

**DANIEL DAVID HEALEY**  
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## **SUMMARY**

Nationally known and recognized federal, state and municipal official with a unique blend of experience in managing large scale cultural change to wind down or reform outdated programs and deal with the reality of red ink or disaster. Top appointed senior level zero based budget experience in Texas, Washington DC, Virginia, Maryland and California. Proven ability to accelerate and implement board/council driven mandates, remove silos, influence public opinion and install private sector discipline in the budget process. Acknowledged professionally for multiple government turn-around programs and projects and developing diplomatic strategies in dealing with federal, state, county, city, TXDOT, CEQA and FEMA officials in securing over \$200 million in 3<sup>rd</sup> party funding for a variety of economic development, hospital, housing, transit, airport, water/wastewater, parks and community facility district projects.

## **PROFESSIONAL EXPERIENCE**

- The Solutions Group** 1996-2012  
Senior Municipal Program Executive/Consultant  
Directly responsible for working with senior government officials/boards in making significant fiscally responsible changes to the organizational structure, shrinking and streamlining government, finding creative solutions for dealing with the status quo, eliminating discretionary spending, delaying capital projects, creating a more inclusive government, strategic public-private services reviews, nongovernmental regional solutions, establishing regional allies and raising employee morale through vigorous and diplomatic leadership.
- City of San Marcos – Texas** 2009 -2010  
Director of Capital Improvements/Consultant  
Directly responsible for implementing a private sector, best practices, \$200 million capital improvements development initiative using 42 private engineering-design firms, thereby removing the former department and expenses from the general fund. Secured \$10 million from TXDOT Aviation, \$2 million in bridge construction funding and worked with elected officials on obtaining \$30 million in federal earmark/grant projects and proposals.
- MWH Global, Inc / Montgomery Watson** 2006 – 2008  
National Director / Program Consultant, MWH Business Solutions  
Directly responsible for working with elected and municipal officials in developing and implementing \$500 plus million municipal development/redevelopment Program Management Opportunities using public-private partnerships and tax increment financing. Principal consultant role in developing “Municipal Capital Improvement Management Program” that was recognized for innovation by Harvard University for providing the framework for reducing operational costs in municipalities.
- CITY OF FRESNO - Fresno, California** 2004– 2006  
Director of Public Works/Consultant  
Directly responsible for reforming the \$150 million capital redevelopment program, eliminated waste in the \$40 million operating budget, established and operated 100 plus community service districts and developed an \$8 billion Master Capital Improvement Infrastructure Building Plan for streets, parks, water, sewer, housing in compliance with CEQA and the Americans with Disabilities Act. Implemented a \$45 million redevelopment “No Neighborhood Left Behind” infrastructure initiative, authored and implemented a new ordinance allowing for a \$10 million annual special tax to be levied for fire, police, and parks for infrastructure improvements, developed and implemented the Developer Doorway which allows public access for web based permitting and large-scale redevelopment and outsourced engineering duties to the private sector. Facilitated a comprehensive regional Memorandum of

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Understanding (MOU) for the first regional traffic operations center in California. Secured a \$13 million grant and completed \$100 million in projects.

**THE UNIVERSITY OF TEXAS, HEALTH SCIENCE CENTER - Houston, Texas** 2003 - 2004

Interim Vice President, Facilities, Planning and Engineering/Consultant

Reorganized and triaged the Houston Health Science Center Research Program, responsible for reducing the \$24 million expense budget, a \$110 million dollar FEMA flood construction recovery project, the \$350 million hospital Capital Improvement Program, and 3,000,000 square feet of Houston-UT Property. Developed a budget reduction plan for a 60% reduction in staff, reduced the energy budget by \$2.5 million, outsourced all major maintenance, engineering, architectural, and project management services. Completed the \$66.6 million GOLD LEED School of Nursing.

**STATE OF MARYLAND** 2002 - 2003

Management Operations Consultant

Appointed by the Maryland Secretary of Transportation to reform and develop a transformation plan for the agency. Worked directly with the Deputy Director of the Federal Transit Administration and developed a media plan for each of the stakeholders.

**U.S. DISTRICT COURT, DISTRICT OF COLUMBIA - Washington D.C.** 2000 - 2002

Federal Court Administrator/Operations Consultant

Jointly selected by Plaintiffs and Defendants and appointed by the Federal Court to reform the District of Columbia failed Tri-State ADA Para-Transit System. Directly responsible for a \$54 million budget, 1750 employees, 232 ADA campus sites in the District and 82 ADA campus sites in Maryland and Virginia. Prepared Transformation and Capital Improvement documents and testified before The Congress of the United States to secure \$50 million in funding to develop and meet the additional mandated ADA standards.

**HOUSTON INDEPENDENT SCHOOL DISTRICT - Houston, Texas** 1998 - 2000

Assistant Superintendent/Operations Consultant

Appointed by Dr. Rod Paige, the former United States Secretary of Education, to reform and reduce the operational costs of the facility, maintenance and transportation operation for the fourth largest school system in the country. Directly responsible for a staff of 1650 employees and an operating expense budget of \$45 million. Developed a Transformation and Strategic Reform Plan to reduce operational cost by \$14 million. Actively engaged in obtaining voter approval of a \$685 million bond issue.

**CITY OF AUSTIN - Austin, Texas** 1996 - 1997

Director of Communication, Fleet Operations and Warehousing/Operations Consultant

Directly responsible for reducing the operational costs of three city departments. Primary internal cost reduction consultant to the Electric Utility and Water/Wastewater Departments. Directly responsible for maintenance, buildings, 3750 vehicles, city communication, \$60 million operating budget and a staff of 225 city employees.

**CITY OF HOUSTON - Houston, Texas** 1988 - 1996

Assistant Director of Public Works / Water/Wastewater/Parks

Directly responsible for a staff of 300 city employees, buildings, 4500 vehicles, and an operating budget of \$30 million. Principal contact for the Public Works outsourcing program.

**BAKER HUGHES TOOL COMPANY – Houston, Texas** 1974 - 1988

Facility, Utility and Maintenance Group Manager

Directly responsible for a staff of 1500 employees, 3700 vehicles, domestic and foreign construction, \$50 million budget and all energy and utility sources.

## EDUCATION

BS. Business Technology - University of Houston - 1974

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## SUPPLEMENTAL INFORMATION

### University Instruction

UNIVERSITY OF HOUSTON

1976 - 1979

#### Instructor

Industry professional/scholar selected by the Dean, College of Business Technology, to instruct business students in the implementation of technology advances. The course material primarily focused on analyzing, applying, implementing and improving emerging technologies used in business.

### Consulting Assignments

KPMG-PEAT MARWICK LLP

1996-1998

#### Contract Municipal Operations Consultant

Contract consultant hired to advise on and develop strategic plans at state and municipal levels; provided redesign, business process case for change, and cost benefit analysis and evaluation. Reviewed and opined regarding privatization and advised clients on the need for using activity based costing. Senior level experience in risk management, security, threat identification, cost control, scheduling, purchasing, data and communication protection, labor relations, strategic planning and budgeting.

The Solutions Group

1996-2011

Implementation change agent team member on projects and programs that fostered a motivated and positive work environment where trust and commitment were consistent with the clients values and commitment for:

- Clark County Nevada School District,
- North Harris County School District
- Kingwood College
- North Harris County College District
- Dallas County
- North Carolina School District
- California School District
- Corpus Christi Port Authority
- Port of Houston
- TX DOT
- Capital Metro, Austin
- Houston, Metro
- New Orleans Transit Authority

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## REFERENCES

Dan Hobbs  
Fresno City Manager  
209-221-6989

John Kells  
Vice President IBM / ACS  
713-524-2474

John Porcari  
Secretary Maryland Department of Transportation  
410-865-1002

Dr. Rod Paige  
Former Secretary US Department of Education  
713-682-9888

Dr. Michael Mc Kinney  
Chancellor, Texas A&M University  
979-458-6000

Dr. James T. Willerson  
President, The University of Texas  
713-500-3010

Peter Ferretti  
President, The Solutions Group  
678-773-3063

Jack Requa  
COO, Washington Metropolitan Area Transit Authority  
202-962-2300

Rick Menchaca  
San Marcos City Manager, Retired  
512-395-5550

## UT School of Nursing Building Earns National "Green" Design Award

HOUSTON—(April 21, 2006)—The School of Nursing and Student Community Center, home of The University of Texas School of Nursing at Houston, has been selected by the American Institute of Architects (AIA), Committee on the Environment (COTE), for the national organization's "Top 10 Green Projects Award" for 2006.

"It's gratifying to see the School of Nursing receive the country's most coveted green building award, and it is a testament to the vision of BNIM Architects, the university and the entire design team," said Patricia L. Starck, D.S.N., dean of the UT School of Nursing at Houston. "The building continues to inspire its occupants – and it symbolizes one of the school's most important aims, which is to provide our students and faculty with a healing and caring learning environment."

Starck will attend the May 3 awards reception in Washington, D.C., where the winning projects also will be presented at the National Building Museum. Project displays will be featured in a traveling exhibit and will be shown at the AIA national convention in Los Angeles next month.

BNIM Architects, in partnership with San Antonio-based Lake Flato Architects, designed the facility with a focus on energy efficiency, increased air quality, improved natural daylighting, reduction of polluting emissions and run-off, and increased user satisfaction. The eight-story, \$57-million building encompasses 195,000 sq. ft. The building includes approximately 20,000 sq. ft. of classrooms, a 200-seat auditorium, café and dining room, bookstore, student lounge, student government offices, research laboratory and faculty offices.

The largest green academic building in the Southwest, the facility is expected to receive a LEED® Gold rating. It is located in the Texas Medical Center at 6901 Bertner on a site adjacent to Grant Fay Park.

"We are pleased that the AIA/COTE has selected this project as a high performance building that is both healing and teaching – a building that can explain its own benefits to visitors," said Steve McDowell, BNIM design principal and Principal-in-Charge. "Being selected from hundreds of entries by a jury of sustainable design experts for the most coveted green design award is truly an honor, and it speaks to the potential of sustainable architecture in and around Houston."

AIA's [Committee on the Environment](#) works to sustain and improve the environment by advancing and disseminating environmental knowledge and values, and advocating the best design practices to integrate built and natural systems to the profession, industry, and public.

The AIA/COTE Top 10 Green Projects are selected annually as exemplars of the standards and goals of sustainable design and construction.

This is the ninth award earned for the design of the School of Nursing and Student Community Center. The other eight design awards are:

- Recognized Value Award, DesignShare International Award for Innovative Schools
- Honor Award, AIA Kansas
- Honor Award, AIA Kansas City
- Honor Award for Excellence in Sustainable Design, AIA Kansas City
- Honor Award for Excellence in Sustainable Design, AIA Houston
- Honor Award, AIA Houston
- Merit Award, AIA Central States
- Honor Award, AIA San Antonio

For images of the School of Nursing and Student Community Center and more information, log on to:

<http://www.uthouston.edu/sonsc/>.

Media Contact: David Bates

Media Hotline: 713-500-3030

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Kansas City receives national award for capital improvements office

**Broomfield, CO** – The City of Kansas City, Mo., in partnership with MWH, has been named the recipient of the 2006 Award of Excellence in Public/Private Partnerships by the United States Conference of Mayors. Mayor Kay Barnes and City Manager Wayne A. Cauthen received this distinguished award Thursday at the U.S. Conference of Mayors 74th winter meeting in Washington, D.C.

Kansas City was honored for the formation of the centralized Capital Improvements Management Office, which was created on Jan. 5, 2004, to re-engineer the City's delivery processes and re-invigorate its backlogged capital improvement project portfolio.

"We're extremely pleased to be recognized by the U.S. Conference of Mayors for the City's innovative partnership with MWH," said Mayor Kay Barnes. "The creation of CIMO has enabled us to more quickly and efficiently revitalize downtown Kansas City and make much needed improvements throughout our neighborhoods while restoring community confidence in city government."

The Capital Improvements Management Office was conceived and implemented by Barnes, Cauthen and the City Council, in partnership with MWH and Burns & McDonnell, which are two nationally recognized engineering program management firms. The City's private sector partners brought leadership and industry best practices to the City that resulted in a more efficient approach to capital project delivery.

"The combined efforts of the public and private sectors have facilitated the centralization of project-delivery responsibility within the City," Cauthen said. "We're now moving projects through the system faster and setting the same standards for all projects, whether it is a storm sewer upgrade or a bridge improvement."

Today, CIMO directs the delivery of approximately \$1.2 billion in projects, including major redevelopments such as Kansas City's downtown entertainment district, the Bartle Hall (Convention Center) Expansion and the Sprint Center arena, as well as contracting \$190 million in neighborhood and public service projects. CIMO's priority capital project portfolio has expanded from 150 to more than 300 projects, with the help of the dynamic new fast-track capital project delivery structure, which has helped rapidly resolve the backlog and streamline projects toward completion.

"It's been a privilege to have this opportunity to collaborate closely with the City, Mayor Kay Barnes and City Manager Wayne Cauthen to help streamline and manage the redevelopment and renovation of one of the nation's most richly diverse and vibrant cities," said Mike Musgrave, the MWH project executive for CIMO. "With the City's support, we've been able to serve a key leadership role in the development of new processes, practices and tools that have enabled faster, more efficient and cost-effective management and delivery of capital improvement projects."

CIMO's efforts are also helping provide better public services for Kansas City citizens, thus enhancing safety and quality of life. Under CIMO's management, the construction of a regional police training academy, a new patrol station, four new fire stations, and four fire station renovations all began in 2004 and 2005, with planned completion by 2006. These projects total \$90 million, with construction on many of the facilities finishing in just 12 months, which is a significant improvement in project delivery time from previous efforts.

Project delivery time has been cut in half – down from an average of three years to less than 18 months, while still maintaining a high level of quality. Costs to manage and deliver a project have been cut by more than 50 percent – down from about 18 percent of total project value to about 8 percent. Time frames for bid to notices to proceed and for paying contractors have been pared by 30 percent and 50 percent, respectively, garnering the City the cost savings and other benefits of preferred client status from contractors.

In 2005, CIMO issued 117 notices to proceed totaling \$194 million in City contracts, which is an unprecedented amount of work in one given year for the City. Fast-tracking capital projects and embedding a culture for completing them on schedule is attracting private development within Kansas City – creating job opportunities for the local work force while providing greater residential, business and retail options for residents and tourists, and a stronger tax base for the City.

For more information about the U.S. Conference of Mayors Award in Public/Private Partnership, call Lara Schopp, press secretary for Mayor Kay Barnes Office, (816) 513-3503; or Donna Mandelbaum, Capital Improvements Management Office, (816) 513-2757.

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