



**City of Key West  
Department of Transportation  
Transit Development Plan 2011 Minor Update**

**Section 1 - Introduction**

No stated change at this time.

**Section 2 - Data Collection and Analysis**

**2.5 Bus Fare and Pass Program**

The City Commission approved a fare increase for the Lower Keys shuttle bus service which went into effect on March 30, 2011, primarily due to increases of operational expenses including but not limited to spiraling fuel costs and continued aging of our transit vehicle fleet. The one-way fare fee was increased from \$3.00 / person, to \$4.00 per person.

As offset to the fare increase requested and approved, there was also a route revision to the Lower Keys shuttle bus services which extended the service 2.5 miles in each direction, providing further service and greater opportunities to areas not being served by fixed route transit prior to the route revision.

After a few months operation at the new fare structure, a group of senior citizens spoke at a city commission meeting requesting the City revisit the Senior rate for the Lower Keys area - and reduce it further than what the precedent had always been for Key West city, which was half the full rate or at that time, reduce it from \$2.00 to \$1.50 per person, for a one-way trip. That was approved and implemented September 1, 2011.

**Section 3 - Public Involvement**

Two (2) separate public hearings were advertised and held prior to both dates and changes noted in Section 2 above, with regard to route and fare revisions. The meetings were strategically scheduled and held in the City of Key West (at the Senior Citizen Center on Kennedy Drive, during the day), with the second meeting held at the Monroe County Library in the City of Marathon; providing for a meeting on either end of the full route loop.

Unfortunately attendance for both meetings netted four (4) participants who spoke in favor of the fare reduction for seniors.

Calendar year 2011 also resulted in renewal of sixteen (16) service agreements

with local non-profit and social services agencies throughout Key West and Marathon areas, and will add one additional agency in Monroe County to that category. The agency tasked for employment / unemployment coordination in Monroe County, South Florida Work Force, is included in the annual service contracts provided at this time - which facilitates communication and review as well as use of public transit via that agency's efforts.

#### **Section 4 - Funding Availability**

Below, referenced as Chart A, we have inserted a duplicate of the 2015-2016 Florida DOT 5 Year Work Program Funding Plan as approved and outlined for funding of various operating assistance program dollars, including City of Key West, operating in Monroe County, Florida.

<b>FY</b>	2012	2013	2014	2015	2016
<b>Description</b>					
Block Grant	\$363,000	\$386,000	\$387,000	\$390,000	\$399,000
5311 Grant	847,000	890,000	934,000	981,000	1,030,000
Commuter Assistance	521,000	692,000	692,000	692,000	0
Lower Keys Shuttle	0	0	0	0	706,000
Grant Funding by Fiscal Year	\$1,731,000	\$1,968,000	\$2,013,000	\$2,063,000	\$2,135,000

Aside from the 2010 route reduction directive for City routes; and the City Commission budgetary cap approval via the budgeting process of 2010, for local City of Key West funding dollars to remain at \$650,000.00 / year, there does not appear to be any significant change to the local share of funding currently in place.

Having stated that, along with renewal of the Inter Local Agreement with City of Key West, City of Marathon and Monroe County Board of County Commissioners to continue the 1/3rd split of remaining expenses in the Lower Keys bus shuttle service area, through April 2015, it appears that our services will remain status quo - along with said funding - in the near future.

#### **Section 5.3 - Recommended Goals and Objectives**

While several goals we have already mentioned are not achievable due to cuts in funding, at all levels, many of the goals outlined in our 2010 TDP are resulting in progress and being achieved, particularly in the 2011 period. See below for added detail.

**Goal 5 - Bus Replacement Program:** Funding requested has been programmed in the FDOT -5 Year Work Program Funding Plan to begin with the FY 2013 period and run through 2015 funding period. Total amount programmed for the three (3) year period is \$4,596,000.

**Goal 6 - Coordinate with the Monroe County Planning Department:**

This was achieved with the process of the 10 Year TDP document as well as the recently revised and updated Monroe County (BOCC) Land Use Plan document - which references the two (2) primary public transportation services as "complimentary services" the City of Key West mass transit fixed route system; and the Monroe County Transit (MCT) para-transit (door to door) disadvantaged / disabled program service network. Today, both agencies communicate actively on transportation issues.

**Goals 8 - New Administrative Transit Facility:** This capital project and major plan goal is actively being pursued with design and engineering efforts as well as planning and permitting issues - the City predicts the facility will be completed by June 2013.

**Goal 9 - Maintenance, Miscellaneous and Passenger Amenity Items:**

The City of Key West City Commission approved an addendum to the existing contract with Anderson Outdoor Advertising in the 2011 period to encompass additional bus shelters for the City and Lower Keys route areas, as well as new, and additional, bus benches in both service areas. This Goal will begin to see progress in the 2012 period and beyond.

**Goal 10 - Examination of Community Service and Special Event Policies:**

The current practice of providing for non profit, government, civic or similar transportation needs at the approved City Commission rate of \$60.00 / vehicle / hour meets this goal - KWDoT does not agree that we should look further at forming "private / public partnerships" for purposes of providing "special event or shuttle trip services" as that may result in a conflict of the Federal Transit Administration (FTA) regulation prohibiting public transit from directly competing with private, for profit providers of transportation services.

It is the opinion of the City of Key West Department of Transportation that special event or shuttle trips should not be profitable, but cost neutral in nature, and should provide a service that has a direct connection to the majority of the communities served - which is exactly what the current resolution on file provides for at this time.

**Goal 11 - Maintain Efforts to Develop a Unified Public Image and Marketing Approach:**

As a small agency provider who operates six (6) vehicles per day, the City of Key West does not provide a budget for marketing or public education to a great degree. However, the Key West Transit staff recently worked together and developed an exterior vinyl design and new logo which was completed between December 2010 and January 2011 period as a self promotion marketing effort. Today all City buses have a totally revamped exterior color scheme and a newly adopted mission para-phrase which reads "Key West Transit - Making Connections".

These vehicles now serve as FREE, large moving billboards to spread the word about public transit services between Key West and Marathon, Florida, 7 days per week.

## **Section 6 - Transit Alternatives Evaluation**

No further discussion has resulted with regard to alternate transportation this calendar year period.

## **Section 7 - 10 Year Transit Development Plan**

With regard to the two (2) full route reductions approved by the City Commission in the 2010 budgeting process as well as implemented November 1, 2010, for the City service areas (Key West and Stock Island); also report via our 2010 Minor TDP Update, we have updated the 10 Year Transit Development Plan Financial tables to reflect the proper funding levels by local share as well as State and Federal program dollars.

Please note as stated above, that while all goals in the 2010 / 10 Year TDP will not be achievable due to funding, certain indirect progress may be attempted and tracked while we experience a minor set back of all goals due to the funding and route reduction issues. We will work toward revised goals in the 10 Year MAJOR TDP update of 2015, similar to the following example provided here:

As routes were reduced in the 2010 FY period, so were the frequency levels of service - therefore, with just the BLUE, GREEN, RED and ORANGE (less PURPLE AND GOLD) routes operating in the City and Stock Island service areas, we now see a 33% reduction in service frequency at all stops served when compared to previous system and services. Inevitably, this also is reflected in our latest Performance and Productivity Measures (PPM's) submitted for the FY 2010 period.

The good news is that in the 2011 period, City of Key West has seen a steady increase in passenger use and trips with regard to the recovery of those trips lost when routes were cut, so we continue to monitor and track that trend to assure as full a recovery as possible. We are not at capacity levels on the existing routes for all hours of service but we do record "FULL BUS" trips more frequently each day during the rush hour commute early morning periods, lunch or noon time hour and also late afternoons. The full bus required call in reports from drivers for the work week period, Monday through Friday, have increased by approximately 33% from the number of full buses recorded in the 2009 period.

Refer to Tables referenced 7-1 through 7-6 revised and updated herein, also included as part of this 2011 TDP Minor Update.

Table 7-1

Summary of Capital Needs (FY 2011-FY2020)

Capital Needs	10 YR Need	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement Buses (Existing Service)	15	0	0	6	3	4	0	0	0	2	2
Support Vehicles	6	0	0	0	3	0	0	0	0	3	0
Admin and Maintenance Facility	1	1	0	0	0	0	0	0	0	0	0
Bike Racks	50	10	10	10	10	10	0	0	0	0	0
Bus Benches	70	10	10	10	10	10	5	5	5	5	5

Note all new furnishing, fixtures and equipment including in new admin and maintenance facility cost

Table 7-2

Summary of Projected Capital Needs (FY 2011-FY 2020)

Capital Needs	Unit Cost (2010)	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
Replacement Buses (Existing Service)	\$400,000	\$ -	\$3,200,000.00	\$ -	\$1,200,000.00	\$800,000.00	\$ -	\$ -	\$ -	\$800,000.00		\$6,000,000.00
Support Vehicles	\$35,000	\$ -	\$ -	\$ -	\$70,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$70,000.00
Admin and Maintenance Facility	\$7,200,000	\$2,400,000.00	\$2,400,000.00	\$2,400,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$7,200,000.00
Bike Racks	\$2,000	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$ -	\$ -	\$ -	\$ -		\$100,000.00
Bus Benches	\$1,500	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$ -	\$ -	\$ -	\$ -		\$75,000.00
Total		\$2,435,000.00	\$5,635,000.00	\$2,435,000.00	\$1,305,000.00	\$835,000.00	\$ -	\$ -	\$ -	\$800,000.00		\$13,445,000.00

Note all new furnishing, fixtures and equipment including in new admin and maintenance facility cost

Table 7-3

## Estimated Operating Expenses (FY 2011- FY 2020)

Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
<b>General Administration 411-4401-544.XX</b>											
.12 - Salaries and Wages	\$116,500	\$53,000	\$53,000	\$54,590	\$56,228	\$57,915	\$59,652	\$61,442	\$63,285	\$65,183	\$640,794
.14 - Overtime	700	900	900	927	955	983	1,013	1,043	1,075	1,107	\$9,603
.15 - Special Pay	800	600	600	618	637	656	675	696	716	738	\$6,735
.21 - FICA	8,900	4,100	4,100	4,223	4,350	4,480	4,615	4,753	4,896	5,042	\$49,459
.22 - Retirement Contribution	9,500	2,800	2,800	2,884	2,971	3,060	3,151	3,246	3,343	3,444	\$37,199
.23 - Life & Health Insurance	18,700	10,800	10,800	11,124	11,458	11,801	12,155	12,520	12,896	13,283	\$125,537
.24 - Workers Comp.	26,000	23,400	23,400	24,102	24,825	25,570	26,337	27,127	27,941	28,779	\$257,481
.31 - Prof. Services	\$3,900	\$4,100	\$4,100	4,223	4,350	4,480	4,615	4,753	4,896	5,042	\$44,459
.32 - Accounting & Auditing	11,400	11,700	11,700	12,051	12,413	12,785	13,168	13,564	13,970	14,390	\$127,140
.34 - Other contract Svcs.	0	0	0	0	0	0	0	0	0	0	\$0
.40 -Travel	4,400	3,000	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	\$34,077
.41- Communications	1,600	1,600	1,600	1,648	1,697	1,748	1,801	1,855	1,910	1,968	\$17,428
.44 - Rentals & Leases	3,600	3,600	3,600	3,708	3,819	3,934	4,052	4,173	4,299	4,428	\$39,212
.45 - Insurance (Liability/Property)	49,100	44,200	44,200	45,526	46,892	48,299	49,747	51,240	52,777	54,360	\$486,341
.46 - Repair & Maintenance	300	300	300	309	318	328	338	348	358	369	\$3,268
.47 - Printing	2,700	700	700	721	743	765	788	811	836	861	\$9,625
.48 - Promotional Activities	3,800	3,800	3,800	3,914	4,031	4,152	4,277	4,405	4,537	4,674	\$41,391
.49 - Other Current	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	\$10,892
.51 - Office supplies	6,800	6,800	6,800	7,004	7,214	7,431	7,653	7,883	8,120	8,363	\$74,068
.52 - Operating Supplies	800	500	500	515	530	546	563	580	597	615	\$5,746
.54 - Books & Memberships	2,500	1,900	1,900	1,957	2,016	2,076	2,138	2,203	2,269	2,337	\$21,295
.55 - Training	0	600	600	618	637	656	675	696	716	738	\$5,935
<b>4401 General Admin. - TOTAL:</b>	<b>\$273,000</b>	<b>\$179,400</b>	<b>\$179,400</b>	<b>\$184,782</b>	<b>\$190,325</b>	<b>\$196,035</b>	<b>\$201,916</b>	<b>\$207,974</b>	<b>\$214,213</b>	<b>\$220,639</b>	<b>\$2,047,685</b>

Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
<b>Transit Maintenance (CITY) 411-4402-544.XX</b>											
.12 - Salaries and Wages	\$533,300	\$512,700	\$512,700	\$528,081	\$543,923	\$560,241	\$577,048	\$594,360	\$612,191	\$630,556	\$5,605,101
.14 - Overtime	50,000	75,000	75,000	77,250	79,568	81,955	84,413	86,946	89,554	92,241	\$791,925
.15 - Special Pay	1,900	2,100	2,100	2,163	2,228	2,295	2,364	2,434	2,508	2,583	\$22,674
.21 - FICA	43,700	45,100	45,100	46,453	47,847	49,282	50,760	52,283	53,852	55,467	\$489,844
.22 - Retirement Contribution	61,300	47,200	47,200	48,616	50,074	51,577	53,124	54,718	56,359	58,050	\$528,218
.23 - Life & Health Insurance	152,200	136,600	136,600	140,698	144,919	149,267	153,745	158,357	163,108	168,001	\$1,503,493
.24 - Workers Comp.	0	0	0	0	0	0	0	0	0	0	\$0
.31 - Prof. Services	\$6,800	\$6,800	\$6,800	7,004	7,214	7,431	7,653	7,883	8,120	8,363	\$74,068
.34 - Other contract Svcs.	10,200	13,900	13,900	14,317	14,747	15,189	15,645	16,114	16,597	17,095	\$147,703
.40 -Travel	1,100	1,100	1,100	1,133	1,167	1,202	1,238	1,275	1,313	1,353	\$11,982

.41 - Communications	21,100	19,200	19,200	19,776	20,369	20,980	21,610	22,258	22,926	23,614	\$211,033
.46 - Repair & Maintenance	69,800	89,600	89,600	92,288	95,057	97,908	100,846	103,871	106,987	110,197	\$956,153
.47 - Printing	4,600	5,400	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	\$58,019
.48 - Promotional Activities	3,800	3,800	3,800	3,914	4,031	4,152	4,277	4,405	4,537	4,674	\$41,391
.49 - Other Current	200	200	200	206	212	219	225	232	239	246	\$2,178
.51 - Office supplies	0	0	0	0	0	0	0	0	0	0	\$0
.52 - Operating Supplies	32,300	33,700	33,700	34,711	35,752	36,825	37,930	39,068	40,240	41,447	\$365,672
.52-01 Fuel	243,700	277,200	277,200	285,516	294,081	302,904	311,991	321,351	330,991	340,921	\$2,985,856
.54 - Books & Memberships	1,300	400	400	412	424	437	450	464	478	492	\$5,257
.55 - Training	0	0	0	0	0	0	0	0	0	0	\$0
<b>4402 - Transit Maint.(CITY) - TOTAL:</b>	<b>\$1,237,300</b>	<b>\$1,270,000</b>	<b>\$1,270,000</b>	<b>\$1,308,100</b>	<b>\$1,347,343</b>	<b>\$1,387,763</b>	<b>\$1,429,396</b>	<b>\$1,472,278</b>	<b>\$1,516,446</b>	<b>\$1,561,940</b>	<b>\$13,800,567</b>

Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019	10-Year Total
<b>Transit Maintenance (LKS) 411-4405-544.XX</b>											
.12 - Salaries and Wages	\$436,200	\$421,300	\$421,300	\$433,939	\$446,957	\$460,366	\$474,177	\$488,402	\$503,054	\$518,146	\$4,603,841
.14 - Overtime	15,000	28,500	28,500	29,355	30,236	31,143	32,077	33,039	34,030	35,051	\$296,932
.15 - Special Pay	1,100	1,300	1,300	1,339	1,379	1,421	1,463	1,507	1,552	1,599	\$13,960
.21 - FICA	34,600	34,500	34,500	35,535	36,601	37,699	38,830	39,995	41,195	42,431	\$375,886
.22 - Retirement Contribution	20,400	15,100	15,100	15,553	16,020	16,500	16,995	17,505	18,030	18,571	\$169,774
.23 - Life & Health Insurance	47,900	39,200	39,200	40,376	41,587	42,835	44,120	45,444	46,807	48,211	\$435,680
.24 - Workers Comp.	0	0	0	0	0	0	0	0	0	0	\$0
.31 - Prof. Services	\$8,300	\$6,600	\$6,600	6,798	7,002	7,212	7,428	7,651	7,881	8,117	\$73,589
.34 - Other contract Svcs.	8,700	11,300	11,300	11,639	11,988	12,348	12,718	13,100	13,493	13,898	\$120,483
.40 -Travel	1,100	1,100	1,100	1,133	1,167	1,202	1,238	1,275	1,313	1,353	\$11,982
.41 - Communications	17,900	18,100	18,100	18,643	19,202	19,778	20,372	20,983	21,612	22,261	\$196,951
.46 - Repair & Maintenance	65,800	73,800	73,800	76,014	78,294	80,643	83,063	85,554	88,121	90,765	\$795,854
.47 - Printing	4,600	5,400	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	\$58,019
.48 - Promotional Activities	3,800	3,800	3,800	3,914	4,031	4,152	4,277	4,405	4,537	4,674	\$41,391
.51 - Office supplies	700	700	700	721	743	765	788	811	836	861	\$7,625
.52 - Operating Supplies	29,000	33,700	33,700	34,711	35,752	36,825	37,930	39,068	40,240	41,447	\$362,372
.52.01 - Fuel	185,300	277,200	277,200	285,516	294,081	302,904	311,991	321,351	330,991	340,921	\$2,927,456
.54 - Books & Memberships	800	400	400	412	424	437	450	464	478	492	\$4,757
.55 - Training	0	0	0	0	0	0	0	0	0	0	\$0
<b>4405 - Transit Maint. (LKS) - TOTAL:</b>	<b>\$881,200</b>	<b>\$972,000</b>	<b>\$972,000</b>	<b>\$1,001,160</b>	<b>\$1,031,195</b>	<b>\$1,062,131</b>	<b>\$1,093,995</b>	<b>\$1,126,814</b>	<b>\$1,160,619</b>	<b>\$1,195,437</b>	<b>\$10,496,551</b>

Source	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2019	10-Year Total
<b>4406 - Transit PNR - Operation:</b>	<b>\$256,250</b>	<b>\$165,100</b>	<b>\$165,100</b>	<b>170,053</b>	<b>175,155</b>	<b>180,409</b>	<b>185,822</b>	<b>191,396</b>	<b>197,138</b>	<b>203,052</b>	<b>\$1,889,475</b>

Total Transit Expenditures Projected / Fiscal Year Period:	<b>\$2,647,750</b>	<b>\$2,586,500</b>	<b>\$2,586,500</b>	<b>\$2,664,095</b>	<b>\$2,744,018</b>	<b>\$2,826,338</b>	<b>\$2,911,129</b>	<b>\$2,998,462</b>	<b>\$3,088,416</b>	<b>\$3,181,069</b>	<b>\$28,234,277</b>
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Table 7-4  
Summary of Revenues (FY 2010 - FY 2020)

Source Federal	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
Section 5311	\$387,980	\$389,000	\$445,000	\$467,000	\$490,500	\$515,000	\$533,540	\$552,747	\$572,646	\$593,262	\$4,946,675
JARC-FTA	0	0	0	0	0	0	0	0	0	0	\$0
ARRA - 5311 -	422,093	169,802	0	0	0	0	0	0	0	0	\$591,895
<b>State</b>											
FDOT BLOCK Grant	174,135	181,700	193,000	193,500	195,000	199,500	\$206,682	\$214,123	\$221,831	\$229,817	2,009,287
JARC - FDOT (Lower Keys)	0	0	0	0	0	0	0	0	0	0	0
Commuter Asst (in lieu JARC)	180,675	260,500	346,000	346,000	346,000	0	0	0	0	0	1,479,175
Lower Keys Shuttle	0	0	0	0	0	353,000	365,708	378,873	392,513	406,643	1,896,738
Motor Fuel Tax Rebate	19,400	18,000	18,648	19,319	20,015	20,735	21,482	22,255	23,056	23,886	206,797
<b>Local (City / County)</b>											
City of Marathon	62,500	65,625	66,938	67,942	67,942	68,961	71,444	74,016	76,680	79,441	701,488
Monroe County BOCC	62,500	65,625	66,938	67,942	67,942	68,961	71,444	74,016	76,680	79,441	701,488
City of Key West	62,500	65,625	66,938	67,942	67,942	68,961	71,444	74,016	76,680	79,441	701,488
<b>Subtotal:</b>	<b>1,371,783</b>	<b>1,215,877</b>	<b>1,203,462</b>	<b>1,229,645</b>	<b>1,255,341</b>	<b>1,295,118</b>	<b>1,341,743</b>	<b>1,390,045</b>	<b>1,440,087</b>	<b>1,491,930</b>	<b>13,235,032</b>

New Transit Facility Funding*	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
FL-03-0316	\$1,003,839	\$1,003,839	\$1,003,839	0	0	0	0	0	0	0	\$3,011,518
FL-04-0065	0	247,500	247,500	0	0	0	0	0	0	0	\$495,000
FL-04-0138	0	475,000	475,000	0	0	0	0	0	0	0	\$950,000
FL-18-XO29 (partial)	0	500,000	500,000	0	0	0	0	0	0	0	\$1,000,000
FL-12-X003	0	247,500	247,500	0	0	0	0	0	0	0	\$495,000
FL-04-0095	0	125,000	125,000	0	0	0	0	0	0	0	\$250,000
FL-18-XO29 (pending partial)	0	500,000	500,000	0	0	0	0	0	0	0	\$1,000,000
<b>Bus Aprons / Road Enhancements</b>											
FL-04-0132	0	333,333	333,333	333,334	0	0	0	0	0	0	1,000,000
<b>Subtotal:</b>	<b>\$1,003,839</b>	<b>\$3,432,172</b>	<b>\$3,432,172</b>	<b>\$333,334</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,201,518</b>

Other City Transit 411-0000-344	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
.31 - Bus Fares	\$291,000	\$265,000	\$265,000	\$275,070	\$285,523	\$296,373	\$307,635	\$319,325	\$331,459	\$344,055	\$2,636,384
.32 - Bus Advertising	0	0	0	0	0	0	0	0	0	0	0
.33 - Bus Shelter Ads - City	85,000	75,000	75,000	77,850	80,808	83,879	87,066	90,375	93,809	97,374	748,788
.34 - Lower Keys Bus Fares	232,000	265,000	265,000	275,070	285,523	296,373	307,635	319,325	331,459	344,055	2,577,384
.35 - Bus Shelter Ads - Keys	9,300	14,500	14,500	15,051	15,623	16,217	16,833	17,472	18,136	18,826	137,632
.39 - Transit / Other Charges	16,100	15,200	15,200	15,778	16,377	16,999	17,645	18,316	19,012	19,734	150,628
Parking	355,900	330,000	330,000	342,540	355,557	369,068	383,092	397,650	412,760	428,445	3,276,567
Conch Harbor Parking	15,900	15,900	15,900	16,504	17,131	17,782	18,458	19,159	19,888	20,643	156,623
<b>Subtotal:</b>	<b>\$1,005,200</b>	<b>\$980,600</b>	<b>\$980,600</b>	<b>\$1,017,863</b>	<b>\$1,056,542</b>	<b>\$1,096,690</b>	<b>\$1,138,364</b>	<b>\$1,181,622</b>	<b>\$1,226,524</b>	<b>\$1,273,132</b>	<b>\$9,684,005</b>

Other City Transit 411-0000-362	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
.60 - We've Got The Keys	\$37,700	39,600	39,600	39,600	39,600	39,600	39,600	39,600	39,600	39,600	\$394,100

Interest on Investments	0	0	0	0	0	0	0	0	0	0	0
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<b>TOTAL OPERATING REVENUE**</b>	<b>\$2,374,750</b>	<b>\$2,407,100</b>	<b>\$2,407,100</b>	<b>\$2,479,313</b>	<b>\$2,553,692</b>	<b>\$2,630,303</b>	<b>\$2,709,212</b>	<b>\$2,790,489</b>	<b>\$2,874,203</b>	<b>\$2,874,203</b>	<b>\$26,100,365</b>
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\*These funds are exclusive for New Transit Facility Funding Only

\*\* Less New Transit Facility Funding



Table 7-5

Estimated Summary of Projected Cost and Revenue Needs (FY 2010 - FY 2020)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
Operating Costs - Existing Service	\$2,647,750	\$2,586,500	\$2,586,500	\$2,664,095	\$2,744,018	\$2,826,338	\$2,911,129	\$2,998,462	\$3,088,416	\$3,181,069	\$28,234,277
Estimated Operating Revenue	2,374,750	2,407,100	2,407,100	2,479,313	2,553,692	2,630,303	2,709,212	2,790,489	2,874,203	2,874,203	\$26,100,365
<b>Total Operating Cost Funding Shortfall</b>	<b>\$273,000</b>	<b>\$179,400</b>	<b>\$179,400</b>	<b>\$184,782</b>	<b>\$190,326</b>	<b>\$196,035</b>	<b>\$201,917</b>	<b>\$207,973</b>	<b>\$214,213</b>	<b>\$306,866</b>	<b>\$2,133,912</b>

Table 7-6

Estimated Summary of Projected Operating and Capital Needs (FY 2010 - FY 2020)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	10-Year Total
Operating Costs - Existing Service	\$2,647,750	\$2,586,500	\$2,586,500	\$2,664,095	\$2,744,018	\$2,826,338	\$2,911,129	\$2,998,462	\$3,088,416	\$3,181,069	\$28,234,277
Costs - Capital Improvements	2,435,000	5,635,000	2,435,000	1,305,000	835,000	0	0	0	800,000	0	\$13,445,000
Total Operating and Capital Costs Required	5,082,750	8,221,500	5,021,500	3,969,095	3,579,018	2,826,338	2,911,129	2,998,462	3,888,416	3,181,069	\$41,679,277
Estimated Operating Revenue	2,374,750	2,407,100	2,407,100	2,479,313	2,553,692	2,630,303	2,709,212	2,790,489	2,874,203	2,976,306	\$26,202,468
<b>Total Funding Shortfall</b>	<b>\$2,708,000</b>	<b>\$5,814,400</b>	<b>\$2,614,400</b>	<b>\$1,489,782</b>	<b>\$1,025,326</b>	<b>\$196,035</b>	<b>\$201,917</b>	<b>\$207,973</b>	<b>\$1,014,213</b>	<b>\$204,763</b>	<b>\$15,476,809</b>

Note: All capital improvements include new furnishing, fixtures and equipment used in new admin and maintenance facility