

KEY WEST

Working to be
a livable
community

State of the City

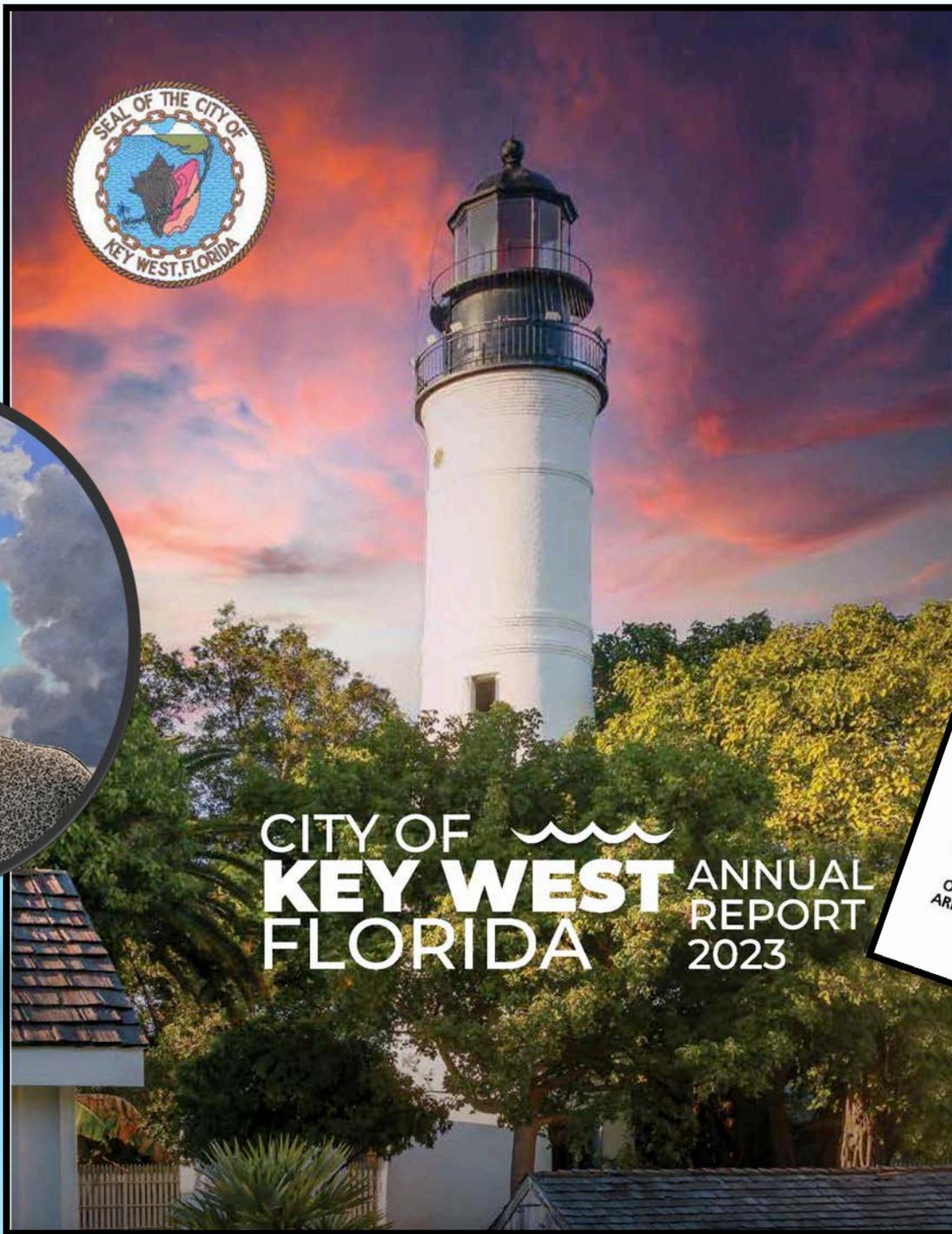
Mayor Teri Johnston

January 11, 2024









CITY OF **KEY WEST** ANNUAL REPORT 2023
FLORIDA



FINANCE

DEPARTMENT

Through the development and management of sound financial policies, procedures and budgets and the maximization of effective and efficient uses of public funds, the Finance Department's primary mission is to ensure the fiscal integrity of the City of Key West for residents, businesses and visitors for today's generation and those to come.

The Finance Department collectively is the financial steward for the City of Key West and comprises 15 full-time positions. This team is responsible for Finance Administration, General Accounting, Payroll, Purchasing, Accounts Payable, Revenue, Budget, Grant Administration and Risk Management for the city.

The team is responsible for maintaining the accuracy of the general ledger and all cash receipts in the 20 funds representing various functions throughout the City, preparing and processing the bi-weekly payroll for over 500 employees, monitoring all grant activity and compliance, including grant applications, grant awards and invoicing for grant payments, managing investments, processing and paying more than 14,000 invoices to city vendors and contractors, processing of over 2,900 city purchase orders and managing all bidding and procurement allocations to ensure the best value for all city services, supplies and equipment. The department coordinates the city's annual audit and the production and publication of the Annual Comprehensive Financial Report, and prepares and maintains the annual City Commission-approved budget.

The Risk Management office is responsible for all worker's compensation, liability and general insurance claims throughout the city, including the administration of all ongoing claims, processing over 100 new claims annually, completing all contract and project insurance reviews throughout the city, and overseeing the City of Key West's safety program.



BUDGET: \$1,245,687
 # of employees: 15
Director: Christina Bernaldi
 305-809-3827
 cbernaldi@cityofkeywest-fl.gov

One of the main priorities of the City of Key West Finance Department in the budget development process for Fiscal Year 2023/2024 was to maintain a strong financial position while continuing to address city strategic priorities such as affordable housing, environmental and sustainability initiatives and traffic improvement efforts, while continuing to make investments into the city's public safety, infrastructure and general governmental needs.

With a commission-approved Fiscal Year 2023/2024 budget of over \$252M, the need to continue being innovative in not only the city's revenue sources and generation, but also in the delivery of services to the citizens and other stakeholders in our community was emphasized and will be a Finance Department goal for 2023/2024.

FY 2023 HIGHLIGHTS

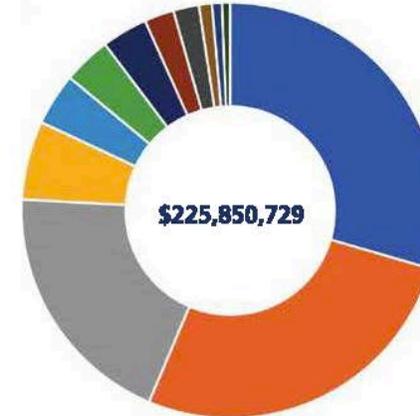
- The City of Key West Finance Department received the Government Finance Officers Association Award for Excellence in Financial Reporting for the 38th consecutive year for the fiscal year ending 2022 as well as received a favorable audit for fiscal year 2022.
- The City of Key West was awarded 14 out of 29 grant opportunities for various projects in the amount of \$3.7 million and has a total of 11 grants still under review for an additional \$19 million. Grants awarded include funding from the Monroe County Tourism Development Council in the amount of \$1.6 million for the Coffee Butler Amphitheater Enhancements and the Southernmost Plaza project, \$944,819 from FEMA Port Security Grant Program for public safety initiatives, and several smaller grants for Bicycle and Firearms Safety programs. The City has pending grant applications for several projects including several sustainability, adaptation and stormwater improvement efforts.
- The Risk Management Office was successful in collecting over \$142,000 in subrogation claims for the City of Key West.



FY23

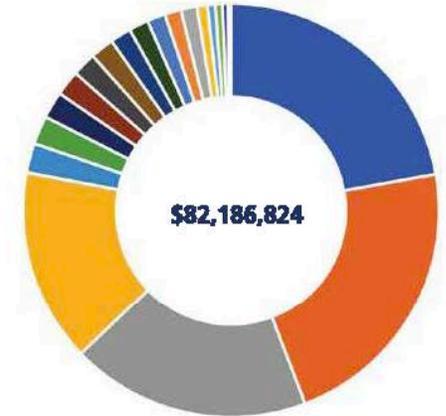
CITY OF KEY WEST

CITY BUDGET



- Transfers, Grants, and Reserves (All Funds) - 29.50%
- General Fund Operating - 26.86%
- Capital Expenditures (All Funds) - 19.48%
- Insurance Fund Operating - 6.13%
- Key West Bight Fund Operating - 4.06%
- Solid Waste Fund Operating - 3.72%
- Sewer Fund Operating - 3.55%
- Transit System Operating - 2.360%
- Special Revenue Fund Operating - 1.99%
- City Marina Fund Operating - 1.01%
- Debt Service - .76%
- Stormwater Fund Operating - .64%

GENERAL FUND BUDGET



- Transfers, Grants and Aid, and Reserves - 22.15%
- Police Department - 22.06%
- Fire Department/EMS - 18.61%
- Community Services - 15.16%
- Non-Departmental - 2.30%
- Capital Expenditures - 2.22%
- City Planner/Tree Commission - 2.09%
- Information Technology/KeyTV - 1.98%
- Building Department/FEMA - 1.87%
- Parking - 1.84%
- City Manager - 1.64%
- Finance - 1.52%
- Code Compliance - 1.42%
- City Attorney - 1.27%
- Homeless Services - 1.25%
- Human Resources - .81%
- City Clerk - .61%
- City Commission - .56%
- Port Operations - .42%
- Engineering - .13%
- Citizens Review Board - .12%

CITY CHANGES AND IMPROVEMENTS



A rendering depicts the Douglass Gym expansion.



The new Frederick Douglass Community Center.



John Jones Navigation Center (formerly KOTIS) rendering.



A rendering shows the coming John Jones Navigation Center (formerly KOTIS).

CITY ATTORNEY'S OFFICE



BUDGET: \$1,039,653
 # of employees: Up to six
Ronald J. Ramaligh, Esq.
 305-809-3770

"The city attorney shall serve as legal advisor to, and attorney and counselor for, the municipality and all of its officers, boards, commissions, agencies, authorities and subdivisions except as otherwise expressly provided by general or special law," states the city charter. "The city attorney may be appointed by, and shall serve at the pleasure of, the city commission. The city attorney may appoint an assistant or assistants, subject to confirmation by the city commission, who shall serve at the pleasure of the city attorney."

CURRENTLY, THE CITY ATTORNEY'S OFFICE REGULARLY STAFFS THE FOLLOWING BOARDS:

- City Commission
- Bahama Village Community Redevelopment Agency (CRA)
- Naval Properties Local Redevelopment Authority (LRA)
- Planning Board
- Historical Architecture Review Commission (HARC)
- Tree Commission
- Code Compliance
- Contractor's Examining Board
- Bahama Village Redevelopment Advisory Committee (BVRAC)
- Parks and Recreation Advisory Board

The City Attorney's office also reviews and approves every agenda item for city commission meetings and reviews and/or drafts ordinances and resolutions that are considered by the commission. In addition to advising commissioners, boards and staff, the city attorney's office handles a variety of civil and criminal functions in Monroe County courts, including:

- Representing the city in administrative hearings and civil citation hearings in county court.
- Prosecuting all municipal ordinance violations that are classified as 2nd degree misdemeanors.
- Filing actions in circuit court pursuant to the Civil Forfeiture Act on behalf of the Key West Police Department.
- Defending the City of Key West in personal injury lawsuits in circuit court.
- Pursuing Risk Protection orders on behalf of Key West Police Department.

The City Attorney's Office is prohibited from providing legal advice to the public or generally representing private clients.



PARKS & RECREATION PART OF COMMUNITY SERVICES

BUDGET: PART OF COMMUNITY SERVICES
 # of employees: 25
Superintendent: Ralph Major
 305-809-3781



City manager Al Christess and HR Director Bridget Flores congratulate Superintendent Ralph Major on 15 years of dedicated service to the city of Key West.





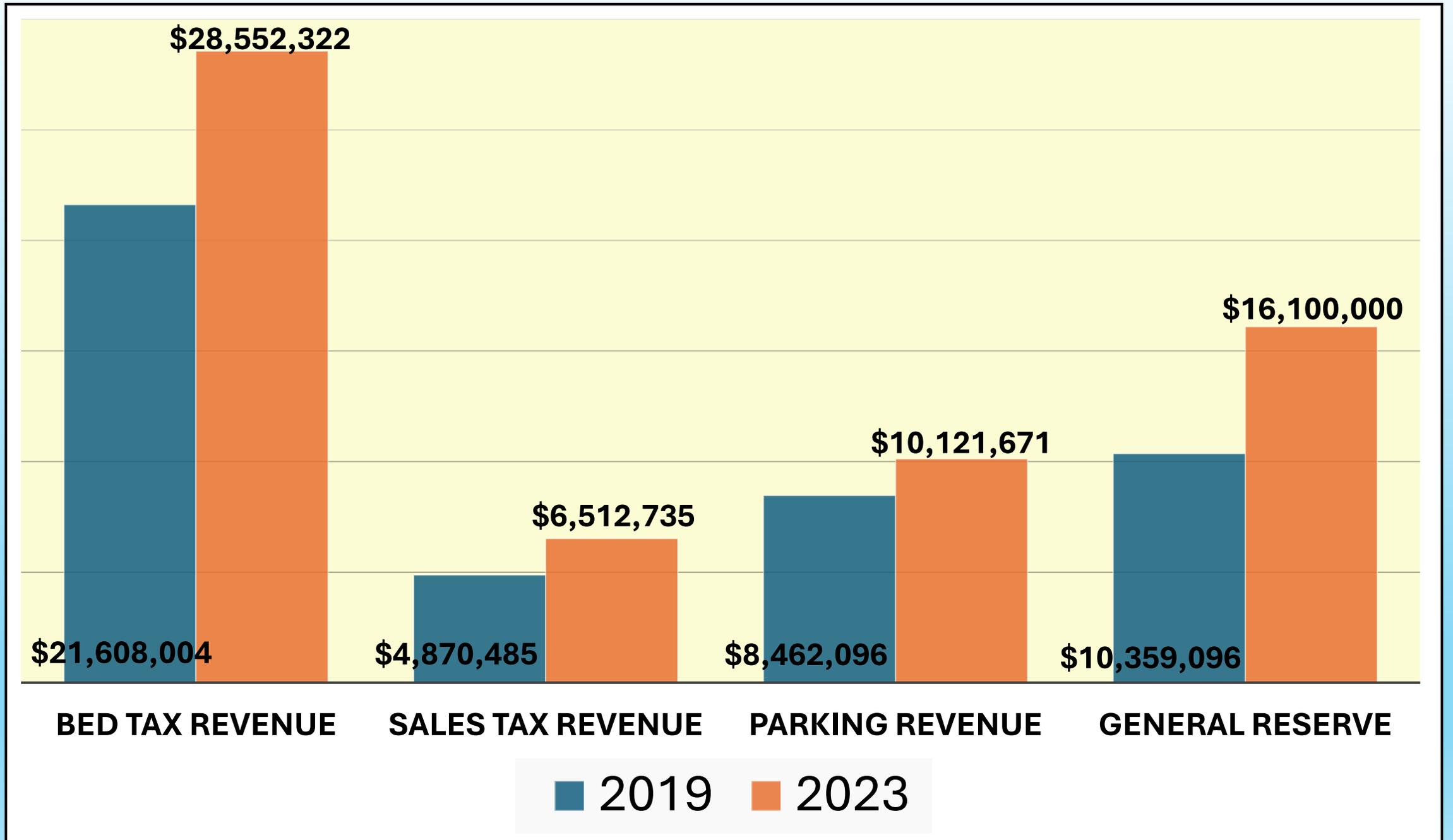




Keys Weekly

Thank You









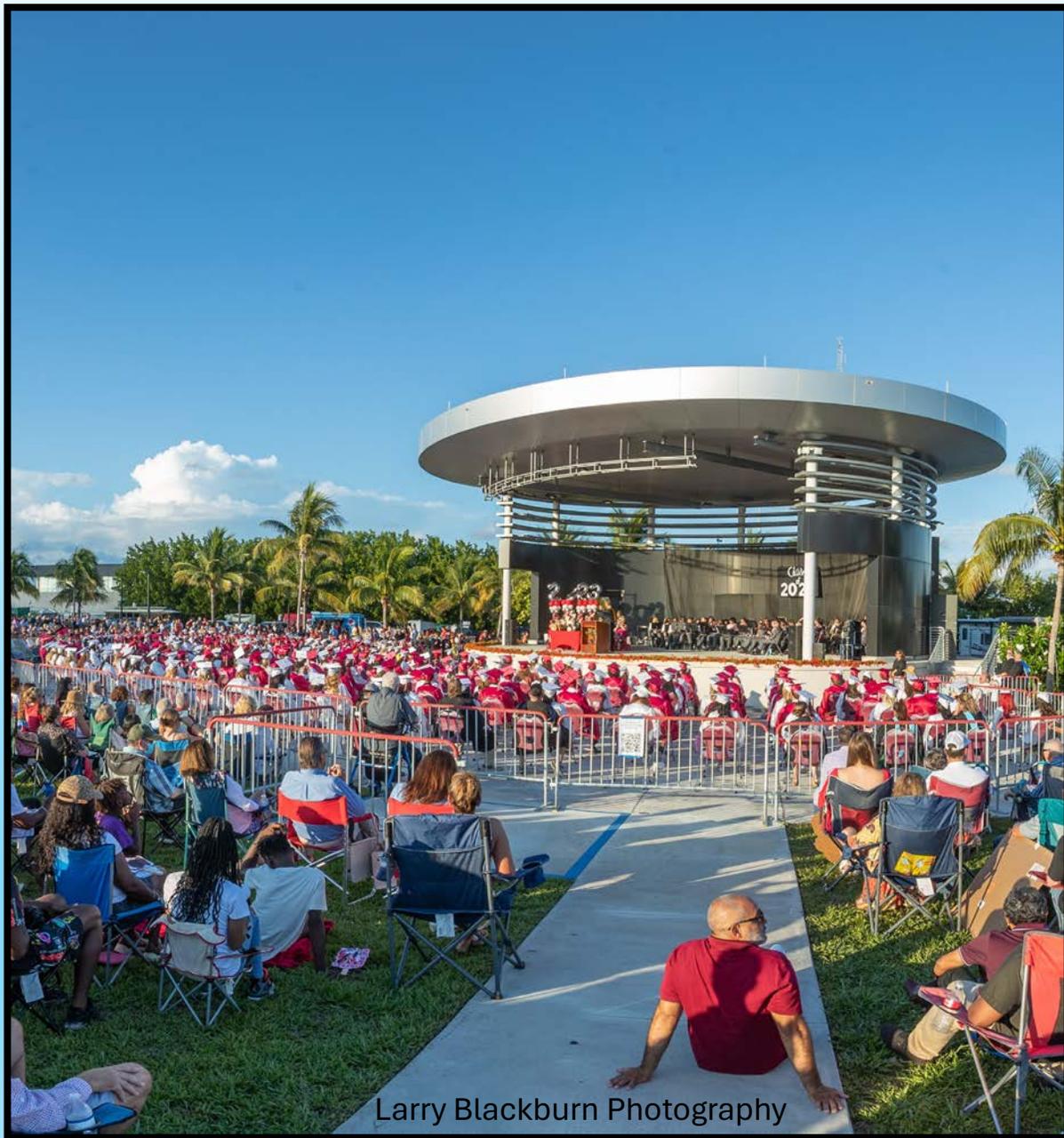








Larry Blackburn Photography



Larry Blackburn Photography



Larry Blackburn Photography







Larry Blackburn Photography

Larry Blackburn Photography

Literary Seminar



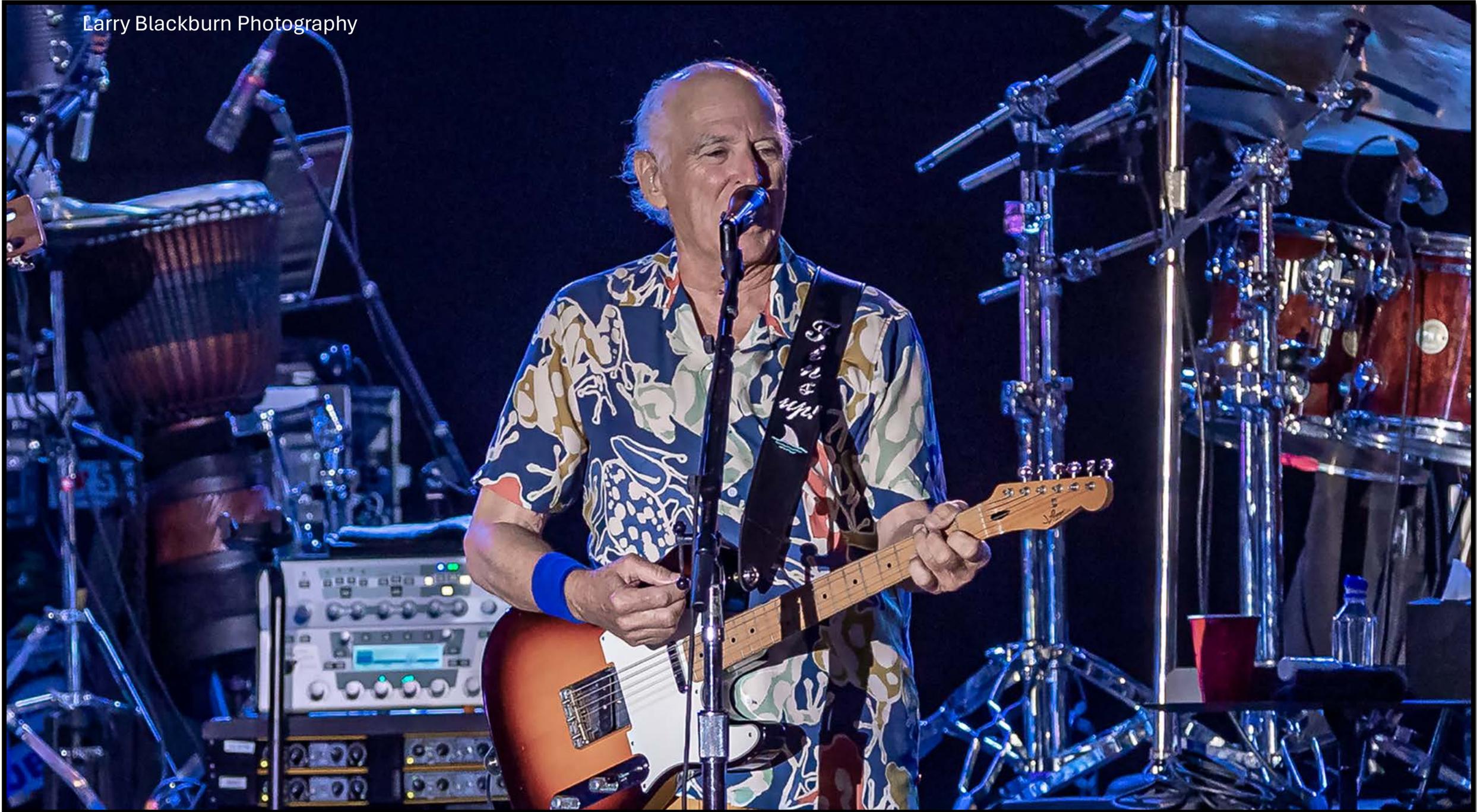


WATERFRONT PLAYHOUSE



Larry Blackburn Photography

Larry Blackburn Photography



You are Watching
KWCTV
Key West City TV
Key West Florida USA, Earth
www.waltonnews.com







KEY WEST
FIRE DEPT.

LADDER 1

ISO Class 1

KEY WEST

WISCONSIN

Pierce
PROTECTING LIFE AND PROPERTY

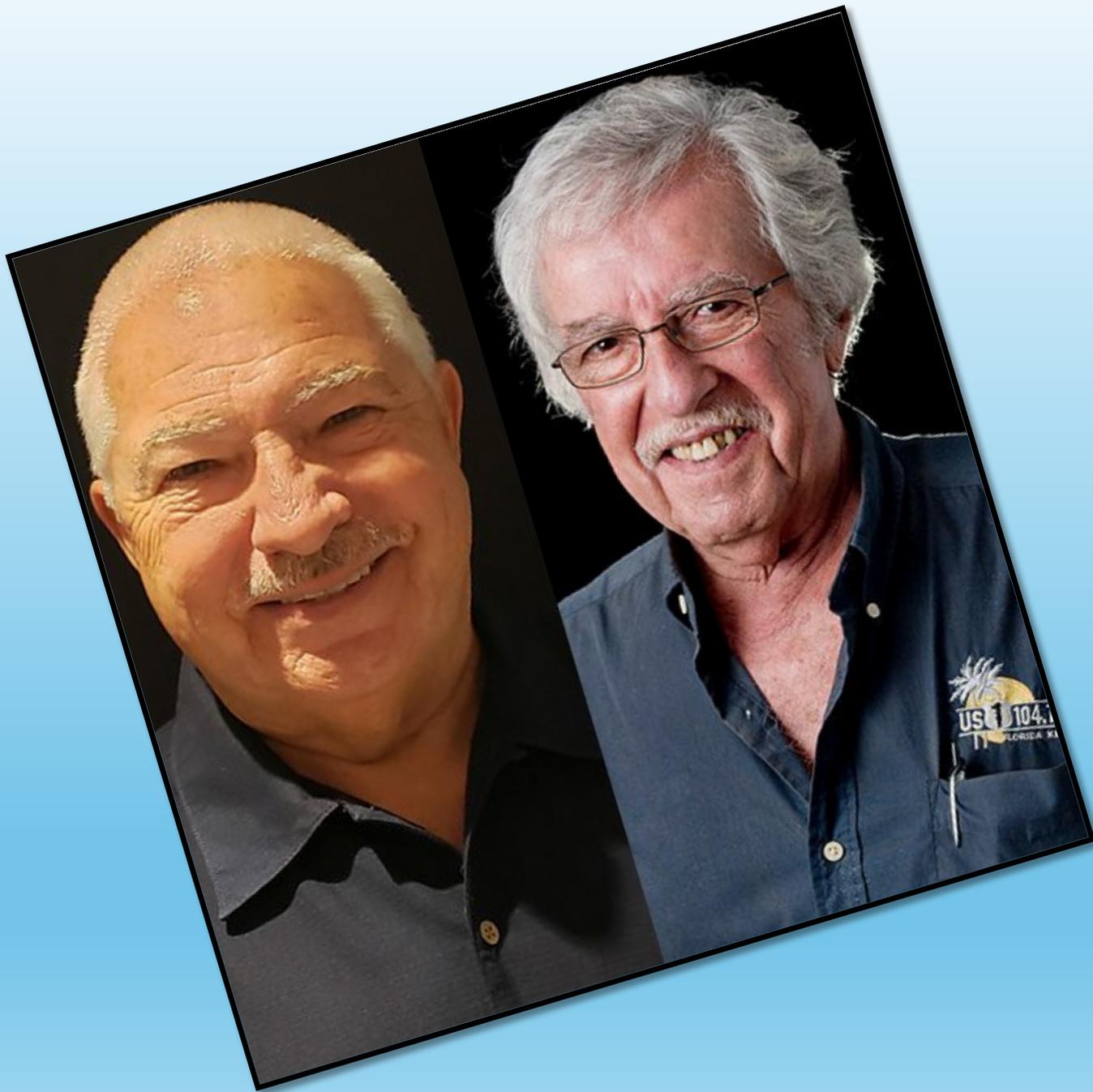






Alyson Crean, PIO

Radio



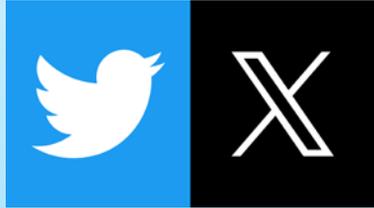


Newspaper

Social Media



<https://www.facebook.com/CityofKeyWest>



https://twitter.com/City_of_KeyWest



<https://www.instagram.com/cityofkeywest1982>



<https://www.youtube.com/user/CityofKeyWest>



KEY WEST
ATTRACTIONS ASSOCIATION







Photo by Andy Newman/Monroe County Tourist Development Council



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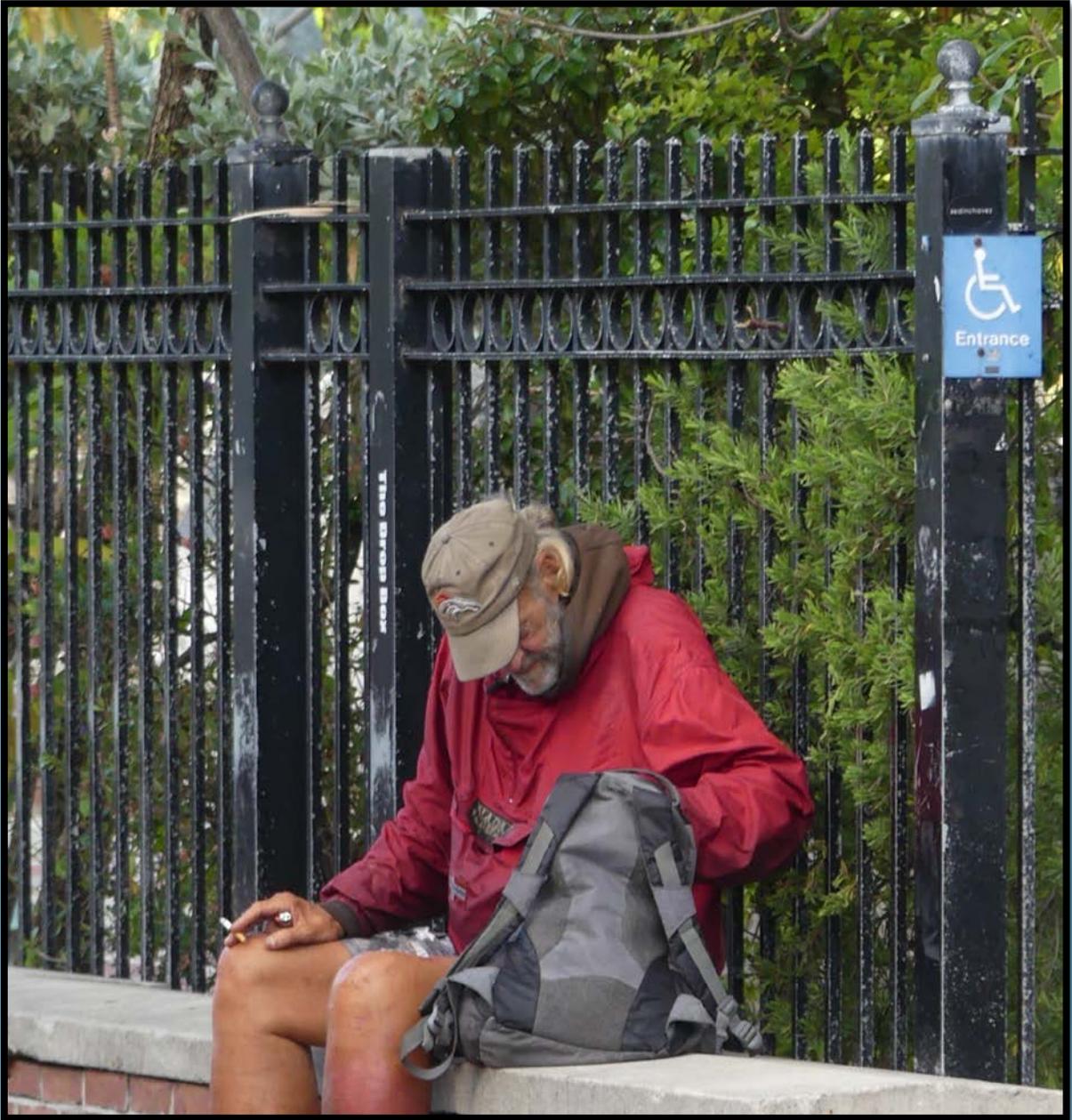
Larry Blackburn Photography



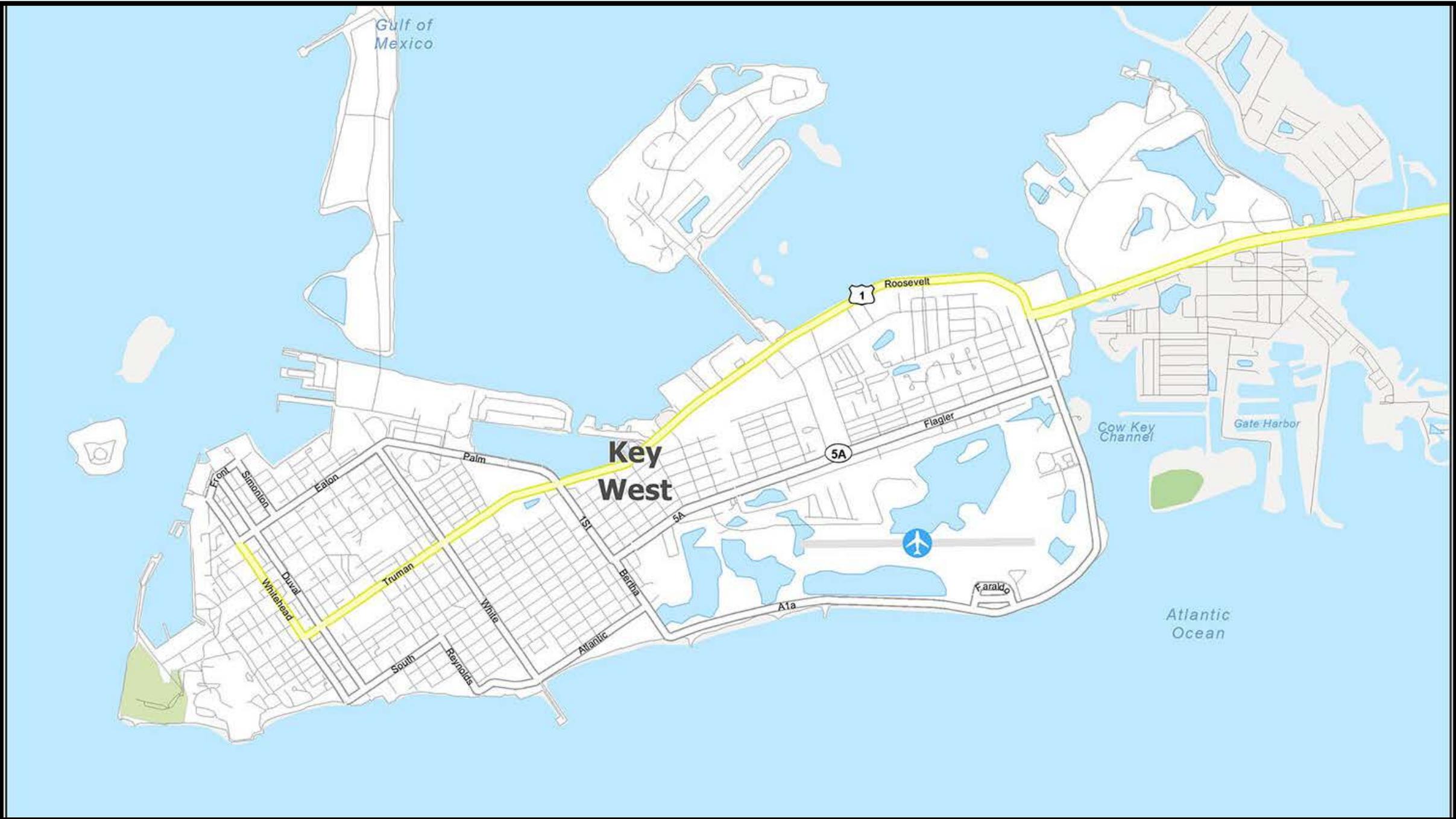
WHO IS ALICE?

United Way ALICE Report









Gulf of Mexico

Key West

1

Roosevelt

5A

Flagler

Cow Key Channel

Gate Harbor



arald

A1a

Atlantic Ocean

Front

Simonton

Eaton

Palm

Truman

White

South

Reynolds

Atlantic

Bertha

5A





Housing Authority of the City of Key West

Garden View Apartments

Key West Fair Housing &
Equal Opportunity Act

Homeownership Course

[Home](#) > [City Departments](#) > Housing and Community Development

Housing and Community Development

The City of Key West Housing and Community Development Office administers city funds and programs designated for housing and community development. The office plans, develops and implements courses and activities that meet identified needs in the community, such as home ownership.

Director



Tina Burns

Phone: [305-809-3728](tel:305-809-3728)

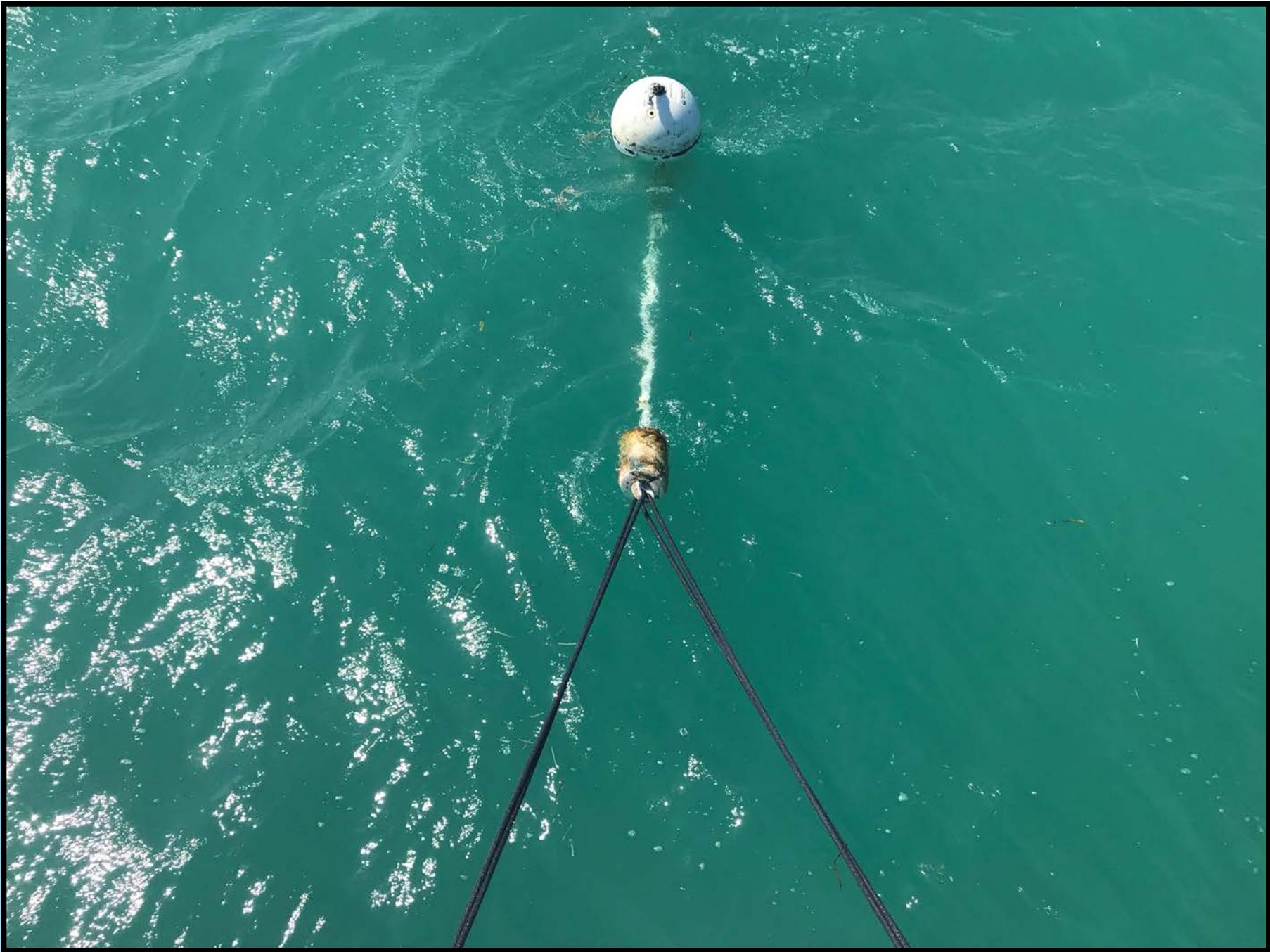
Housing & Community Development

[Email the Housing and CDO
Director](#)









Official Ballot
Nonpartisan Office and Referendum
April 4, 2023

(When voting on Election Day, your ballot must be initialed by 2 election inspectors or be initialed by the municipal clerk or deputy clerk. Your ballot may not be initialed by initials.)

Referendum	
<p>Fill in the oval next to "Yes," like this: ●.</p> <p>Fill in the oval next to "No," like this: ○.</p>	<p>AB</p> <p>Nonp</p> <p>V</p>
<p>State</p>	
<p>Question 1: Conditions of release before conviction. Shall section 8 (2) of article I of the constitution be amended to allow a court to impose on an accused person being released before conviction conditions that are designed to protect the community from serious harm?</p> <p><input type="radio"/> Yes</p> <p><input type="radio"/> No</p>	<p>Ballot</p>
<p>Question 2: Cash bail before conviction. Shall section 8 (2) of article I of the constitution be amended to allow a court to impose cash bail on a person accused of a</p>	

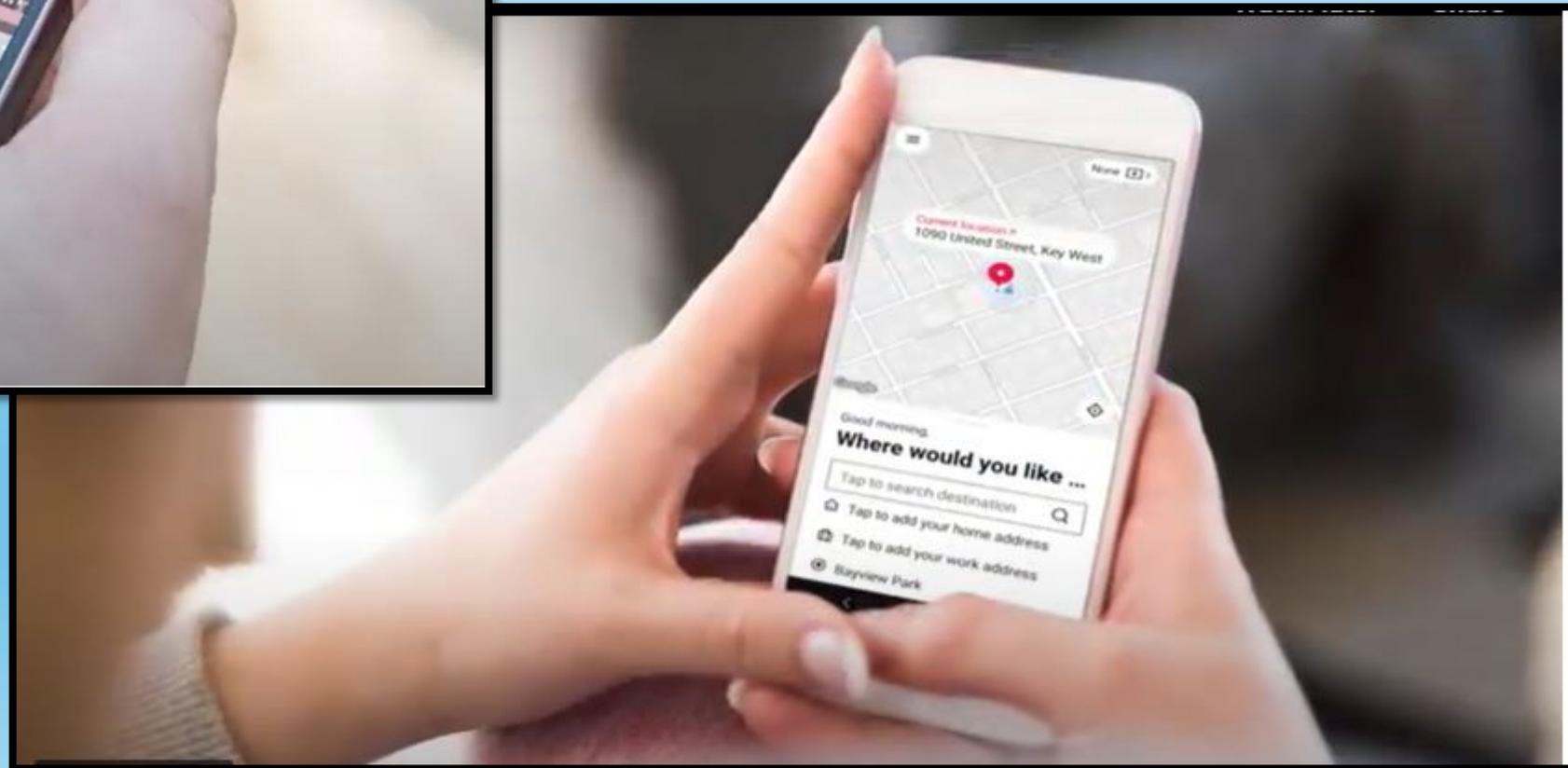
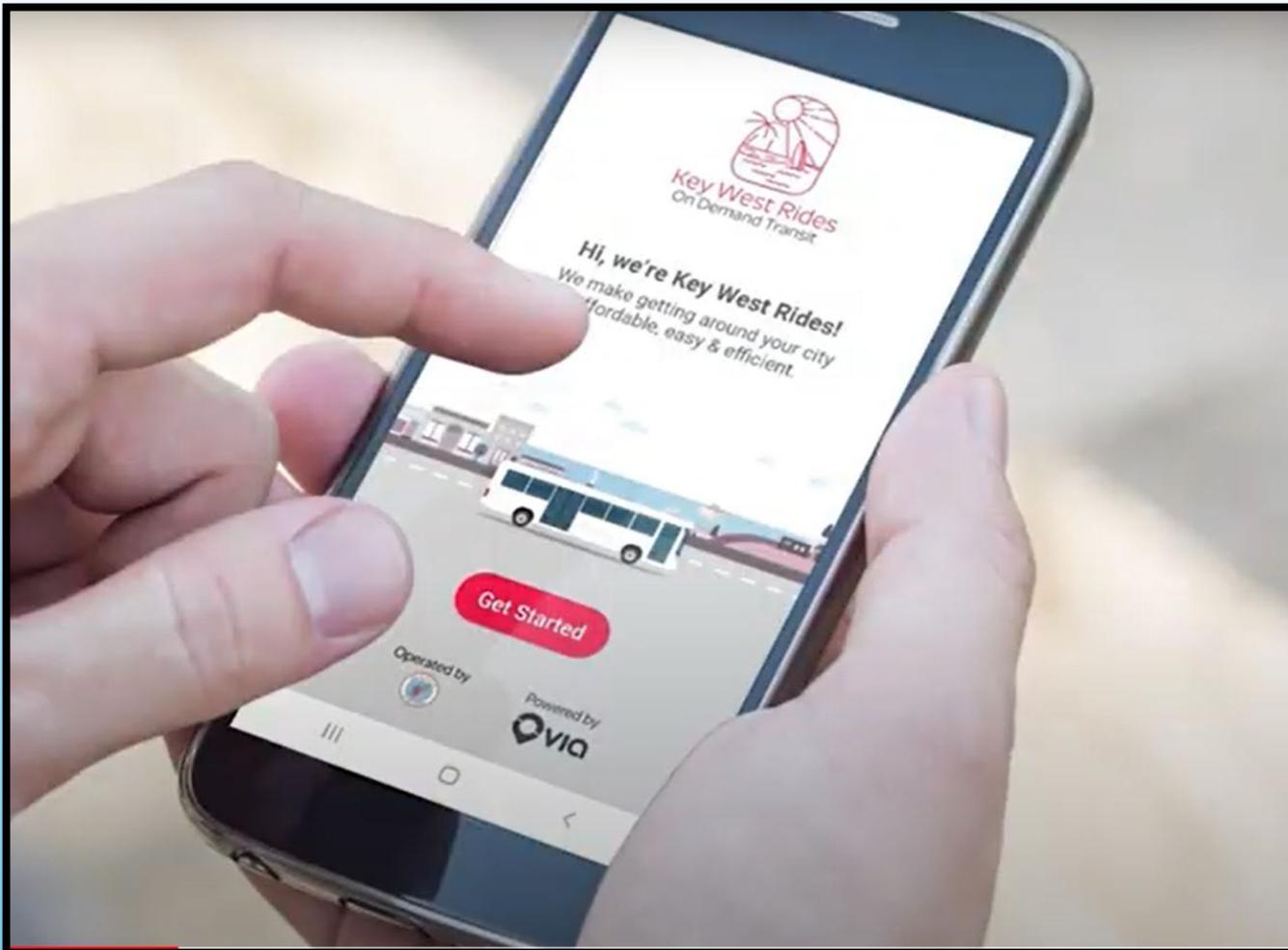
SO ORDERED

RESOLUTION NO. 07-351

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF KEY WEST, FLORIDA, PURSUANT TO SECTION 8.01(B) OF THE CITY CHARTER, AUTHORIZING PLACEMENT OF A CITIZEN LED REFERENDUM QUESTION ON THE BALLOT FOR NOVEMBER 6, 2007 REGARDING VOTER APPROVAL FOR ANNEXATION OR ACQUISITION OF REAL PROPERTY; AUTHORIZING THE CITY CLERK TO TAKE ALL NECESSARY ACTION TO PLACE THIS MEASURE ON THE BALLOT FOR NOVEMBER 6, 2007; PROVIDING FOR AN EFFECTIVE DATE

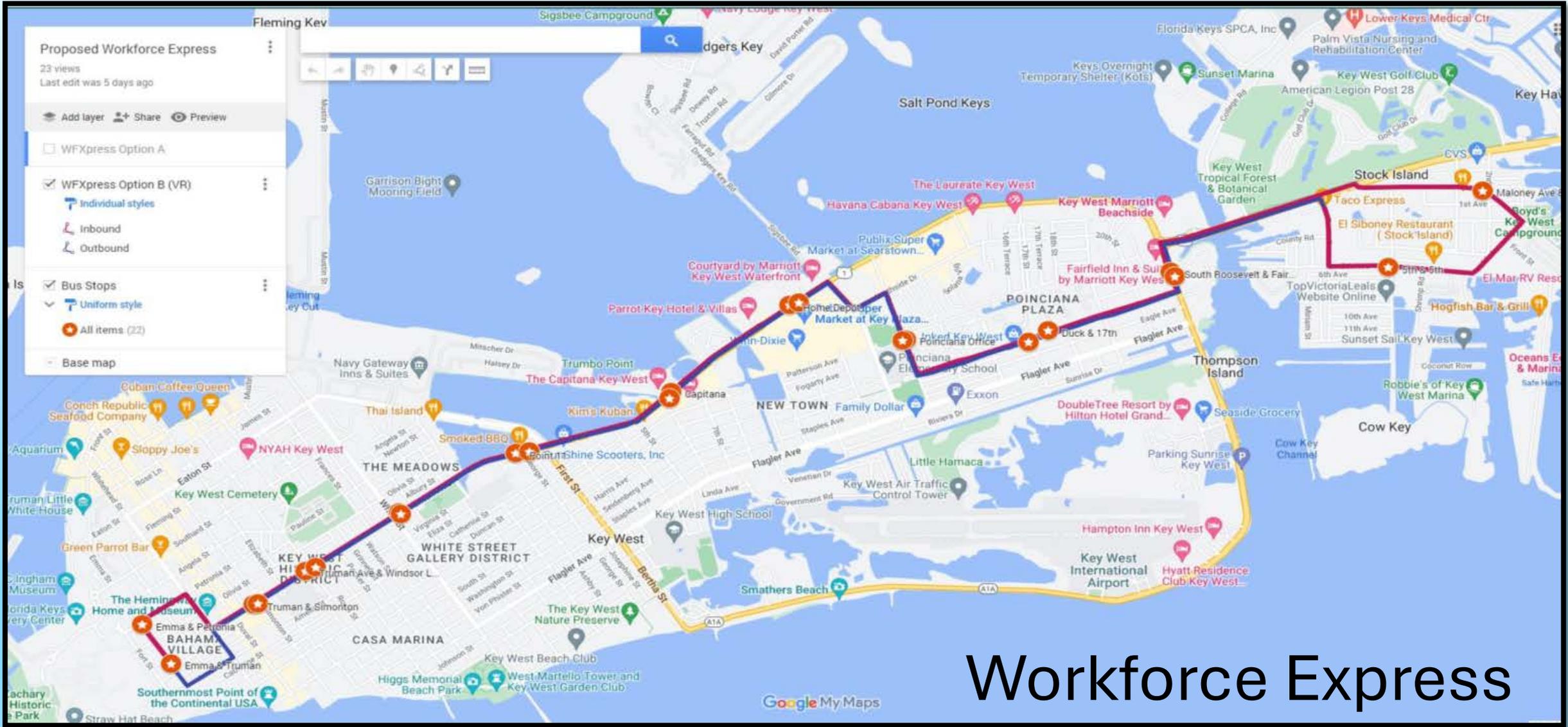


On Demand Key West Rides



Cutaways – Paratransit Services





DUAL LOOP

818



Key West Transit

RIDE FREE AND



818

CAR-FREE
KEY WEST

Caroline & Grinnell
Key West
Historic Seaport
Caroline & William

Caroline & Simonton

Caroline & Telegraph
Mallory
Square

Whitehead & Eaton

EATON STREET





Lower Keys Shuttle



BATTERY ELECTRIC
ZERO EMISSIONS







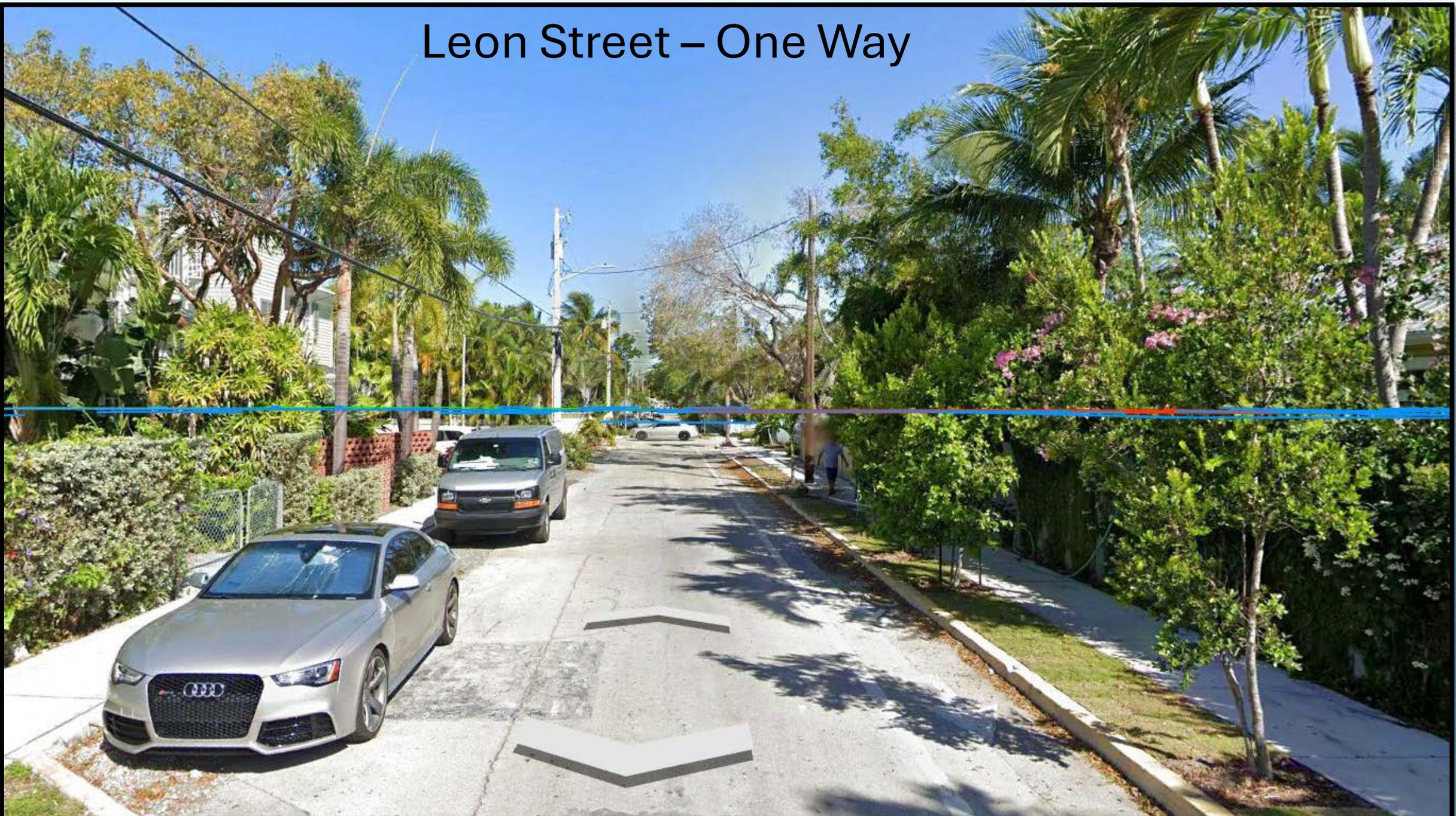
Keys Citizen

College Road



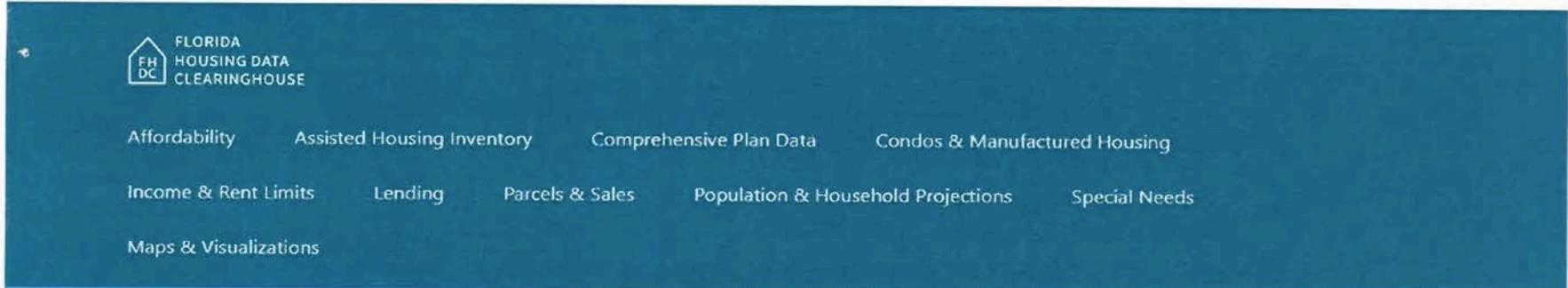


Leon Street – One Way



⇒ **1.9%** unemployment rate

⇒ With a labor force of **17,737**
people – **17,399** are currently
gainfully employed



The Florida Housing Data Clearinghouse provides public access to data about housing needs and supply, subsidized rental housing, and household demographics in Florida communities.

Key West Affordable Housing Introduction

Anne Ray

Shimberg Center for Housing Studies

February 20, 2020



Minimum Housing Wage
to live in Monroe County
was **\$33.23 per hour**

Over ½ of the jobs in
Key West pay
less than \$40,000 per year

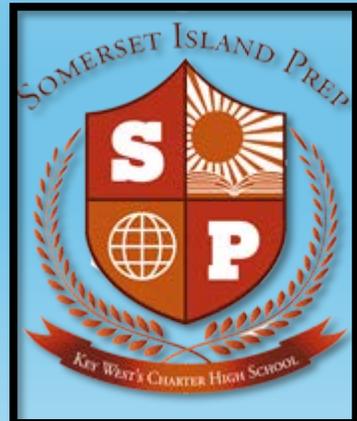
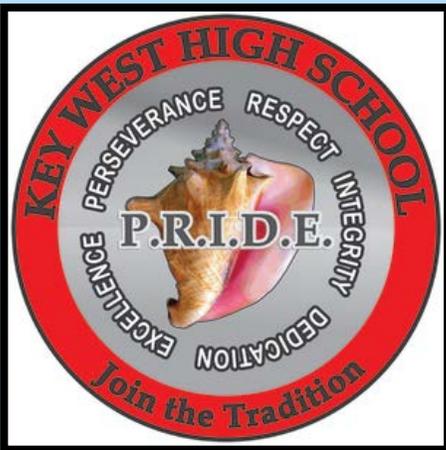
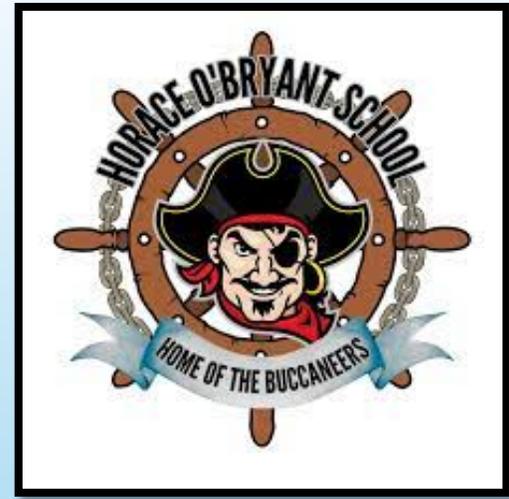
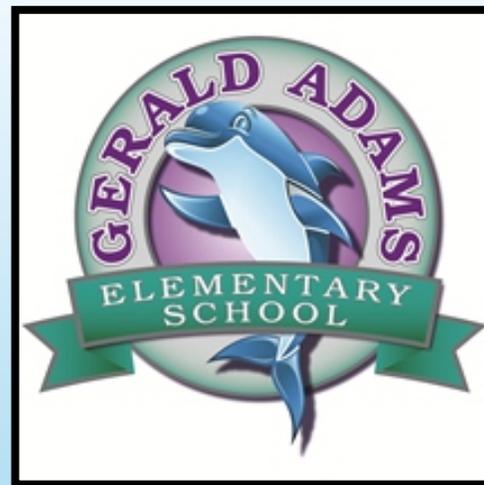
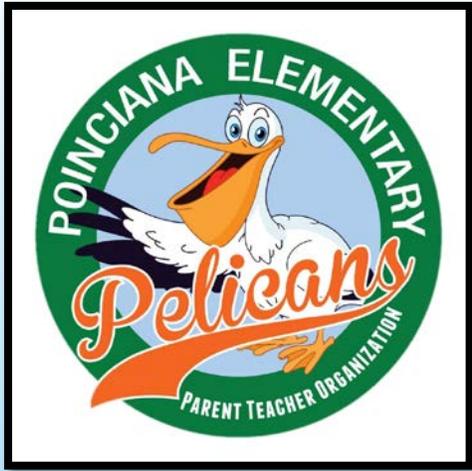


KEY WEST CITY HALL

JOSEPHINE PARKER CITY HALL AT HISTORIC GLYNN R. ARCHER SCHOOL

1300









ONE HUMAN FAMILY





GRINNELL STREET POCKET PARK

DEDICATED
APRIL 13, 2004







Dr. Carla Fry



KEY WEST HEALTH CENTER

727





LOWER KEYS MEDICAL CENTER



TRAUMA STAR

N911FX

GHEA423K



3426

 GenesisCare
Rita A. Gonzalez Cancer Center



Larry Blackburn Photography

John Jones Navigation Center



2
A-4.1 RENDERING #2 N.T.S.



3
A-4.1 RENDERING #3 N.T.S.



4
A-4.1 RENDERING #4 N.T.S.

WILLIAM P. HORN
ARCHITECT, P.A.

810 EAST 10TH ST.
KEY WEST,
FLORIDA
33903

TEL: 305-296-0507
FAX: 305-296-1300

LICENSE NO.
AS 13500

JOHN JONES
NAVIGATION CENTER
(formerly KOTS)
5537 COLLEGE RD.
KEY WEST, FLORIDA

SEAL



Digitally signed
by William Horn
Date:
2023.08.13
09:42:11-04'00'

DATE

11-04-2021 D.R.C.
11-30-2021 REV. Δ
12-09-2021 D.R.C.
03-11-2022 P.L. SD.
03-03-2022 P.L. SD. REV. Δ
03-04-2022 D.D. SUBMITTAL
10-03-2022 SCS CDS SUBMITTAL
11-22-2022 SCS CDS SUBMITTAL
01-19-2023 HQS CDS SUBMITTAL
02-07-2023 BLDG. DEPT.

REVISIONS

02-15-2023 STAIR REV. Δ
02-15-2023 REVISION Δ

DRAWN BY

EMA

JFS

CAB

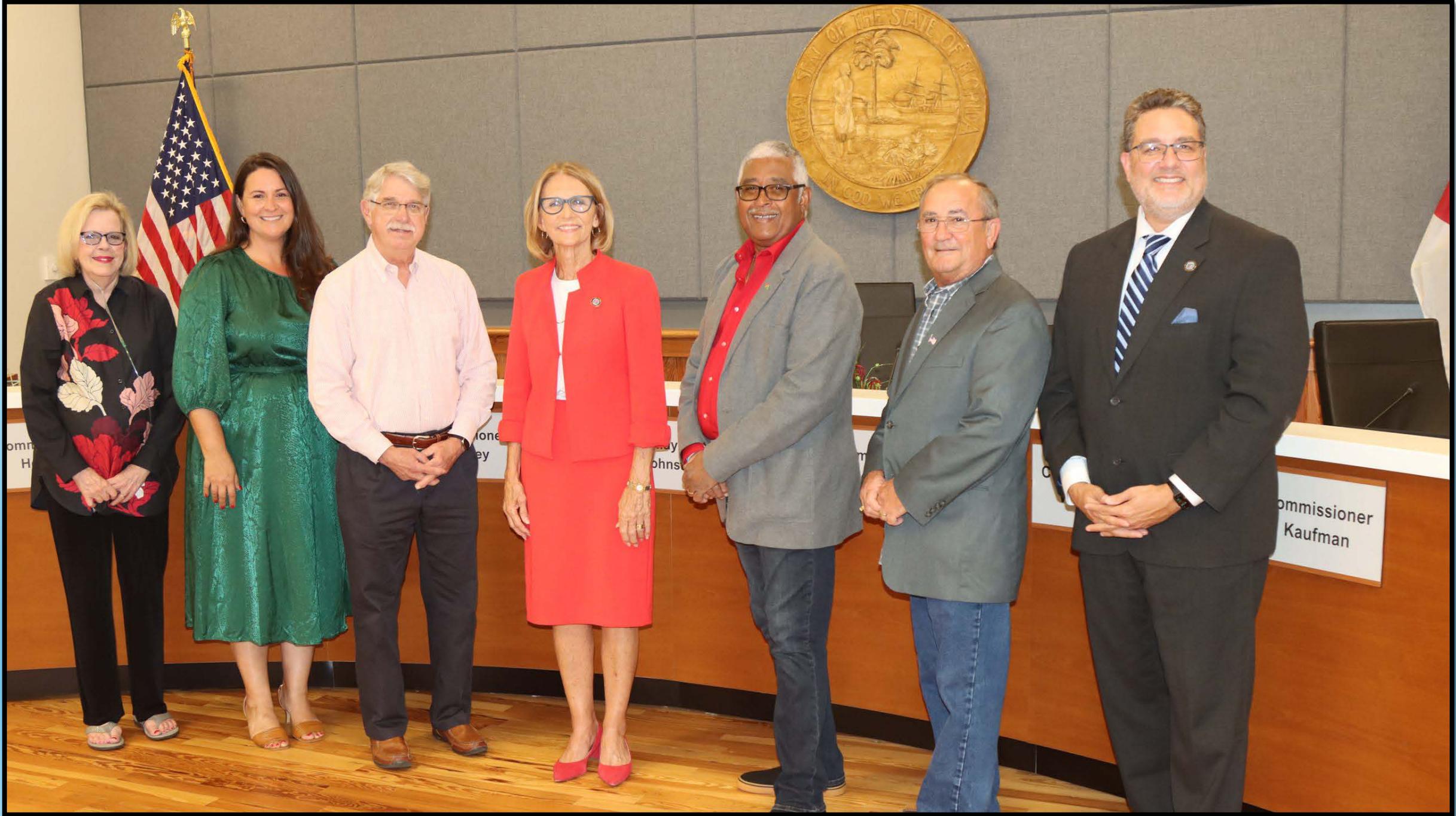
PROJECT

NUMBER

2023

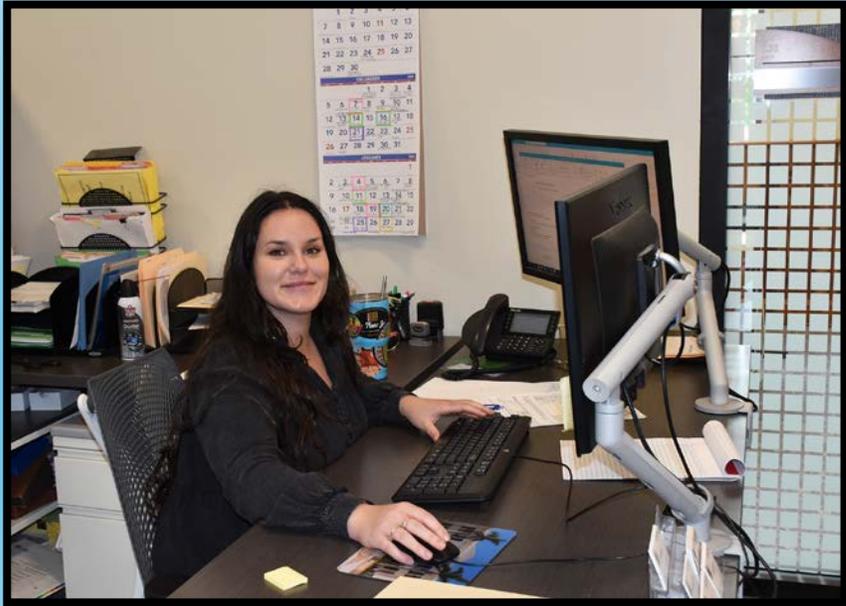
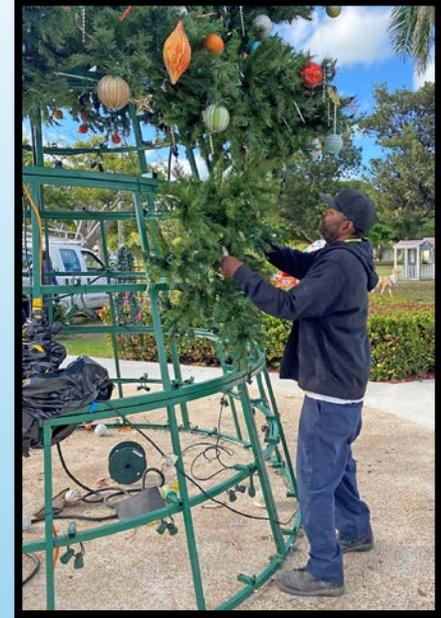


JOHN JONES NAVIGATION CENTER (formerly KOTS)
5537 COLLEGE ROAD
KEY WEST, FLORIDA











DUVAL STREET

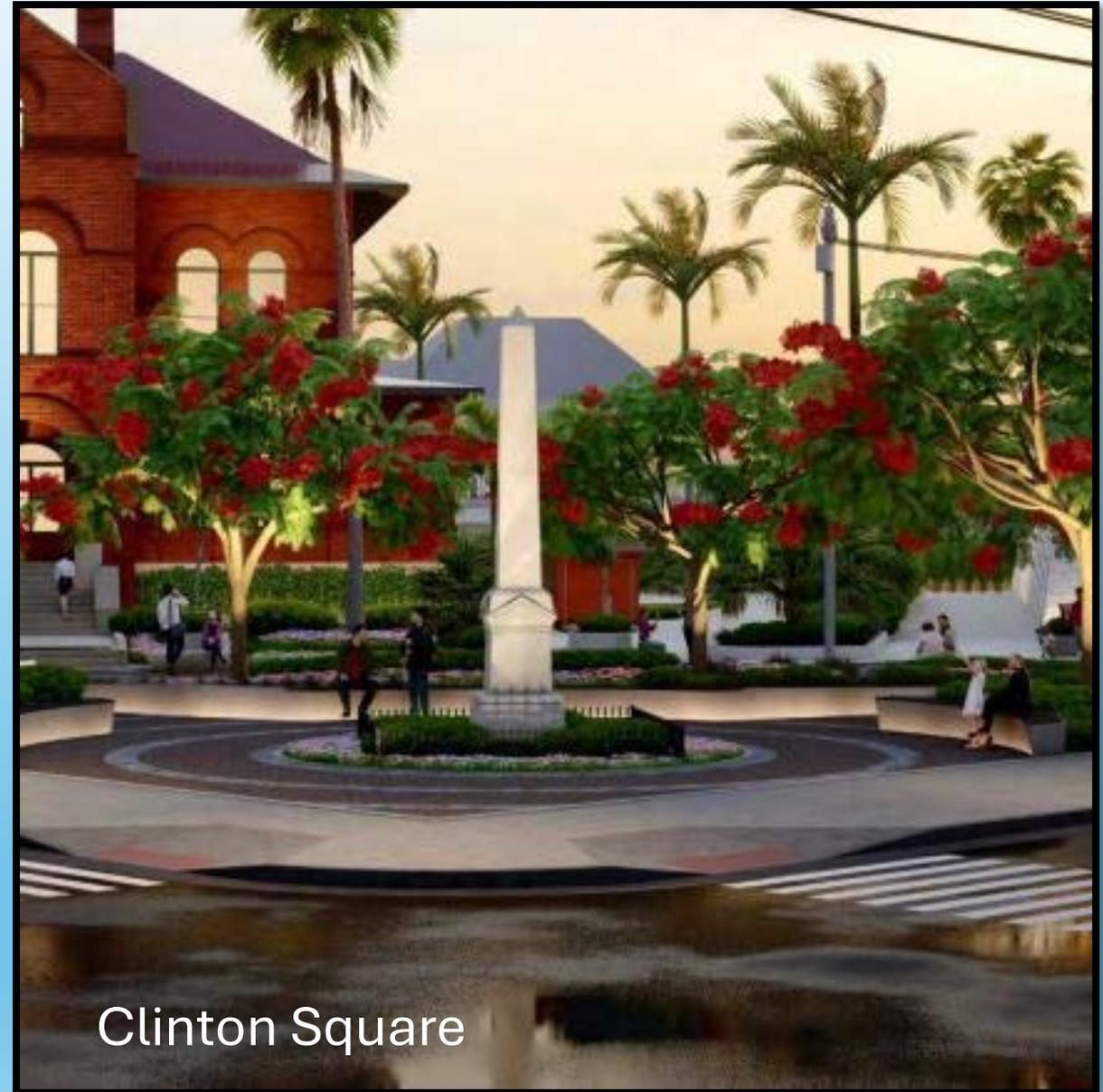
REVITALIZATION & RESILIENCY PROJECT



Mallory Square Revitalization



Welcome Sign at the Triangle



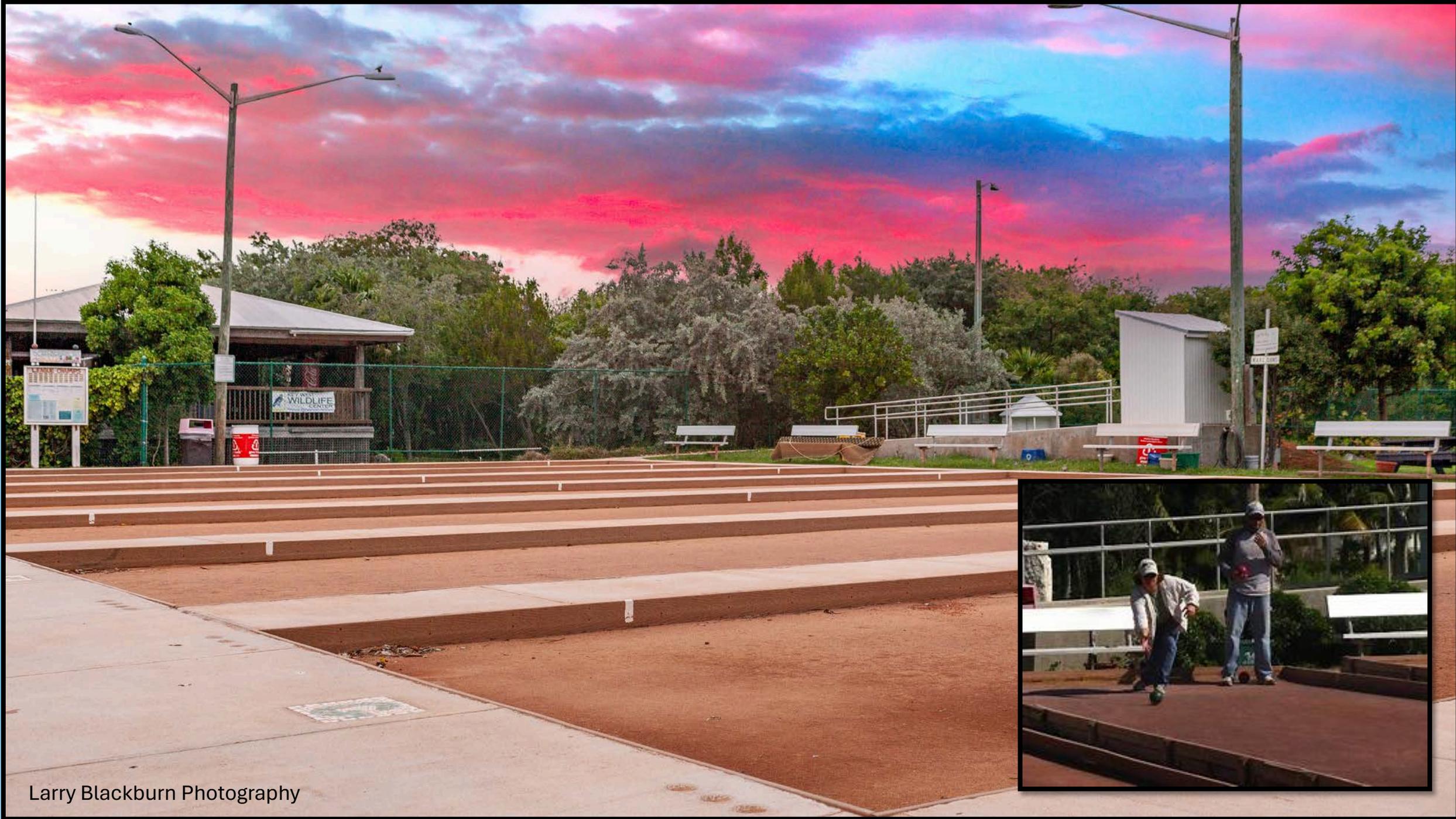
Clinton Square



Larry Blackburn Photography



Larry Blackburn Photography



Larry Blackburn Photography



Larry Blackburn Photography

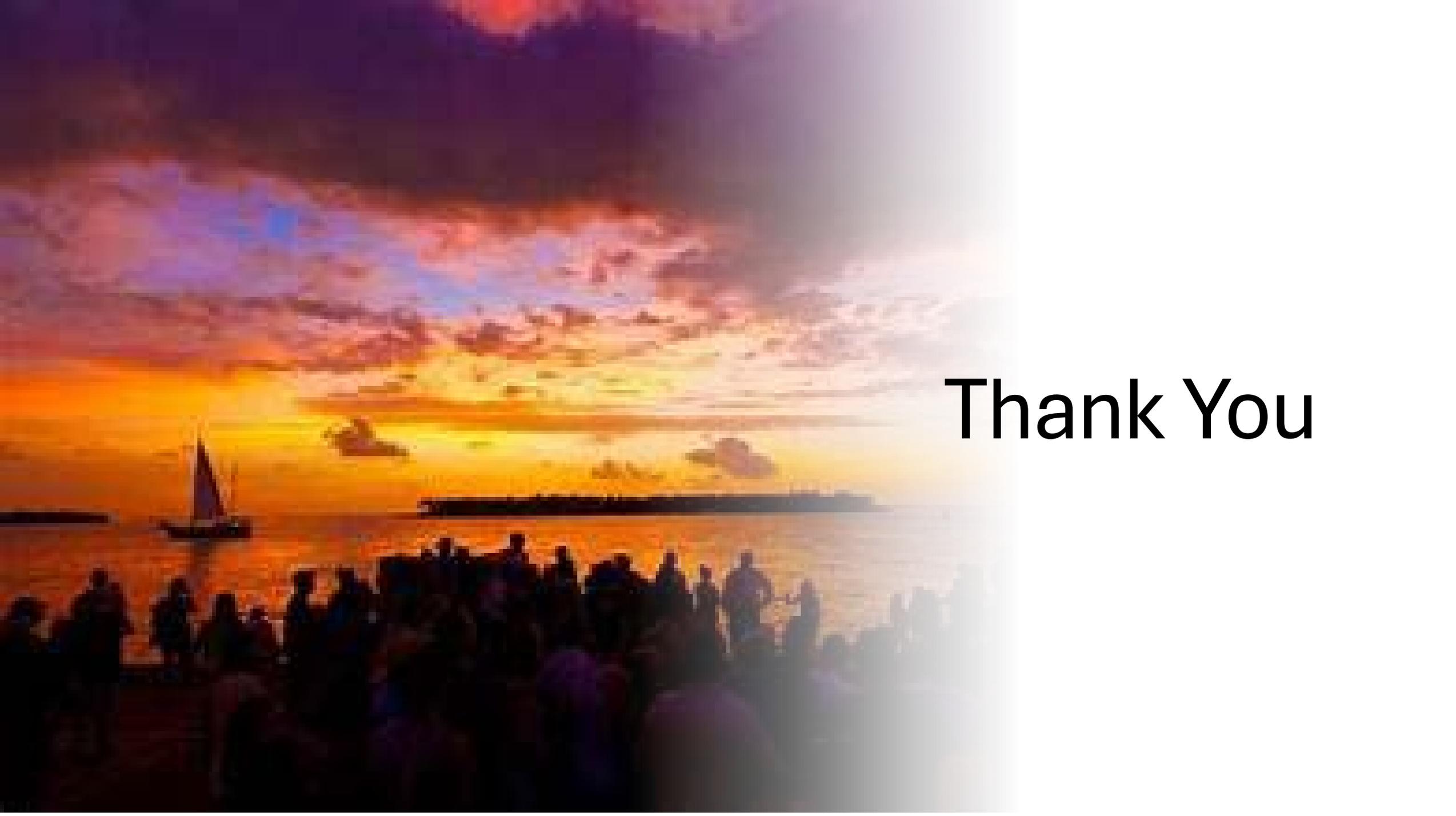




Preserve, Celebrate, Enhance

**A shared new vision for our
future**

2024



Thank You