



Date: 07/31/20

Rebuild Florida CDBG - Mitigation General Planning Support Program Application

Official Project Title

Duval Street Economic Corridor Resiliency and Revitalization Plan

Applicant Information

Official Applicant Entity Name:	City of Key West			FEIN #:	596000346
Primary Project Contact Name:	Steven P. McAlearney			DUNS #:	079864898
Title:	Director of Engineering	E-mail:		smcalearney@cityofkeywest-fl.gov	
Mailing Address:	PO BOX 1409			Phone Number:	305-809-3747
City:	Key West	State:	Florida	Zip Code:	33041-1409
Please list co-applicant entities if any:		Contact Person:		E-mail Address:	

Project Description (2,500 word limit)

Write an overview/summary of the project being proposed:

1) State the project purpose, area of benefit and a description of the proposed activity. 2) Specify the risk(s) that will be mitigated by completion of this project. 3) Describe how the work will be done and the team that will do it. 4) Explain the method used to determine project funding requirements. 5) Describe anticipated outcomes. 6) Has a comprehensive plan already been created? If yes, describe how the proposed plan or activity will integrate with the comprehensive plan and attach the Executive Summary of the comprehensive plan.

Insert Attachment:

Please title zip folder: EntityNamePD_GPS

Community Value (1,500 word limit)

Describe: The project's value to the community in normal circumstances and in times of natural disasters. Include: The community lifelines served this project; How the project enhances community resilience; Public notice of the planned project; and Community involvement in the project planning process.

Insert Attachment:

Please title doc: EntityNameCV_GPS

Capacity Plan (1,500 word limit)		
Provide a strategic plan overview that addresses goals, stakeholders, the work plan, (major tasks and deliverables), resources (staffing and budget) and monitoring/quality controls. Identify the staff members who will be responsible and/or positions that will be filled for the GPS project management and maintenance. Provide a short profile on each person on your current staff who perform project-related tasks and a position description for any new hires who will be assigned to project work. If your project will require specific tools or skilled personnel, such as mapping do you have the capabilities and the staff to complete your plan? Attach a Word document with the planning team's CV/resumes into the zip folder. Describe the circumstances under which this plan will be updated and detail how subsequent updates will be funded.		
Insert Attachment:		Please title zip folder: EntityNameCP_GPS

Implementation Plan		
Use the Implementation Plan Template provided in Appendix D to prepare a chronological timeline for the entire life of the project that organizes work into logical, manageable tasks and deliverables.		
Insert Attachment:		Please rename template: EntityNameIP_GPS

Budget		
Include your project budget using the Budget Worksheet provided as Appendix E (and in the GPS Application, Appendix A). Ensure your budget is reasonable, appropriate and accurate. Are the budgeted items consistent with the project description and tasks? Does the amount requested fall within the GPS's allowable minimum (\$20,000) and maximum (\$10,000,000)? Ensure there is no duplication of benefits.		
Insert Attachment:		Please rename template: EntityNameBudget_GPS
Is there any duplication of benefits?	Yes: ☐	No: ☒
All funds identified for use on your project must be fully disclosed and detailed to ensure budget accuracy and no duplication of benefits.		
Will funding – other than CDBG-MIT funding – be used to fund this project? If yes, detail the anticipated or committed funds in the Leveraged Dollars section.	Yes: ☒	No: ☐

Public Notice Requirement

Units of General Local Governments (UGLG) must receive public input on their application by abiding by one or both of these new notice formats:

1. Post information about the project online: Post the information about your project to your public website and allow for a 14-day public comment period. State the type/s of project/s to be undertaken, the source, the amount of funding available for the activities, the date by which comments must be made, and a contact person for a copy of the proposed application. Please submit a copy of the post and any public comments to DEO by submitting an attachment below.
2. Host a virtual public meeting: Applicants should supply the same documentation that would normally be required to demonstrate that a meeting was held, including minutes and a public meeting notice. The notice should be posted in a newspaper of general circulation and to your UGLG website. State the type/s of project/s to be undertaken, the source, the amount of funding available for the activities, the date by which comments must be made, and a contact person for a copy of the proposed application. Applicants must provide for a 10-day comment period, which must be published prior to the submission of the application.

Evidence of the public notice must meet the following requirements:

- Documentation of newspaper advertisement.
- Print-out of UGLG webpage showing public notice.
- Documentation that the needs of non-English speaking citizens have been met wherever a significant number of non-English speaking citizens might be reasonably expected to participate. In this case, documentation will need to be translated into Spanish and Haitian Creole.

Evidence of a public meeting with city and tribal governments must meet the following requirements:

- Notice of the public meeting must be provided at least five days prior to the meeting.
- Documentation of a meeting must include sign-in sheets and minutes.

Prior to submitting an application for CDBG-MIT funding, applicants are required to select their public notice format (choice #1 and/or #2 above) and upload the required documents.

In addition to following these instructions please include relevant notice dates on your Implementation Plan template. Applications will not be complete until Public Notice requirements are fulfilled. All Public Notice evidence must be submitted to DEO, by attaching documents to this application, before the application close date of July 31st.

Leveraged Dollars

If your project involves the qualified use of matching or leveraged funds or services, describe the specifics of leveraged fund/service usage. Are there local or other funds available to address the proposed project in whole or in part? If yes, report all sources of funding and the amount available. Disclose sources and uses of non CDBG-MIT funds. What other federal, state and/ or local entities have you contacted concerning funding for the proposed project and what were the results? Put "N/A" if this section is not applicable to your project.

\$565,310 and Source: "City Capital Improvement Plan and Staff In Kind"

Compliance

According to 84 FR 45838 August 30, 2019 Section V.A.(18), "The State shall make reviews and audits, including on-site reviews of any subrecipients, designated public agencies and local governments, as may be necessary or appropriate to meet the requirements of section 104(e)(2) of the HCDA, as amended, as modified by this notice. In the case of noncompliance with these requirements, the State shall take such actions as may be appropriate to prevent a continuance of the deficiency, mitigate any adverse effects or consequences, and prevent a recurrence. The State shall establish remedies for noncompliance by any designated subrecipients, public agencies, or local governments."

Can you certify to comply with state and federal register regulations as outlined in 84 FR 45838?

Yes: ☒

No: ☐

Sign and Date

As the primary entity contact for this project, I certify:

- A. All staff, contractors, vendors and community partners of our mitigation initiative:
 - 1. Will comply with all HUD and Florida requirements in the administration of the proposed CDBG-MIT funded activities;
 - 2. Will work in a cooperative manner to execute the Subrecipient Agreement that provides the pathway for successful CDBG-MIT program(s) and/or project(s) and;
- B. All information submitted in this Application is true and accurate.

Signature:



Date:

07/31/20

Print button will only print application and not attached documents. Submit button will deliver application to email to the cdbg-mit@deo.myflorida.com. Please attach all relevant documents to this email.

Print Application

Submit Application

Alison Marie Higgins

City of Key West, Sustainability Coordinator

Jan 2012 - Present

Coordination lead for 30 applications to FEMA/Florida current Grant Programs. Founding partner of Southeast Florida Regional Climate Change Compact. Active participant in Unified Sea Level Rise predictions, Vulnerability Analysis and Regional Climate Action Plan. Lead PI on Compact's Resilient Redesign, adaption planning exercise around 2' of sea level rise across the southeast section of Key West. Co-wrote City "Building Permit Allocation System" requiring basic green certification, cisterns and BFE 1.5 for all new residential buildings. Lead on Height Referendum vote to allow single family homes to raise out of the Base Flood Elevation.

Green Living & Energy Education, Inc. (GLEE), Executive Director

Dec 2005 – Jan 2012

Founded and provided vision and leadership during startup of sustainability-based non-profit designed to serve as a catalyst to produce a culture change for individuals, businesses, and policy makers. Developed and nurtured productive relationships with key players at Keys Energy Services, Florida Keys Aqueduct Authority, Waste Management, Naval Air Station Key West, and all six Keys municipalities. Coordinated GreenGov, a bi-annual seminar for local policy makers which advocates and models possibilities for emission reductions. Provided research, support and advice to Key West and Monroe County on Climate Action Plans. Created annual Green Living Awards event to recognize local efforts. Served on Planning Team, Vulnerability Mapping Team, and Transportation Team for the Southeast Regional Climate Compact. Coordinated annual Green Living Expos, with budget of \$60K, serving 5,000 attendees.

The Nature Conservancy, Land Conservation Program Manager

Dec 1997 - June 2011

Chair for multi-agency Florida Keys Invasive Exotics Task Force, received the U.S. Department of the Interior Cooperative Conservation Award and USFWS Power of Partnerships Award. Project Manager for Caribbean & Florida Fire & Invasives Learning Network, coordinated webinars and an annual workshop involving eight nations across the Caribbean. Developed and piloted Python Patrol Early Detection Rapid Response program, currently used throughout Florida. Project Manager for Florida Keys Sea Level Rise Coastal Resilience Tool project and Conservancy delegate for Gulf of Mexico Climate and Resiliency Engagement Panel. Applied, secured and managed over \$1 million in grants.

Friends And Volunteers Of Refuges (FAVOR), Chair

Dec 1998 – Jan 2012

Volunteer for non-profit organization supporting the Florida Keys National Wildlife Refuges. Spearheaded Our Animal Family campaign (www.ouranimalfamily.org) to get "cat people", "raccoon people" and "bunny people" collaborating on a positive project to address predator impacts on the endangered Lower Keys Marsh Rabbit. Lobbied in congress for increased support for the National Wildlife Refuges. Designed and implemented opening of FAVOR's bookstore in 2000, now grossing \$36,000 annually. Supported international White-crowned pigeon workshop for twelve experts from six countries. As part of graduate school project, created "Keys Kids in Nature," a weeklong local environmental education and field trip program, tied to sunshine state standards for the 4th grade curriculum.

Education

Antioch University, Seattle

Master of Arts: Environment and Community, Graduated December 2005

University of California, Santa Barbara

Bachelors of Science: Aquatic Biology, minor in Zoology, Graduated December 1996

University of Queensland, Australia

1995: Two semester Study Abroad Program, focus on Marine Biology

CAROLYN D. SHELDON

Senior Grants Administrator

Phone: 305.809.3741 / Email: csheldon@cityofkeywest-fl.gov

PROFILE

A meticulous, dependable and personable professional with over 15 years of state and local government experience administering grants. Instrumental in obtaining over \$25 million in grant reimbursements.

WORK EXPERIENCE

Mar 2013 – Present

Senior Grants Administrator / City of Key West / Key West, FL

Monitors grant compliance and the financial and budgeting aspects of grant funding, develop and maintain professional relationships within the City as well as with grantors, community partners and other agencies to effectively carry out the administration and management of a wide variety of federal, state and local grants related to Police, Fire, Engineering, Port, Urban Forestry and Utilities. Participates in the grant process beginning with coordination with grant writing consultants to grant award to procurement and ultimately project close out. Prepares and submits all grant disbursement requests. Monitors public benefit lease with the United States Navy and assists with the preparation of annual financial audits.

Feb 2009 – Mar 2013

Grants Administrator / City of Key West / Key West, FL

Administered grants for the Engineering Department working primarily with Florida Department of Transportation Local Agency Program grants. Coordinated with City staff and granting agency to ensure compliance with grant requirements including reporting and disbursement requests.

Mar 2002 – Jan 2006

Wastewater Finance Coordinator / Florida Keys Aqueduct Authority / Key West, FL

Managed general ledger for Authority's start up wastewater utility, including payables, receivables and account reconciliations. Assisted in the monthly preparation of wastewater financial statements. Prepared year end audit schedules. Tracked project expenditures and coordinated payments to contractors for up to four concurrent multimillion-dollar construction contracts. Monitored compliance with terms of grant agreements in accordance with state and federal regulations. Developed non-ad valorem assessment tax rolls for four service areas.

Jul 2000 – Mar 2002

Wastewater Admin Coordinator / Florida Keys Aqueduct Authority / Key West, FL

Provided administrative coordination during utility's start up wastewater phase. Compiled data from Monroe County Property Appraiser and Tax Collector to develop service areas. Calculated system development fees.

EDUCATION

Nova Southeastern University

Master of Business Administration, Mar 1997

Florida State University

Bachelor of Science in Accounting, Apr 1995

KATIE PEARL HALLORAN

1008 South Street, Key West, FL 33040 • (305) 809-3746

katiepearlhalloran@gmail.com

PROFESSIONAL EXPERIENCE

City of Key West, Planning Department

Director

Key West, Florida

February 28, 2020- Current

- Supervision of all City of Key West current and long range planning reviews and projects for compliance with Land Development Regulations and consistency with the City's Comprehensive Plan. Active member of Key West's interdepartmental Adaptation Team to plan City's coordinated approach for mitigating climate change impacts. Manage nine full-time staff members, including Urban Forestry and Historic Preservation divisions, with direct oversight for the City's Planning Board and Development Review Committee.

City of Austin Design Commission, District 7.

Design Commissioner

Austin, Texas

1/26/17- 2/14/2020

- Appointed to review applications to the City's Downtown Density Bonus Program to determine substantial compliance with Austin's Urban Design Guidelines. Experience reviewing City facility and park designs and collaborating with interdisciplinary design professionals to provide policy recommendations on urban design, including mobility and sustainable development.

Office of Council Member Leslie Pool, District 7, Austin City Council,

Land Use and Development Policy Advisor

Austin, Texas

1/6/15- 3/21/16

- Effectively managed multiple tasks and deadlines to research and prepare technical advice on zoning and land development issues on City Council agenda. Strong public speaking skills, and results-driven coordination with citizens to resolve land use/zoning concerns. Strong professional writing skills: delivered a research report on broadening finance options for Austin's public park system.

Miami-Dade County, Department of Regulatory and Economic Resources,

Principal Planner, Metropolitan Planning Section

Miami, Florida

9/8/08- 9/5/12

- Effective regional coordination to assess climate change policy options, particularly adaptation to sea level rise: policy development as a member of the South Florida Regional Climate Change Compact's Land and Natural Systems Working Group. Experience managing multi-departmental team to review and draft new Comprehensive Development Master Plan policies to mitigate climate change impacts throughout the County.
- Designated Point of Contact for U.S. Environmental Protection Agency to research Urban Development Boundary and growth management study for Miami-Dade County.
- Experience with the County's Post Disaster Redevelopment Plan: developed policy as co-chair of the County's Land Use Technical Committee and a Steering Committee member representing my department.
- Managed the County's review of highly controversial nuclear reactors and high voltage

transmission line corridors. Multi-year project included extensive Inter-agency and inter-departmental coordination to analyze urban and environmental impacts, and prepare County's responses to state and federal agencies.

- Research and report preparation, including GIS analysis and map design, to process Comprehensive Land Use Plan amendments, particularly related to growth boundary and entitlement requests.
- Familiarity with wetland and well field protection, agricultural land preservation strategy, rock mining and saltwater intrusion issues, and water and waste water management standards.

Neighborhood Planning and Zoning Department,

Austin, Texas

Neighborhood Planner

1/3/05 - 12/8/07

- Planning expertise to assist in the development of future land use plan maps, zoning, and policy recommendations for watershed management. Designed public outreach strategies, including graphic materials, and regularly facilitated public meetings to gather data. Skilled research and analysis to effectively adopt land use code amendments with community and stakeholder input. Served as Chair of interdepartmental committee to integrate Austin's neighborhood plan recommendations into departmental business plans for implementation.

EDUCATION

University of Texas at Austin

Master of Science in Community and Regional Planning

University of Florida, Gainesville

Bachelor of Arts in Political Science, Certificate in Latin American Studies

PLANNING JOURNALISM

- "Welcome to Cuba", *Planning*, American Planning Association magazine, August/September 2016 issue.
- "A General Plan, But No Zoning", *Planning*, American Planning Association magazine, November 2014.
- "What's Next for Rosewood?", *The Austin Chronicle*, August 22, 2014 issue.
- "Rethinking Disaster Housing", *Planning*, American Planning Association magazine, July 2014 issue.

ADDITIONAL PROFESSIONAL QUALIFICATIONS

Fluent Spanish speaker * Facilitator training * ArcGIS design skills

Roy Bishop

44 Spoonbill Way, Key West, FL 33040

roythomasbishop@gmail.com (C) 617.905.2283

Former Director of Neighborhood Planning for the City of Boston's Planning Agency, the Boston Redevelopment Authority (1975-1979); recently Lead Business Analyst and Project Manager in Information Technology, before retirement in 2015.

SUMMARY

Extensive urban planning background (14 years). Most recently was an information technology business analyst and project manager with several years of experience, primarily in Oracle EBS. Solid project and business management acumen. Demonstrated leadership experience in successfully guiding and mentoring project teams of technology professionals to complete projects on time and within budget. Excellent written and verbal communication skills to effectively convey complex technical information to audiences from diverse backgrounds and at all organizational levels.

CAREER ACHIEVEMENTS

City of Key West, Planning Department

- Planning Consultant, March, 2020-
- Interim Planning Director, August, 2019-March, 2020
- Senior Planner, May, 2019-August, 2019

City of Boston

- Director of Neighborhood Planning. Supervised 20 professional planners in all neighborhood planning and zoning efforts.
- Neighborhood planner for East Boston and the Downtown Waterfront/North End area. Led planning efforts for new elderly housing, waterfront parks, open space planning, and general development review. Extensive community meeting participation. Site planner for Christopher Columbus Park, Boston's first major downtown waterfront park. Then served as Assistant Director of Neighborhood Planning.

Business Analysis and Project Management

- Oracle Software expert, Lead Human Resources Analyst.
- Lead Analyst/Project Manager in rollouts of Compensation Workbench, Performance Management, Advanced Benefits, iRecruitment, Learning Management, HR Self Service, On Boarding (with Finance, Payroll, and Facilities), Business Intelligence (OBIEE, 11g), iExpense and iSupply projects.

Leadership

- Managed, mentored, and motivated teams including contract, staff, and consultants using social and participative leadership styles.
- Led and assisted with team training in Oracle applications for groups and facilitated individualized coaching.
- Oracle Human Resources Users Group: Presented my work on Learning Management Enhancements and R12 Human Resources Upgrade work at 2010 and 2012 Oracle Global Conferences.

PROFESSIONAL EXPERIENCE

VOLUNTEER FOR KEY WEST NON-PROFITS

2015-2020

INDEPENDENT CONTRACTOR (ORACLE HCM)

2014-2015

CDM SMITH, Cambridge, MA

Senior IT Business Analyst (Human Capital Management)

2013-2015

HOLOGIC, Bedford, MA

Senior Systems Analyst, Human Resources Management Systems

2005-2013

PRIORITY HEALTHCARE, Newbury, MA

Project Manager

2004 – 2005

BIOGEN IDEC, Cambridge, MA

Business Analyst, Supply Chain

2002-2004

COGNEX, Natick, MA

Business Analyst, Supply Chain

2000-2001

ADDITIONAL PROFESSIONAL EXPERIENCE (1965-2000)

Urban Planning Experience (1965-1979)

BOSTON REDEVELOPMENT AUTHORITY, Official Planning Agency for City of Boston, MA

(see above)

CITY OF BOSTON

1979-1981

Appointed by the Mayor of Boston as **Director of Federal Relations** in 1979. Served for one year supervising all grant writing and lobbying efforts. Managed 25 professionals. Supervised Washington, DC office. Then appointed Boston's first **Director of Energy Conservation** and managed residential and city building energy conservation efforts.

Mass/Save Energy Consultant, 1981-1982

Served as **Project Manager**. Managed over 100 energy auditors and support staff for the Mass Save program, an energy conservation program started by several Massachusetts utilities. Responsible for 4 Offices throughout Massachusetts. Program covered most of the State of Massachusetts.

Other Experience (1984-2000)

Worked for Lotus Development, the creator of the first spreadsheet for professional business applications prior to its purchase by IBM; and for the Bose Corporation, a major speaker manufacturer in material planning, inventory, master production scheduling and manufacturing positions. 1984-1991. Served in various positions as **Special Projects Administrator, Master Production Scheduler, Inventory Control Supervisor, Material Planning Supervisor, Production Planning Supervisor**.

International Supply Chain Manager, Dragon Systems (now Nuance), Newton, MA

- Managed offshore manufacturing in Singapore. Traveled to Asia for on-site meetings. Provided forecast and scheduling details for Asia and Latin America suppliers for major speech technology company.

Materials/Manufacturing Manager, Learning Company (now Mattel), Cambridge, MA

- Managed forecasting, inventory planning and new products introduction as well as outsourced manufacturing programs for educational software company which merged with Mattel. Managed staff of 10.

Purchasing Manager, Microsemi, Watertown, MA

- Managed purchasing staff of 2 buyers for electronics manufacturing company. Reduced indirect expenses in key areas by 15%. Also served as **Master Production Scheduler**.

EDUCATION

Masters, Public Administration
Northeastern University, Boston MA

Bachelor of Arts, Political Science
Northeastern University, Boston MA

Completed all requirements for Masters of Community Planning and Development at the University of Rhode Island, 2-year program, except final thesis (decided to accept a full-time planning position in Boston)

CERTIFICATIONS

AICP, charter member of American Institute of Certified Planners, 1978

Certificate in Real Estate Development, joint program sponsored by Harvard Business School and Harvard Graduate School for Planning and Urban Development, 1974

Systems Analysis Certification (two-year program), Northeastern University, 2000

Certificate in Material Requirements Planning, Cambridge College (1-year program)

CPIM, American Inventory Control Society (Certified in Production and Inventory Control)

CPM, National Association of Purchasing Managers, Certified Purchasing Manager

Steven P. McAlearney

1300 White Street, Key West, FL 33040 | (305) 809-3747 | smcalearney@cityofkeywest-fl.gov

City of Key West, Key West, FL 2017-Present

Director of Engineering

Leads a nine-member team of professionals in planning, organizing and managing design and construction projects to include concept development, request for proposal, consultant management, bidding, general administration, budgeting and capital planning. Assures projects are consistent with applicable laws, codes and regulations, and are completed on schedule and within budget.

Naval Air Station Key West, FL 2013-2016

Commanding Officer

Directed the operations of a military installation comprised of 5,500 employees and family members located on seven separate properties, covering 6,300 acres supporting 39 resident stakeholder organizations. Executed an operating budget of over \$42M in support of an airfield, port facility, security and fire departments, public works and environmental departments. Oversaw operation of a 796-bed hotel complex, 107 vacation condominiums, four family housing complexes, child care and recreation facilities, 530 campsites, and two marinas.

Office of Secretary of Defense, Washington, DC 2012

Afghanistan-Pakistan Counter-Narcotics

Coordinated Department of Defense efforts with State, Commerce, and Justice Departments, law enforcement and intelligence agencies, and their Afghan and Pakistan equivalents to man, train and equip partner nation forces to disrupt the Central Asian drug trade.

U.S. Naval Academy, Annapolis, MD 2009-2011

Executive Assistant to Superintendent

Directed actions of front office staff, maximizing college president's impact on the institution. Briefed and ensured completion of action items from all meetings of Department Heads, VIPs and stakeholders with Superintendent.

Navy Personnel Command, Millington, TN 2008-2009

Head Detailer

Initiated and executed policies for assignment, career progression and mentorship of over 8,000 aviation junior officers. Managed and executed \$55M Permanent Change of Station budget.

Strike Fighter Squadron 136, Virginia Beach, VA 2006-2008

Commanding Officer

Led daily operations and strategic planning of a U.S. Navy strike-fighter squadron both ashore and at sea. Managed 10 FA-18C Hornet aircraft and all support infrastructure, valued at over \$250M. Provided vision, formulated policy, coordinated manpower and facilities maintenance, and scheduled all operations, training and safety requirements, ensuring successful combat operations.

EDUCATION

M.S. National Resource Strategy, Dwight D. Eisenhower School of National Security and Resource Strategy

B.S. Mechanical Engineering, United States Naval Academy

PROJECT DESCRIPTION

PURPOSE AND BENEFIT

The City of Key West is seeking funding to create a Duval Street Economic Corridor Resiliency and Revitalization Plan. The purpose of this Plan is to initiate an important step in the revitalization of Duval Street, Key West's iconic Main Street. This project will provide necessary funding to support the City's efforts to address the risks and threats from facing long term sea level rise, king tides, and resultant stormwater threats from natural disasters, primarily hurricanes.

The Plan will provide benefit to the entire fourteen blocks of Duval Street, as well as immediately adjacent blocks and the entire City of Key West. Tourism is the primary economic driver in Key West and Monroe County, and in Key West alone visitors spend more than \$1 billion annually which supports some 12,000 jobs. Much of this activity occurs along Duval Street with its commercial and cultural attractions.

This project will take advantage of available CDBG Mitigation funds by doing the following:

- It will develop a comprehensive inventory and analysis of existing conditions of surface and subsurface infrastructure and problems.
- It will develop a comprehensive evaluation of the existing threats to our historic downtown area from sea level rise, frequent natural disasters, particularly hurricanes, and annual threats from king tides.
- It will fund analysis to understand how we might utilize green and grey infrastructure to address flooding from sea level rise along Duval.

Specifically, we will:

- Analyze the existing stormwater management situation and repetitive losses from flooding events;
- Analyze the impact of these threats on our historic commercial and cultural structures and effect on our current and future economic development;
- Engage the business community and residents in discussing existing conditions and desired outcomes, particularly by dealing with stormwater management and other resiliency issues, and Provide a series of realistic options for additional planning and physical improvements.

The need for this plan has been established in the City's Comprehensive Plan and the final product will provide an implementation strategy.

RISK

Key West's Duval Street has historically faced risks relating to sea level rise, king tides, and drainage issues during severe storms and hurricanes. The inundation of rain in short periods of time overwhelms the existing system and results in flooding along the Duval Street corridor. This project will give the City of Key West a comprehensive evaluation of the current risks facing its historic Duval Street using FEMA Hazard Mitigation guidance, including the identification of the

location, extent, and previous occurrences of natural hazards, the probability of future hazard events, summaries of the most vulnerable areas, potential losses due to hazard events, and changes in development in hazard prone areas. A mitigation strategy will be developed based on this evaluation with options to deal with these risks with future local (public and private), State and Federal funding.

The City will continue to analyze change projections from such sources as the Southeast Florida Climate Compact—the regional climate governance structure for Broward, Miami-Dade, Monroe, and Palm Beach counties, “one of the leading examples of U.S. regional collaboration”, according to the Urban Land Institute. The City will continue its approach to use forward-looking rather than historic data for infrastructure decision making. The City will continue to monitor flood levels and compare observations to these projections.

WORK PLAN AND TEAM

The work will be done by a combination of City staff from the Engineering and Planning Departments, aided by consultants funded from this grant and City funds. The City Commission will soon (late Summer) select a consulting firm from 2 finalists already chosen. Pending the award of this grant and funding from our Capital Improvements Plan, this firm will provide a team of planners, engineers, and other experts skilled in similar projects to begin this effort.

The City will hold meetings with the public to solicit input on how Key West residents, property owners, business owners, elected officials, historians, and others envision Duval Street changing and adapting to climate-related risks over the next several decades.

FUNDING METHODOLOGY

The City has recently funded the reconstruction of adjoining streets including utilities, sidewalks, street furniture, and landscaping and has reviewed other projects in nearby communities, e.g. Coral Gables and Miami Beach. The analysis of these activities has given us an understanding of the cost of planning and reconstruction that would be necessary on Duval Street.

Four blocks of Simonton Street (one block from Duval’s commercial, residential and street furniture requirements) cost \$75,000 to design via private contract, a rate of \$18,750 per block. Projecting that over 14 blocks of Duval would total \$262,500. That would mesh with our Engineering staff’s estimate of \$250,000 for engineering costs for all of Duval. We estimate another \$250,000 in costs for a charette with residents and businesses and local utilities.

In addition, we will soon (early FY2021) be awarding a multi-disciplinary (planning, engineering and funding) firm a contract to begin to assist the City in outlining specific costs and funding mechanisms for future grants for Duval Street. We have 2 finalists under consideration. This contract is expected to be funded by our Capital Improvements Program, discussed below, in Leveraged Dollars.

In 2018, the nearby city of Coral Gables completed the Miracle Mile and Giralda Plaza Streetscape project, which encompassed four city blocks and created a pedestrian plaza. The public outreach, planning, and streetscape design cost approximately \$600,000. A major

component of the work included public input and redesign to address stormwater flood risks. Landscaping, stormwater planning, and a curbless street system were analyzed by Cooper Robertson & Partners, who also later managed construction.

OUTCOMES

This project will provide a comprehensive analysis of existing conditions and provide mitigation options, particularly surface and subsurface options, such as sea level rise interventions, roadway design alternatives, green infrastructure opportunities, and stormwater design needs. These are critical analyses that will provide a firm base for moving forward with a comprehensive revitalization of Duval Street. In addition, the project will provide the business and residential community along Duval Street with an initial understanding of the risks of not improving Duval Street, the physical realities of what can be accomplished, and its potential costs and benefits. Finally, Key West will be prepared to engage an engineering firm through an RFQ to implement the feasible objectives, and to later be in a position to apply to the second round of CDBG-MIT General Infrastructure Program dollars.

COMPREHENSIVE PLAN INTEGRATION

The City of Key West Comprehensive Plan was issued in 2013 and will soon be updated under Florida Statutes. The 2013 Plan recognized the importance of Duval Street and supports its revitalization.

The Duval Street Commercial areas are mentioned in the City's Land Development Regulations, which provide a summary of its importance:

"Sec. 122-686. - Intent.

The HRCC-1 Duval Street gulfside district incorporates the city's intensely vibrant tourist commercial entertainment center which is characterized by specialty shops, sidewalk-oriented restaurants, lounges and bars with inviting live entertainment; and transient residential accommodations. The core of the commercial entertainment center spans generally from the Pier House south to Petronia Street as specifically referenced on the official zoning map. This segment of Duval Street is the most intense activity center in the historic commercial core.

Sec. 122-746. - Intent.

Consistent with the comprehensive plan future land use map, the HRCC-3 Duval Street Oceanside District includes the Duval Street Oceanside Corridor from Petronia Street south to United Street. Located toward the southern end of Duval Street, this corridor serves as a center for arts, crafts, gifts, designer goods, restaurants, and tourist accommodations. Structures within this corridor generally have retained a front facade which is much less commercialized relative to the entertainment center on the gulf side of Duval Street. The front facades generally have much smaller storefront windows and frequently incorporate a residential vernacular characterized by wood frame windows, equipped with mullions, and wood clapboard siding. This area shall be regulated by more restrictive performance standards than those applicable to the HRCC-1 district north of Petronia Street. The criteria for development within the HRCC-3 district shall require larger open space ratios, design standards which preserve and reinforce the

physical characteristics of the area, and land use restrictions which exclude sidewalk bars and lounges which may produce excessive noise incompatible with surrounding activities.”



I. INTRODUCTION

CITY OF KEY WEST COMPREHENSIVE PLAN

PURPOSE

The City of Key West Comprehensive Plan (Plan) has been developed in response to the requirements of the Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Part II, Florida Statutes). This Plan and its updates are consistent with the State, Regional and County plans; and will serve as the basis for all land development decisions within the City of Key West. In addition to fulfilling legislative requirements, the City's Plan: protects and maintain its natural, historic and cultural resources; preserves its community character and quality of life; ensures public safety, and; directs development and redevelopment in an appropriate manner.

VISION

The City's vision for honoring its past and advancing its present and future provides the foundation of the Comprehensive Plan. The following vision and mission were adopted by the City Commission in the 2011 Key West Strategic Plan:

VISION - Key West is a beautiful natural environment with a vibrant culture, an interesting historical architecture, active neighborhoods, and community-wide interests that are supported by involved residents from all walks of life and a responsible and responsive government.

MISSION – Our mission is to protect our natural and built environment and honor our local heritage and cultural identity with citizens actively engaged in the life of our neighborhoods and community. Together we shall promote ongoing redevelopment of a sustainable economy, quality of life, and modern city infrastructure. Our government shall act on behalf of the long-term, generational interests of residents and visitors of Key West.

CORE VALUE – All people are created equal members of one human family.

COMMUNITY PROFILE

The City of Key West occupies a 7.4 square mile area encompassing the island of Key West, the portion of Stock Island north of U.S. 1, Sigsbee Park (north, originally known as Dredgers Key), Fleming Key (north), and Sunset Key (west). Both Fleming Key and Sigsbee Park are part of Naval Air Station Key West. The City is the southernmost City in the continental US, and is the County seat of Monroe County. Land access is provided by US 1, air access is provided by the Key West International Airport, and sea access by the Port of Key West. The island's natural perimeter restricts the expansion of its boundaries. Unincorporated Monroe County to the north is the only adjacent local government. The City has not expanded in size through annexations since the Plan was adopted.

The City's 2010 permanent population is 24,649, and is projected to decrease slightly during the five-, ten-, 15- and 20-year planning periods due to growth limitations and the lack of significant amounts of vacant and developable land. In addition to the permanent population, the City is a world renowned tourist destination and a popular location for second homes. The total number of people on Key West on an average day, including permanent residents, seasonal residents, the maritime population, overnight tourists, day-trippers, cruise ship visitors, commuters, and shoppers, is estimated to be 56,335. This number would likely spike

significantly during special events such as Fantasy Fest or New Year's Eve.

COMPREHENSIVE PLAN BACKGROUND

The City of Key West prepared its current Comprehensive Plan in 1990, and it was found sufficient by the State in 1994. In 1995 the Plan was amended to extend the extraterritorial powers 600 feet into the tidal waters around the City, and to make several small scale amendments to land use districts. In 1997 Land Development Regulations based on the Comprehensive Plan were adopted.

In 2005 the City adopted its Evaluation and Appraisal Report (EAR) in order to measure progress in implementing the Comprehensive Plan, address major community issues, and evaluate the impacts of changes in growth management requirements. The EAR identified eight major issues, including the quality of marine ecosystems, affordable housing, hurricane safety, coordinated transportation, the Key West Port, capital improvements and concurrency management, historic preservation, and a secure local economy. Due to the State mandated schedule the City was required to update the EAR the following year, and a revised EAR was adopted in 2007. There was very little difference between the two documents. The EAR made a series of recommendations to update the plan to reflect current conditions and address the major issues. These recommendations were the basis of the 2012 Evaluation and Appraisal Report Based Amendments to the Comprehensive Plan. In addition to the EAR recommendations, the City has also updated the supportive data and analysis on which the plan is based. The updated data and analysis supplemented the EAR recommendations as the basis for the amendments.

The City of Key West Comprehensive Plan is comprised of goals, objectives and policies in nine major elements: Future Land Use; Transportation; Housing; Public Facilities; Coastal Management; Conservation; Recreation and Open Space; Intergovernmental Coordination, and; Capital Improvements. In addition to the goals, objectives and policies, the Comprehensive Plan contains the adopted map series (including the Future Land Use Plan Map) and the five year Capital Improvements Schedule.

WATER SUPPLY PLAN

The Florida Legislature enacted bills in the 2002, 2004, and 2005 sessions to address the state's water supply needs to improve coordination between the local land use planning and regional water supply planning. Residents of the City of Key West obtain their water directly from the Florida Keys Aqueduct Authority (FKAA), which is responsible for ensuring that enough capacity is available for existing and future customers.

The purpose of the City of Key West Water Supply Facilities Work Plan (Work Plan) is to identify and plan for the water supply sources and facilities needed to serve existing and new development within its jurisdiction. The City of Key West Work Plan will address a 13-year planning period and identify projects from the FKAA Work Plan consistent with this planning period.

OTHER PLANNING EFFORTS

In addition to the EAR the City of Key West has been engaged in a number of major planning efforts, including the adoption of the Strategic Plan and the Climate Action Plan. These and other City plans, including the December 2011 Carrying Capacity Traffic Study, were also reviewed and are reflected in the updated Plan. Concurrently with the preparation of the updated plan, the City participated in the Monroe County Hurricane Evacuation Clearance Time Working Group. As a result of these meetings the City signed a Memorandum of Understanding that will provide for an allocation of 91 building permits a year between 2013 and 2023.

PUBLIC PARTICIPATION AND ADOPTION

The EAR and the 2012 amendments both were supported by extensive public participation processes. Over 15 summits, forums, public workshops, and hearings were conducted between 2001 and 2007 as part of the EAR.

On March 29, 2012 the City and its Consultants presented the updated data and analysis report to the Key West Planning Board in a public workshop, and received invaluable input. On July 23, 2012, the City conducted a Public Forum on the draft amendments in order to receive comments and input. Through the 2012 amendment process the City continued to meet with interest groups and staff to incorporate additional comments and suggestions into the proposed plan amendments. The proposed amendments were approved on first reading at a public hearing on October 2, 2012 and submitted to the State Department of Economic Opportunity and other agencies for review. In the December 14, 2012 Objections, Recommendations and Comments Letter, the State identified one objection and eight technical comments. The City has addressed the objection and comments and the amendments were adopted on March 5, 2013. The Plan became effective on May 2, 2013 after State review and approval.

COMMUNITY VALUE

Duval Street is the economic heart of the City of Key West. It has been the center of commercial activity since the 19th century. It is where the City has its parades celebrating the various cultural activities, including the world famous Fantasy Fest and New Year's Eve celebrations. It was designated a "Great Street" in 2012 by the American Planning Association. Six blocks were added to the National Register of Historic Places in 1971 and the Key West Historic District includes all of Duval Street. It has been undergoing threats with 25% of its blocks affected by sea level rise and king tides. These threats affect the economic vitality of the commercial area and these threats need to be addressed with mitigation actions. Due to the COVID-19 crisis, which has been declared a natural disaster by the Governor, the vacancy rate along Duval Street has increased substantially due to the lack of business during March through June 2020.

COMMUNITY LIFELINES

The Duval Street Economic Corridor Resiliency and Revitalization Plan will serve the following community lifelines:

- Safety and Security, including Flood Control, Other Hazards, and Protective Actions under Community Safety, and Historic/Cultural Resources under Government Service
- Transportation, including Roads under Highway/Roadway/Motor Vehicle

RESILIENCE ENHANCEMENT

This plan will provide a blueprint to reduce flooding along Duval Street and surrounding areas, which will result in fewer floods that endanger the safety and security of residents and tourists alike, allowing for a reduction in repetitive insurance losses, fewer vacancies, higher tourism traffic and spending, and a more vibrant and attractive tourist destination for years to come.

The plan will assist in retaining value of commercial and residential real estate along the corridor, thereby bolstering the city's tax base and supporting needed city services including police, fire, and maintenance of the corridor. It will also allow police and fire to better access this important north/south corridor during and immediately after storm events. Duval is a critical corridor for the City's major industry: tourism. If this land area is compromised due to sea level rise, the City's economy, and thousands of jobs would be impacted.

PUBLIC NOTICE

Public Notice for this Plan was listed on the City of Key West website (<https://www.cityofkeywest-fl.gov/topic/index.php?topicid=251&structureid=10>) for a 14 day period from Friday, July 17 through Friday, July 31, and no public comment was received. Please note, the plan titles referred to on the website is "Duval Street Corridor Resiliency Plan" but was later modified to "Duval Street Economic Corridor Resiliency and Revitalization Plan."

Moving forward, public noticing related to this project will include, at a minimum, radio announcements, newspaper announcements, social media announcements, website

announcements, direct invitation of stakeholder entities, and stakeholder entity announcements.

COMMUNITY INVOLVEMENT

There will be a citizens' committee formed with resident and business representatives as well as local elected officials to execute the grant's purposes. Many of these representatives have been meeting and working since 2019 to improve Duval Street. These efforts were interrupted by the COVID-19 crisis, but will be revived upon receipt of this grant. This group will meet at least monthly, and likely more often, to frame issues and monitor the Plan's process of development.

Community involvement in the planning process will likely be predominantly managed through webinars and online polls and voting as a result of Covid-19. We are actually excited for this, as the City has experienced far more participation in its usual Commission meetings now that we meet virtually and the community can attend and communicate from their homes. Webinars also allow us to record sessions so that anyone can watch at any time and polling options can be easily attached to electronic media. The final plan will be posted on the City of Key West website.

CAPACITY PLAN

GOALS

The overall Goal of the Duval Street Economic Corridor Resiliency and Revitalization Plan is to comprehensively address the specific problems of Key West's Main Street via funding provided by a variety of sources, including CDBG Mitigation funds.

The project has several major underlying goals:

- Duval Street is facing physical and economic issues that must be addressed. We need to examine the physical (surface and subsurface) infrastructure.
- We need to identify the specific requirements to mitigate the sea level rise and other stormwater management issues along Duval Street.
- We need to analyze parking, traffic flow, commercial loading, and street closure issues.
- We need to determine, with economic analyses and market studies, the economic future of Duval Street.
- We need to identify the sources of local and tourist dollars that are needed to revive Duval Street and provide needed local economic development and employment to attract those dollars. We are at an important crossroads in deciding the specific public and private investments are needed to generate this revitalization. This grant will aid that process.
- If funding allows, we need to begin an analysis of which historic structures will need mitigation measures.
- Using other funds, we need to begin to reconstruct our stormwater infrastructure and the entire street furniture complex along Duval Street, informed by the Plan developed.

STAKEHOLDERS

Community organizations, non-profits, and local treasures that line Duval Street and depend on locals and tourists are this project's primary stakeholders. These include the Butterfly and Nature Conservatory, the Oldest House in South Florida Museum, the Tropic Cinema, the Guild Hall Gallery (local artists' co-op), and the San Carlos Institute (Cuban heritage center and museum), among others.

WORK PLAN

Task	Activity	Deliverables
1	Subrecipient Agreement	Signed Agreement
2	Vendor Procurement (4 mo)	RFP Vendor Contract
3	Kick off Meeting w Stakeholders	Video and Documents presented List of Attendees Notes from Meeting / Public Comment Period

4	Data collection and Review (3 mo) • Incorporate workshop inputs • Find gap data • Interviews / Focus Groups	List of information requested and produced
5	Community Input Round #1 (1 mo)	Video and Documents presented Notes from Meeting / Public Comment Period
6	Feasibility Options (4 mo) • Incorporate Monroe LiDAR Data • Community Input Round #2	Options Report Notes from Meeting / Public Comment Period
7	Final Report (2 mo) • Final Staff Review • Commission Presentation and Acceptance	Final Plan Presentation Documents
8	Incorporate into Existing Plans (4 mo)	Summary and Evidence of Plans Submitted

RESOURCES

The work will be done by a combination of City staff from the Engineering and Planning Departments, aided by consultants funded from this grant and City funds. The City Commission will soon (late Summer) select a consulting firm from 2 finalists already chosen. Pending the award of this grant and funding from our Capital Improvements Plan, this firm will provide a team of planners, engineers, and other experts skilled in similar projects to begin this effort.

TEAM

- Steve McAlearney is the Engineering Director for the City of Key West. He leads a nine-member team of professionals in planning, organizing and managing design and construction projects. He is a graduate of the U.S. Naval Academy and holds an MS in National Resource Strategy.
- Katie P. Halloran is the City Planner and was born and raised in Key West. She worked on water and climate change policy as a planner in Miami-Dade County and participates in the Southeast Florida Regional Climate Change Compact. She holds an MS in Community and Regional Planning from the University of Texas at Austin, where she focused on water issues and participatory development. She is bilingual in Spanish.
- Roy Bishop, AICP is a Planning Consultant and former Planning Director for the City of Key West. He is also the former Neighborhood Planning Director, City of Boston Planning and Development Agency.
- Alison Higgins is the City Sustainability Coordinator, Adaptation Team Chair, and Lead for this Plan's development. She has worked from within the Planning and Engineering Departments for the City for the last 8 years and holds an MA in Environment and Community from Antioch University. Previous experience includes 7 years serving as Executive Director of Green Living Energy Education (GLEE), a Keys-focused nonprofit,

and 14 years as a Land Conservation Program Manager for The Nature Conservancy in the Florida Keys.

- John Paul Castro is the City Utilities Director and manages Stormwater, Sewer, and Solid Waste Departments. He has nearly a decade of experience at the City from operations and construction at the City marinas, to managing wastewater, stormwater, and solid waste departments. Prior to working for the City, John Paul worked in private sector construction for 6 years. He is a graduate of the University of Tampa.
- Enid Torregrosa Silva has served as the City Historic Preservation Planner for 12 years. She holds a BS in Environmental Design from the School of Architecture at the University of Puerto Rico and an MS in Science in Historic Preservation from the School of Architecture and Planning at Ball State University. Enid has over 29 years of experience in the historic preservation field including the private sector, and in State and local governments, including as Puerto Rico's State Historic Preservation Officer from 2001-2004.
- Carolyn Sheldon is the Senior Grants Administrator for the City of Key West. Her 11 years with the City have honed her excellent skills in grant compliance, financial reporting, and other grant processes and practices, handling over \$25 million in federal, state and local grants. Carolyn holds an MBA from Nova Southeastern University.

MONITORING/QUALITY CONTROLS

The citizens' committee of stakeholders made up of local citizens, business owners and non-profit representatives, will monitor the progress of the Plan's development.

UPDATES

The City of Key West will incorporate long range Duval Street Economic Corridor Resiliency and Revitalization Plan goals into its Strategic Plan, which is anticipated for completion in FY 2021. The City intends to integrate both Strategic Plan goals and Duval Street Resiliency goals into departmental budget plans. In July 2020, the City of Key West selected its Strategic Plan consultant and the firm will assist the City with Strategic Plan monitoring for a period of at least two years post completion.

Future updates to the Duval Street Economic Corridor Resiliency and Revitalization Plan may be funded through a new Business Improvement District, or similar entity, for the Duval corridor. This type of financial and membership entity would allow City staff to collaborate with private partners to effectively manage and maintain the capital improvements recommended for implementation by this Plan. A Business Improvement District type entity would also provide a platform for ongoing citizen communication and feedback regarding needed Plan and programming updates for Duval Street.

LEVERAGED DOLLARS

City Funding: \$500,000

The City's Capital Improvement Plan has committed \$500,000 towards Duval Revitalizations. These funds will not overlap, but instead used for important street design aspects tangential to resilience (wayfinding, signage, landscaping), as well as possible implementation following the plan.

Staff Time: \$65,310

Staff included in this match include our Engineering Director, Planning Director, Senior Planner, Professional Engineer, Utilities Director, Historic Preservation Planner, Sustainability Coordinator and our Senior Grants Manager who will be supporting this plan over the next 2 years for a conservative estimate of \$65,310 which includes \$25,000 for administration (5% of \$500,000 Plan ask).

**Duval Street Economic Corridor
Resiliency and Revitalization Plan
City of Key West
Steven P. McAlearney, 305-809-374**

The Gantt chart illustrates the project schedule for developing a community-based water conservation plan. The timeline is marked by months from January to October. Key milestones and tasks are as follows:

- Grant Application Period:** January to March.
- DEO and Subrecipient Agreement:** Completed in March.
- Vendor Procurement (4 mo):** March to May.
- Kick off Meeting w Stakeholders (2 mo):** May to July.
- Data collection and review (3 mo):** July to September.
- Community Input Round 1 (1 mo):** September to October.
- Feasibility Options (4 mo):** October to February.
- Final Report (2 mo):** February to March.
- Incorporate into Existing Plans (4 mo):** March to May.

Start	End	Duration	Label
07/17	07/31	14	Grant Application Public Comment Period
11/03	12/04	31	DEO and Subrecipient Agreement
12/07	04/07	121	Vendor Procurement (4 mo)
04/08	06/08	61	Kick off Meeting w Stakeholders (2 mo)
06/09	09/07	90	Data collection and review (3 mo)
09/08	10/08	30	Community Input Round 1 (1 mo)
10/11	02/11	123	Feasibility Options (4 mo)
02/14	04/15	60	Final Report (2 mo)
04/18	08/18	122	Incorporate into Existing Plans (4 mo)

[illegible]

Record project notes below

FL CDBG Mitigation

General Planning Support Program Project Budget (Template)

Project Name:	Duval Street Economic Corridor Resiliency and Revitalization Plan	Primary Contact Name and Phone Number:	Steven P. McAlearney, 305-809-3747	Official Applicant Entity Name:	City of Key West, Florida
Project		Budget			Notes
Description	CDBG-MIT Amount	Other non CDBG-MIT Funds	Source of Funds*	Total Funds (CDBG-MIT and Other)	
1. Mitigation Plans					
Modernization and Resiliency Plans	\$500,000	\$ 500,000 \$ 40,310	Key West	\$1,040,310	City Funding Staff in Kind (minus administration)
2. Mitigation Activities					
Administration		\$25,000		\$25,000	%5 of Plan costs, subtracted from overall Key West staff in-kind (\$65,310 – \$25,000 = \$40,310)
Planning					
Totals:	\$500,000	\$565,310		\$1,065,310	

*** All funds identified for use on your project must be fully disclosed and detailed to ensure budget accuracy and no duplication of benefits. Show the sources and amounts of other funds needed to complete the project below, including local funds and grants from other agencies. Any anticipated or committed funds must also be included.**

Source of Other Funds	Amount
1. City Funding - Capital Improvement Plan	\$500,000
2. Staff in Kind (minus administration)	\$40,310
3. Staff in Kind Administration	\$25,000
4.	
5.	
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12.	

The City of Key West, Florida

[TRANSLATE](#)

HUD Planning Grants

You are here: [Home](#)•[Departments](#)•[Engineering Department](#)•**HUD Planning Grants**

PUBLIC COMMENT PERIOD

Planning Grant Applications

Florida Rebuild MIT General Planning Support Grant

The City of Key West seeks comments from their citizens pertaining to plans to submit 2 grant applications to the State of Florida, Department of Economic Opportunity in pursuit of U.S. HUD funding.

Public comments and/or requests for copies of the grant applications must be submitted to Alison Higgins, Sustainability Coordinator, at ahiggins@cityofkeywest-fl.gov or

305-809-3726 by Friday, July 31, 2020.

Project Name:	Key West Adaptation and Resiliency Plan
Type of CDBG-MIT project:	General Planning Support
What will Grant \$ be used for?	Evaluate risks and opportunities related to climate change adaptation and resiliency and provide analysis of recommended options and a ten-year implementation budget for the entire City of Key West.
Location in our Community:	The City of Key West
Source of Funding:	U.S. Department of Housing and Urban Development through the State of Florida, Department of Economic Opportunities.
Total Cost of Project:	\$500,000.00

Project Name:	Duval Street Corridor Resiliency Plan
Type of CDBG-MIT project:	General Planning Support
What will Grant \$ be used for?	Multi-phase study of the Duval Street Economic Corridor to examine current and expected community hazards and present solutions for the treatment of those hazards, especially related to sea level rise and storm impacts.
Location in our Community:	Duval St. Corridor in Key West
Source of Funding:	U.S. Department of Housing and Urban Development through the State of Florida, Department of Economic Opportunities.
Total Cost of Project:	\$500,000.00

Contact Us

[Alison Higgins](#),
Sustainability Coordinator

In this Department

- [Adaptation Planning Work Group](#)
- [Sustainability](#)
- [LRA / Truman Waterfront](#)
- [Monroe County Local Hazard Mitigation Strategy Plan Working Group](#)
- [ROW Map 2018](#)
- [Sea Turtle Nesting Season Awareness](#)
- [Sidewalk Repair](#)
- [Department Home](#)

Topics of Interest

[Projects Documentation Links](#)

[Projects Summaries](#)

[Roadway Projects](#)

[ROW Permits](#)

[Bayview Park Survey](#)

[Report A Street Light Outage](#)

[Public Comment Period: 8 Projects for Grant Funding](#)

Public Comment Period for City applications



City of Key West, Florida

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