

City of Key West Budget Workshop All Funds Fiscal Year 2025-26

Tuesday, July 22, 2025

Christina Bernaldi, Finance Director



Schedule

Tuesday, July 22

- 9:00 am to Noon
 - FY 2026 Budget at a Glance
 - Changes in Personnel Services - All Funds
 - Budget Highlights - All Funds
 - General Fund Summary
- Reconvene at 1:30 (Time Approximate)
 - Solid Waste Fund
 - Stormwater Fund
 - Sewer Fund
 - Truman Waterfront Fund
 - Affordable Housing Fund
 - Community Development Office



Schedule (Continued)

Wednesday, July 23

- 9:00 am to Noon
 - Infrastructure Fund (General Government)
 - Capital Projects Fund (General Government)
 - Internal Improvements Fund (Gas Tax)
 - Adaptation & Sustainability Fund
 - Bahama Village CRA Fund
 - Caroline Street CRA Fund
- Reconvene at 1:30 (Time Approximate)
 - Transit Fund
 - Transportation Alternative Fund
 - Key West Bight Fund
 - Garrison Bight Fund



Schedule (Continued)

Thursday, July 24

- 9:00 am to Noon
 - Continuation if Necessary
- Before workshop adjournment, we must agree on tentative millage rate. All other aspects of proposed budget can be reviewed, modified, or expanded as needed during the month of August.



FY25-26 Budget at a Glance

All Funds

- Operating Budget - General Fund Only \$ 101,638,430
- Operating Budget - All Other Governmental Funds \$ 67,059,230
- Operating Budget - All Enterprise Funds \$ 98,398,012



Highlights of FY25-26 Budget

Personnel - All Funds

- Twenty-Eight (28) New Positions Requested By Departments
 - City Manager is Proposing 5 Approvals
 - Internal Auditor
 - Employee Relations Manager
 - Planner II
 - Planning Specialist/Reviewer
 - Senior Planner
 - FMT Finisher/Painter
 - Lead Equipment Operator
 - Sign Technician
 - Thermal Technician
 - Administrative Assistant to the PIO
 - Officer (5)(2)
 - Fire Captain/Logistics
 - Fire Emergency Vehicle Technician
 - FMT Technician
 - Janitor I
 - EMS Administrative Assistant
 - CMO
 - Human Resources
 - Planning
 - Planning
 - Planning
 - Public Works
 - Public Works
 - Public Works
 - Public Works
 - Police Department
 - Police Department
 - Fire Department
 - Fire Department
 - Fire Department
 - Fire Department
 - EMS



Highlights of FY25-26 Budget

Personnel - All Funds

- **Twenty-Eight (28) New Positions Requested By Departments**

- EMS Lieutenant of Training/Compliance
- EMS IT Specialist
- EMS Emergency Vehicle Technician
- Emergency Management/Training Lieutenant
- Equipment Operator
- Water Quality Program Coordinator
- Transit Vehicle Helper P/T
- Transit Coordinator

EMS
EMS
EMS
Emergency Management
Truman Waterfront
Adaptation & Sustainability
Transit
Transit

- **Ten (10) Reclass Requests**

- **City Manager is Proposing 8 Approvals**

- Web Specialist
- Application System Analyst
- Assistant Urban Forester
- Fleet Helper
- Fire Inspector
- Development Review Manager
- Facilities Manager
- Project Coordinator
- Risk Manager/Safety Officer
- CRA Manager

Information Technology
Information Technology
Planning
Fleet
Fire Department
Building Services
Port
Port
Finance
CRA



Highlights of FY25-26 Budget

General Fund

- **Fund Balance/Operating Reserve**
 - Policy - 72 to 92 Days
 - FYE 2025 Estimated Fund Balance
 - FY25-26 Reserve Day 92 Days
- **Ad Valorem Taxes - Property Taxes**
 - **Proposed Tentative Millage Rate** 1.9551
 - FY25-26 Millage Rate Amount per Mil \$ 219,590
 - 4% Over Roll-Back Rate of 1.8799
- **Cruise Ship Revenue** \$ 2,512,000
- **Parking Revenue** \$ 7,381,277
- **Transfer In From Key West Bight** \$ 5,500,000
- **Ordinary Sales Tax** \$ 6,297,535



Highlights of FY25-26 Budget

Infrastructure Fund

• Discretionary Sales Surtax	\$12,852,262
• TDC Award for Mallory Square Wharf Rehab	\$ 2,603,464
• Bond/Financing Option for Fire Station 3	\$25,000,000
• Transfer Out to Gas Tax Fund	\$ 1,000,000
• Transfer Out to Adaptation Fund	\$ 74,985
• Capital Projects New Funding Requests	\$35,789,697
• Fire Station 3	
• Mallory Square Wharf Rehab	
• Bayview Park	
• Indigenous Park	
• TWF Splash Pad	
• Machinery & Equipment New Funding Requests	\$ 3,897,077
• Miscellaneous City Building Improvements	\$ 770,000



Highlights of FY25-26 Budget

Internal Improvements (Gas Tax) Fund

• Gas Tax Revenue	\$ 1,731,776
• State Has Not Posted Recommendations	
• Transfer In from Infrastructure Fund	\$ 1,500,000
• FY2026 ADA Sidewalk Allocation	\$ 500,000
• FY2026 Paving Allocation	\$ 1,000,000
• Machinery & Equipment New Funding Requests	\$ 500,000
• Remaining Sidewalk Allocation from Prior Years	\$ 500,000
• Remaining Paving Allocation from Prior Years	\$ 3,026,000



Highlights of FY25-26 Budget

Truman Waterfront Fund

•	Total Proposed Budget	\$ 1,164,307
•	General Government Parking	\$ 313,704
•	27% of General Fund Street Parking Excluding Mallory Square	
•	Estimate for Parking Fees	\$ 275,275
•	Estimate for Amphitheater Revenue	\$ 100,000
•	Transfer In From General Fund	\$ 383,828

Adaptation & Sustainability Fund

•	Total Proposed Budget	\$ 2,233,386
•	New Revenue Proposed - Resiliency Fee	\$ 940,000
•	FL History Grant for Building Surveys	\$ 100,000
•	Transfer In From General Fund	\$ 250,000
•	Coral Reef Restoration and Maintenance	
•	Water Quality Testing	



Highlights of FY25-26 Budget

Transportation Alternative Fund

- Total Proposed Budget \$ 1,467,457
- General Government Parking \$ 387,517
 - 33% of General Fund Street Parking Excluding Mallory Square
- Key West Bight Parking \$ 230,152
 - 50% of Key West Bight Parking
- Park N Ride Parking \$ 121,233
 - 67% of Park N Ride Parking
- City-Wide Safety Action Plan Initiative in Process
- Trumbo/White Transportation Master Plan
- Parking by Plate Initiative
- Bike Rack Installations
- Smather's Beach Overflow Parking Project
- Several Pedestrian Signalization Initiatives
- Bus Wraps and Transportation Marketing
- Various Pedestrian Safety Initiative in Process



Highlights of FY25-26 Budget

Utility Funds

- Sewer Proposed Increase 5.0% Increase
- Stormwater Proposed Increase 39.0% Increase
 - Proposed New Stormwater Assessment to Facilitate Revenue Bonds
 - Increased Revenue of \$1,008,735
- Solid Waste Proposed Increase 2.3% Increase

Community (AIPP) Fund

- FYE 2024-25 Estimated Unrestricted Fund Balance \$ 177,102
- General Fund Operational Support \$ 25,000

Fort Taylor Surcharge Fund

- FYE 2024-25 Estimated Fund Balance \$ 2,949,867
- Funds Restricted for Land Acquisition and/or Beach Renourishment and Monitoring



Highlights of FY25-26 Budget

Bahama Village CRA

•	FYE 2024-25 Estimated Fund Balance	\$ 502,565
•	City FY2026 TIF Increment	\$ 812,088
•	Monroe County FY2026 TIF Increment	\$ 1,118,548
•	Douglass Gym Renovations	\$ 130,000
•	Diesel Plant	\$ 1,700,000
•	Funding Allocation to Support Transit System	\$ 250,000

Caroline Street CRA

•	FYE 2024-25 Estimated Fund Balance	\$ 2,779,674
•	City FY2026 TIF Increment	\$ 691,248
•	Monroe County FY2026 TIF Increment	\$ 952,244
•	Transfer to KWB for Common Area	\$ 1,500,000
•	Enhancements	\$ 250,000

- Funding Allocation to Support Transit System



Highlights of FY25-26 Budget

Affordable Housing Fund

•	General Government Parking	\$	326,591
•	40% of General Fund Street Parking Excluding Mallory Square		
•	Habitat for Humanity - Home Repairs for Low Income	\$	80,000
•	Housing Assessment	\$	75,000
•	Transfer to Community Development Office	\$	100,000
•	Homebuyer's Assistance Program		
•	Community Development Office Operational Support	\$	75,000

Community Development Office

•	Transfer In From Affordable Housing Fund	\$	475,000
•	Personnel/Operating Budget	\$	186,129



Highlights of FY25-26 Budget

Key West Bight Fund

•	FYE 2024-25 Estimated Unrestricted Fund Balance	\$15,669,101
•	Reserved for Projects in Process	\$19,292,079
•	Transfer in From Caroline St CRA	\$ 1,500,000
•	Transfer to General Fund	\$ 5,500,000
•	New Capital Projects/Equipment Funding Requests	\$ 4,871,500
•	Operating Reserve	\$ 3,999,041

City Marina Fund

•	FYE 2024-25 Estimated Unrestricted Fund Balance	\$ 658,492
•	Reserved for Projects in Process	\$ 5,623,780
•	New Capital Projects/Equipment Funding Requests	\$ 1,229,000
•	Operating Reserve	\$ 75,808



Highlights of FY25-26 Budget

Insurance

- All Insurances Estimated to Increase Between 8 % and 10%
- Employee and Retiree Health Costs \$ 10,500,000
- Worker's Compensation \$ 363,358
- General Liability/Property \$ 3,628,360
- Reserved for Claims Payments \$ 2,500,000

Transit

- Grant Revenue \$ 2,630,460
- Fare Revenue \$ 475,000
- Parking Revenue \$ 1,156,602
- Advertising Revenue \$ 117,400
- Transfers in From CRA and TAF \$ 750,000
- Total Transit Fund Expenditures \$ 7,424,200
- Transit Director Has Developed a Plan to Address the Deficit



Recap

- Set Tentative Millage
- Budget Hearings
 - Currently Scheduled for:
 - September 9, 2025
 - September 15, 2025
- Questions

1st Public Hearing
Final Public Hearing

