

City of Key West

Solid Waste Fund

Fiscal Year 2010-11

Mid-Year Budget Review

October 1, 2010 - March 31, 2011

City of Key West

Solid Waste Fund

Major Operating Revenues Include:

- 1. Residential Service Fees**
- 2. Dumping Fees (incl. Navy)**
- 3. Commercial Service Fees**

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Residential Service Fees

- **1st half billings of Residential Service Fees is at 101.3% of projections.**
- **Delinquencies (over 120 days) have increased 41.8% in FY 2011 over the first half of FY 2010.**
- **This projected delinquency is an increasing problem that warrants corrective action.**

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Dumping Charges

- **Half-Year Dumping Charges from the Transfer Station are 85% of budget, which will result in a projected relatively minor \$16,000 revenue shortfall.**
- **Construction slow down and economic conditions account for the decline of this revenue. Additionally, re-location of Transfer Station to Rockland Key is a contributing factor.**

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Navy Dumping Fees

- **Navy Residential Solid Waste is now recorded within the residential customer budget. A Navy property management firm is now paying for this service.**
- **Misc. Navy dumping at the Transfer Station is slightly down. It will not have significant budgetary impact.**

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Commercial Service Charges

- **1st Half Commercial Service Charges are 97.8% of budget.**
- **This represents a total revenue of \$2,185,101 for the FY to date.**
- **We will monitor for seasonal variation of solid waste heading into a slower season.**

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Solid Waste Master Plan

- **Currently ongoing by Kessler Consulting and will result in recommendations and Best Management Practices to improve our recycling rate.**
- **Upon receipt of these recommendations, the City plans on negotiating changes to our current collection contract with Waste Management.**

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Future Action

- **Continue to minimize use of overtime and manage expenses at the Solid Waste Transfer Station.**
- **Increase utility billing collection efforts to include collection letters, liens and collection agent at 120 days. Propose hiring a Revenue Collection Manager utilizing funds from General Services Director position.**
- **Expenses will be at or below annual budget.**