable of supplying these items to multiple locations simultaneously without interruption.
- **Satellite Service/Communication Infrastructure** – Satellite telecommunication services can be provided, based on the magnitude of the event and the scope of the damage. Services will support telephone and online internet access. Various equipment/configurations are available, depending on the scenario.
- **Emergency Fuel Supply** – Through strategic coordination and partnerships with wholesale fuel distributors, fuel can be provided immediately and as necessary to maintain continuity of vital services. *AshBritt provided fuel trucks to the County of San Bernardino, CA, in response to the 2016 Blue Cut Fire.*
- **Temporary Offices, Warehousing, and Container Storage** – Mobile command centers, temporary offices, critical document and asset warehousing, and storage containers (CONEX or other) can be supplied in any configuration to meet local needs. Temporary prison facilities can also be delivered and maintained.
- **POD Manpower & Equipment** – All necessary manpower, management, equipment, and supplies (i.e., forklifts, pallet jacks, lighting, hygiene stations, traffic devices, trash collections, etc.) can be supplied. Community relations and security personnel and other provisions to safely and efficiently deliver water, ice, meals, tarps, food supplies, or any other commodity or supplies may be distributed.
- **Emergency Barge Transport** – When major bridges and access routes to areas surrounded by water are damaged, and transportation is impeded due to storm damage, vital equipment and supplies may require transport by barge.
- **Emergency Roof Tarping and Repair** – Coordination of temporarily patching roofs when permanent repairs cannot be made immediately, mitigating further damage. Multiple experienced crews can be deployed. Also, distributing tarps to residents from PODs is available.
- **Fire Suppression Support** – Provision of water trucks and personnel as necessary to augment local water supply systems. Trucks with minimum capacities of 2000 gallons, which are filled and outfitted with valves compatible with fire hose connections meeting NFPA standards.



Emergency Ice



MREs and Canteen Service



Power Generation



- **Marine & Remediation Services**

- **Sewer/Catch Basin Clearing** – Removal of storm-generated sediment/debris from stormwater sewer systems aids the prevention of secondary flooding. The clearing is typically accomplished using industrial Vac Trucks. *AshBritt conducted Vac Truck missions in response to Flooding events in Texas in 2018, South Carolina, and Texas in 2015, 2016, and 2017.*
- **Oil Spill Recovery** – AshBritt has the ability to deploy boom and utilize other methods to mitigate an oil spill spreading. AshBritt performed the staging, deployment, maintenance, repair, and removal of 106,000 linear feet of oil deflection boom for the Florida Department of Environmental Protection in Bay and Gulf County, FL.
- **Marine Recovery** – Can conduct underwater search and rescue, vessel recovery, underwater welding and salvage, debris removal from canals, and waterways. Also able to deploy divers, remotely operated vessel (ROV), barge and landing craft as work platforms for equipment and supply transport. *AshBritt conducted waterway debris removal in multiple areas throughout Collier County, FL, in response to Hurricane Irma in 2017. In 2012, AshBritt was tasked by the State of New Jersey and New York City to remove vessels from the bay following Hurricane Sandy.*
- **Dredging** – Mechanical and hydraulic dredging of canals, marinas, and navigable waterways. *Following Hurricane Sandy, AshBritt was tasked with a wet debris removal and dredging mission by the State of New Jersey Department of Environmental Protection.*
- **Mass Decontamination** – Decontamination of buildings and facilities after the detection of bio/chem toxic, harmful agents.
- **Drying-in Services** – Emergency dry-in of public facilities to include removal and disposal of affected building materials, securing structural openings, dehumidification, and moisture abatement. *In 2008 following Hurricane Ike, AshBritt was tasked by Orange County, TX, with providing building restorations services for 17 government buildings. (See picture to the right).*
- **Mold Remediation** – Identification and remediation of mold in buildings and facilities.



- **Other Restoration Services**

- **Derelict Vehicle, Boat & Vessel Containment & Disposal** – Removal, transport, and disposal of abandoned vehicles, boats, and other vessels to include aggregation staging, inventorying, and indexing for easy location and retrieval. Information dissemination, owner contact, and supplemental investigations for proper disposition will be conducted, as well as decontamination and recycling of vehicles and vessels. AshBritt has a significant amount of experience removing abandoned vehicles. *In 2012, AshBritt was tasked by New York City for a vehicle removal mission and transported 3,503 vehicles.*
- **Dead Animal, Livestock, Fish Collection** – Collect and lawfully dispose of animal, bird, and fish carcasses from public property and ROW. Specialized crews are dispatched to specific locations where remains have been identified to collect, haul, and dispose of all carcasses as directed by the jurisdiction: collection, removal, and disposal of dead fish and sea life due to red tide algae blooms. *In October 2018, AshBritt was tasked with the collection, removal, and disposal of 87,000 lbs. of dead fish due to a red tide for St. Lucie County, FL.*

## ■ *Funding Sources, Understanding, and Experience*

AshBritt's team has developed a working knowledge of the current regulations and language pertaining to the FEMA Public Assistance Program, Hazard Mitigation Grant Program, Fire Management Assistance Grant Program, the Sandy Recovery Improvement Act, and many other relevant federal programs. More importantly, we have personnel that have administered many of these recovery programs for the Florida Division of Emergency Management and FEMA. Also, we continually work with our clients to maximize their federal reimbursement by assisting them with a variety of necessary quality control checks, including but not limited to:

- Review FEMA Project Worksheet (PW) for an accurate Scope of Work and unit costs.
- Create a plan to process all daily logs, tickets from the field/contractor, and perform documentation (data entry) of the recovery process.
- Perform daily, weekly ticket reconciliation, and final reconciliation of the debris removal ticket ledgers and disposal ledgers (DMS to final disposal), per FEMA requirements.
- Provide FEMA Category A Submittals, including final inspection reports.
- Review project documentation for consistency, compliance, and completeness.
- Assist with submission of Requests for Payment, if necessary.
- Make recommendations to the City representatives for reimbursement tasks.
- Assist the City with negotiations with federal and state agencies, and verify completion of work task items for FEMA Category A-B for contract closeout.
- Provide pre-event training and recovery overview to the management staff, applicable the City of Key West staff, and elected officials as needed.
- Brief the City Debris Manager on the recovery process, critical meetings, required procedures, and the current disaster recovery environment to maximize reimbursements through federal programs.
- Recommend and assist in the organization of a community disaster recovery program and team.
- Prepare and brief the local disaster recovery team for key FEMA recovery meetings, the Applicant's Briefing, and the Kickoff Meeting.
- Assist City staff with preliminary documentation for the project worksheets, a critical undertaking to ensure full reimbursement.
- Assist and support the local recovery team throughout the recovery for as long as needed.
- Provide guidance of alternate grants (NRCS, FHWA, State DOT, et al.) and/or mitigation opportunities such as the Hazard Mitigation Grant Program (HMGP) resulting from the disaster event.
- Conduct an exit interview with community managers and/or local recovery team members.
- Prepare a disaster event after-action report for community management.
- Remain available for additional special assistance and guidance, such as an audit.

### ○ *Staying up-to-Date*

AshBritt is always staying abreast of the most up-to-date FEMA and State of Florida guidance. On June 1, 2020, FEMA published version 4 of the FP 104-009-2 Public Assistance Program and Policy Guide (PAPPG), which is a comprehensive, consolidated program and policy document for Public Assistance program grants. The PAPPG supersedes all previous policies and publications for disasters declared on or after January 1, 2016. AshBritt has thoroughly reviewed this document and all the changes it has on previous FEMA 9500 policies, guidebooks, and regulations. Procurement guidance is also available through FEMA's Procurement Disaster Assistance Team (PDAT), which was established in 2014. In addition to the training class: "Procurements Under FEMA Awards" offered by PDAT, which AshBritt attended, the PDAT resources include flyers, brochures, guides, checklists, templates, toolboxes, webinars, and manuals. Of particular procurement interest, is the *Checklist for Reviewing Procurements Under Grants by Non-Federal Entities (States, local and tribal governments, Institutions of Higher Education, Hospitals, and private non-profit organizations) 2 CFR pt. 200* (Current as of 12/18/2020), and the applicable *Field Manual – Public Assistance Grantee and Subgrantee Procurement Requirements Under 44 CFR PT.13 & 2 CFR PT.215*, which updates some of the regulations and standards our industry has abided by for many years. AshBritt has read and fully understands the guidelines; their importance cannot be overstated.

"The Uniform Rules, where applicable, supersede the procurement standards formerly found at 44 CFR § 13.36

(applicable to states, local, and Indian tribal governments) and 2 CFR pt. 215 (applicable to institutions of higher education, hospitals, and private non-profit organizations)” – FEMA Procurement Disaster Assistance Team (PDAT) Training.

○ *Experience Administering Federal Programs*

**Jim Loomis** – Mr. Loomis has relevant disaster management capabilities developed during his 12-year career at the State of Florida Department of Community Affairs within the Florida Division of Emergency Management (FDEM)/***State Emergency Response Team (SERT)***. Mr. Loomis worked extensively on all types of federal assistance projects and handled many programs. He has supervisory and hands-on experience with more than one hundred federal disaster declarations in the areas of government-to-government assistance for wildfire management and infrastructure support; government-to-individual assistance to meet uninsured family needs, and government-to-business assistance for uninsured business recovery needs.

Mr. Loomis was the primary liaison and coordinator for the emergency management community in the public-private partnership that became the Partners in Recovery Program with the Florida Insurance Industry. This partnership between the Florida Insurance Council, the Insurance Department, and Emergency Management is a national model for coordination of disaster recovery activities. The system of sharing information among recovery partners has benefited citizens by expediting assistance from all sources during difficult circumstances.

While with SERT, Mr. Loomis worked in the hurricane shelter survey program, in the Community Right to Know program, in the Emergency Management GIS Unit and then served as the ***Bureau Chief/Administrator of the Disaster Recovery Programs***. In this capacity, he was responsible for planning, coordination, oversight, and development of emergency recovery activities. He worked with stakeholders for four years on the legislation that became the Disaster Mitigation Act of 2000.

**Barry Scanlon** - Barry W. Scanlon is a co-founder at DCMC Partners. This strategic management consulting firm provides consulting and partnership development services to the private sector, governments, and non-profit clients. Before DCMC, Mr. Scanlon was co-founder and partner at Witt O’Brien’s, where he served as Senior Vice President of Business Development and Government Relations. He held a critical role in numerous avenues related to disaster consulting. Mr. Scanlon had an intricate role with disaster consulting and monitoring contracts with the State of Louisiana in the aftermath Hurricane Katrina, the New York/New Jersey Port Authority after 9/11, the City of Joplin following the devastating 2011 tornado, and the State of Indiana after the 2011 State Fair stage collapse.

Prior to his role as Sr. VP at Witt O’Brien’s, Scanlon led the government relations consulting practice as President of Witt Associates. His experience building an industry-leading crisis management company has given him personal understanding of how to manage and assist jurisdictions with the technical assistance guidance needed after significant disasters. Before his leadership at Witt Associates, ***Mr. Scanlon was appointed as Director of Corporate Affairs for the Federal Emergency Management Agency*** by President William J. Clinton. At FEMA, he created, developed, and implemented Project Impact, a \$100 million joint public-private sector initiative focused on building resilient communities.

**Mark Merritt** - Mark C. Merritt is a co-founder at DCMC Partners. This strategic management consulting firm provides consulting and partnership development services to the private sector, governments, and non-profit clients. Before DCMC, Mark C. Merritt was co-founder and partner at Witt O’Brien’s, where he served as Senior Vice President of the firm’s Recovery Division. Mr. Merritt and his team of technical experts managed large-scale disaster debris clean up operations, worked with clients to navigate the challenging regulatory areas of insurance and government reimbursement, and supported clients in evaluating, financing, and executing opportunities to rebuild after disasters. He co-founded Witt Associates in 2001, and his team managed and implemented more than \$20 billion in federal reimbursement, including \$17 billion in FEMA Public Assistance and \$3.5 billion in FEMA Hazard Mitigation Grant Program funding.

Merritt and his team have worked every major disaster in the U.S. and its territories over the past 13 years. Merritt managed large-scale disaster recovery efforts for the State of Louisiana (after Hurricane Katrina and subsequent

storms) and the State of New Jersey (following Superstorm Sandy). Other clients have included the states of Indiana and Iowa (after the devastating 2008 floods), the State of Florida (following the 2004 hurricanes), and the University of Texas System (in the aftermath of hurricanes). Mr. Merritt graduated from West Point Military Academy. He served six years of active duty in positions ranging from an intelligence officer to an executive officer and aid to three different Army Generals. Following his military service, Merritt started at FEMA as a Program Assistant to the Director in the agency's recovery division. There he learned the intricacies of recovery programs and served as recovery representative to the White House. ***He was promoted to FEMA Deputy Chief of Staff*** and spearheaded the agency's first-ever team to review, reconcile, and close out past disaster recovery programs. In its first year, the team returned more than \$2 billion in federal assistance to the U.S. Treasury.

○ *FEMA Organization*

To fully understand how the Public Assistance Program works, it is essential first to understand the organizational structure as it relates to FEMA. Following a disaster declaration by the President of the United States, FEMA will enter into a contract with the state (or Non-Federal Entity) that will define the responsibilities and accountabilities of the federal and state governments. Once the state has requested federal assistance for the recovery through the application by the Governor, it becomes the "Applicant." Local jurisdictions (or Non-Federal Entities) seeking federal assistance through the state are "Sub-applicants" with no direct contractual relationship to FEMA. The best situation for the City is to have a strong State Emergency Management Department that is willing and able to support their constituent communities when the inevitable conflicts arise during the recovery mission. Without consistent and firm support from the state, disputes related to eligibility, contract implementation, and reimbursement will invariably be determined solely by FEMA in favor of their position regardless of the impact on the local community(s). Fortunately, AshBritt and our employees have assisted multiple clients with the formulation of appeals for current clients and during our employee's tenure at previous emergency management agencies.

○ *The Process for Payment*

The Project Worksheet (PW) is the FEMA document used to request funding for specific recovery projects. A properly formatted PW will fully detail the necessity of a project, the scope of the project and will accurately forecast the costs associated with the project. Small projects are written by local governments, and large projects are written by FEMA. Debris removal projects, which make up most all Public Assistance grants, are almost exclusively large projects. The FEMA PA Project Specialist (formerly known as the Project Officer) assigned to the local government will begin the process of gathering data and writing the debris removal PW within days or weeks after the event. Several sets of critical data are necessary to complete the PW.

- Accurate estimates of the total amount of debris to be collected
- Accurate estimates of the total cost of the debris removal project
- Accurate database tracking of work completed to date
- Invoices submitted by and payments to the contractor

Upon completion of the PW, it is sent to the Disaster Field Office (DFO) and reviewed by the PA Group Supervisor (formerly known as the Public Assistance Officer) and staff. If approved, the PW is then sent to the Federal Coordinating Officer (FCO) for additional review and endorsement. Approved PW claims exceeding \$1,000,000 in value may also be sent to FEMA Headquarters for its consideration and approval. At any time in this process, the PW may be returned to the original FEMA PA Group Specialist for additional information or may be returned to the local government as a denied PW. A denied PW can be appealed to the FCO and then to FEMA Headquarters. Strong state support of the local government request is necessary for a successful appeal.

Once approved, the PW is scheduled for payment by FEMA to the state, and by the state to the local government. If the process works as designed, the first PW should be completed in 3 to 4 weeks; the FEMA and state processing 3 to 4 weeks; payment transfers, federal to state, and state to local, 2 to 3 weeks. Additional PW or supplements to the original PW should take about half the time as the original. Most of these processes take longer due to unforeseen delays.



○ *What can delay payment?*

- Lack of documentation or low-quality contractor invoice support
- Poorly estimated debris quantities or project costs
- Inadequate monitoring by the local government
- An extreme number of local claims
- Lack of immediate FEMA funds
- FEMA cost-containment initiatives

○ *FEMA Public Assistance Program: An Overview*

- The PA Program assists in the restoration of community infrastructure
- Supplemental cost reimbursement program
- Specific eligibility requirements
- FEMA share of eligible costs awarded to State for disbursement to the subgrantee
- Emergency and permanent work for small, large and approved alternate projects are available
- Special considerations for Hazard Mitigation, Environmental Requirements, Historic Preservation & Cultural Resources, Special Flood Hazard Areas and Insurance Requirements
- Key support: Public Assistance Coordinator (PAC)
- Urgent Resources: Immediate Needs Funding

○ *Federal Highway Administration (FHWA)*

AshBritt has a thorough understanding of the relationship between FHWA and various state and local entities regarding federal funding. ***FHWA Order 5182.1*** provides procedures for the ER program to increase oversight and effectively utilize the funding on federal-aid roads that are impaired after a disaster event.

FHWA Emergency Relief (ER) Program - \$100 million is authorized annually for the ER Program under 23 U.S.C. 125. Congress has periodically provided additional funds for the ER program through supplemental appropriations. The FAST Act eliminated the \$100 million per State event cap. The total ER obligations for U.S. Territories (American Samoa, Commonwealth of Northern Mariana Islands, Guam, and the Virgin Islands) is limited to \$20 million in any fiscal year.

Approved ER funds are available at the pro-rata share that would generally apply to the Federal-aid facility damaged. For Interstate highways, the Federal share is 90 percent. For all other highways, the Federal share is 80 percent. The Federal share for permanent ER repairs may amount to 90 percent if the combined eligible ER expenses incurred by the State in a Federal fiscal year exceeds the annual apportionment of the State under 23 U.S.C. section 104 for the fiscal year in which the disasters or failures occurred.

Emergency repair work to restore essential travel, minimize the extent of damage, or protect the remaining facilities, accomplished in the first 180 days after the disaster occurs, may be reimbursed at 100 percent Federal share. The 180-day time period for 100 percent eligibility of emergency repairs may be extended if a State cannot access a site to evaluate damages and the cost of repair.

It is the responsibility of individual States to request ER funds for assistance in the cost of necessary repair of Federal-aid highways damaged by natural disasters or catastrophic failures. A notice of intent to request ER funds filed by the State Department of Transportation with the FHWA Division Office located in the State will initiate the ER application process. States are required to apply for ER funding to FHWA within two calendar years of the date of the disaster. The application must include a comprehensive list of all eligible project sites and repair costs. The Emergency Relief (ER) program assists Federal, State, Tribal, and Local governments with the expense of repairing severe damage to federal-aid, tribal, and federal lands highways resulting from natural disasters or catastrophic failures.” FAST ACT continues the ER program, with some applicable changes:

- ***For emergency repairs, a 100 percent Federal share is allowed during the first 180 days following a disaster. FAST ACT allows the Secretary to extend the period of access to damaged areas when access is limited.***



- *Debris removal for major disasters declared under the Stafford Act will be funded by FEMA.*

- *Natural Resources Conservation Service (NRCS)*

The Emergency Watershed Protection (EWP) Program, a federal emergency recovery program, helps local communities recover after a natural disaster strikes. The program offers technical and financial assistance to help local communities relieve imminent threats to life and property caused by floods, fires, windstorms, and other natural disasters that impair a watershed.

The EWP program allows communities to quickly address severe and long-lasting damages to infrastructure and the land. The program's timelines for assistance ensures NRCS must act quickly to help local communities cope with adverse impacts resulting from natural disasters. All projects must demonstrate that they reduce threats to life and property; be economically, environmentally, and socially sound and must be designed to acceptable engineering standards. The EWP Program also allows NRCS to establish non-traditional partnerships with sponsors to complete projects.

Debris removal from stream channels, road culverts, and bridges is one activity that is eligible for financial and technical assistance under the EWP Program – Recovery. Congress approves all EWP Program funding.

NRCS can pay up to 75 percent of the cost for eligible emergency projects. Local sponsors must acquire the remaining 25 percent in cash or in-kind services.

## ■ *Subcontractor Plan*

AshBritt has thousands of registered recovery-related subcontractors and vendors nationwide, with hundreds in the State of Florida. Subcontractor participation in disaster recovery missions is instrumental to the success of any project. It is important that all stakeholders fully appreciate and comprehend the subcontracting plan and compliance controls exercised by the prime contractor. AshBritt takes affirmative steps to assure that Small Business Enterprises (SBE), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran-Owned Business Enterprise (VBE) are used whenever possible in accordance with the FEMA *Checklist for Reviewing Procurements by Federal Grant Grantees and Subgrantees* (#6) and 2 CFR 215.44b. AshBritt also adheres to the Executive Order 11246 of September 24, 1965, entitled "Equal Employment Opportunity," as amended by Executive Order 11375 of October 13, 1967, and as supplemented by Department of Labor regulations.

These next sections elaborate upon how we will comply with these laws and regulations. AshBritt has always maintained a solid commitment and plan for the inclusion of local, small, minority, and disadvantaged businesses. More importantly, we have the historical data to substantiate this, as identified below in our Small Business Goal Achievement section. Owing to our long history, we have experience in managing partnerships and joint ventures with both small and large companies throughout complex disaster recovery projects. We pride ourselves on understanding our role as a professional stakeholder within these relationships, and we stay committed to team building and developing quality relationships.

AshBritt makes ongoing efforts to create new subcontractor relationships. We welcome any referrals by local representatives to meet and confer with local subcontractors. It benefits all parties involved to establish relationships and commitments prior to any storm event. AshBritt believes that the best solution is pre-disaster planning for identification and the eventual inclusion of local businesses in the post-event recovery projects. The pre-event planning and relationship building must take place on an annual basis, and any subcontractor lists or relationships will be consistently updated.

- *Commitment*

Our industry is primarily based on subcontractor resources, both firms, and personnel. AshBritt has worked with thousands of subcontractors and individuals over our history. We maintain records and databases of all past subcontractors and employees, and we always encourage new firms and qualified individuals to register and

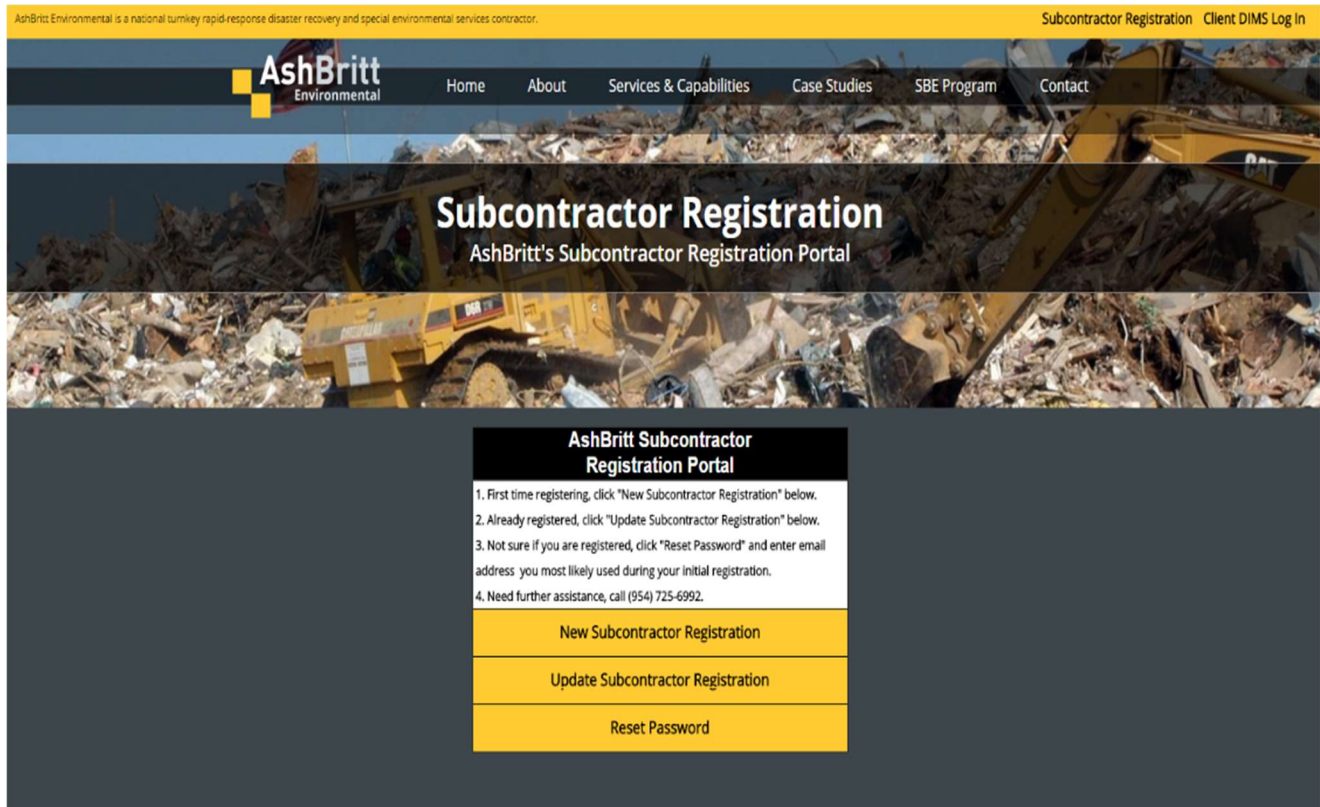
submit resumes through our redesigned website ([www.AshBritt.com](http://www.AshBritt.com)). We maintain a core group of standby subcontractors who are exclusively available for deployment on AshBritt projects. We engage local, minority, women business enterprises, and other disadvantaged businesses whenever possible.

*AshBritt actively ignites positive social-economic changes through the utilization of local contractors and laborers in the communities where we work, providing unique insight and knowledge on local customs, politics, demographics, geography, and area suppliers.*

We are committed to giving local firms and individuals the first opportunity for work when it is available. We have accumulated a robust pool of qualified staff reservists across the country by following this practice. All available local resources are beneficial to the rapid, efficient, and successful completion of any recovery project.

○ *AshBritt's Website Registration*

AshBritt has provided images of the subcontractor registration page of our redesigned website below.





## SUBCONTRACTOR REGISTRATION FORM

### GENERAL COMPANY INFORMATION

*\*Required Field*

Company \*

Federal Identification Number ?

First Name \*

Last Name \*

Address \*

Address Line 2

ZIP Code \*

City \*

State \*

County \*

Business Phone \*

Business Fax

Cell Phone \*

Availability

☐ Check this box if your resources are currently available

AshBritt Experience

☐ Check this box if you have previously worked with AshBritt

AshBritt Previous Experience ?

### BUSINESS SIZE AND CLASSIFICATION CHECK ALL THAT APPLY

For assistance in determining your business size and classification, please [CLICK HERE](#).

Large Business (LB)

☐

Woman-Owned Small Business (WOSB)

☐

Small Business (SB)

☐

Veteran-Owned Small Business (VOSB)

☐

Small Disadvantaged Business (SDB)

☐

Service-Disabled Veteran-Owned Small Business (SDVOSB)

☐

HUBZone Small Business

☐

Are you Registered with the System for Award Management? ?

☐

Other Small Business Certifications ?

Our selection process is broken down into three generic steps: 1) Identification, 2) Qualification, and 3) Deployment. They are as follows:

- **Identification:** The identification of subcontractors is ideally conducted as part of the pre-planning process prior to the event response. Given the unpredictability of disasters, identification of subcontractors, especially those within the City and surrounding affected areas, occurs just after events and often throughout the recovery. In addition to utilizing the pre-identified subcontractors, we use various public and private sources that can garner additional useful and qualified subcontractors. We work toward cataloging all identified firms into our subcontractor database. Our Subcontractor Management System is

a customized web-based computer application that allows for efficient information storage, retrieval, and subsequent ongoing identification of subcontractors from the affected region. A robust and sophisticated set of filtering parameters allows for the efficient culling of relevant data, making our selection process one of the most thorough and rapid screening processes in the industry.

- **Qualification:** Qualification and vetting of viable subcontractors are accomplished through an operational, financial, and administrative review, which includes, but is not limited to, the following:
  1. An initial interview—via phone or in-person
  2. A review of equipment and resource list, work history, special qualifications, and capabilities
  3. A review of applicable Dunn and Bradstreet Reports
  4. An on-site inspection of facilities and equipment, as applicable
  5. An insurance review to ensure current or future contract compliance
  6. A review of the Excluded Party List System (EPLS) now identified as System for Award Management (SAM): [www.sam.gov](http://www.sam.gov) as directed by FEMA Recovery Policy (RP) P9580.212 Public Assistance Grant Contracting FAQ

The screenshot shows the SAM.gov profile for ASHBRIIT, INC. The header includes the SAM.gov logo and navigation icons. The profile name "ASHBRIIT, INC." is prominently displayed. Below the name, there is a "Registration" tab. The profile details are organized into two columns:

Entity Registration	Registration
Core Data	Unique Entity ID (DUNS) 848970893
Assertions	Activation Date Apr 22, 2020
Reps & Certs	CAGE Code 00Z46
POCs	Expiration Date Apr 22, 2021
Exclusions	Purpose of Registration All Awards
	Debt Subject to Offset N

On the left side of the profile, there is a sidebar with links: "Entity Registration", "Core Data", "Assertions", "Reps & Certs", "POCs", "Exclusions", and "What you think matters!". A "Follow" button and a "Download" button are also visible.

- **Deployment:** Deployment of subcontractors on an AshBritt mission will take place only after careful consideration, evaluation, and selection by an AshBritt authorized representative. Ultimately, the selection process culminates with the execution of a Subcontract Agreement, either pre-event or post-event. This vetting process is based on the information obtained during the second phase of the hiring process. AshBritt will review in detail the scope of work each local contractor may be asked to perform within the terms of their contract. They will be briefed on all aspects of the operation, including safety rules and regulations, and required toolbox discussions. They will be in attendance at weekly safety meetings, learn to use the tracking system, invoicing procedures, and all facets of AshBritt's response procedures. They will be provided the opportunity to review and ask questions about their Subcontract Agreement (Contract). One aspect of our subcontracting program that sets us apart from many contractors is our method of payment. Often times industry subcontracts are "pay-when-paid" contracts, meaning they only pay their subcontractors when the client pays them. We do not subscribe to this method of subcontractor payment. We know that keeping subcontractors active is key to success, and the best way to do this is to ensure they are paid regularly and on-time. We pay our subcontractors regularly regardless of payment by our client. By doing this, we can ensure that our subcontractors will be satisfied, fluid and will be motivated to work with us. This framework has worked in the past and we are committed to employing this method in this program.



○ *Subcontracting Plans & Agreements*

When utilizing subcontractor resources, it is critical to establish stringent standards and guidelines to protect AshBritt and the City's interests. AshBritt's Base Subcontracting Plan sets performance criteria for all prospective subcontractors. It also works to develop a professional and capable workforce and to promote workforce diversity and the inclusion of small and disadvantaged firms. Most importantly, it ensures real participation of qualified disaster-affected local firms. All potential subcontractors, to perform under an AshBritt contract, must be pre-approved from our resource database, have a favorable evaluation from either a prior AshBritt project or at least three non-AshBritt projects, or the favorable endorsement of the client. All equipment to be deployed is thoroughly inspected and certified as operationally safe. Workforce Safety training is administered when necessary, and a compliance agreement with all safety policies as mandated by all governing authorities must be acknowledged.

*Subcontractors must execute a Subcontractor Agreement, which defines the scope of work, responsibilities, accountabilities, and binds the subcontractor to comply with Federal Acquisition Regulations (FAR) and FEMA regulations, as well as all contract requirements.*

Subcontractors must execute a hold harmless agreement indemnifying the City as well as relevant stakeholders. Based on the estimated cost of the project, comprehensive insurance coverage, including worker's compensation, is mandated to cover the estimated amount. A certificate of liability insurance with established limits as mandated by the contract must be submitted before work can commence. Moreover, compliance with all applicable federal, state, and local tax, unemployment compensation, and worker compensation laws is required.

○ *"Small" Business Goal Achievement*

*AshBritt subcontracted over 65% of the subcontractor work to small businesses in New Jersey, exceeding our Small Business proposal goal of 40% during the Hurricane Sandy relief efforts.*

For our 2017/18 California Fire Debris recovery mission, AshBritt's contractually obligated goal for hiring small business concerns, which included HUB Zone SB, SDB, MBE, WOSB, HBCU/MI, and VOSB (including Service-Disabled VOSB) was 75 percent. AshBritt surpassed that goal achieving 97.2 percent small business subcontractor utilization. Throughout our history, AshBritt has had great success in employing HUB/SBE/MBE/WBE and DBE businesses on our past disaster debris management contracts, often exceeding 50 to 60 percent local participation. We have always strived to exceed any expectations for our past clients.

For our Hurricane Katrina recovery mission, AshBritt's contractually obligated goal for hiring small business concerns, which included HUB Zone SB, SDB, MBE, WOSB, HBCU/MI, and VOSB (including Service-Disabled VOSB) was 60 percent. AshBritt surpassed that goal of 60 percent small business subcontractor utilization mark. Throughout our history, AshBritt has had great success in employing HUB/SBE/MBE/WBE and DBE businesses on our past disaster debris management contracts, often exceeding 50 to 60 percent local participation.

*AshBritt was once a small business, and we recognize the importance of utilizing disadvantaged businesses including but not limited to, Small Business Enterprises (SBE), Historically Underutilized Businesses (HUB), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran-Owned Business Enterprise (VBE) to the fullest extent possible in accordance with 2 CFR 200.*

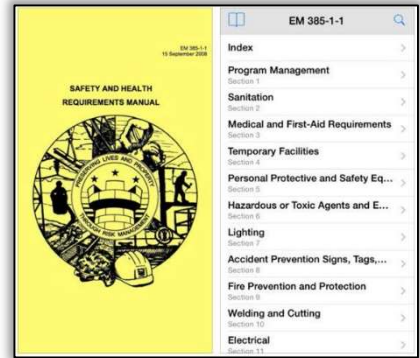


## ■ *Project Management Systems and Technological Advantages*

AshBritt has identified unique arrangements that few other entities have that are advantageous for effective implementation of the activities included in this RFP.

### ○ *USACE Safety App EM 385-1-1*

AshBritt may utilize the USACE Safety App during operations and project management. The provisions of EM 385-1-1 implement and supplement the safety and health standards and requirements contained in 29 CFR 1910, 29 CFR 1926, 29 CFR 1960, 30 CFR 56, EO 12196, DODI 6055.1, DODI 6055.3, AR 40-5, AR 385-10, AR 385-11, AR 385-40 and FAR Clause 52.236-13. AshBritt considers this app as a grave advantage and encourages all personnel working at the TDSRS or on a task order related to disaster recovery and debris removal work to download the app for quick reference out in the field.



### ○ *Safety Pays*



#### Our innovative **Safety Pays**

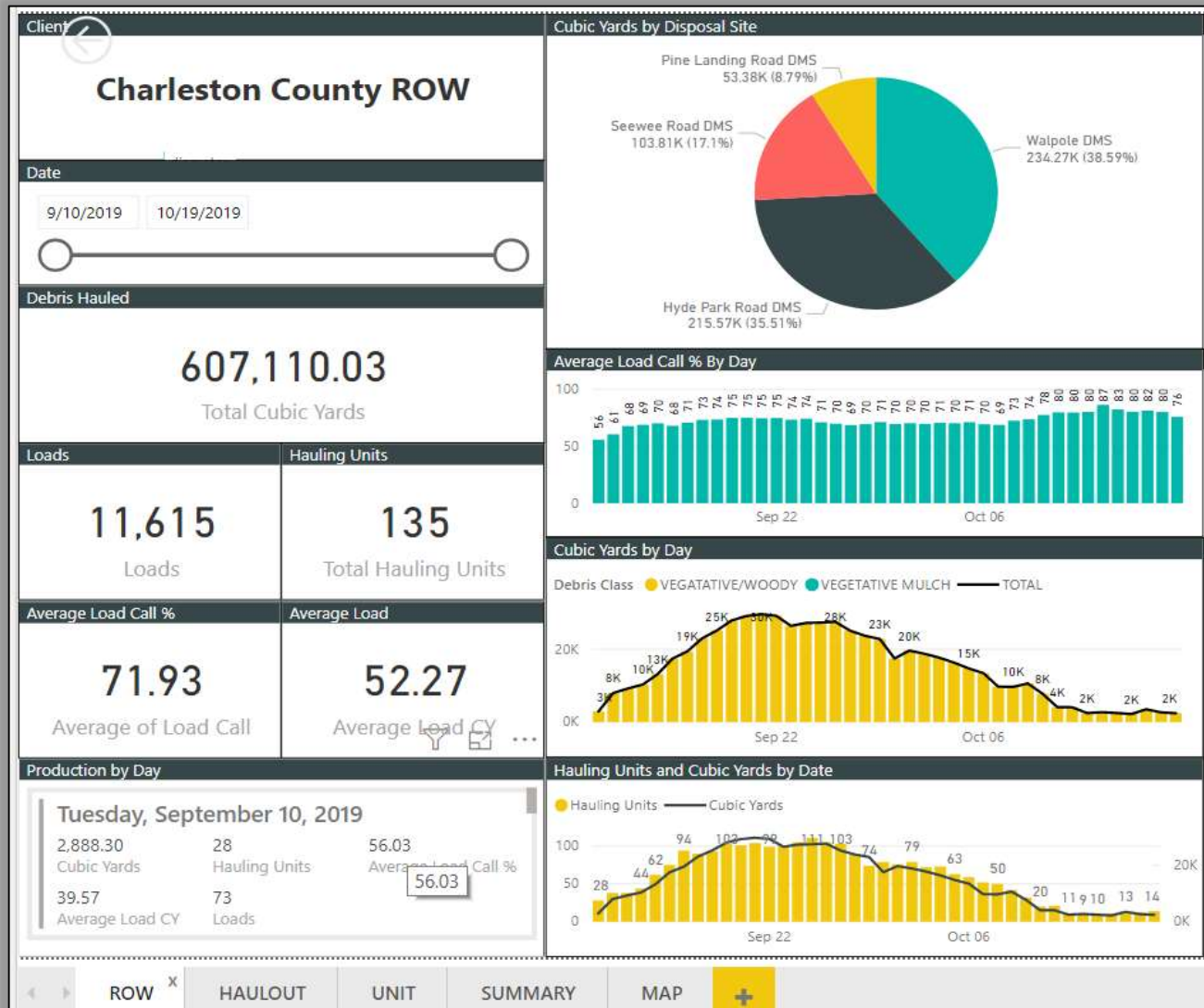
**Program** rewards proper safety behavior by distributing gift cards and recognizing outstanding safety acts on each job.

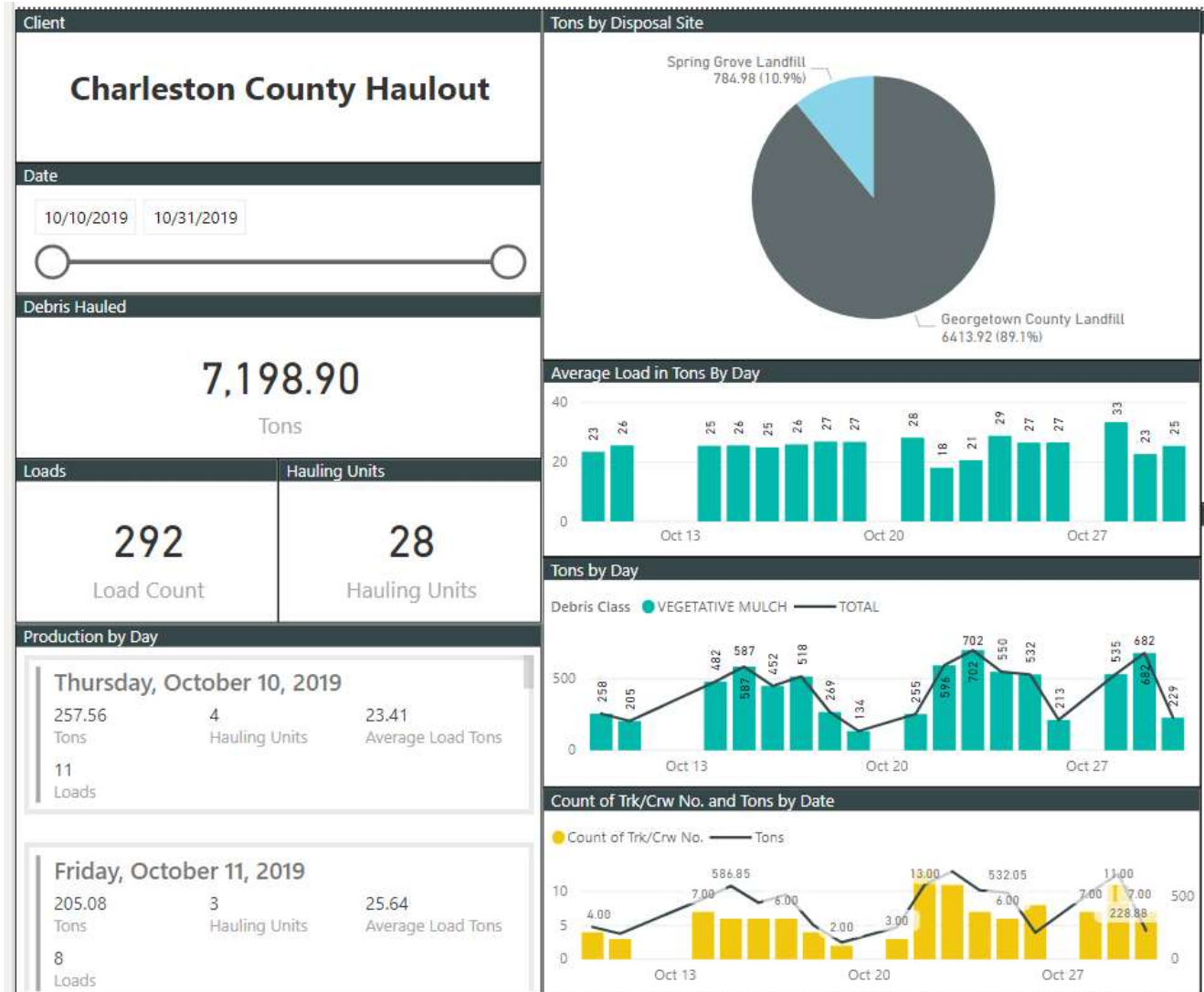
As an example of our commitment to safety, below is an image from one of our Safety Pays Program meetings for our USACE California Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fire for a Disaster Debris Removal project in Mendocino County, CA.

Based on their exceptional teamwork and situational awareness, Drew Durant, a supervisor, was issued a Safety Pays award as Safety/Quality Control Pays Recipients for the week of 1/6/2018.

○ Microsoft Power BI

AshBritt utilizes Microsoft Power BI as a data tracking application that will be able to utilize the verified monitoring firm's data to better track and quality control check the project and production rates. Being able to track and check the work AshBritt conducts for the City of Key West is an advantage. It ensures row collection and haul out production rates are being met, utilization of DMSs, identifies anomalies, quantities of debris types, maps of debris types by pick up location, trees, stumps, white goods, etc. Below is an example from the application for our Charleston County, SC project in response to Hurricane Dorian.





○ *Caspio*

We utilize the Caspio system as a global cloud platform for creating custom business applications. It is a visual application builder, with interactive reports, data publishing, online forms, and application modules, that allows for integration and extendibility while maintaining security and reliability.

Caspio requires no coding and no development skills and is built on Microsoft SQL Server. What used to take developers weeks or months can now be completed in a matter of hours or days.

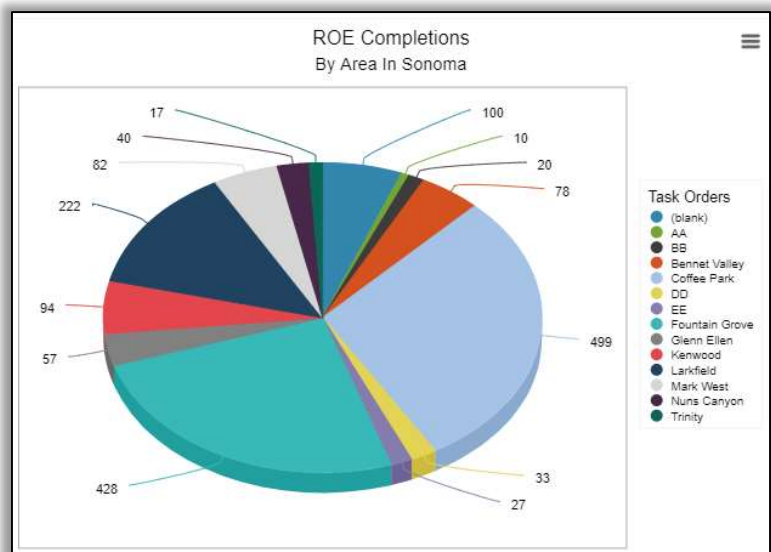
Forms are an integral part of this solicitation's operational process. Caspio, allows AshBritt to easily create custom database-driven forms of any level of complexity. Caspio-powered forms are feature-rich and highly versatile. Forms will work on all browsers and devices, and can be configured to use sensors, such as GPS and cameras, in mobile devices.

Moving data into and out of our Caspio account can be easily automated using Caspio's DataHub, with the ability connect to popular online storage services and repositories such as Dropbox, Microsoft OneDrive, Google Drive, Box, Amazon S3, FTP, SFTP, and more.

Whether the application is used by a few people or by thousands, Caspio provides user management capabilities with built-in automation and flexible customization.

For our 2017 Private Property Debris Removal project (Right-of-Entry) work performed for USACE in California, we used Caspio to track all pertinent tasks outlined in the contract scope of work. This system was used to generate work schedules, monitor assignments, track progress and completion. Accessible through any web browser including mobile devices, data could be easily imported or exported, and the system allows for multiple users.

The screenshot shows the AshBritt Environmental California Operations Portal. It features a top navigation bar with the AshBritt logo. Below this, there are several sections: 'California Operations Portal' with buttons for 'USACE ROE Search & Report' and 'Sign Status Search & Report'; 'Parcel Completion Report' with a 'PCR Transmit Report' button; 'Daily Drop Reports' with buttons for 'DROP Search & Report', 'DROP Crew Count Pivot Report', 'DROP Debris Collection Report', 'DROP Rescrape Report', and 'DROP Property Complete Report'; and a bottom section with 'ROE's Not Complete' and 'ROE's Complete by County' links.





○ Time Station

Time Station is a time and attendance system that runs on smartphones and tablets. AshBritt utilized this new technology in our recent mission in California. Overall, we tracked more than \$15 million of hourly work for both personnel and equipment. This involved hundreds of personnel and equipment across a large geographic area.

**TimeStation** Tweet Like 3.9K Login

Home How It Works Pricing Signup Download Support

Turn any smartphone or tablet into a cloud-based time & attendance system

Signup for FREE

### What's TimeStation?

TimeStation is a quick-to-setup, easy-to-use time and attendance system that runs on smartphones and tablets.

Using our Fast-Scan technology, employees can punch In & Out in less than a second, and because TimeStation runs in the cloud, there's no software or servers to maintain. Managers can see who's in and run time and attendance reports anytime, anywhere.

TimeStation is the perfect solution for small and medium businesses looking to track time and attendance without the usual costs and overhead of traditional systems.

The TimeStation mobile App works with smartphones and tablets running Google Android or Apple iOS including iPhone, iPad and iPod Touch.

**The versatility of TimeStation allows for a wide variety of applications:**

- Track employee time and attendance for your business
- Track student attendance for your school

**Get up and running in minutes**  
Our easy signup process combined with the ability to print your own employee cards, means that you can be up and running in as little as 5 Minutes!

**Fast-Scan Technology**  
With our Fast-Scan technology, Employees can Punch In & Out in less than a second. Employees also have the option to Punch by PIN if their card is not available.

**Cloud-Based**  
Because TimeStation is cloud-based, there's no software or hardware to maintain. Managers can access their time and attendance data anywhere they have access to the internet.

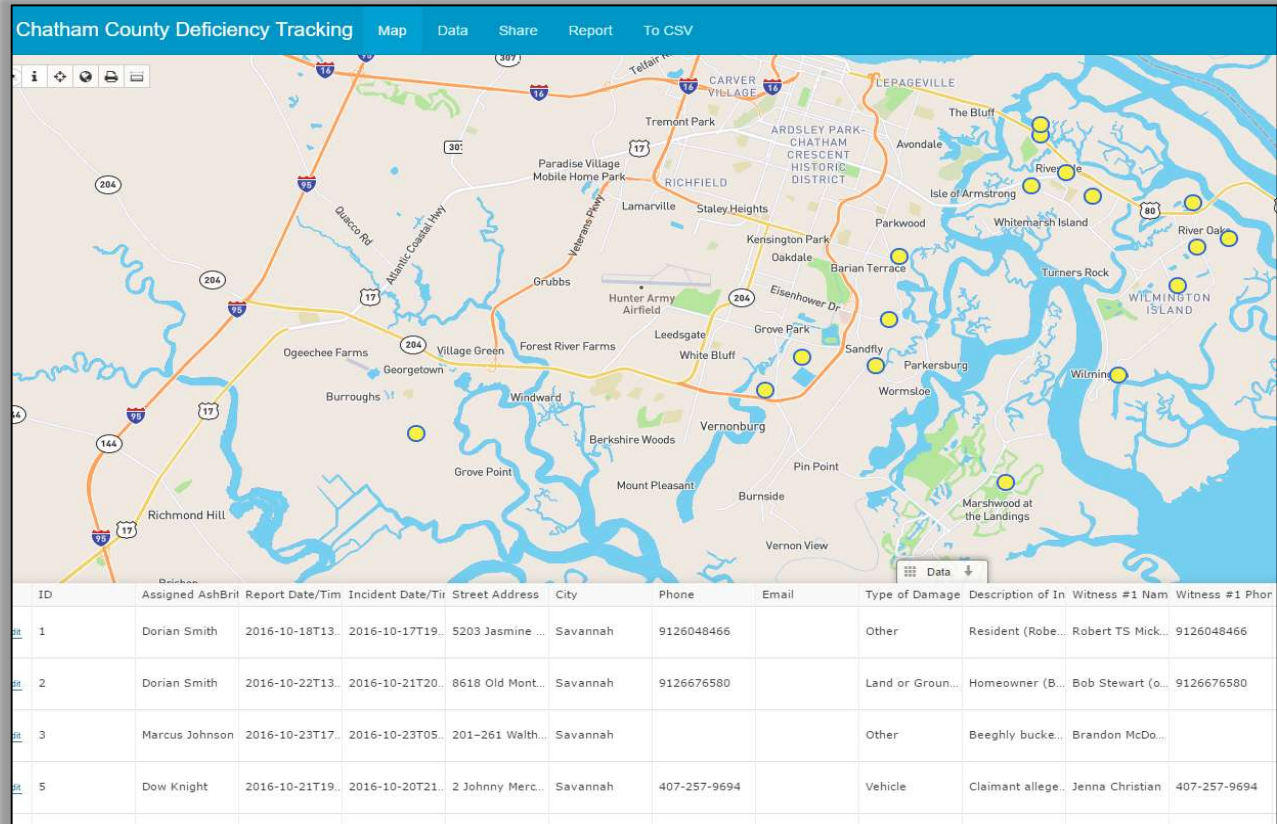
**Advanced Reporting**  
Managers have access to multiple online reports to track attendance and calculate pay. Reports can be exported to different formats allowing for easy integration with Payroll systems.

**Employee Self-Service Portal**  
Using the employee self-service portal, employees can review their activity, Punch In & Out, run reports and create or edit time entries. Managers have full control over which



○ *Deficiency Tracking Application – GIS Cloud*

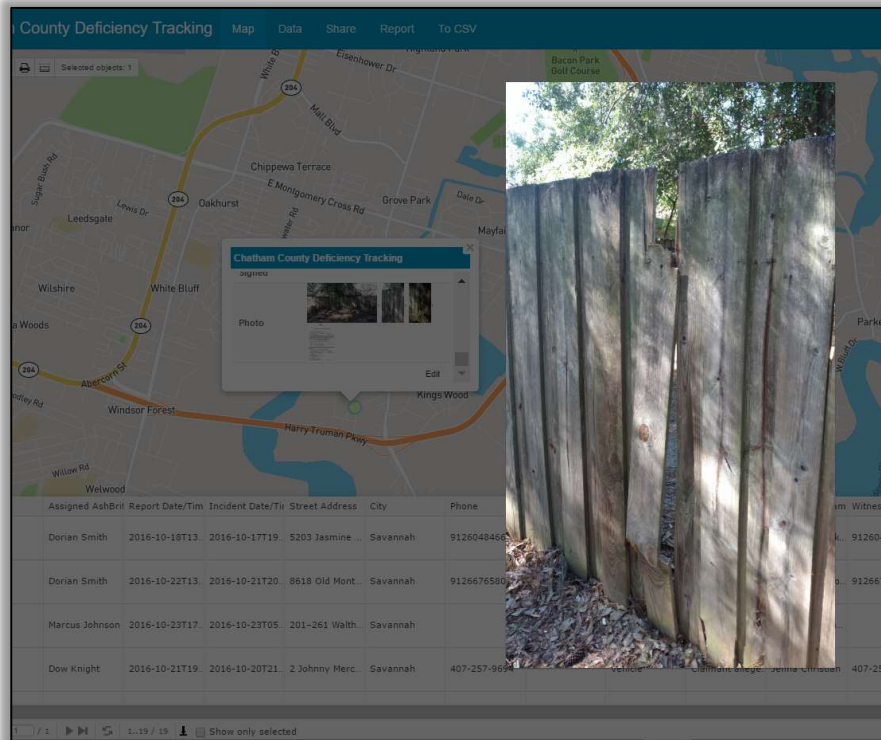
AshBritt also utilizes a deficiency tracking application utilizing the GIS platform to reduce time spent transferring data. This system allows AshBritt to make deficiency reports in the field and upload it to the GIS cloud so that all reports are stored for easy reference in case action is needed by a Quality Control Manager/Representative.



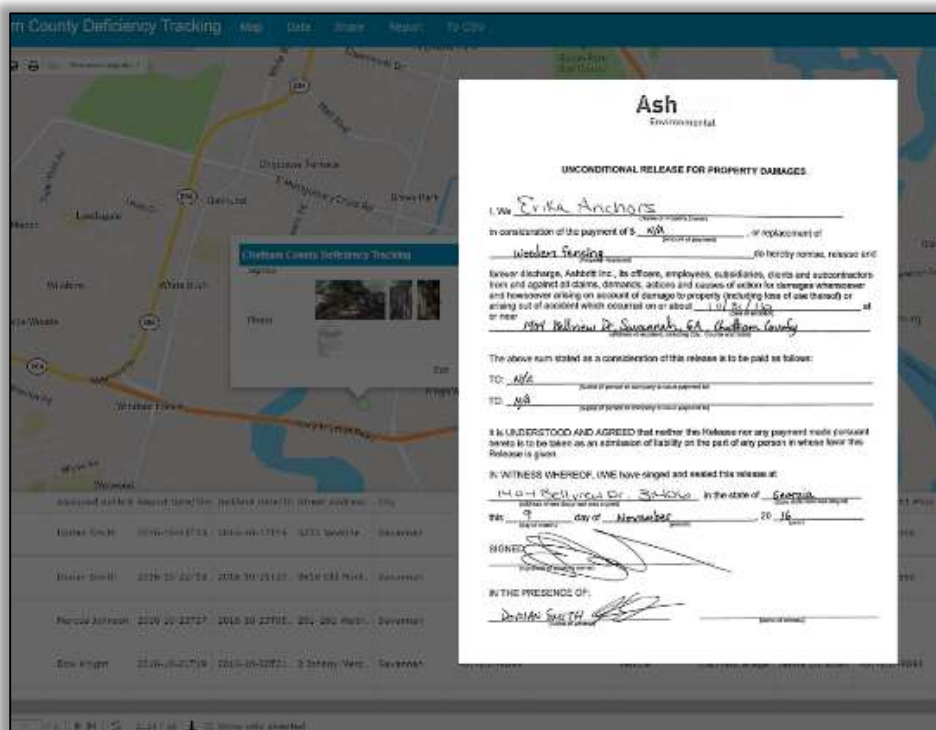
**Overview Map (above) and list (below) of Deficiency Reports**

Chatham County Deficiency Tracking 1/20/2017																
#	ID	Report Date/Time	Incident Date/Time	Street Address	City	Phone	Email	Type of Damage	Description of Incident	Assigned AshBritt Representative	Subcontractor Responsible	Subcontractor Equipment #	Description of Damage	Repair Cost Estimate	Repair Completed	Release Signed
9		2016-11-28T17:15:00.000Z	2016-11-22T19:30:00.000Z	7410 Skidaway Rd	Savannah	(208) 819-7822		Building or Structure	Cutting leaning tree that was over ROW of Skidaway Rd. All necessary precautions were taken, however while limbs of tree were cut away they fell on to these structures.	Dorian Smith	Beeghly Trees	500117	Damage to in-ground light fixture. Requires reconnecting electric wiring and possible replacement of fixture. Significant damage to marquee signage. Signage made of styrofoam.	Med (\$200-\$1000)		
13		2016-12-16T21:15:00.000Z	2016-11-15T22:18:00.000Z	115 Riverview Rd	Savannah	+1 (912) 398-6111		Other	When the truck was performing a k turn, it backed into the mailbox.	Marcus Johnson	County Waste		Mailbox broken	Low (<\$200)		
14		2017-01-03T18:41:00.000Z	2017-01-03T21:39:00.000Z	102 half moon river ct	Savannah			Land or Grounds	According to homeowner a fallen tree landed on storm drainage cover.	Marcus Johnson	None		According to homeowner a fallen tree landed on storm drainage cover.			

*Below is a picture of a damage claim for our Chatham County, GA project.*



*Below is a picture of a release for one of our Chatham County, GA damage claims.*



■ *Reference Letters*

**BOARD OF COUNTY COMMISSIONERS  
GULF COUNTY, FLORIDA**

FROM THE DESK OF

**Austin Horton, Mosquito Control Director**

725 Knowles Ave., Port St. Joe, Florida 32456

PHONE: (850) 227-1401/639-5754 • FAX (850) 665-3429

WEBSITE: [www.gulfcounty-fl.gov](http://www.gulfcounty-fl.gov) • EMAIL: [ahorton@gulfcounty-fl.gov](mailto:ahorton@gulfcounty-fl.gov)

To Whom It May Concern:

I am writing this letter to thank your company, AshBritt Environmental, for the job well done in the removal of debris from waterways in Gulf County through the USDA's NRCS Grant during the year 2020. During the 5-month span of the project, AshBritt Environmental demonstrated efficiency and dedication to complete work, which will greatly benefit the residents of Gulf County in many aspects.

In spite of the flooding associated with Hurricane Sally, your team was able to complete the project in a timely manner. The attention to detail shown by your team, resulted in a job well done.

Project managers Bob Hewett and Brett Postelli exhibited a can-do, willing to serve attitude that made the project a pleasure to be a part of. They were both very professional in any dealings with Gulf County and displayed genuine concern and interest to provide Gulf County with the very best product that could be provided.

Again, I would like to express the gratitude that we have for AshBritt in giving this project a 100% effort in helping to restore waterflow to some of the major ditches throughout Gulf County that was left from the destruction that Hurricane Michael caused.

Feel free to contact me any time.

Sincerely,



DAVID RICH  
District 1

WARD McDANIEL  
District 2

PATRICK FARRELL  
District 3

SANDY QUINN  
District 4

PHILLIP McCROAN  
District 5





## FLORIDA DEPARTMENT OF Environmental Protection

Marjory Stoneman Douglas Building  
3900 Commonwealth Boulevard  
Tallahassee, FL 32399

**Ron DeSantis**  
Governor

**Jeanette Nuñez**  
Lt. Governor

**Noah Valenstein**  
Secretary

September 23, 2020

Mr. Dow Knight  
Senior Vice President  
AshBritt, Inc.  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Letter of Recognition – Econfina Creek, Hurricane Michael, Waterway Debris Project

Dear Mr. Knight,

In response to Hurricane Michael, which made landfall October 11, 2018, AshBritt was provided a notice to proceed on February 1, 2019, from the State of Florida's Department of Environmental Protection to perform waterway debris removal operations along a 14-mile segment of Econfina Creek in Northwest Florida.

AshBritt's operations started on February 4th, with a kick-off meeting with the Department's project management team, waterway debris removal crews, state and federal representatives to review scopes of work, approaches and methodology, debris monitoring, and state and federal guidelines. The creek segment was divided into 7 sectors, and each sector was assigned a debris removal crew. In total, roughly 82,000 cubic yards of vegetative debris was collected from the waterway, transported to one of the six access points using shallow draft grapple barges, offloaded and transferred into grapple trucks, and hauled to a permitted disposal facility. The Department, through its monitoring firm, employed an Automated Debris Management System to track the debris from origin to final disposal.

The Econfina Creek waterway debris clean-up project was handled efficiently with care given to limiting damage to the fragile habitat, addressing boater safety and citizen's concerns, and maximizing debris removal within budget. The Department was able to receive full reimbursement from FEMA for this clean-up project and appreciates Ashbritt's ongoing communication, timely reporting and professional efforts throughout the project.

Please accept this letter of recognition of AshBritt' efforts regarding the clean-up of the Econfina waterway debris and we will continue to work with you on our current contract with your firm.

Sincerely



Scott Woolam  
Senior Program Analyst  
Division of State Lands

/sew





JOHN J. TECKLENBURG  
Mayor

*City of Charleston*  
*South Carolina*  
*Department of Public Service*

THOMAS F. O'BRIEN  
Director of Public Service

Ashbritt, Inc.  
Attn: Mr. Matt Gierden, Vice President  
565 East Hillsboro Blvd  
Deerfield Beach, FL

1/13/2020

Subject: Debris Removal – Hurricane Dorian

The City of Charleston would like to take a moment to thank and extend our appreciation to the entire Ashbritt staff who assisted in the City's debris removal following hurricane Dorian.

On September 5<sup>th</sup> 2019 Hurricane Dorian impacted the City of Charleston and left a significant amount of debris in its wake. Due to the amount of debris left behind from Dorian the City of Charleston decided to participate in Charleston County's debris removal contract. On September 6<sup>th</sup> Matt Gierden of Ashbritt Environmental was already in contact with city officials and had begun the staging of debris removal equipment while the city began the process of debris removal and started hauling debris to our storage site at Sumar St.

Matt Gierden, Dilla Camacho and Geno Hernandez did an amazing job during the recovery process. Mr. Gierden and Mrs. Camacho attended our morning meetings every day answering any questions we had and addressing any concerns that may have come up from the previous day. Mr. Gierden and Mrs. Camacho were in constant contact with the City of Charleston throughout each day to ensure the process moved along seamlessly.

The City of Charleston has worked with Ashbritt on previous events and this was by far the best partnership we have experienced. The communication and commitment to ensure debris removal was completed as fast as possible so that our city could get back to normal was outstanding.

Should the City of Charleston need assistance in the future we would seek out the help of Ashbritt. The City of Charleston also would like to thank Ashbritt Environmental, Mr. Gierden and all of the other employees who assisted the city during our time of need. Thank you for your dedication, commitment and excellent customer service you provided during this event.

Michael Metzler  
Interim Director, Public Service  
City of Charleston

2 George Street, Suite 2100, Charleston, SC 29401-3506 · Phone (843) 724-3754 · fax (843) 973-7261



Office of the County Manager  
840 West 11<sup>th</sup> Street  
Panama City, Florida 32401  
Telephone: (850) 248-8145

November 19, 2019

**BOARD OF COUNTY  
COMMISSIONERS**

www.baycountyfl.gov

840 WEST 11<sup>TH</sup> STREET  
PANAMA CITY, FL 32401

COMMISSIONERS:

TOMMY HAMM  
DISTRICT I

ROBERT CARROLL  
DISTRICT II

WILLIAM T. DOZIER  
DISTRICT III

KEITH BAKER  
DISTRICT IV

PHILIP "GRIFF" GRIFFITHS  
DISTRICT V

ROBERT J. MAJKA JR.  
COUNTY MANAGER

AshBritt, Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Hurricane Michael Debris Removal

Bay County would like to thank you and your staff for the exceptional job in assisting with the debris removal and cleanup efforts from Hurricane Michael.

Hurricane Michael devastated Bay County and the surrounding areas and has been determined to be the largest local led debris removal operation in history. Your team came onboard immediately following the storm and expedited the setup and operations to remove debris from our roadways to allow for immediate cleanup efforts.

We would like to personally thank Matt Gierden and Bob Hewett for their assistance and sincerely appreciate their support. Matt was instrumental in the setup of operations to begin the debris removal process in our County. Additionally, Bob Hewett, as Project Manager, provided seamless onsite day-to-day management of the debris removal. Bob worked very well with staff and citizens addressing hundreds of calls and requests for debris removal assistance. Their efforts were professional and well organized.

We would like to commend Matt Gierden, Bob Hewett and the Ashbritt Team for their assistance and continued efforts throughout the disaster recovery process. Should Bay County need debris removal support in the future, we would gladly pursue Ashbritt's assistance.

Sincerely,

A blue ink signature of Joel Schubert, written in a cursive style.

Joel Schubert  
Assistant County Manager



**CITY OF CALLAWAY**  
CITY HALL  
6601 EAST HIGHWAY 22, CALLAWAY, FL 32404  
PHONE 850-871-6000 • FAX 850-871-2444  
WWW.CITYOFCALLAWAY.COM

MAYOR  
PAMN HENDERSON

COMMISSIONERS  
SCOTT DAVIS  
DAVID GRIGGS  
RON FAIRBANKS  
MIKE JONES

November 11, 2019

AshBritt, Inc.  
Attn: Mr. Matt Gierden, Vice President  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Subject: Debris Removal - Hurricane Michael

I just wanted to take a moment to thank you and extend my sincere appreciation for all of your personnel and crews on the outstanding assistance they provided with the debris removal from Hurricane Michael.

Bob Hewett did an outstanding job of managing the recovery process for the City of Callaway. Not only did he keep me updated with the constant communication, but he also went above and beyond to address any questions or concerns. He is true professionals that made this process seamless.

Should we need debris removal support in the future, I would actively seek AshBritt's assistance and request Matt Gierden & Bob Hewett as my project managers. Their actions exemplify dedication and commitment to excellent customer service.

If you have any questions, you can contact me at (850)-871-6000 or by email at [citymanager@cityofcallaway.com](mailto:citymanager@cityofcallaway.com).

Sincerely,

Ed Cook  
City Manager  
City of Callaway

**FIRE DEPARTMENT**  
P: 850-871-5300  
F: 850-871-5564

**LEISURE SERVICES**  
P: 850-874-0031  
F: 850-874-9977

**PLANNING / CODE ENFORCEMENT**  
P: 850-871-4672  
F: 850-871-2404

**PUBLIC WORKS**  
P: 850-871-1033  
F: 850-871-2416

**ARTS & CONFERENCE CENTER**  
P: 850-874-0035  
F: 850-874-0706

*"This institution is an equal opportunity provider and employer."*



**PRINCE WILLIAM**  
COUNTY

Department Public Works  
Solid Waste Division

5 County Complex Court  
Suite 250  
Prince William, VA 22192  
703-792-6254; FAX 703-792-4617

October 24, 2019

Mr. Rob Roy  
AshBritt, Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Dear Mr. Roy,

Thanks to your support, Prince William Recycles Day 2019 was a real success! The Prince William County Solid Waste Division is truly grateful for your company's support of our signature community outreach event. The generous donation of \$500 was an essential part of the event's success.

Recycles Day provides a great opportunity to educate the community about the landfill operation and the important part recycling plays in its preservation. This year we gave special attention to the problem of marine debris and the negative effects on our waterways.

My staff and I are always encouraged by the support from the business community, our environmental partners and the continued participation of residents. We had more than 800 adults and children in attendance and over 400 people took our popular landfill tour.

Our "edutainment" this year was the Chesapeake Mermaid. Her interactive story time featured tales from the bay and introduced her wildlife friend. In addition to our own displays and recycling games, there were 31 exhibitors, and each provided information about their business or programs and most engaged the guests with interesting games, activities and great promotional giveaways. We also had door prizes, free food, face painting and equipment displays. Plus, the event was powered by terrific volunteers recruited and managed by our partner Keep Prince William Beautiful.

Thank you again for your support and participation. Prince William Recycles Day 2020 is set for Saturday, October 10. We look forward to partnering with you again on this popular community event.

Sincerely,

A handwritten signature in black ink, appearing to read "Thomas J. Smith".

Thomas J. Smith  
Solid Waste Division Chief

Enclosures:  
Photo Recap  
Recycles Day Survey

TJS/dkc/PWRD/Sponsor Thank You Letter 2019



Beach Management  
Storm Water Management  
Facilities & Infrastructure  
Capital Projects



21 Center Street  
Folly Beach, SC 29439  
843-588-2477  
[elutz@cityoffollybeach.com](mailto:elutz@cityoffollybeach.com)

## Department of Public Works

AshBritt, Inc.  
Attn: Mr. Matt Gierden, Vice President  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

10/30/2019

Subject: Debris Removal - Hurricane Dorian To Whom It May Concern

I just wanted to take a moment to thank you and extend my sincere appreciation for all of your personnel and crews for the outstanding assistance they provided with the debris removal from Hurricane Dorian.

Geno Hernandez and Trey Davis did an outstanding job of expediting the recovery process. Not only did they keep me updated with the constant communication, but they also went above and beyond to address any citizen questions or concerns. They are true professionals and made this process seamless.

This project has been our second opportunity to work with AshBritt, the first one being after Hurricane Matthew in 2016. We could not have asked for a more professional team to work with as we quickly and efficiently put the City of Folly Beach back together with an impressively short recovery period.

Should we need debris removal support in the future, I would actively seek AshBritt's assistance and request Matt Gierden, Geno Hernandez, and Trey Davis as my project managers. Their actions exemplify dedication and commitment to excellent customer service.

If you have any questions, you can contact me at (843) 708-9982 or by email at [elutz@cityoffollybeach.com](mailto:elutz@cityoffollybeach.com).

Sincerely,

A handwritten signature in blue ink, appearing to read "EL", is positioned above the printed name of the signatory.

Eric Lutz CBO, CFM  
Director Public Works





October 14, 2019

Ashbritt, Inc.  
Mr. Eugenio "Geno" Hernandez, Project Manager  
Mr. Matt Gierden, Vice President  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Debris Removal – Hurricane Dorian

Gentlemen:

I just wanted to take a moment to thank you both and all of your crews, equipment operators and laborers for the outstanding assistance they provided with the debris removal from Hurricane Dorian.

Geno did an outstanding job staying in touch with myself and Mr. Hood at all times keeping us updated on daily progress. On the rare occasion he wasn't available by phone he called back within minutes. Geno also did a great job keeping up with the debris from the staging site and making sure it was clean every Friday.

We greatly appreciated your flexibility and your attention to detail. It did not go unnoticed by the residents that we serve.

Both of you were a pleasure to work with, and we hope if needed in the future we will have the ability to work together again.

Sincerely

A handwritten signature in black ink, appearing to read 'Walter Desmond', is written over a horizontal line.

Walter Desmond  
Director of Solid Waste Services

1739 Signal Point Road | P.O. Box 12140 | Charleston, SC 29422-2140 | P 843-795-9060 | F 843-762-5240 | [www.jipsd.org](http://www.jipsd.org)

*JIPSD is an Equal Opportunity Employer and Provider, an At-Will Employer and a Drug-Free Workplace. We participate in E-Verify.*



[facebook.com/JamesIslandPSD](https://facebook.com/JamesIslandPSD)



[instagram.com/JamesIslandPSD](https://instagram.com/JamesIslandPSD)



[twitter.com/JamesIslandPSD](https://twitter.com/JamesIslandPSD)



# Town of Meggett

Harry V. "Buster" Herrington III  
Mayor

Stephanie Smith, Town Administrator  
W. Andrew Cowder, Jr., Town Attorney  
Ali Ravenel, Town Clerk

Tommy Butler, Mayor Pro Tem  
Tom Hutto, Council Member  
Keith McCarty, Council Member  
Angela Watts, Council Member

September 27, 2019

AshBritt, Inc.  
Mr. Jason Haynie, Project Manager  
Mr. Matt Gierden, Vice President  
565 E. Hillsboro Boulevard  
Deerfield Beach, FL 33441

RE: Town of Meggett, Debris Removal  
Hurricane Dorian

Dear Mr. Haynie and Mr. Gierden,

The debris removal in Meggett, SC by AshBritt, Inc. was completed in the time frame promised. Mr. Gierden, Mr. Haynie and their crews were professional and easy to work with through the debris removal process. They were available when contacted and quickly addressed our concerns. Mr. Haynie contacted my office when specific concerns were addressed and to verify our satisfaction for the work performed by their crew.

Additionally, their crews had to work amongst a bridge replacement crew and utility line tree trimming operations. They did so in a professional manner and keep their goal in front of them through, what I am sure were, obstacles created by the extra presence in our town.

Sincerely,

Stephanie Smith  
Town Administrator – Meggett, SC

4776 Hwy 165, Meggett, SC 29449 phone 843-889-3622 fax 843-889-6873

**From:** Vickie Gainer <vgainer@cityoflynnhaven.com>

**Date:** October 8, 2019 at 8:17:41 AM EDT

**To:** Bob Hewett <bhewett@ashbritt.com>

**Cc:** Bobby Baker <bbaker@cityoflynnhaven.com>, Dow Knight <dow@ashbritt.com>, Matt Gierden <matt@ashbritt.com>, Luciano Costa <lcosta@ashbritt.com>, "Gresenz, Bob" <Bob.Gresenz@tetrattech.com>

**Subject:** RE: Lynn Haven NRCS Waterways and Ditch Completion

Bob, thank you. You and your crew have done an outstanding job. The City of Lynn Haven is better because of your tireless efforts.

Best,  
Vickie

*Vickie L. Gainer*

Acting City Manager

825 Ohio Avenue

Lynn Haven, FL 32444

Phone: 850.265.2121 ext. 112

[vgainer@cityoflynnhaven.com](mailto:vgainer@cityoflynnhaven.com)

[www.cityoflynnhaven.com](http://www.cityoflynnhaven.com)

*"Flexible people don't get bent out of shape."*

PATRICK M. O'NEIL  
MAYOR

TOWN COUNCIL  
CHAUNCEY CLARK, MAYOR PRO TEM  
SARAH CHURCH  
GREG HAMMOND  
TIM REESE  
BACHMAN SMITH, IV  
KAYE SMITH

TOWN OF SULLIVAN'S ISLAND



ANDY BENKE  
TOWN ADMINISTRATOR  
JASON BLANTON  
DEPUTY ADMINISTRATOR/COMPTROLLER  
LAWRENCE A. DODDS  
TOWN ATTORNEY  
GREG GRESS  
WATER AND SEWER MANAGER  
JOE HENDERSON  
DIRECTOR OF PLANNING AND ZONING  
CHRISTOPHER GRIFFIN  
CHIEF OF POLICE  
COURTNEY LILES  
TOWN CLERK  
RANDY ROBINSON  
BUILDING OFFICIAL  
M. ANTHONY STITH  
FIRE CHIEF

October 11, 2019

Mr. Matt Gierden, Vice President  
Mr. Eugenio "Geno" Hernandez, Project Manager  
**Ashbritt, Inc.**  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

In reference: Debris Removal

Dear Messrs. Gierden and Hernandez,

It is with great pleasure that I send this note of appreciation thanking both of you, your crews, administrators, mechanics, and all involved at AshBritt who made it possible to provide the support and assistance afforded Charleston County for debris removal on Sullivan's Island following Hurricane Dorian.

As noted, Sullivan's Island is a small littoral municipality that funds its services on ad valorem property taxes. Additionally, Sullivan's Island is a community where residents take great pride in the appearance of their property. Once FEMA made the declaration to assist municipalities with the debris cleanup there was great interest in restoring the Island to its pre-storm order. To that end the Town is very thankful for your quick response to remove the debris and to do so quickly, efficiently and without disturbance to the right-of-way.

Following declaration, I was in daily communication with Joe Neris who was very responsive to all of my requests for assistance. The work was done as explained and on time. The Ashbritt team was a pleasure to work with during a very stressful time following this natural disaster.

Once again, thank you for the outstanding effort on Sullivan's Island.

With kind regards, I am

Very truly yours,

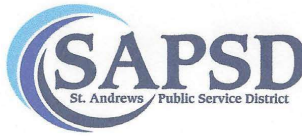
TOWN OF SULLIVAN'S ISLAND

Andy Benke

Town Administrator

WWW.SULLIVANSISLAND.SC.GOV  
P.O. BOX 427 • SULLIVAN'S ISLAND, SC 29482  
(843) 883-3198 • FAX (843) 883-3009





October 9, 2019

Ashbritt, Inc.  
Mr. Eugenio "Geno" Hernandez, Project Manager  
Mr. Matt Gierden, Vice President  
565 E. Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Debris removal - Hurricane Dorian

Gentlemen:

I just wanted to take a minute to thank both of you and all of your crews, administrators, mechanics, and everyone involved at AshBritt who made it possible for you to provide the support and assistance that was afforded Charleston County, specifically St. Andrews Public Service District, following Hurricane Dorian.

As I personally shared with each of you, SAPSD is a very small, frugal, and cost effective government servicing approximately 22,000 residents West of the Ashley. Our sole revenue source is property taxes. Period. As a result, we must be very financially responsible, which is why we requested minimal assistance from AshBritt until President Trump/FEMA made the declaration to assist municipalities with the debris cleanup.

I appreciate your flexibility in working with us prior to the declaration in a manner that was best for our residents in the interest of cost. I am also very thankful for your quick response when assistance was needed with the extremely large trees and of course, clearing the area on North Westchester daily.

Following declaration, I was in daily communication with Gino and he was very responsive to all of my requests for assistance, including several idiosyncrasies within the district. Matt, you and Gino were a pleasure to work with during a very stressful time following this natural disaster.

Again, thank you for all you have done and hopefully will continue to do as long as you are here in Charleston County helping us keep West Ashley clean!!

Sincerely,

St. Andrews Public Service District

A handwritten signature in black ink, appearing to read "Christie Holderness", is written over the printed name.

Christie Holderness

CEO/District Manager







AshBritt Environmental  
Mr. Matt Gierden, Vice President  
Mr. Joe Nerris, Project Manager  
565 East Hillsboro Blvd  
Deerfield Beach, FL 33441

Subject: Debris Removal- Hurricane Dorian

To Whom It May Concern,

Please extend my sincere and personal appreciation to everyone involved at AshBritt Environmental who made it possible for you to provide the outstanding service with debris removal following Hurricane Dorian's aftermath.

Dorian skimmed the South Carolina coast on September 4<sup>th</sup> and 5<sup>th</sup> 2019. As part of Charleston County's emergency debris removal contract, Matt Gierden of AshBritt Environmental was in contact with Town officials on September 6<sup>th</sup> and was staging debris removal equipment on September 7<sup>th</sup>. Initial coordination took place between the Town and Matt, who then assigned Joe Neris as the Project Manager for the area east of the Cooper River.

Joe seamlessly integrated AshBritt's resources into the Town's debris removal efforts. He is a true professional who provided sound advice, based on his years of experience with natural disasters.

Joe attended a daily coordination meeting with Town staff where we synchronized the efforts of Town Waste Management Division crews and the crews provided by AshBritt. We divided the Town into sectors and cleared debris by neighborhood, ensuring debris was removed in an efficient and timely manner.

Joe also supervised the temporary Debris Management Site that the Town established for the town/county's debris removal efforts. This site was incredibly efficient and processed 103,805 Cubic Yards of Debris while keeping the facility clean and orderly.

This has been our second opportunity to work with Matt and Joe, the first one being after Hurricane Mathew in 2016. We could not have asked for a more professional team to work with as we tried to put the Town of Mount Pleasant back together after the storms.

Should we need debris removal support in the future, I would actively seek AshBritt Environmental's support and request Matt Gierden and Joe Neris to work with. Their actions exemplify dedication and commitment to excellent customer Service.

Many thanks for a job well done.

If you have any questions, you can contact me at (843) 849-2022 or by email at [jpeelee@tompssc.com](mailto:jpeelee@tompssc.com).

Sincerely,

Jody Peele  
Director, Public Services Department  
Town of Mount Pleasant, SC



February 28, 2018

Ash Britt  
Matt Gierden  
Regional Manager  
565 E. Eillsboro Blvd  
Deerfield Beach, FL 33441

A handwritten signature in blue ink, appearing to read "Matt", written over the printed name "Matt Gierden".

Dear Manager Gierden:

I would like to take a moment to thank you and all your employees for going above and beyond your duties during hurricane Irma. Now that Collier County is under "blue skies" and things are slowly returning to normal, my staff, I and the citizens of Collier County graciously appreciate your generous support and assistance before, during and after hurricane Irma.

As the Director of Emergency Management, it is such a great feeling to know how resilient our community really is, and how everyone came out to support one another, especially during the trying times that presented during this devastating storm.

The generosity and support that you and your organization provided is greatly appreciated. It is businesses such as yours that have made Collier County a strong community that recovered quickly from this devastating storm. Collier County is a great place to live, work, and play, and through your hard work and support you have been a part of that effort.

Again, on behalf of my staff, I and the citizens of Collier County, thank you for your generosity of time, assistance and continued support.

Sincerely,

A handwritten signature in blue ink, appearing to read "Dan E. Summers", written over the printed name "Dan E. Summers, CEM, FPEM".

Dan E. Summers, CEM, FPEM  
Director  
Collier County Emergency Services



Bureau of Emergency Services Division • 8075 Lely Cultural Parkway • Naples, Florida 34113 • 239-252-3600 • FAX 239-252-3700 • [www.collierem.org](http://www.collierem.org)





February 21, 2018

To: Whom it May Concern

From: John Archambo, Director  
Customer Relations

A handwritten signature in blue ink, appearing to be 'JA' or 'John Archambo', written over the printed name.

**Subject: Ashbritt, Inc. Emergency Debris Management Services**

Palm Beach County was impacted by Hurricane Irma on Sunday, September 10, 2017, which generated approximately 3 million cubic yards of storm debris to be collected, reduced and transported to a final disposal (recycling) destination.

The Solid Waste Authority of Palm Beach County (SWA) is the agency responsible for the cleanup of storm debris impacting the County. Ashbritt, Inc. played a key role removing, processing and transporting eligible storm debris material to a final destination in a very safe and timely manner. They also operated temporary debris disposal sites in a safe and efficient manner.

Ashbritt, Inc.'s constant communication before, during and after Hurricane Irma provided a true sense of confidence in the task before us. They are a proven and experienced disaster response team that will exceed a customer's expectations at every turn. Ashbritt, Inc. always provides a very high quality team of managers that communicate and organize an outstanding cleanup effort.

The Ashbritt, Inc. team are also well aware of all FEMA eligibility requirements, responding immediately to any and all challenges presented during a natural disaster.

It is truly a pleasure working with the Ashbritt, Inc. team and I can assure you this company will not disappoint.

You may feel free to contact me at 561-697-2700, ext 4725 if you require any further information.

7501 North Jog Road, West Palm Beach, Florida 33412 • (561) 640-4000 • FAX (561) 640-3400  
Customer Information Services: (561) 697-2700 • Toll-Free: 1 (866) 792-4636

Recycled Paper





January 10, 2018

RE: Letter of Recommendation for

AshBritt, Inc.  
ATTN: Brittany Perkins, Chief Executive Officer  
565 East Hillsboro Boulevard  
Deerfield Beach, FL 33441

To Whom It May Concern:

Mirack Construction, Inc. (Mirack) is writing to recommend AshBritt, Inc. (AshBritt) as a General Contractor based on our recent experience on the Santa Rosa Fire Cleanup Project. Founded in 2009, Mirack is a Minority-Owned Small Disadvantaged SBA 8(a) and CALTRANS certified DBE general contractor. With a highly skilled and experienced staff of 35 full time employees, Mirack has completed over 100 contracts to date, contracts including Multiple Award Construction Contracts (MACCs and MATOCs) for the U.S. Army Corps of Engineers, Department of Homeland Security, U.S. Navy, U.S. Air Force and the Department of Veterans Affairs. Mirack is a licensed contractor, local to the State of California, and is currently on its fifth year in the SBA 8(a) program.

AshBritt sought and incorporated my business into its work in Northern California and provided Mirack the opportunity for small business to compete immediately adjacent to big business throughout the Santa Rosa debris recovery efforts. The Northern California debris recovery project has been an economic development driver for Mirack. We have been able to deeply invest in safety gear, demolition equipment and personnel training where Mirack can now provide a very substantial emergency response effort.

AshBritt insisted on Safety First and encouraged the strictest guidelines in the industry. Ashbritt's Safety Officers were hands-on and displayed a real concern for Mirack's employees and overall public safety. Operational and upper management always had an open-door policy for Mirack, including Saturday and Sundays. They also encouraged Mirack to pay forward our opportunity by fostering the participation of Veterans and local fire victims. AshBritt orchestrated a win-win by fitting contractors with particular attributes for specific properties, avoided unnecessary congestion, and overall created a safe and productive project. As work progressed and field operations gained unique local experience, Ashbritt was very open to suggestions and responsive to changing conditions. AshBritt's record keeping was outstanding (matched every ticket), and payment to Mirack was timely.

We look forward to maintaining a productive and successful relationship. It was a great pleasure to be part of the AshBritt/Corps/FEMA Team and I am very pleased to offer the highest recommendation for AshBritt, Inc.

Sincerely,

A handwritten signature in black ink, appearing to read "AC Cortabitarte".

Anthony C. Cortabitarte  
President

---

MIRACK CONSTRUCTION, INC.





**CITY OF HOLLY HILL**  
The City with a Heart  
1065 Ridgewood Avenue ♥ Holly Hill, Florida 32117  
[www.hollyhillfl.org](http://www.hollyhillfl.org)

**Building,  
Zoning,  
Licensing &  
Inspections**  
386-248-9442  
Fax 386-248-9498

**City  
Clerk**  
386-248-9441  
Fax 386-248-9448

**City  
Manager**  
386-248-9425  
Fax 386-248-9448

**Economic  
Development**  
386-248-9444  
Fax 386-248-9446

**Finance**  
386-248-9427  
Fax 386-248-9497

**Human  
Resources**  
386-248-9440  
Fax 386-248-9448

**Information  
Technology**  
386-248-9459  
Fax 386-248-9448

**Public  
Works**  
386-248-9463  
Fax 386-248-9499

**Utility  
Billing**  
386-248-9432  
Fax 386-248-9458

**Mayor & City  
Commission**  
386-248-9441  
Fax 386-248-9448

July 13, 2017

Mr. Ralph Dahlgren  
Ash Britt Environmental  
565 East Hillsboro Blvd.  
Deerfield Beach, Florida 33441

Re: Letter of Recommendation

Dear Ralph,

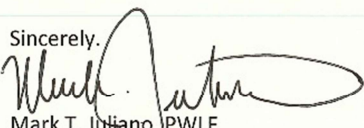
I want to take this opportunity to thank you and all those involved with Ash Britt Environmental for the fantastic job done cleaning up our City as a result of Hurricane Matthew.

Prior to the storms arrival on Friday October 7, 2016, you maintained contact with me to let me know you were closely monitoring Matthew's storm track and that Ash Britt Environmental was ready and prepared to assist our City when called upon. As it became evident that Holly Hill was in the direct path of the storm, our contract with you was activated and true to your word you arrived the next day.

Beginning with the 72 hour push and continuing right on through until the last limb was picked up, Ash Britt Environmental was on the job every single day. For more than 3 months, working 7 days a week sun up to sun down, your crews worked diligently removing debris expeditiously and efficiently. The debris was hauled to our Debris Management Site (DMS) where it was ground and chipped to be hauled to its final resting place. I especially want to thank Mr. John Nobile Sr. for his efforts overseeing the DMS operations and his coordination with City Staff working to clean our City.

I greatly appreciate the hard work and dedication of Ash Britt Environmental assisting in our recovery from Hurricane Matthew and would not hesitate to utilize your services again if necessary. Thanks again for everything you do!

Sincerely,

  
Mark T. Juliani, PWLF  
Public Works Director  
The City of Holly

Providing a safe, vibrant, affordable and diverse community in which all generations may  
enjoy a secure quality of life.



**BEAUFORT COUNTY PUBLIC WORKS**  
**Solid Waste and Recycling**  
120 Shanklin Road  
Beaufort, South Carolina 29906  
Voice (843) 255-2800 Facsimile (843) 255-9435

July 17, 2017

Mr. John Noble  
Ashbritt Environmental Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Dear Mr. Noble:

I am writing to express my appreciation for the performance of the entire team from Ashbritt in the marine debris removal operations for Hurricane Matthew. As our marine debris removal firm the level of support and professional performance provided has been outstanding. My direct points of contact with your firm were Project managers Dan Strode at the beginning and Blake Riley. Both supported the County in an outstanding manner. They are both professional in all respects and helped to establish a high standard for compliance. On a personal level, Blake was extremely responsive to answer any questions and provide the assistance I required. As the Debris Manager I am not exaggerating when I state that without his diligence, knowledge, and ability to gain the cooperation within the team we would not have been as effective. I am sure you are aware of the challenges presented in just dealing with 6-8 foot tide changes every 6 hours. All observers of our operation remarked that "Beaufort County had their operation together". Blake played a huge part in making that happen.

Providing Ralph Dahlgren to assist with the process allowed the County to get a jump on a difficult task. Ralph provided essential high level technical support and coordination for the debris removal operation. His experience and knowledge enabled the entire team to work seamlessly. His professionalism, personality and ability to communicate with our citizens kept things moving smoothly. Ralph handled the most difficult situations with ease which I sincerely appreciated. His ability "To Make the Noise Stop" was exceptional. I would also be remiss if I did not mention your safety officer Brett Postelli who did an outstanding job in all respects.

Bottom line, Ashbritt did an exceptional job and I am thankful for each member of your team. You completed a very difficult project with superlative results and continue to provide us with excellent customer service. I am forwarding a copy of this letter to our Administration and Purchasing Department for future reference.

Regards

A handwritten signature in blue ink that reads "James S. Minor, Jr.".

JAMES S. MINOR, JR  
SOLID WASTE / DEBRIS MANAGER

JAMES W. CAMPO, CFP  
Mayor

PAUL LUGER  
Vice Mayor

VINCENT N. BARILE  
Commissioner

FRANK FENDER  
Commissioner

DAN MORRIS  
Commissioner

## TOWN OF SEWALL'S POINT



PAMELA MAC'KIE WALKER  
Town Manager

LAKISHA Q. BURCH, CMC  
Town Clerk

TINA CIECHANOWSKI  
Chief of Police

JOHN ADAMS  
Building & Facilities Director

April 21, 2017

Mr. Randal Perkins  
AshBritt Environmental  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Mr. Chris Holsinger

Dear Mr. Perkins:

As you know, the Town of Sewall's Point recently utilized the services of AshBritt Environmental for the cleanup of our town following Hurricane Matthew. We are very grateful for the services performed by your company, but particularly appreciate the guidance and expertise we received from Mr. Chris Holsinger.

Having served in various executive capacities in local and regional government agencies for many years, I have had the opportunity to work with many knowledgeable professionals in a wide variety of capacities. Mr. Holsinger's expertise and proficiency, however, were notably remarkable. In every conversation with Chris, with every problem or concern that arose, Chris had the solution. And not only did he know the answer, he could quote the section and verse of the code that supported his position.

In the pitfall-laden world of FEMA reimbursement, having a person with the knowledge and expertise of Chris Holsinger was immeasurably reassuring. I could not let the opportunity pass to commend you for providing such outstanding service to the Town of Sewall's Point, and to congratulate you on having a consummate professional in the person of Chris Holsinger representing your company during the challenging times of disaster recovery.

Very truly yours,

Pamela Mac'Kie Walker  
Town Manager

One South Sewall's Point Road, Sewall's Point, Florida 34996  
Town Hall (772) 287-2455 • Fax (772) 220-4765 • E-Mail: [pwalker@sewallspoint.org](mailto:pwalker@sewallspoint.org)  
Police Department (772) 781-3378 • Fax (772) 286-7669 • E-Mail: [sppd@sewallspoint.org](mailto:sppd@sewallspoint.org)





March 17, 2017

AshBritt, Inc.  
565 E. Hillsboro Blvd.  
Deerfield Beach, Florida 33441

Subject: AshBritt's Past Performance Providing Disaster Debris Management to the South Carolina Department of Transportation

To Whom It May Concern:

In October of 2016, Hurricane Matthew brought high winds and heavy rainfall to South Carolina. The effects of this hurricane resulted in flooding and wind damage resulting in many downed trees; breached dams; and rivers that burst their banks washing away roads, bridges, and flooding homes. As a result, the South Carolina Department of Transportation (SCDOT) activated AshBritt's pre-positioned contract for Disaster Recovery Assistance to provide debris management services to Dillon, Dorchester, and Marlboro counties.

AshBritt quickly mobilized and began debris management operations. The project team was accessible, responsive, knowledgeable, and professionally implemented a recovery plan. The AshBritt team has been flexible and able to address evolving project plans, and successfully executed the scope of work in each assigned county.

We appreciate AshBritt's continued support with post-event clean-up and are pleased to have them as a part of our disaster response and recovery team. Please feel free to use this letter as a positive recommendation attesting to AshBritt's ability to successfully provide disaster debris management services.

Sincerely,

A handwritten signature in blue ink, appearing to read "David B. Cook".

David B. Cook, PE  
State Maintenance Engineer  
(803) 737-1290



Post Office Box 191  
Columbia, South Carolina 29202-0191

Phone: (803) 737-2314  
TTY: (803) 737-3870

AN EQUAL OPPORTUNITY  
AFFIRMATIVE ACTION EMPLOYER



February 24, 2017

Dear Sir/ Madam,

I am writing this letter to recommend the services of AshBritt. During this past hurricane season we were hit by Hurricane Matthew. It had a serious impact on our community and brought significant damage to the City.

From the beginning, AshBritt was knowledgeable and helpful with many aspects of reimbursement through FEMA. Specifically, Dow Knight made sure we were on the path to have things done right the first time. He assisted greatly in the finalization of our contract and worked tirelessly to get the ball rolling.

AshBritt sent professionals to work in our community. They were adamant about being notified of any concerns and never complained when we sent more work their way. Project managers were diligent about checking in and keeping us up to date with progress. AshBritt fulfilled each detail of their contract and went above and beyond with their service. If you need a disaster professional, then I would highly recommend them to you.

Best Regards,

Matthew E. Saxon

Assistant City Manager

City of Pooler



CHATHAM COUNTY  
DEPARTMENT OF PUBLIC WORKS



*Robert W. Drewry*  
*Director*

*William E. Wright*  
*Deputy Director*

March 30, 2017

Mr. John Noble  
AshBritt Inc.  
565 E. Hillsboro Boulevard  
Deerfield Beach, FL 33441

Dear Mr. Noble,

On October 11, 2016 Chatham County issued your Notice to Proceed to remove debris as a result of Hurricane Matthew. Your company deployed resources immediately and when all was said and done, AshBritt collected and processed more than 1.6M cubic yards of vegetative debris over a 130 day period. The volume of debris from this storm far exceeded our expectations.

Chatham County was extremely pleased with the response from AshBritt. Project Manager Dow Knight was always professional, thorough, organized and responsive. As you know, demands and expectations from the public are high during difficult situations. Under immense pressure AshBritt remained respectful and steadfast from beginning to end.

On behalf of Chatham County, I thank you for the work AshBritt performed for our citizenry and I appreciate the significant amount of work it took to complete this project.

Sincerely,

A handwritten signature in blue ink, appearing to read "Robert W. Drewry", is written over a horizontal line.

Robert W. Drewry

*"Dedicated and Committed"*

P.O. Box 8161 • Savannah, GA • 31412 • (912) 652-6840 • FAX (912) 652-6845  
<http://publicworks.chathamcounty.org>

CHATHAM COUNTY  
DEPARTMENT OF PUBLIC WORKS  
AND PARK SERVICES



Robert w. Drewry  
Director

William Wright  
Deputy Director

**February 9, 2017**

Ash Britt

Re: Gratitude and Thanks

Ash Britt:

I am writing this letter to express my gratitude. Now that this experience is all but behind us, I have had a moment to reflect back at the work that you (Dow Knight) and Ash Britt have accomplished. I truly believe that Chatham County fared well due to you and the Ash Britt's teams extraordinary efforts. I know that it is truly a team effort. After seeing you and your crew in action it is easy to understand why you are regarded with such high standards. You have a way of working with everyone from the guys in the field all of the way up the department heads and even the commissioners when called upon.

It is evident that you are a seasoned vet and very knowledgeable within your area of expertise. It has been a pleasure working with you and Ash Britt. Although I hope that the County doesn't have to go through this again, I know that as long as Ash Britt and you are onboard the County will have nothing less than expedient first class service.

Thanks for all that you did for Chatham County and good luck with all of your endeavors.

*Sincerely,*  
*Mare Ginsberg*  
*Debris Operations Project Manager*  
*Chatham County Public Works*

7226 Varnedoe Drive • P.O. Box 8161 • Savannah, Ga 31412-8161 • (912) 652-6840 • FAX (912) 652-6845



**St. Johns County Board of County Commissioners**

Public Works | Engineering Division

**January 13, 2017**

RE: Recommendation – AshBritt Environmental, Inc.

AshBritt Environmental, Inc.  
565 East Hillsboro Blvd. Deerfield Beach, FL 33441  
Re: Hurricane Matthew 2016 - 2017

I would be remiss if we did not take the time to commend your company and express how grateful and appreciative we are of the amazing operation your company ran here during Hurricane Matthew from October 2016 – January 2017

Ash Britt provided outstanding service during a time of urgency for our county after it was impacted by Hurricane Matthew. AshBritt Environmental worked quickly and efficiently to remove debris on the Right of Way, as well as worked diligently and carefully during a beach clean-up mission from the storm. AshBritt Environmental helped St. Johns County provide the most efficient and expeditious debris removal services to its residents.

Your assistance in our time of need meant a great deal not only to our Department but to our community as well. The clean-up efforts were overwhelming yet the competency, structure and organizational skills displayed by Ash Britt were excellent and helped our county return to its normal state as quickly as possible.

Sincerely,

A handwritten signature in blue ink, appearing to read "Greg Caldwell", is written over the word "Sincerely,".

Greg Caldwell, MPA  
St. Johns County Public Works Department  
Assistant Public Works Director  
gcaldwell@sjcfl.us  
Office: (904) 209-0132  
Mobile: (904) 669-5221

2740 Industry Center Road, St. Augustine, FL 32084  
P: 904.209.0110 | F: 904.209.0140

[www.sjcfl.us](http://www.sjcfl.us)



**Company Name: ASHBRIIT, INC.**

Comments:

The Board of County Commissioners approved AshBritt, Inc. (AshBritt) as our primary contractor to provide disaster debris management and removal services for the 2016 hurricane season. AshBritt has been under contract with Collier County for eleven years.

Following Hurricane Wilma in 2005, AshBritt provided exceptional and professional post-disaster debris collection, monitoring, and disposal services. The county was divided into 58 work zones. Debris was collected and disposed of in full compliance with FEMA rules and regulations, qualifying Collier County for maximum reimbursement of federal and state emergency funds. The county's four temporary debris staging sites were reviewed and surveyed. A complete restoration of all four sites was done in a timely manner.

The collection and monitoring of approximately 1 million cubic yards of Hurricane Wilma-generated debris was completed in 45 days, with the debris staging sites cleared shortly thereafter. AshBritt provided an excellent FEMA liaison and worked effectively with FEMA representatives, operating within FEMA's guidelines to optimize the county's eligibility for reimbursement. AshBritt's cradle-to-grave contract price included stumps, collection, processing, and disposal. Following the project's final audit, Collier County received a reimbursement of \$24 million, with only \$1,000 ineligible.

AshBritt also provided exceptional and professional debris collection and removal services following Tropical Storm Fay in 2008, collecting and disposing of an estimated 20,000 cubic yards of debris at an estimated cost of \$403,571.



Solid and Hazardous Waste Management Division • 3339 Tamiami Trail East, Suite 302 • Naples, Florida 34112-5361 • 239-252-2508 • FAX 239-774-9222

AshBritt was deployed on January 17, 2016 for a severe wind storm event that unexpectedly hit Collier County during the pre-dawn hours of that day. AshBritt was outstanding and had skillful staffing quickly mobilizing the debris collection and removal, collecting and disposing of an estimated 25,000 cubic yards of debris at an estimated cost of \$450,000.

Collier County Solid & Hazardous Waste Management

By: Sue Zimmerman  
Sue Zimmerman, CPM, Planner



*Colleton County  
Office of the County Engineer  
403 E. Washington St, Suite B  
Walterboro, South Carolina 29488  
Phone: 843-782-3104*



October 6, 2014

Mr. Matt Gierden, Vice President  
AshBritt, Inc  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

RE: Winter Storm PAX 2014

Dear Mr. Gierden,

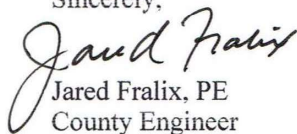
On behalf of Colleton County, I extend our thank you and appreciation for the services provided by AshBritt, Inc amidst our time of emergency during the Winter Storm PAX which occurred in February 2014. In addition to the immediate disaster relief, I thank you for the continued clean-up efforts and coordination that took place over the following weeks.

It has been a long time since the County has experienced a natural disaster of this magnitude. Most of the personnel in leadership roles that were present during the last disaster are no longer with the County. Needless to say, there was a steep learning curve for us current County employees tasked with leading the relief efforts. I am most grateful and appreciative how AshBritt came along side our staff with support and direction, helping us navigate the detailed FEMA procedures required in order to later seek potential federal aid reimbursements for our clean-up efforts.

In addition to the debris management services, I am thankful for the coordination effort extended by AshBritt as we worked through payment. Colleton County is a large rural county with a small operating budget. The disaster and clean-up efforts from Winter Storm PAX were not a planned expenditure. AshBritt worked with the County as we sought federal reimbursement and reallocated funds from the operating budget to cover the incurred expenses.

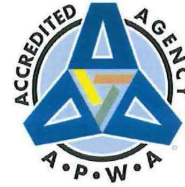
In all, we are pleased with the excellent services provided and are confident we can rely on AshBritt in the wake of any future disaster.

Sincerely,

  
Jared Fralix, PE  
County Engineer



**Georgetown County**  
**Department of Public Services**  
*Innovative Leadership & Teamwork!*



June 11, 2014

Mr. Matt Gierden, Vice President  
AshBritt, Inc.  
565 East Hillsboro Blvd.  
Deerfield Beach, FL 33441

Re: Winter Storm PAX 2014

Dear Mr. Gierden:

Georgetown County would be remiss if we did not take the time to commend your company and express how grateful and appreciative we are of the amazing operation your company ran here during Winter Storm PAX in February 2014.

AshBritt provided outstanding service during a time of urgency for our county after it was impacted by damaging snow and ice. AshBritt worked quickly and efficiently to remove broken limbs and roadside debris, as well as worked diligently and carefully at cutting dangerous limbs left in trees from the storm. AshBritt helped us ensure and provide the most efficient and expeditious debris removal services to Georgetown County and its residents. Your assistance in our time of need meant a great deal not only to our Department but to our community as well. The clean-up efforts were overwhelming yet the competency, structure and organizational skills displayed by AshBritt were excellent and helped our county return to its normal state as quickly as possible.

Beyond Winter Storm PAX, AshBritt has provided excellent training services to us in the past and I feel confident that we can rely on AshBritt in the future. Thank you again for all of your support and efforts to keep our county safe.

Sincerely,

A handwritten signature in blue ink that reads "Ray C. Funnye".

Ray C. Funnye, Director  
Department of Public Services

**Administration**

108 Screven Street • PO Drawer 421270 • Georgetown, SC 29440  
Phone: 843-545-3325 • Fax: 843-545-3648 • email: rcfunnye@gtcounty.org

*Attachment L*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT  
L

VERIFICATION LETTER THAT CONTRACTOR IS FAMILIAR WITH CITY'S TEMPORARY  
DEBRIS MANAGEMENT SITES. LIST OF APPROVED SITES PROVIDED BY CITY

**SUMMARY OF  
LOCATIONS FOR TEMPORARY DEBRIS  
STORAGE AND REDUCTION SITES**

*All sites are +/- 1 acre.*

PRIMARY SITES (debris storage and reduction):

1. Truman Waterfront Property approximately 5 acres
2. 5701 College Road approximately 4 acres
3. Wickers Football Field approximately 3 acres
4. Rockland Operations LLC. Rockland Key 10 acres

SECONDARY SITES (debris storage only):

1. Trumbo Road Property approximately 2 acres
2. Indigenous Park approximately 1 acre
3. South Roosevelt Boulevard Bridle Path approximately 4 acres

*NOTE: Additional sites may be added as necessary. The contractor will receive no additional charges for any site within 15 miles of the City of Key West.*

**See Attached Verification Letter**



April 6, 2021

City Clerk  
City of Key West  
1300 White Street  
Key West, FL 33040

Re: RFP # 002-21 for Professional Services for Disaster Response

Dear City Clerk,

This letter shall serve as written verification that AshBritt, Inc. has visited and is thoroughly familiar with the City of Key West's approved primary and secondary temporary debris management sites as listed in the above-referenced RFP.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Dow', followed by a horizontal line.

Dow Knight  
Senior Vice President



*Attachment M*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT  
M

DISASTER RESPONSE SERVICE PROVIDER DRAFT CONTRACT DOCUMENTS

Terms and conditions will be negotiated upon selection.

**AshBritt, Inc. has reviewed the Disaster Response Service Provider Draft Documents**

ATTACHMENT  
N

LETTER REGARDING EXPERIENCE

Provide documentation of the following:

- 1) At least five years of experience in conducting disaster recovery logistical support and debris removal operations.
- 2) Knowledge and experience in FEMA public assistance reimbursement procedures; and
- 3) Has provided services similar to those required to at least one jurisdiction with a population of 30,000.

**\*\* Please see the following pages for AshBritt's Attachment \*\***

## *Attachment N*

Since our inception in 1992, we have conducted over 400 disaster projects and 31 special environmental projects of various sizes. We have been directly involved in the recovery efforts of over 60 federally declared disasters in 20 states, beginning with Hurricane Andrew in South Florida and, most recently, with Hurricane Sally.

Our Past Experience Table provided in response to question 11 illustrates our broad and extensive performance record. AshBritt has successfully responded to hurricanes, tornadoes, tropical storms, floods, snowstorms, ice storms, earthquakes, wildfires, invasive species infestation, and biohazard pandemics. AshBritt has responded to 150 missions throughout Florida dating back to 1992.

Please see Attachment K for further information.

*Attachment O*

**\*\* Please see the following pages for AshBritt's Attachment \*\***



ATTACHMENT  
0

PROPOSER'S MOST CURRENT FINANCIAL  
STATEMENT

**AshBritt's Confidential Financial Documents are  
Attached in a Sealed Envelope following this page**

**ASHBRITT, INC.**

**Financial Statements**

*For the Year Ended December 31, 2019*

*With the Independent Auditors' Report*

**ASHBRITT, INC.**

**Financial Statements**

For the Year Ended December 31, 2019

**Table of Contents**

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Statement of Income and Changes in Retained Earnings .....	4
Statement of Cash Flows .....	5
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## **Independent Auditors' Report**

To the Shareholders of  
AshBritt, Inc.  
Deerfield Beach, Florida

We have audited the accompanying financial statements of AshBritt, Inc. (a Florida S Corporation), which comprise the balance sheet as of December 31, 2019, and the related statements of income and change in retained earnings and cash flows for the year then ended, and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of AshBritt, Inc. as of December 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Other Matter**

We also have audited, in accordance with auditing standards generally accepted in the United States of America, the consolidating balance sheets of AshBritt, Inc. and its subsidiaries as of December 31, 2019, and the related consolidating statements of income, changes in equity, and cash flows for the year then ended (none of which is presented herein), and we expressed an unmodified opinion on those consolidating financial statements. Such consolidating financial statements are the general-purpose financial statements of AshBritt, Inc. and its subsidiaries, and the financial statements of the parent company presented herein are not a valid substitute for those consolidating financial statements.

A handwritten signature in cursive script that reads "Melamed & Karp, P.A.".

Melamed & Karp, P.A.  
Coral Springs, Florida  
June 24, 2020



## ASHBRITT, INC.

# Balance Sheet

## December 31, 2019

**Assets**

## Current assets:

Cash	\$ 75,245,143
Contracts receivable	43,666,370
Due from related party	4,739,047
Prepaid expenses	201,706

Total current assets	123,852,266
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Property and equipment, net	721,987
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## Other assets:

Cash surrender value of life insurance	306,777
Investments, related party	22,017,416

Total other assets	22,324,193
--------------------	------------

Total assets	\$ 146,898,446
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**Liabilities and shareholders' equity**

## Current liabilities:

Accounts payable	\$ 1,452,782
Retainage payable	17,442,908
Accrued expenses	32,828,631
Due to subsidiaries	6,533,197
Due to shareholders	115,891

Total liabilities (all current)	58,373,409
---------------------------------	------------

## Shareholders' equity:

Common stock, \$1 par value, 7,500 shares authorized; 1,240 issued and outstanding	1,240
Additional paid-in capital	11,467,652
Retained earnings	77,056,145

Total shareholders' equity	88,525,037
----------------------------	------------

Total liabilities and shareholders' equity	\$ 146,898,446
--	----------------

*The accompanying notes are an integral part of these financial statements*

## ASHBRITT, INC.

**Statement of Income and Changes in Retained Earnings**  
**For the Year Ended December 31, 2019**

Revenues:	
Contract revenue earned	\$ 184,683,691
Jet charter revenue	896,622
Other revenue	8,114
Total revenues	<u>185,588,427</u>
Cost of revenues:	
Cost of contract revenue	125,776,627
Jet charter costs	3,900,725
Total cost of revenues	<u>129,677,352</u>
Gross profit	<u>55,911,075</u>
General and administrative expenses:	
Employee leasing costs	22,907,645
Consulting	4,135,764
Professional fees	878,244
Contributions	732,865
Travel and entertainment	689,470
Insurance	279,303
Rent	187,572
Office	165,263
Depreciation and amortization	165,252
Licenses, dues and subscriptions	138,204
Employee retirement plan	98,779
Training and seminars	87,251
Computer	65,589
Telephone	47,544
Business development	16,613
Postage	11,483
Total general and administrative expenses	<u>30,606,841</u>
Income from operations	<u>25,304,234</u>
Other income (expense):	
Interest income	567,658
Loss on disposition of assets	(20,060)
Gain on related party investments	968,222
Change in cash surrender value of life insurance	59,995
Total other income	<u>1,575,815</u>
Net income before income taxes	26,880,049
State income tax expense	<u>(35,533)</u>
Net income	26,844,516
Retained earnings - January 1, 2019	<u>50,211,629</u>
Retained earnings - December 31, 2019	<u>\$ 77,056,145</u>

*The accompanying notes are an integral part of these financial statements*

## ASHBRITT, INC.

**Statement of Cash Flows**  
**For the Year Ended December 31, 2019**

**Cash flows from operating activities:**

Net income	\$ 26,844,516
Adjustments to reconcile net income to net cash provided by operating activities:	
Depreciation and amortization	165,252
Loss on disposal of assets	20,060
Changes in operating assets and liabilities:	
Contracts receivable	110,974,019
Prepaid expenses	258
Deposits	5,500
Accounts payable	(48,287,793)
Retainage payable	(3,816,629)
Accrued interest payable	(177,291)
Accrued expenses	(44,446,937)
Due to related party	2,085,501
Net cash provided by operating activities	<u>43,366,456</u>

**Cash flows from investing activities:**

Changes in cash value of life insurance	(52,259)
Advances to related party	(1,519,047)
Purchase of fixed assets	<u>(384,097)</u>
Net cash used in investing activities	<u>(1,955,403)</u>

**Cash flows from financing activities:**

Gain on related parties investment	<u>(968,222)</u>
Net increase in cash	40,442,831

## Cash

Beginning	<u>34,802,312</u>
Ending	<u><u>\$ 75,245,143</u></u>

**Supplemental disclosures of cash flow information:**

Cash paid for state income taxes	<u><u>\$ 35,533</u></u>
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*The accompanying notes are an integral part of these financial statements*

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**ASHBRITT, INC.**

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**Notes to the Financial Statements  
December 31, 2019**

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**Note 1. Nature of Operations and Summary of Significant Accounting Policies****Nature of Operations**

AshBritt, Inc. (“AshBritt”) was incorporated under the state laws of Florida on October 27, 1992. AshBritt is primarily engaged in debris removal from natural disasters and demolition within the United States. The work is performed under fixed unit price or cost-plus-fee contracts varying in length but less than two years in duration. These contracts are undertaken by AshBritt alone or in partnership with other companies through joint ventures.

ABFD, LLC (“ABFD”), a wholly-owned subsidiary of AshBritt, was incorporated under the state laws of Florida on December 5, 2011. ABFD was created for the purposes of owning a plane that was leased to Ashbritt. The plane was sold in 2016.

ABFD 2, LLC (“ABFD 2”), a wholly-owned subsidiary of AshBritt, was incorporated under the state laws of Florida on May 12, 2012. ABFD 2 was created for the purposes of owning a plane that was leased to Ashbritt. The plane was sold in 2017.

ABFD 3, LLC (“ABFD 3”), a wholly-owned subsidiary of AshBritt, was incorporated under the state laws of Florida on October 8, 2018. ABFD 3 owns and leases an airplane of which AshBritt is the primary lessee. The lease will take effect in January 2019.

AshBritt, Inc. and its subsidiaries are presented in a separately issued consolidating financial statement for the year ended December 31, 2019.

**A Summary of Significant Accounting Policies follows:****Basis of accounting**

The financial statements are prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP).

**Use of accounting estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimated by management.

**Cash and cash equivalents**

All highly liquid investments with maturities of three months or less at the date of purchase are considered to be cash equivalents.

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**ASHBRITT, INC.**

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**Notes to the Financial Statements**  
**December 31, 2019**

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**Note 1. Nature of Operations and Summary of Significant Accounting Policies (Continued)****Contracts receivable**

Contracts receivable are carried at the original invoice amount and written off when deemed uncollectible. The Company reviews receivables for collectability and records a bad debt expense if the receivable is considered to be uncollectible. Based on management's evaluation of contracts receivable at the end of 2019, no allowance for doubtful accounts was deemed necessary. The allowance for doubtful accounts is estimated based on the Company's historical losses, the existing economic conditions in the construction industry, and the financial stability of its customers. There was no bad debt expense for the year ended December 31, 2019.

**Fair value of financial instruments**

FASB ASC 820-10 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy are as follows:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access at the measurement date.

Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specific (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 inputs are unobservable inputs for the asset or liability.

There are no changes in the methodologies used at December 31, 2019.

The carrying value of cash, contracts receivable, prepaid expenses, accounts payable and notes payable approximate fair value due to the short maturity of these instruments. The line of credit contains a variable market interest rate and adjusts frequently.

The valuation methodology used for the cash surrender value of the life insurance policies are quoted market prices.

As of December 31, 2019, there were no non-financial assets or liabilities required to be reported at fair value. The Company reviews their non-financial assets for impairment at least on an annual basis, as required under GAAP.

Due to the inherent uncertainty of estimates using Level 2 or Level 3 inputs, values may differ from the values that would have been used had a ready market for those investments existed. Management does not expect the difference to be material.



## ASHBRITT, INC.

## Notes to the Financial Statements

### December 31, 2019

#### **Note 1. Nature of Operations and Summary of Significant Accounting Policies (Continued)**

##### **Cash value of life insurance**

The Company is the owner of variable universal life insurance policies that cover the lives of certain current key employees. These life insurance policies have a cash surrender value. That cash value is carried on the balance sheet at the surrender value reported to the Company by the insurance carrier.

##### **Property and equipment**

Property and equipment is recorded at cost and depreciated on a straight-line basis over the estimated useful lives of the respective assets as follows:

	Estimated <u>Useful Lives in Years</u>
Furniture and fixtures	5-10
Machinery and equipment	5-10
Computer equipment and software	3-5
Transportation equipment	5-8
Leasehold improvements	10*

\*Leasehold improvements are amortized over the lesser of the estimated useful life of the leased property or the lease term.

The cost of assets sold or otherwise disposed of and the accumulated depreciation thereon are eliminated from the accounts and the resulting gain or loss is reflected in income except for assets traded where no cash is received. Expenditures for maintenance and repairs are charged to income as incurred; replacements and betterments that extend the useful lives of assets are capitalized.

##### **Long lived assets**

In accordance with generally accepted accounting principles, long lived assets, such as property and equipment, are reviewed on an ongoing basis for impairment based on the comparison of the carrying value against undiscounted future cash flows. If impairment is identified, the assets' carrying amounts are adjusted to fair value. There were no such adjustments during 2019. Long lived assets held for sale are stated at the lower of cost or fair value less cost to sell.

##### **Revenue and cost recognition**

###### **Contract revenue**

Revenue from fixed unit price contracts are recognized at the unit price when the work is completed. Many of the Company's fixed unit price contracts for disaster recovery are contracted with government agencies and municipalities. These contracting agencies require reconciliations of the units invoiced for the services performed. Retroactive adjustments are made periodically based on third party monitoring reconciliations. Management estimates and records these adjustments to reflect consideration of the reconciliation results. Actual results could differ from these estimates. Recorded estimates are revised when final reconciliation adjustments become available.

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**ASHBRITT, INC.**

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**Notes to the Financial Statements**  
**December 31, 2019**

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**Note 1. Nature of Operations and Summary of Significant Accounting Policies (Continued)****Revenue and cost recognition (Continued)**Cost of contract revenue

Contract costs include all direct costs and those indirect costs related to contract performance. Selling, general and administrative costs are charged to expense as incurred.

Jet charter revenue

Jet charter revenue is recognized when the flight service was completed or when terms of flight usage contracts are met. Ashbritt has contracted with a chartering company to manage the plane it rents from ABFD 3. While not in use the chartering company will charter flights to unrelated entities or persons. A portion of the net income from the chartering service is earned by Ashbritt as jet charter revenue.

**Presentation of sales taxes**

Sales taxes are imposed by various states on sales to nonexempt customers. The Company collects the sales taxes from customers and remits the entire amount to the appropriate state or local taxing authority. The Company's accounting policy is to exclude the tax collected and remitted to various states from revenue and cost of revenues. Three years of sales tax returns are exposed to examination.

**Income taxes**

Under the provisions of the Internal Revenue Code, AshBritt has elected to be taxed as an "S" Corporation. Under such an election, taxable income and credits are passed through to the individual shareholders; therefore, there are no provisions for income taxes in the accompanying consolidating financial statements. AshBritt files state tax returns in California, Connecticut, Georgia, Kansas, Massachusetts, Maryland, New Jersey, New York, Oklahoma, South Carolina, Tennessee, Texas and Virginia. In Virginia, the laws and regulations indicate that they can hold AshBritt, Inc. and its shareholders jointly and severally liable for the payment of income taxes.

**Uncertain tax positions**

The Company has adopted FASB ASC 740-10-25, *Accounting for Uncertainty in Income Taxes*. The Company will record a liability for uncertain tax positions when it is more likely than not that a tax position would not be sustained if examined by the taxing authority. The Company continually evaluates expiring statutes of limitation, audits, proposed settlements, changes in tax law and new authoritative rulings. The Company recognizes interest accrued related to unrecognized tax benefits in interest expense and recognizes penalties in operating expenses. During the year ended December 31, 2019, the Company did not recognize any interest and penalties.

The Company's evaluation on December 31, 2019 revealed no uncertain tax positions that would have a material impact on the financial statements. The 2016 through 2018 tax years remain subject to examination by the Internal Revenue Service and various state agencies. The Company does not believe that any reasonably possible changes will occur within the next twelve months that will have a material impact on the financial statements.

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**ASHBRITT, INC.**

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**Notes to the Financial Statements  
December 31, 2019**

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**Note 1. Nature of Operations and Summary of Significant Accounting Policies (Continued)****Recent Accounting Pronouncements****Leases**

In February 2016, the FASB issued Accounting Standards Update (ASU) No. 2016-02, Leases, which will require leases to be recorded as an asset on the balance sheet for the right to use the leased asset and a liability for the corresponding lease obligation for leases with terms of more than twelve months. ASU 2016-02 is effective for non-public companies for fiscal years beginning after December 15, 2020, with early adoption permitted. The Company will implement the new changes for the year ended December 31, 2021.

**Revenue**

In May 2014, FASB issued ASU 2014-09, Revenue from Contracts with Customers. This guidance provides a five-step analysis in determining when and how revenue is recognized so that an entity will recognize revenue when it transfers promised goods or services to customers in an amount that reflects what it expects in exchange for the goods and services. It also requires more detailed disclosures. The effective date is for fiscal years beginning after December 15, 2018. The Company adopted the requirements on the new guidance as of January 1, 2019, utilizing the full retrospective method of transition. The difference to revenue under the new guidance was found insignificant and therefore no adjustment to beginning retained earnings and member's equity was deemed necessary.

**Date of management's review**

Subsequent events were evaluated through the date of the independent auditors' report which is the date the financial statements were available to be issued. On March 11, 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19) a pandemic. As a result, economic uncertainties have arisen which are likely to negatively impact net income. Other financial impact could occur though such potential impact is unknown at this time.

**Note 2. Contracts Receivable**

As of December 31, 2018, contracts receivable consisted of \$43,666,370 of which \$35,177,894 is due on contracts in progress.

**Note 3. Investment in Subsidiaries**

Investments in the subsidiaries which are private companies are valued using net asset values. The net asset values are determined based on the fair values of the underlying investments in the companies. Investments in private companies are generally included in Level 3 because they are not redeemable at the measurement date.

The intercompany investments are accounted for on the equity method of accounting. It is not practicable to estimate the fair value of the Company's investment in the above entities due to the lack of quoted market prices and the inability to estimate fair value. Management has determined that there is no impairment of these assets.

## ASHBRITT, INC.

**Notes to the Financial Statements**  
**December 31, 2019**

**Note 4. Property and Equipment**

Property and equipment consisted of the following at December 31, 2019:

Computer equipment and software	\$ 309,630
Furniture and fixtures	38,914
Leasehold improvements	384,165
Machinery and equipment	109,741
Transportation equipment	926,680
Subtotal	1,769,130
Less: accumulated depreciation and amortization	1,047,143
Property and equipment, net	<u>\$ 721,987</u>

Depreciation and amortization expense totaled \$165,252 for the year ended December 31, 2019.

**Note 5. Accrued Expenses**

Accrued expenses consist of the following at December 31, 2019:

Accrued expenses	\$ 23,692,111
Accrued compensation and bonuses	6,758,517
Accrued contingencies	2,378,003
	<u>\$ 32,828,631</u>

**Note 6. Line of Credit**

AshBritt has a secured line of credit agreement with a financial institution with a maximum borrowing limit of \$10,000,000. The line is secured by substantially all of the assets of AshBritt. The line bears interest of 4.59% (one month London InterBank Offered Rates (LIBOR) plus 2.25%) and is scheduled to mature in September 30, 2020. There was no outstanding balance on the line of credit at December 31, 2019. The line is guaranteed by one of the shareholders of AshBritt.

**Note 7. Related Party Transactions****Due from related parties**

Due from related parties represent advances to related parties through common ownership. These advances are non-interest bearing and are expected to be repaid in less than a year.

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**ASHBRITT, INC.**

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**Notes to the Financial Statements**  
**December 31, 2019**

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**Note 7. Related Party Transactions (Continued)****Due to shareholders**

At December 31, 2019, AshBritt owed \$115,891 to two of its shareholders. These amounts are non-interest-bearing advances and are expected to be repaid in less than a year.

**Other related party transactions**

During 2019, AshBritt paid \$1,985,501 to ABFD 3 for the plane lease and \$187,572 to Hillsboro 56, LLC for rental of office space, which includes sales tax.

During 2019, Ashbritt provided a \$579,500 charitable contribution to Ashbritt Foundation, Inc., a nonprofit organization founded by Ashbritt.

**Note 8. Commitments and Contingencies*****Leases***

AshBritt leases office space under an operating lease with Hillsboro 56, LLC (the lessor), deemed a variable interest entity. In addition to the monthly rent, the lease requires the payment of all property taxes, insurance, utilities, maintenance, repairs, and operating expenses related to the office building. The lease term is month to month. Total office rent expense was \$187,572 for the year ended December 31, 2019. The Company has elected to apply the alternative accounting and disclosures for certain variable interest entities provided to private companies pursuant to generally accepted accounting principles under Financial Accounting Standards Codification Accounting Standards Update No. 2014-07, as it relates to the lease with the lessor.

***Legal claims***

The Company is involved in various lawsuits in the normal course of business. Management believes that losses resulting from these matters, if any, would not have a material effect on the financial position of the Company, as these cases are covered by the Company's business liability or workers compensation insurance policies. The Company has other routine legal matters in the ordinary course of business being handled by legal counsel and management accrued \$2,378,003 for any potential liability or loss from such matters at December 31, 2019. It is reasonably possible that estimated liabilities could change in the near term.

**Note 9. Concentrations of Risks*****Customers***

The Company considers customers that make up more than 10% of total revenue to be major customers. During 2019, the Company had two customers with revenues of approximately \$120 million or 64% of total revenue and which also represented 63% of contracts receivable.

***Market Risk***

The Company relies on natural disasters in order to generate sufficient operating income.



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**ASHBRITT, INC.**

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**Notes to the Financial Statements**  
**December 31, 2019**

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**Note 9. Concentrations of Risk (Continued)***Credit Risk*

The Company may be subject to credit risk due to its cash and cash equivalent investments, which are placed with high credit-quality financial institutions. The Federal Deposit Insurance Corporation (“FDIC”) coverage is \$250,000 per depositor. From time to time, the Company may have amounts on deposit in excess of the FDIC limits. At December 31, 2019, the Company had \$79,059,102 in bank accounts in excess of the FDIC limit of \$250,000. Management believes the Company is not exposed to any significant credit risk on cash and cash equivalents. The Company has not experienced any losses of its cash in the past.

*Cash Value of Life Insurance*

The Company purchases life insurance for certain key employees from an insurance carrier with high ratings for financial soundness. The policies purchased have accumulated cash surrender value. Management believes the investment in the insurance policies represents a negligible credit risk.

**Note 10. Retirement Plan**

AshBritt (“Employer”) has a retirement plan (the Plan) pursuant to §401(k) of the Internal Revenue Code which covers substantially all employees who are 21 years old and have completed one year of service with AshBritt.

The Plan includes a “safe harbor” provision whereby AshBritt will match the participant deferral amount up to three percent of compensation for each payroll period plus fifty percent of any deferral between three and five percent of compensation. The Plan also provides for an additional discretionary matching contribution up to 6% of deferrals and discretionary employer contribution.

Participants are immediately fully vested in their salary deferrals, any Employer contributions for safe harbor, qualified employer contributions and amounts transferred from other retirement accounts. The discretionary match and discretionary employer contributions vest at the rate of twenty percent each year after the first year, so the participant is fully vested in these accounts after six years. If a participant reaches the normal retirement age of 67, becomes disabled or dies, all funds become fully vested. If a participant terminates employment before becoming fully vested, the non-vested amounts are forfeited.

During 2019, AshBritt contributed \$98,779 on behalf of participants.

**Note 11. Assignment of Rights and Property Under Indemnity Agreement**

In order to procure a bonding line for its individual operations, AshBritt has assigned certain rights and property as collateral to secure its obligations under the indemnity agreement. These rights consist principally of rights under government contracts, subcontracts, insurance policies and legal claims. Assigned property consists of all property and equipment, cash and contracts receivable. At December 31, 2019, AshBritt has surety bonds outstanding of \$4,750,000.

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**ASHBRITT, INC.**

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**Notes to the Financial Statements**  
**December 31, 2019**

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**Note 12. Cash Value of Life Insurance**

The Company purchased three term life insurance policies covering the lives of certain current key employees. The Company is named as the beneficiary and policyholder. The policies allow the holder an option to invest policy premiums with New York Life ("NYL"), through NYL's Investment Division. The Company has elected to invest its policy premiums in the Fixed Account offered by NYL, which is supported by assets in NYL's General Account. NYL's Fixed Account is credited with interest using a fixed rate, determined in advance at least annually, guaranteed at 3% or greater. Monthly charges deducted from the premiums paid include monthly contract charges, cost of insurance and a mortality and expense charge. The cash surrender value of the policies at December 31, 2019 was \$306,777.

The face amount for two of the policies at December 31, 2019 was \$1,300,000 each, and the face amount of the third policy was \$1,000,000. Upon death of the insured, the Company has elected to receive the greater of the face amount of the policy or the cash surrender value. At any time, the Company is able to remit a request for the cash surrender value of the policy. However, once the cash surrender value is paid, the policy will cease to exist.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. The valuation methodology used for the "fixed account" is the fair value of the underlying investments/mutual funds of New York Life, which is considered level 2. There have been no changes in the methodologies used in 2019.

## ■ **Financial Capability & Resources**

Financial liquidity and an abundance of assets are critical to recovery success. Access to immediate operational funds, and in many cases longer-term credit, is one of the most vital factors in the response and recovery efforts that allow all activities to move forward to a successful project completion.

- **Bonding: Liberty Mutual - \$650 Million**
- **\$50 Million Company Working Capital Available**
- **\$25 Million Working Capital Line of Credit**
- **Underwrote \$100 Million for USACE Katrina Mission**

AshBritt, as the following financial overview illustrates, is financially sound and has the capital strength to accommodate the increased cash flow demands throughout any disaster recovery mission. We possess the financial capacity and ability to assume extensive and substantial expenditures

for prolonged periods (historically exceeding 150 days in some instances) before receiving any funds for our response and recovery services. Following any large-scale, widespread disaster event, the City's resources, infrastructure, and processes may become overwhelmed. Reliable financial support and sound management at this time are vital to this effort.

AshBritt is a proven nationwide disaster response and recovery firm with substantial financial resources, capabilities, and experience. Our historical record and our supporting financial documentation clearly validate these strengths. In the letter from our bonding company, they state:

***"It is the privilege of Liberty Mutual Insurance Company to provide surety support for AshBritt, Inc. In the past, AshBritt, Inc. has successfully completed single projects in the \$500,000,000.00 range with an overall program of \$650,000,000.00 US Dollars."***

AshBritt possesses one of the most reputable records for ensuring that all of our employees, subcontractors, consultants, and independent contractors are paid in full as expeditiously as possible.

Our billing terms are typically net 30, yet, we have and can "underwrite" funds as necessary to keep any project progressing and on track to serve the best interest of our clients. With our capital reserves and our significant line of credit, as well as the ability to draw on resources from some of our long-standing business partners, we can maintain and finance multiple, large, and extended projects. Our ability to ramp-up and maintain a strong workforce during the Hurricane Sandy (2012) mission in New Jersey and Hurricane Katrina (2005) recovery mission in Louisiana and Mississippi is a solid testament to our financial capabilities. During these events, AshBritt was able to sustain operations that rapidly increased into the hundreds of millions of dollars without receiving any payment from our clients.

### • **Bank and Bond Letter, and Insurance**

**\*\* Please see the following pages for AshBritt's Bank and Bond Letter \*\***



April 5, 2021

To: City Clerk  
City of Key West  
1300 White St.  
Key West FL 33040

Re: ASHBRIIT INC  
565 E HILLSBORO BLVD  
DEERFIELD BEACH FL 334413543

I, Kimberly Bryson, a Senior Vice President of Bank of America, N.A. ("Bank of America"), confirm that ASHBRIIT INC. maintains balances with Bank of America in the eight figures. ASHBRIIT INC. has a Low to Mid Eight Figure Line of Credit Facility with Bank of America that has been handled as agreed.

This information is being delivered to you at the request of ASHBRIIT INC. Please note that the information set forth in this letter is subject to change without notice, and is provided in strictest confidence to you for this limited purpose and your use only, without any responsibility, guarantee, commitment or liability on the part of Bank of America, its affiliates or any of its or its affiliates' directors, officers or employees. Bank of America cannot provide any credit ratings or opinions of the creditworthiness of Ashbriit, and the above information does not constitute an opinion of Bank of America of the ability of ASHBRIIT INC. to successfully perform any obligations under any agreement it may enter into with you, Bank of America or any other entity. Finally, Bank of America undertakes no responsibility to update the information set forth in this letter.

If you have any additional questions, please do not hesitate to contact me.

Regards,

*Kimberly Bryson*

Kimberly Bryson  
Senior Vice President  
Senior Client Manager  
Commercial Banking  
Bank of America, N.A.  
401 E. Las Olas Blvd., 9th Fl  
Fort Lauderdale, FL 33301  
Ph. 954-765-2144  
Fax. 866-596-6847

*\*\*BOA is unable to send originals at this time due to covid19 and if anyone needs to confirm the validity of the document, that they may contact Kim Bryson, SVP via email or phone\*\**



**Liberty Mutual Surety**

**Marc Davis**  
Field Product Line SR UW

805 S. Wheatley Street, Ste 310  
Ridgeland, MS 39157  
Phone # 1-800-597-6227  
Fax # 1-866-548-7538

April 5, 2021

City Clerk  
City of Key West  
1300 White St.  
Key West, FL 33040

Re: AshBritt, Inc.

Dear Sir/Madam:

It is the privilege of Liberty Mutual Insurance Company to provide surety support for AshBritt, Inc. for the past 10+ years. In the past, AshBritt, Inc. has successfully completed single projects in the \$500,000,000. range with an overall program of \$650,000,000 US Dollars.

Should any projects be awarded to and accepted by AshBritt, Inc. we are prepared to provide the required bonds on their behalf. Our support is conditioned upon completion of the underwriting process, including satisfactory review of contract documents, confirmation of financing and our ongoing review of the operational and financial capacity of AshBritt, Inc.

We are pleased to share with you our favorable experience and high regard for AshBritt, Inc. This letter is not an assumption of liability and is issued only as a prequalification reference request from our client. It should be understood that any arrangement for bonds is strictly a matter between AshBritt, Inc. and Liberty Mutual Insurance Company.

Liberty Mutual Insurance Company is listed on the U.S. Treasury Department's Listing of Approved Sureties (2005 Department Circular 570). Liberty Mutual Insurance Company is rate A (Excellent) Financial Size Category XV (\$2 Billion or greater) by A.M. Best Company.

Sincerely,

LIBERTY MUTUAL INSURANCE COMPANY

A handwritten signature in blue ink that reads "Marc Davis". The signature is written in a cursive, flowing style.

Marc Davis  
Field Product Line SR UW



**ACORD**<sup>TM</sup>**CERTIFICATE OF LIABILITY INSURANCE**

DATE (MM/DD/YYYY)

3/23/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

**IMPORTANT:** If the certificate holder is an **ADDITIONAL INSURED**, the policy(ies) must have **ADDITIONAL INSURED** provisions or be endorsed. If **SUBROGATION** IS **WAIVED**, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer any rights to the certificate holder in lieu of such endorsement(s).

<b>PRODUCER</b> <b>USI Insurance Services, LLC</b> <b>360 Columbia Drive, Suite 105</b> <b>West Palm Beach, FL 33409</b> <b>561 693-0500</b>	<b>CONTACT NAME:</b> <b>Kandi Schmitz</b> <b>PHONE (A/C, No, Ext):</b> <b>561-693-0504</b> <b>FAX (A/C, No):</b> <b>855-420-6662</b> <b>E-MAIL ADDRESS:</b> <b>kandi.schmitz@usi.com</b>														
<b>INSURED</b> <b>AshBritt, Inc</b> <b>565 East Hillsboro Blvd</b> <b>Deerfield Beach, FL 33441</b>	<table border="1"> <thead> <tr> <th data-bbox="816 426 1433 453">INSURER(S) AFFORDING COVERAGE</th> <th data-bbox="1433 426 1572 453">NAIC #</th> </tr> </thead> <tbody> <tr> <td data-bbox="816 453 1433 485"><b>INSURER A : Starr Surplus Lines Insurance Company</b></td> <td data-bbox="1433 453 1572 485"><b>13604</b></td> </tr> <tr> <td data-bbox="816 485 1433 516"><b>INSURER B : Praetorian Insurance Company</b></td> <td data-bbox="1433 485 1572 516"><b>37257</b></td> </tr> <tr> <td data-bbox="816 516 1433 548"><b>INSURER C : Federal Insurance Company</b></td> <td data-bbox="1433 516 1572 548"><b>20281</b></td> </tr> <tr> <td data-bbox="816 548 1433 579"><b>INSURER D : Travelers Casualty Ins Co of America</b></td> <td data-bbox="1433 548 1572 579"><b>19046</b></td> </tr> <tr> <td data-bbox="816 579 1433 611"><b>INSURER E :</b></td> <td data-bbox="1433 579 1572 611"></td> </tr> <tr> <td data-bbox="816 611 1433 634"><b>INSURER F :</b></td> <td data-bbox="1433 611 1572 634"></td> </tr> </tbody> </table>	INSURER(S) AFFORDING COVERAGE	NAIC #	<b>INSURER A : Starr Surplus Lines Insurance Company</b>	<b>13604</b>	<b>INSURER B : Praetorian Insurance Company</b>	<b>37257</b>	<b>INSURER C : Federal Insurance Company</b>	<b>20281</b>	<b>INSURER D : Travelers Casualty Ins Co of America</b>	<b>19046</b>	<b>INSURER E :</b>		<b>INSURER F :</b>	
INSURER(S) AFFORDING COVERAGE	NAIC #														
<b>INSURER A : Starr Surplus Lines Insurance Company</b>	<b>13604</b>														
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<b>INSURER C : Federal Insurance Company</b>	<b>20281</b>														
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<b>INSURER E :</b>															
<b>INSURER F :</b>															

**COVERAGES****CERTIFICATE NUMBER:****REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
<b>A</b>	<input checked="" type="checkbox"/> <b>COMMERCIAL GENERAL LIABILITY</b> <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR  GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<b>1000065645201</b>	<b>05/22/2020</b>	<b>05/22/2021</b>	EACH OCCURRENCE <b>\$1,000,000</b> DAMAGE TO RENTED PREMISES (Ea occurrence) <b>\$100,000</b> MED EXP (Any one person) <b>\$10,000</b> PERSONAL & ADV INJURY <b>\$1,000,000</b> GENERAL AGGREGATE <b>\$2,000,000</b> PRODUCTS - COMP/OP AGG <b>\$2,000,000</b> \$
<b>D</b>	<b>AUTOMOBILE LIABILITY</b> <input type="checkbox"/> ANY AUTO OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY	<input checked="" type="checkbox"/>		<b>BA9P4251942</b>	<b>05/22/2020</b>	<b>05/22/2021</b>	COMBINED SINGLE LIMIT (Ea accident) <b>\$1,000,000</b> BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
<b>A</b>	<input type="checkbox"/> <b>UMBRELLA LIAB</b> <input checked="" type="checkbox"/> <b>EXCESS LIAB</b> <input type="checkbox"/> OCCUR <input checked="" type="checkbox"/> CLAIMS-MADE DED RETENTION \$			<b>1000336529201</b>	<b>05/22/2020</b>	<b>05/22/2021</b>	EACH OCCURRENCE <b>\$10,000,000</b> AGGREGATE <b>\$10,000,000</b> \$
<b>B</b>	<b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b> ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? <input checked="" type="checkbox"/> Y <input checked="" type="checkbox"/> N (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below		<b>N/A</b>	<b>QWC4001875</b>	<b>06/06/2020</b>	<b>06/06/2021</b>	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT <b>\$1,000,000</b> E.L. DISEASE - EA EMPLOYEE <b>\$1,000,000</b> E.L. DISEASE - POLICY LIMIT <b>\$1,000,000</b>
<b>A</b>	<b>Pollution</b>			<b>1000065645201</b>	<b>05/22/2020</b>	<b>05/22/2021</b>	<b>\$1,000,000 per loc</b>
<b>A</b>	<b>Professional</b>			<b>1000065645201</b>	<b>05/22/2020</b>	<b>05/22/2021</b>	<b>\$1,000,000 per claim</b>
<b>C</b>	<b>Equipment</b>			<b>6639855</b>	<b>05/22/2020</b>	<b>05/22/2021</b>	<b>See desc of operations</b>

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

10 days notice for non payment; 30 days notice for all other

General Liability, Professional Liability and Pollution include Primary & Non Contributory, Additional

Insured and Waiver of Subrogation

Auto policy included Waiver of Subrogation

Workers Compensation included Waiver of Subrogation

Equipment Coverage leased/rented equipment \$500,000

**CERTIFICATE HOLDER****CANCELLATION**

City of Key West  
 City Hall, Att City Clerk  
 525 Angela St  
 Key West, FL 33040-0000

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

*B. M. Cant*



# Starr Surplus Lines Insurance Company

## Primary and Non-contributory, Additional Insured and Waiver of Subrogation

**Policy Number:** 1000065645201

**Effective Date:** May 22, 2020 at 12:01 A.M.

**Named Insured:** AshBritt, Inc

This endorsement modifies the insurance coverage form(s) listed below that have been purchased by you and evidenced as such on the Declarations page. Please read the endorsement and respective policy(ies) carefully.

Commercial General Liability Coverage Form  
Owners and Contractors Protective Liability Coverage Form  
Products/Completed Operations Liability Coverage Form  
Contractors Pollution Liability Coverage Form  
Professional Liability Coverage Form  
Site Pollution Liability Coverage Form

### SCHEDULE

Where Required By Written Contract

- A. SECTION II - WHO IS AN INSURED** is amended to include as an insured the person or organization shown in the schedule of this endorsement, but only with respect to liability arising out of "your work" for that insured by or for you.
- B.** As respects additional insureds as defined above, this insurance also applies to "bodily injury" or "property damage" arising out of your negligence when the following written contract requirements are applicable:
1. Coverage available under this coverage part shall apply as primary insurance. Any other insurance available to these additional insured's shall apply as excess and not contribute as primary to the insurance afforded by this endorsement.
  2. We waive any right of recovery we may have against these additional insured's because of payments we make for injury or damage arising out of "your work" done under a written contract with the additional insured.
  3. The term insured is used separately and not collectively, but the inclusion of more than one insured shall not increase the limits or coverage provided by this insurance.

Insureds and Agents are advised that certificates of insurance should be used only to provide evidence of insurance in lieu of an actual copy of the applicable insurance policy. Certificates should not be used to amend, expand or otherwise alter the terms of the actual policy.

All other terms and conditions of this Policy remain unchanged.

**Signed for STARR SURPLUS LINES INSURANCE COMPANY**

  
Steve Blakey, President

  
Nehemiah E. Ginsburg, General Counsel

**THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.**

## ADDITIONAL INSURED – OWNERS, LESSEES OR CONTRACTORS – SCHEDULED PERSON OR ORGANIZATION

This endorsement modifies insurance provided under the following:

### COMMERCIAL GENERAL LIABILITY COVERAGE PART

#### SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s):	Location(s) Of Covered Operations
Where Required By Written Contract	Where Required By Written Contract
Information required to complete this Schedule, if not shown above, will be shown in the Declarations.	

**A. Section II – Who Is An Insured** is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:

1. Your acts or omissions; or
2. The acts or omissions of those acting on your behalf;

in the performance of your ongoing operations for the additional insured(s) at the location(s) designated above.

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

**B.** With respect to the insurance afforded to these additional insureds, the following additional exclusions apply:

This insurance does not apply to "bodily injury" or "property damage" occurring after:

1. All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the location of the covered operations has been completed; or
2. That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as a part of the same project.

**C.** With respect to the insurance afforded to these additional insureds, the following is added to **Section III – Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
2. Available under the applicable Limits of Insurance shown in the Declarations;

whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.

**THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.**

## **ADDITIONAL INSURED – OWNERS, LESSEES OR CONTRACTORS – COMPLETED OPERATIONS**

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART  
PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE PART

### **SCHEDULE**

<b>Name Of Additional Insured Person(s) Or Organization(s):</b>	<b>Location And Description Of Completed Operations</b>
Where Required By Written Contract	Where Required By Written Contract
Information required to complete this Schedule, if not shown above, will be shown in the Declarations.	

**A. Section II – Who Is An Insured** is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury" or "property damage" caused, in whole or in part, by "your work" at the location designated and described in the Schedule of this endorsement performed for that additional insured and included in the "products-completed operations hazard".

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are

required by the contract or agreement to provide for such additional insured.

**B. With respect to the insurance afforded to these additional insureds, the following is added to Section III – Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
2. Available under the applicable Limits of Insurance shown in the Declarations;

whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.

**THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.**

## **BLANKET ADDITIONAL INSURED – PRIMARY AND NON-CONTRIBUTORY WITH OTHER INSURANCE**

This endorsement modifies insurance provided under the following:

**BUSINESS AUTO COVERAGE FORM**

### **PROVISIONS**

- 1.** The following is added to Paragraph **A.1.c., Who Is An Insured**, of **SECTION II – LIABILITY COVERAGE**:

This includes any person or organization who you are required under a written contract or agreement between you and that person or organization, that is signed by you before the "bodily injury" or "property damage" occurs and that is in effect during the policy period, to name as an additional insured for Liability Coverage, but only for damages to which this insurance applies and only to the extent of that person's or organization's liability for the conduct of another "insured".

- 2.** The following is added to Paragraph **B.5., Other Insurance** of **SECTION IV – BUSINESS AUTO CONDITIONS**:

Regardless of the provisions of paragraph **a.** and paragraph **d.** of this part **5. Other Insurance**, this insurance is primary to and non-contributory with applicable other insurance under which an additional insured person or organization is the first named insured when the written contract or agreement between you and that person or organization, that is signed by you before the "bodily injury" or "property damage" occurs and that is in effect during the policy period, requires this insurance to be primary and non-contributory.

---

**WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS ENDORSEMENT-CALIFORNIA**

We have the right to recover our payments from anyone liable for an injury covered by this policy. We will not enforce our right against the person or organization named in the Schedule. (This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.)

You must maintain payroll records accurately segregating the remuneration of your employees while engaged in the work described in the Schedule.

The additional premium for this endorsement shall be 2% of the California workers' compensation premium otherwise due on such remuneration.

**Schedule****Person or Organization****Job Description**

Any person or organization for which you have agreed to waive your rights of recovery in a written contract, provided such contract was executed prior to date of loss.

This endorsement changes the policy to which it is attached and is effective on the date issued unless otherwise stated.

**(The information below is required only when this endorsement is issued subsequent to preparation of the policy.)**

Endorsement Effective 06/06/2020

Policy No. QWC4001875

Endorsement No. 000

Insured ASHBRIIT INC

Insurance Company PRAETORIAN INSURANCE COMPANY

Countersigned By \_\_\_\_\_



*Attachment P*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT

P

PUBLIC ENTITY CRIMES CERTIFICATION

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS,

1. This sworn statement is submitted to the City of Key West, Florida, by

Dow Knight, Senior Vice President

(Print individual's name and title)

for: AshBritt, Inc.

(print name of entity submitting sworn statement)

Whose business address is: 565 E. Hillsboro Blvd., Deerfield Beach, FL 33441

And (if applicable) its Federal Employer Identification Number (FEIN) is

(If the entity has no FEIN, include the Social Security

Number of the individual signing this sworn statement 65-0364711 ):

2. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including, but not limited to, any Proposal or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
3. I understand that "conviction" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
1. A predecessor or successor of a person convicted of a public entity crime: or
  2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment of income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which Proposals or applies to Proposal on contracts for the provision of goods or services

let by a public entity, or which otherwise transacts or applies to transact business

with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

6. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement (indicate which statement applies).

Neither the entity submitting this sworn statement, or any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active

in the management of the entity, nor any affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before an Administrative Law Judge of the State of Florida, Division of Administrative Hearings and the Final Order entered by the Administrative Law Judge determined that it was not in the public interest to place

the entity submitting this sworn statement on the convicted vendor list. (Attach a copy of the final order)

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH ONE (1) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND, THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES, FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.



(SIGNATURE) Dow Knight

STATE OF Florida

04/02/2021

COUNTY OF Broward

(DATE)

PERSONALLY APPEARED BEFORE ME, the undersigned authority

Dow Knight

who, after first being sworn by me.

Dow Knight (name of individual) affixed his/her signature in the space provided above on this 2nd day of

April, 2021

  
NOTARY PUBLIC

Jacqueline Ryan

My commission expires



Jacqueline Ryan  
NOTARY PUBLIC  
STATE OF FLORIDA  
Comm# GG321219  
Expires 4/8/2023

*Attachment Q*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT Q

ANTI-KICKBACK AFFIDAVIT

STATE OF Florida )

: SS

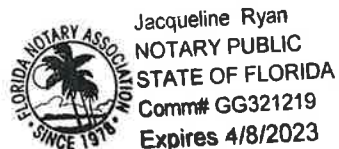
COUNTY OF Broward )

I, the undersigned hereby duly sworn, depose and say that no portion of the sum herein bid will be paid to any employees of the City of Key West as a commission, kickback, reward or gift, directly or indirectly by me or any member of my firm or by an officer of the corporation.

By:   
Dow Knight

Sworn and subscribed before me this 2nd day of April 2021.

  
NOTARY PUBLIC, State of Florida at Large



My Commission Expires: 04/08/2023

*Attachment R*

**\*\* Please see the following pages for AshBritt's Attachment \*\***



ATTACHMENT R  
CONFLICT OF INTEREST STATEMENT

Proposer must disclose the name of any person that is an employee of the City and also an officer, director, employee or agent of the Proposer, or a relative of an officer, director, employee or agent of the Proposer. Further, each Proposer must disclose the name of any City employee that owns, directly or indirectly, an interest of one percent (1%) or more in the Proposers Company, its affiliates, or parent or subsidiary organizations.

None to disclose

---

Persons Name

***Describe the Persons Possible Conflict of Interest***

*Attachment S*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

ATTACHMENT S

EQUAL BENEFITS FOR DOMESTIC PARTNERS AFFIDAVIT

STATE OF Florida )

: SS

COUNTY OF Broward )

I, the undersigned hereby duly sworn, depose and say that the firm of AshBritt, Inc.

provides benefits to domestic partners of its employees on the same basis as it provides benefits to employees' spouses, per City of Key West Code of Ordinances Sec. 2-799.

By: 

Dow Knight

Sworn and subscribed before me this 2nd day of April 20 21.

  
NOTARY PUBLIC, State of Florida at Large



Jacqueline Ryan  
NOTARY PUBLIC  
STATE OF FLORIDA  
Comm# GG321219  
Expires 4/8/2023

My Commission Expires: 04/08/2023

*Attachment T*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

**ATTACHMENT T**  
**CONE OF SILENCE AFFIDAVIT**

STATE OF Florida )

: SS

COUNTY OF Broward )

I, the undersigned hereby duly sworn, depose and say that all owner(s), partners, officers, directors, employees and agents representing the firm of AshBritt, Inc. have read and understand the limitations and procedures regarding communications concerning City of Key West Code of Ordinances Sec. 2-773 Cone of Silence.


By:   
Dow Knight

Sworn and subscribed before me this

2nd day of April 20 21.

  
NOTARY PUBLIC, State of Florida at Large

My Commission Expires: 04/08/2023

 Jacqueline Ryan  
NOTARY PUBLIC  
STATE OF FLORIDA  
Comm# GG321219  
Expires 4/8/2023

*Attachment U*

**\*\* Please see the following pages for AshBritt's Attachment \*\***



ATTACHMENT U

NON-COLLUSION AFFIDAVIT

STATE OF FLORIDA                    )

:

SS COUNTY OF MONROE            ) Broward

I, the undersigned hereby declares that the only persons or parties interested in this Proposal are those named herein, that this Proposal is, in all respects, fair and without fraud, that it is made without collusion with any official of the Owner, and that the Proposal is made without any connection or collusion with any person submitting another Proposal on this Contract.

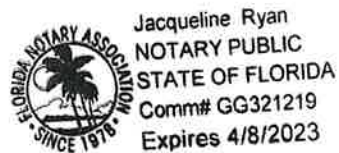
By:   
Dow Knight

Sworn and subscribed before me this

2nd day of April, 2021

  
NOTARY PUBLIC, State of Florida at Large

My Commission Expires: 04/08/2023



*Attachment V*

**\*\* Please see the following pages for AshBritt's Attachment \*\***

## ATTACHMENT V

### Acknowledgement of Conformance with FEMA / NIMS Standards

TO: CITY OF KEY WEST

Proposer's Name: AshBritt, Inc., hereby acknowledge and agree that I/We have the sole responsibility for compliance with all requirements of the Federal Emergency Management Agency and the National Incident Management System and all State regulations, and agree to indemnify and hold harmless the CITY, its officers, agents, employees, and consultants against any and all legal liability or loss the CITY, its officers, agents, employees, and consultants may incur due to failure to comply with such act.

  
ATTEST

AshBritt, Inc.  
PROPOSERS NAME

  
ATTEST

By:   
Dow Knight

Title: Senior Vice President

04/02/2021  
DATE