

**Keri O'Brien**

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**From:** Larry Blackburn <photosbylarryb@att.net>  
**Sent:** Monday, April 3, 2023 4:57 PM  
**To:** Patti McLauchlin; Todd C. Stoughton; Mayor E-Mail; City Clerk External E-Mail; District I; District II; District III; District IV; District V; District VI; knorman@ramsheadgroup.com; bmuehlhauser@ramsheadgroup.com  
**Cc:** Kelly Norman; knorman@ramsheadgroup.com  
**Subject:** [EXTERNAL] Key West Coffee Butler Amphitheater

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3 April 2023

To Whom It May Concern,

I wish to take this time to recommend that Rams Head Productions continue in their managerial role of the Key West Coffee Butler Amphitheater. This group has provided our island with nothing but the finest entertainment since taking over the daily operations. Every concert seems to run flawlessly and provides an experience for the patrons that is second to none. Venues in much larger cities should be lucky enough to have this group running their venues, in particular the local staff. Kelly Norman is the reason why Rams Head has been so successful in Key West and why the concerts are so memorable. This group also works closely with the other promoters using the facility to ensure that only a top shelf event takes place.

The City of Key West would be remiss should this management contract not be renewed. I sincerely hope that this endorsement in some small way helps you arrive at that decision.

Sincerely

*Larry Blackburn*

Larry Blackburn

Larry Blackburn Photography

Key West, Florida

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