



RFQ No. 17-001 Request for Qualifications for Architectural Services

PREPARED BY **Saltz Michelson Architects, Inc.**

April 20, 2017

Atten: City Clerk
City of Key West
1300 White Street
Key West, Florida 33040

From: Mark L. Saltz, AIA, LEED AP, Principal
Saltz Michelson Architects, Inc.
3501 Griffin Road
Fort Lauderdale, FL 33312
(954) 266-2700
msaltz@saltzmichelson.com



SALTZ MICHELSON
ARCHITECTS

AA-0002897



April 10, 2017

City Clerk
City of Key West
1300 White Street
Key West, FL 33040

RE: City of Key West – Request for Qualifications for Architectural Services (RFQ No. 17-001)

Dear Members of the Selection Committee:

It is with great enthusiasm that we respond to the above referenced request to provide architectural services on a continuing term basis for the City of Key West, Florida. Since our inception in 1976, Saltz Michelson Architects, Inc. (SMA) has gained extensive experience providing a wide array of miscellaneous architectural services via continuing contracts to a number of municipalities and other public entities. We have also recently had the pleasure of working with the City of Key West on the site feasibility study for the Community Services Department and have enjoyed the working relationship we have established with the City's staff.

TEAM PROXIMITY & AVAILABILITY

The current and projected workloads of each team member are such that these projects will receive top priority for staffing and service. We are committed to providing the City of Key West all of the necessary resources to complete your projects on time and within budget and our staff of 25 stands ready to provide the services requested expeditiously. Strong project management will be the key in our team's ability to successfully execute these projects in a timely fashion.

Our team (including Technical Support and assigned Task Manager) is located in close proximity and has experience working in the Florida Keys. We recently completed several projects for Mariners Hospital in Tavernier. Other local projects include ADA Upgrades to the Holiday Inn in Key Largo, and Due Diligence Inspections for Plantation Yacht Harbor, which was purchased by the Village of Islamorada and is now Founders Park. In addition, Dave Bodker, our proposed Landscape Architect for this contract, and I both have residences in Monroe County. I currently spend over 25% of my time per year at my home in Tavernier.

EXPERIENCE WORKING WITH CONTINUING GOVERNMENTAL CONTRACTS

SMA has extensive experience working under continuing contracts with government agencies, local municipalities and private clients throughout South Florida, several of which have been renewed a number of times. Therefore, we understand the unique needs of these types of projects.

The below listing is a sampling of our projects performed under continuing contracts.

(For a comprehensive list of projects similar to those listed in your RFQ, please refer to TAB 3)

- **Broward County Continuing Contract:** Transit Support Center, Property Appraiser's Office, Hazardous Waste Drop-off Facility, Judicial Complex, Reports & Studies, Office of IT, Parking Garage Structural Inspections
- **City of Tamarac Continuing Contract:** Fire Stations 41 & 78 Renovation & Upgrades, Skate Park Restroom Building
- **Town of Davie Continuing Contract:** Pine Island Park Community Center Renovation & Upgrades
- **City of Lauderdale Lakes Continuing Contract:** City Hall and Public Works Modernization/Renovation, Park Design Criteria, Architectural Plan Reviews, City's Paint Palette
- **Hurricane Hardening of Memorial Regional Hospital**
- **Hurricane Hardening of Fort Lauderdale (Main) Library**
- **City of Hollywood Continuing Contract:** New Fire Station 45, Designed and to be Constructed to "LEED Silver" Standards

LEED

SMA has a total of four LEED Accredited Professionals on staff and is a member of the U.S. Green Building Council. Recent LEED certified projects for Saltz Michelson Architects, Inc. include Joe DiMaggio Children's Hospital (Gold), Citibank London Square (LEED-CI) and Citibank Brickell (LEED-CI). Currently, we have several projects in the process of receiving certification: Broward Addiction Recovery Center, Miami-Dade County Empowerment Center and Corporate Facilities for Quantum Marine.

3501 GRIFFIN ROAD, FORT LAUDERDALE, FL 33312-5444
(954) 266-2700 FAX: (954) 266-2701

www.saltzmichelson.com • e-mail: sma@saltzmichelson.com

AA-0002897



100% POST CONSUMER RECYCLED

COMMITMENT TO YOUR BUDGET & SCHEDULE

Economics is a constant consideration in the programming, design and development phases of a project. Our experience with similar projects assists us in estimating preliminary budgets. We understand that **maintaining cost control both throughout the execution of your projects and for future maintenance, as well as designing to your budget**, are among the most important functions. Alternative materials and methods of construction would be evaluated to ensure that the City of Key West gets the most for its construction budget.

TEAM

Our team consists of highly service-oriented professionals who will provide innovative solutions, prompt and accurate delivery of documents, and careful project administration and construction observation throughout the duration of each of your projects.

Mark L. Saltz, AIA, LEED AP, CGC, will be the **Principal-in-Charge** for this contract. I have more than 48 years of architectural experience in the planning and design of numerous public sector facilities. I am also a general contractor with extensive experience working under continuing contracts with public entities, and possess comprehensive knowledge of Monroe County regulations, ADA compliance regulations, LEED and Florida Building Codes.

Norman I. Schwartz, AIA, LEED GA, Project Manager is a registered architect and LEED Green Associate with over 25 years of experience in the design, planning/development and construction of various public sector projects. His previous experience includes Architect for the City of Fort Lauderdale for seven years. While there, **he was responsible for the design of the City's 10 replacement Fire Stations built under their \$40 Million Fire Bond Program**. Mr. Schwartz was also the Project Manager on the study for the proposed Community Services Facility in Key West.

Frida Dunayer, Interior Designer/Project Architect has over 30 years of architectural experience and has been responsible for leading the interior design and space planning for the firm's public and private projects. Ms. Dunayer provided interior selection of finishes from floor to ceiling materials, color, texture and patterns in agreement with client preferences for the City of Weston Emergency Operations Center. Currently, she is currently working on the Broward Addiction Recovery Center for Broward County.

PROPOSED SUB-CONSULTANTS WITH WHOM WE HAVE SUCCESSFULLY WORKED

In addition to the above team, we have assembled a supporting team of consultants that have successfully worked with us on numerous projects and are experienced in all facets of expertise required by your RFQ. *(Please see Evidence of Project Team Matrix in Tab 2).*

- **Kamm Consulting, Inc.:** MEP Engineering, Fire Protection & LEED Commissioning
- **Johnson Structural Group, Inc.:** Structural Engineering
- **Holland Engineering, Inc.:** Civil Engineering
- **Miller Legg:** Environmental Protection
- **Dave Bodker Landscape Architecture/Planning, Inc.:** Landscape Architecture

SUMMARY

The strengths of the Saltz Michelson Architects Team:

- Extensive continuing service contracts experience with cities, counties and other public entities in the State of Florida
- A long-term property owner in Monroe County which provides our team with a base of operations
- In-depth knowledge of applicable building codes, permitting agencies, permit applications and permitting procedures
- Commitment to providing The City of Key West the necessary resources to complete your projects on time and within budget

Saltz Michelson Architects, Inc. commits to providing the best possible combination of talent and experience to the City of Key West and will provide a level of service that is unsurpassed. We respectfully submit our qualifications and look forward to the opportunity of making a personal presentation to you. Thank you for your consideration.

Very truly yours,
Saltz Michelson Architects, Inc.



Mark L. Saltz, AIA, LEED AP
Principal

Enclosure





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1. Firm's Qualifications

- Corporate Overview
- Qualifications/Services
- IT Capabilities
- Awards
- Professional Licenses
- Florida Certificate of Authority
- Certificate of Insurance

Corporate Overview

Saltz Michelson Architects, Inc. is an award-winning architectural firm providing a full range of architectural and planning services. Our commitment to professionalism and strong project management has allowed us to play a key role in the development of public and private projects throughout Florida. The services we offer are tailored to the unique needs of our clients and the specific requirements of the projects for which we are responsible.

With offices in Fort Lauderdale and Miami, Florida, the firm was founded in 1976 by Mark L. Saltz, an architect and general contractor. Charles A. Michelson joined the firm in 1980 and became a principal in 1990. Today, of the twenty-five professionals employed by the firm, seven are registered architects. There are also four LEED Accredited Professionals on staff. The combined knowledge and expertise of the entire Saltz Michelson Architects team ensures a consistent standard of design and quality for every project.

Date Established: April 8, 1976 (41 Years in Business)

Firm Ownership: Mark L. Saltz, AIA, LEED AP, Principal
Charles A. Michelson, AIA, LEED AP, Principal

Corporate Office: Broward County
3501 Griffin Road
Ft. Lauderdale, FL 33312
(954) 266-2700

Branch Office: Miami-Dade County
20451 NW 2nd Ave., Suite 112
Miami, FL 33169
(305) 764-3138

Firm History:	April 8, 1976	The firm was established as Mark L. Saltz, AIA, Architect, a proprietorship in Hollywood, FL.
	July 17, 1980	As the practice grew the firm was incorporated in the State of Florida as Mark L. Saltz Architects, Inc.
	January 1, 1990	Charles A. Michelson became a principal in the firm.
	January 1, 1996	The firm was renamed Saltz Michelson Architects, Inc. dba Saltz Michelson Architects.
	2001	James M. Hartley Architects, a 45-year old firm, merged with Saltz Michelson Architects.
	April 2011	Saltz Michelson Architects opens Miami office location.

Design Philosophy

Saltz Michelson Architects is dedicated to the belief that the design of a building or space must reflect both the building's functional requirements and the human needs and values of its use. Through a process of responding to the essence of those needs, we arrive at the optimum design solution.

We believe that innovation is an attitude and a process that is not limited by pre-conceived ideas. We approach every project with enthusiasm and a fresh perspective, and create functional architectural solutions tailored to our clients' needs.

Performance

Saltz Michelson Architects strives to achieve design excellence, to produce high quality projects within budgetary limitations, and to conduct itself in an efficient and professional manner. We believe it is significant that the majority of our clients, both in the private and public sectors, have been so pleased with our performance that they have used our services repeatedly.

Quality Control

Saltz Michelson Architects believes that quality work is not an accident. Quality is planned. Our quality control program is based on four primary elements:

- Sound judgment
- Disciplined management techniques
- Commitment to improvements
- Adherence to professional standards of practice

Directing and controlling the quality control program is a top management responsibility. It is monitoring and measuring to assure that the "actual" results are consistent with the "planned" ones. Weekly project management meetings that include all team members provide consistent and coordinated communication that is essential to produce results within the planned program objectives. Architects not associated with a project review documents for completeness and clarity. Our quality control program is effective at all levels of Saltz Michelson Architects because it is a management priority communicated to all staff within the firm and to external project team members as well.

Commitment

We know that our future is closely linked to the success of each individual project; therefore, it is imperative to consistently provide the optimum in services, performance, and reliability to our clients.

Our Clients' goals are our goals.



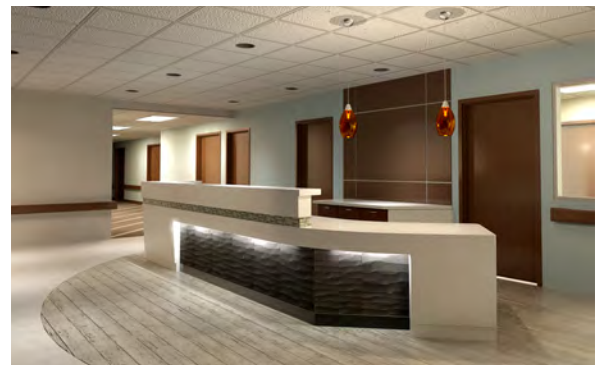
SMA Qualifications/Services

To provide The City of Key West with a comprehensive array of services for the development of many types of facilities, Saltz Michelson Architects, Inc. offers the following professional services that are available through its in-house staff and consultants:

- Analysis of projected building and land space requirements, including examination and inventories of existing building usability, if required
- Site selection and development including alternative site determination and evaluation
- Analysis of the impact of development on the surrounding community in terms of traffic generation, community services, and local ecology
- Land use, concurrency, platting and zoning analysis
- Financial feasibility studies including budget determination, project requirements and construction costs
- Master development planning and conceptual design studies
- Tenant coordination and plan review
- LEED AP Services
- Space programming
- Architectural design
- Design development and production of construction documents and specifications as required for building construction
- Structural engineering
- Mechanical and electrical engineering
- Civil engineering
- Landscape architecture
- Interior design
- Construction administration
- Construction consulting
- Design and signage criteria manuals
- Cost Estimating
- Expert Witness Services

THE UNIVERSITY OF THE SOUTH PACIFIC

- FTP Site for 24/7 ability to access Progress Drawings and Accounting
- 18 Licensed BIM Stations
- 3D Modeling Capabilities for Visualization
- Secured Computer Infrastructure of Data in Remote Hardened Data Center



Drug Rehab - Pavilion at Jupiter Medical Center

Awards Received

- 2015 Fort Lauderdale Chapter of the American Institute of Architects Merit Award for the STBN Surgery Center new building.
- 2011 City of Delray Beach "New Commercial Development" Award for Midtown Medical Building.
- 2006 ABC (Associated Builders and Contractors, Inc.) "Construction Award of Excellence" for Baptist Parking Garage No. 5 in Miami.
- 2005 Real Estate & Construction Review's "Plaque of Honor" for the Memorial Hospital West Medical Office Building and Parking Garage, recognizing it as one of the top projects in Florida.
- 2005 ABC (Associated Builders and Contractors, Inc.) "Finalist Award" for Associate Business of the Year (less than 50 employees).
- 2004 City of Fort Lauderdale "Community Appearance Award" for outstanding achievement in Urban Environmental Design for La Cascade, a 22 unit eight-story luxury condominium.
- 2003 South Florida Business Journal "Deal of the Year" for Memorial Healthcare System 76,000 SF build-out of Administrative Offices.
- 2003 FEFPA (Florida Educational Facilities Planners Association) First Place Award for the Façade Renovation of Broward Community College Phase III Downtown Campus.
- 2002 Fort Lauderdale Chapter of the American Institute of Architects Design Award for the Façade Renovation of Broward Community College Phase III Downtown Campus.
- 1999 Fort Lauderdale Chapter of the American Institute of Architects Design Award for the Offices of Saltz Michelson Architects.
- 1999 South Florida Business Journal "Best Retail Deal of the Year" for Cross County Plaza.
- 1999 South Florida Business Journal "Best Public/Private Deal" for Cypress Creek Park & Ride site.
- 1999 Greater Hollywood Chamber of Commerce "Project Pride Award" for Esther L. Grossman Women's Health & Resource Center.
- 1999 Greater Hollywood Chamber of Commerce "Project Pride Award" for Emerald Park Assisted Living Facility.
- 1998 Town of Davie "Western Theme Landmark Building Award" (Day Care Center).
- 1996 City of Fort Lauderdale Community Appearance Award "For Outstanding Achievement in Urban Environmental Design Special Projects" for Elevated Skywalk at the Broward Center for the Performing Arts.
- 1996 City of Fort Lauderdale Community Appearance Award "For Outstanding Achievement in Urban Environmental Design Civic and Institutional Projects" for Elevated Skywalk at the Broward Center for the Performing Arts.
- 1990 Town of Davie "Western Theme Landmark Building Award" (Shopping Center).
- 1987 "City of Hollywood Beautification Award" for 3810 Hollywood Boulevard Office Building.
- 1987 City of Fort Lauderdale Community Appearance Board's Award "For Outstanding Achievement in Urban Environmental Design" for Las Olas Hospital Medical Office Building.
- 1987 "Craftsmanship Award" for Cohen and Cohen Office Building.
- 1984 Davie-Cooper City Chamber of Commerce Beautification "Best Commercial Building Award" for Emerald Park Office Center.
- 1979 "Honor Award" for excellence in design of residence, Broward Chapter, A.I.A.



Professional Licenses



ARCHITECTURAL – Saltz Michelson Architects, Inc.

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BOARD OF ARCHITECTURE & INTERIOR DESIGN

LICENSE NUMBER	
AA0002897	

The ARCHITECT FIRM
Named below IS CERTIFIED
Under the provisions of Chapter 481 FS.
Expiration date: FEB 28, 2019
AS A FICTITIOUS NAME

SALTZ MICHELSON ARCHITECTS
SALTZ MICHELSON ARCHITECTS, INC.
3501 GRIFFIN RD
FORT LAUDERDALE FL 33312





STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BOARD OF ARCHITECTURE & INTERIOR DESIGN

LICENSE NUMBER	
AR0007171	

The ARCHITECT
Named below IS LICENSED
Under the provisions of Chapter 481 FS.
Expiration date: FEB 28, 2019
THRESHOLD BUILDING INSPECTOR

SALTZ, MARK L
3501 GRIFFIN RD
FT LAUDERDALE FL 333126543





STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
BOARD OF ARCHITECTURE & INTERIOR DESIGN

LICENSE NUMBER	
AR0015360	

The ARCHITECT
Named below IS LICENSED
Under the provisions of Chapter 481 FS.
Expiration date: FEB 28, 2019

SCHWARTZ, NORMAN IRA
41 NW 110TH AVE
PLANTATION FL 33324





State of Florida
Board of Professional Engineers

Attests that
Kamm Consulting, Inc.

Is authorized under the provisions of Section 471.023, Florida Statutes, to offer engineering services to the public through a Professional Engineer, duly licensed under Chapter 471, Florida Statutes.

Expiration: 2/28/2019
Audit No: 228201903779 R

 **FBPE**
FLORIDA BOARD OF PROFESSIONAL ENGINEERS

CA Lic. No:
8189


**MEP ENGINEERING &
FIRE PROTECTION -
KAMM Consulting, Inc.**

State of Florida
Board of Professional Engineers

Attests that
R.A. Kamm & Associates, Inc.

Is authorized under the provisions of Section 471.023, Florida Statutes, to offer engineering services to the public through a Professional Engineer, duly licensed under Chapter 471, Florida Statutes.

Expiration: 2/28/2019
Audit No: 228201903783 R

 **FBPE**
FLORIDA BOARD OF PROFESSIONAL ENGINEERS


CA Lic. No:
6554

State of Florida
Board of Professional Engineers

Attests that
Robert Arthur Kamm , P.E.

Is licensed as a Professional Engineer under Chapter 471, Florida Statutes

Expiration: 2/28/2019
Audit No: 228201922861 R

 **FBPE**
FLORIDA BOARD OF PROFESSIONAL ENGINEERS

P.E. Lic. No:
44004

State of Florida
Board of Professional Engineers

Attests that
Mircea Pella , P.E.

Is licensed as a Professional Engineer under Chapter 471, Florida Statutes

Expiration: 2/28/2019
Audit No: 228201904929 R

 **FBPE**
FLORIDA BOARD OF PROFESSIONAL ENGINEERS

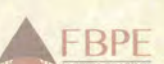
P.E. Lic. No:
48798

State of Florida
Board of Professional Engineers

Attests that
Lon Thomas Carter , P.E.

Is licensed as a Professional Engineer under Chapter 471, Florida Statutes

Expiration: 2/28/2019
Audit No: 228201910794 R


 **FBPE**
FLORIDA BOARD OF PROFESSIONAL ENGINEERS

P.E. Lic. No:
35249

SALTZ MICHELSON
ARCHITECTS

STRUCTURAL ENGINEERING – Johnson Structural Group, Inc.

State of Florida
Board of Professional Engineers
Attests that
Johnson Structural Group, Inc.


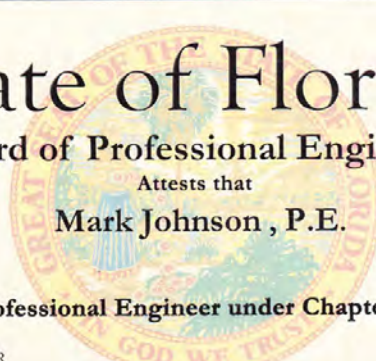


Is authorized under the provisions of Section 471.023, Florida Statutes, to offer engineering services to the public through a Professional Engineer, duly licensed under Chapter 471, Florida Statutes.

Expiration: 2/28/2019
Audit No: 228201902033 R

CA Lic. No:
8893

State of Florida
Board of Professional Engineers
Attests that
Mark Johnson, P.E.



Is licensed as a Professional Engineer under Chapter 471, Florida Statutes

Expiration: 2/28/2019
Audit No: 228201916575 R

P.E. Lic. No:
51983

CIVIL ENGINEERING – Holland Engineering, Inc.

State of Florida
Board of Professional Engineers
Attests that
Holland Engineering Inc


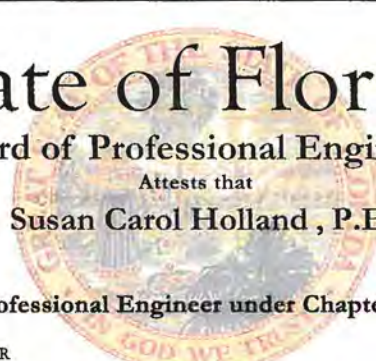


Is authorized under the provisions of Section 471.023, Florida Statutes, to offer engineering services to the public through a Professional Engineer, duly licensed under Chapter 471, Florida Statutes.

Expiration: 2/28/2019
Audit No: 228201901078 R

CA Lic. No:
7325

State of Florida
Board of Professional Engineers
Attests that
Susan Carol Holland, P.E.



Is licensed as a Professional Engineer under Chapter 471, Florida Statutes

Expiration: 2/28/2019
Audit No: 228201909333 R



P.E. Lic. No:
41831

ENVIRONMENTAL PROTECTION – Miller Legg





LANDSCAPE ARCHITECT – Dave Bodker Landscape Architecture/Planning, Inc.

STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION BOARD OF LANDSCAPE ARCHITECTURE	
LICENSE NUMBER	
LC26000260	
The LANDSCAPE ARCHITECT BUSINESS Named below HAS REGISTERED Under the provisions of Chapter 481 FS. Expiration date: NOV 30, 2017	
DAVE BODKER LANDSCAPE ARCHITECTURE/PLANNING INC 601 NORTH CONGRESS AVENUE SUITE 105 - A DELRAY BEACH FL 33445	



STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION BOARD OF LANDSCAPE ARCHITECTURE	
LICENSE NUMBER	
LA0000999	
The LANDSCAPE ARCHITECT Named below HAS REGISTERED Under the provisions of Chapter 481 FS. Expiration date: NOV 30, 2017	
BODKER, DAVE J 801 NW 2ND AVE DELRAY BEACH FL 33444	



State of Florida

Department of State

I certify from the records of this office that SALTZ MICHELSON ARCHITECTS, INC. is a corporation organized under the laws of the State of Florida, filed on November 7, 1996.

The document number of this corporation is P96000091528.

I further certify that said corporation has paid all fees due this office through December 31, 2017, that its most recent annual report/uniform business report was filed on January 6, 2017, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Sixth day of January, 2017*



Ken Detjen
Secretary of State

Tracking Number: CC3299488815

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

ACORDTM**CERTIFICATE OF LIABILITY INSURANCE**

DATE (MM/DD/YYYY)

03/20/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER USI Insurance Services, LLC, 1715 N. Westshore Blvd. Suite 700 Tampa, FL 33607	CONTACT NAME:	
	PHONE (A/C, No, Ext): 813 321-7500	FAX (A/C, No):
	E-MAIL ADDRESS:	
	INSURER(S) AFFORDING COVERAGE	
	INSURER A: Travelers Indemnity Company	NAIC # 25682
	INSURER B: Commerce & Industry Insurance	19410
INSURED Saltz Michelson Architects, Inc. 3501 Griffin Road Fort Lauderdale, FL 33312	INSURER C: Travelers Casualty and Surety	31194
	INSURER D: Admiral Insurance Company	24856
	INSURER E:	
	INSURER F:	

COVERAGES**CERTIFICATE NUMBER:****REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC OTHER:	X	X	6601D208313	05/08/2016	05/08/2017	EACH OCCURRENCE \$ 2,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 1,000,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 2,000,000 GENERAL AGGREGATE \$ 4,000,000 PRODUCTS - COMP/OP AGG \$ 4,000,000 \$
A	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS	X	X	6601D208313	05/08/2016	05/08/2017	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
B	UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input type="checkbox"/> RETENTION \$ 0	X	X	EBU019713743	05/08/2016	05/08/2017	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? <input type="checkbox"/> Y / N (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	X	N / A	UB9453Y13A	04/01/2017	04/01/2018	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
D	Professional Liability			EO00002937602	06/14/2016	06/14/2017	\$3,000,000 per claim \$3,000,000 annl aggr.

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Professional Liability coverage is written on a claims-made basis.

CERTIFICATE HOLDER**CANCELLATION**

For Proposal Purposes

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE



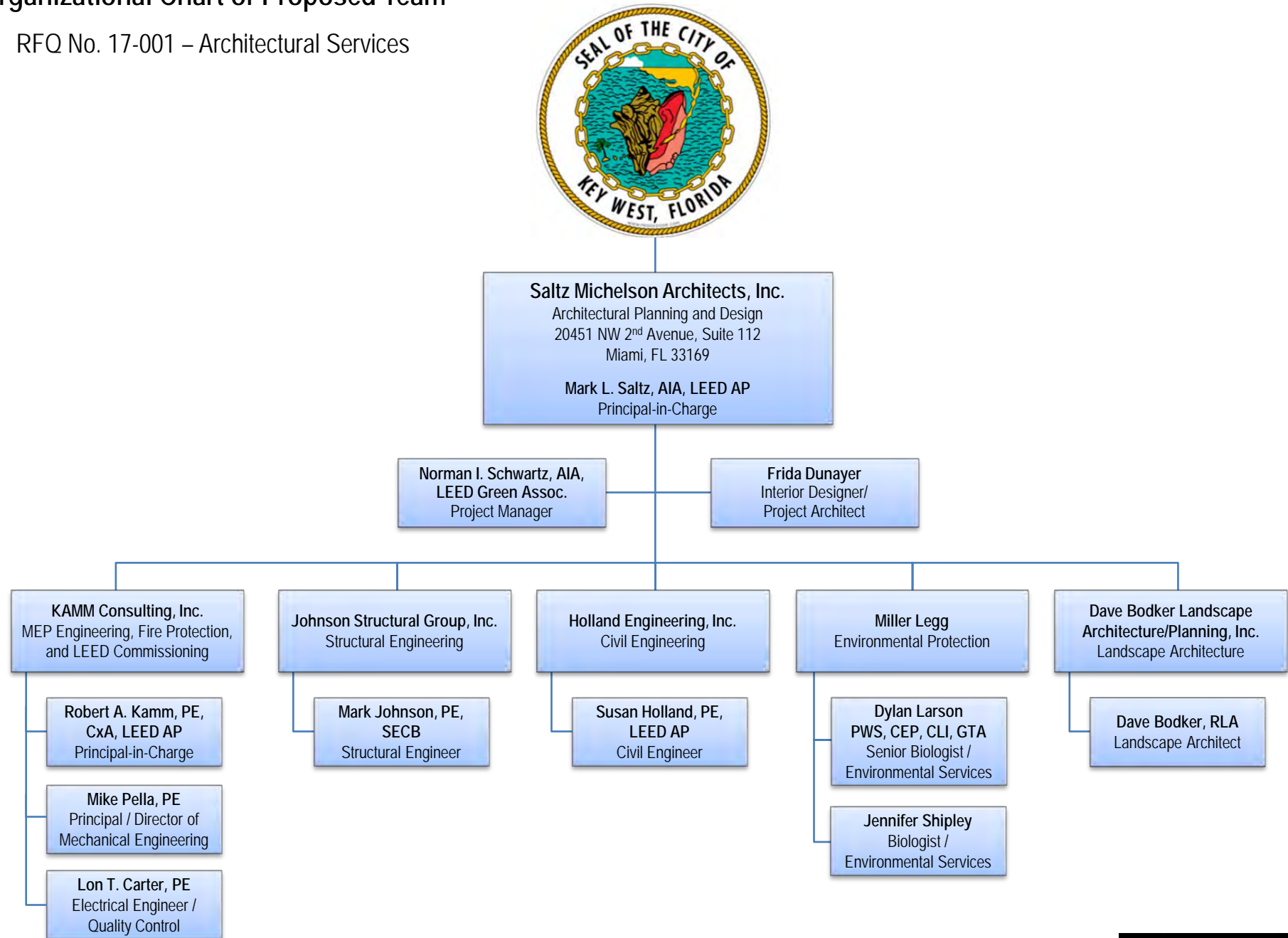


2. Team Member Identification & Qualification

- Team Organizational Chart
- Evidence of Project Team
- Resumes

Organizational Chart of Proposed Team

RFQ No. 17-001 – Architectural Services



Evidence of Project Team

Saltz Michelson Architects, Inc. (SMA) has assembled a supporting team of consultants that have successfully worked with us on numerous projects and are experienced in all facets of expertise required by Key West RFQ No. 17-001 as shown below.

SMA Project	KAMM (MEP)	Johnson (Structural)	Holland (Civil)	Miller Legg (Environmental)	Bodker (Landscape)
Hollywood YMCA Renovations	✓	✓			
West Pines Soccer Park	✓	✓	✓		
Pembroke Shores YMCA	✓	✓	✓		✓
Wellington Aquatic Center	✓	✓			
Sound Stage at G-Star School of the Arts	✓	✓		✓	
Lantana Motorist Services Facility		✓	✓		
Coral Springs Humane Building Addition		✓			
Key West Community Services Facility		✓			
Broward Partnership for the Homeless	✓	✓			
Broward County Wind Mitigation		✓			✓
Aquatic Center Annex Skate Park		✓			
Broward County Transit Support Building		✓			
Miramar Police Athletic League		✓			
Hollywood Fire Station No. 45					✓
Margate Sports Park			✓		
Boulevard Heights Community Center			✓		
Housing Authority of Fort Lauderdale Offices			✓		
Meadowlane Elementary School				✓	

Mark L. Saltz, AIA, LEED AP



Vitae

**Mark L. Saltz, AIA
LEED AP**
Principal and CEO

Education

City College of New York
B. Arch, 1972
B.S., 1972

Professional Registration

Registered Architect Florida #7171

Registered Architect Texas #16196

National Council of Architectural
Registration Boards (NCARB)
Certified #19,796

Certified State of Florida
General Contractor

Certified State of Florida
Threshold Inspector

Professional Accreditation

Leadership in Energy and
Environmental Design
LEED AP

Professional Affiliations

U.S. Green Building Council
(USGBC)

South Florida Hospital &
Healthcare Association
(SFHHA)

American Institute of Architects
(AIA)

International Council of
Shopping Centers
(ICSC)

SUMMARY OF QUALIFICATIONS AND EXPERIENCE

Mark L. Saltz has 48 years of experience in the design of both public and private projects. He is Principal and CEO of Saltz Michelson Architects, an architectural and planning firm that he founded in 1976. The firm is dedicated to the achievement of high quality design within the budgetary limitations and time constraints of each client. The success of this philosophy is evidenced by the many awards that have been bestowed upon the firm.

As well as being a registered architect, he is a licensed general contractor and certified special inspector. Mr. Saltz possesses considerable construction/development insight, and has provided expert witness testimony in court cases involving construction litigation. His experience also includes a number of feasibility studies, and he has been responsible for numerous complex site approvals for both new and redevelopment projects.

Mr. Saltz was a member and past chairman of Broward County's Board of Rules and Appeals for fourteen years and was responsible for chairing the rewriting of the roofing section of the Building Code after Hurricane Andrew. His expertise in code related issues and ADA analysis for new and renovation projects results in a realistic and comprehensive approach to each project.

KEY PROJECTS

Delray Place, Delray Beach, FL – redevelopment of an existing office building site into a 110,000 SF shopping center with Trader Joe's and Stein Mart as the anchor tenants.

Broward County Addiction Recovery Center, Fort Lauderdale, FL – a new 46,000 SF, two-story building which will house a fifty bed detoxification unit, counseling services, and other related functions.

Broward County Main Library Wind Mitigation, Fort Lauderdale, FL – wind mitigation and renovation of the library building and covered pedestrian bridge to current Florida Building Code and FM Global Standards, including replacement of all exterior glazed openings with impact resistant glass and frames, exterior architectural metal and trims, exterior doors, frames, louvers and other exterior openings, and all penetrations and fixtures on the exterior envelope.

Broward County Transit Support Building, Pompano Beach, FL – a one-story, 1,932 SF bus transit support building serving as the Northeast Transit Center for Broward County. The building includes a passenger service office area, two public restrooms, a communications room, storage rooms and an electrical room.

Palm Beach Sheriff's Office Training Facility, West Palm Beach, FL – an existing 32,600 SF one-story gymnasium for secondary education which was renovated to fulfill a training program including defensive tactics, simunitions, sworn trainer and general classroom space, and administrative offices, including all support functions.

Public Service

City of Hollywood Airport
Advisory Board
2002 - 2006

City of Hollywood
Economic Round Table
2006 - 2014

City of Weston
Special Master
1998 - 2001

City of Hollywood Design
Review Board
Chairman, 1994 - 2000

Town of Davie
Site Plan Review Committee
1986 - 1987

Broward County Board of Rules
and Appeals 1985 - 2000
Chairman, 1991

Civic Involvement

Hollywood Business Council
Board of Directors
2001 - 2014
Chairman
2006 - 2014
Vice Chair
2004 - 2005

Broward County
Crimestoppers Director
1991 - 1992

South Broward Business Council
Founding Member
1979 - 2011
Vice President
1979 - 1993, 1999 - 2011

Lauderdale Small Boat Club
1990 - 2009

Birch Finger Streets
Fort Lauderdale
Homeowners Association
Board Member 2007 - Present
Vice President 2009 - Present

Lectures

Guest Speaker: Opportunity
Knocking – Creating New Business
and Finding Where the Deals Are.
International Council of
Shopping Centers (ICSC)
2009 Florida Conference
August 17, 2009

Palm Beach County Four Points Office Building, West Palm Beach, FL – extensive renovation of a two-story, 57,000 SF building containing various County departments and also functioning as a support facility for the adjacent Emergency Operations Center during critical events. The building envelope was hardened to withstand 180 MPH wind loads. The building functions as a 24 hour facility and has an emergency generator system to provide 100% energy back-up.

Boulevard Heights Community Center and Hollywood West Sports Park, Hollywood, FL – redesign of an existing 12.24 acre sports park. Buildings in the park include a 10,195 SF community center with a 150 seat meeting/banquet room with warming kitchen, 2 smaller meeting rooms, arts and crafts room and a pre-school room. Also included are an amphitheater like covered platform and a concession/toilet building at the playing fields. Sports fields include soccer/football, a baseball/softball, 2 smaller soccer fields and a skate park area.

Miramar Youth Enrichment Center, Miramar, FL – single-story, 22,000 SF multipurpose recreational building including a gymnasium with bleachers, recreation room, classrooms and other recreational spaces. The site planning included parking areas for the community, two basketball courts and several tennis courts, including three clay tennis courts.

Pembroke Shores YMCA Addition and Modernization, Pembroke Pines, FL – a 17,000 SF addition and phased redevelopment of the existing gymnasium facility and construction of a 200 vehicle parking lot. The addition added a youth activity area, senior activity area, expanded child care, wellness center, group exercise areas as well as support areas and was engineered to withstand winds of up to 155 MPH with impact rated openings. Remodeling work was also completed in portions of the existing facility.

Memorial Hospital Medical Office Building and Garage, Pembroke Pines, FL – a 90,000 SF medical office building featuring a three-story lobby/atrium and pedestrian bridge that connects to an adjacent 1,400-car parking garage. This design build project abuts an existing MOB and hospital.

Baptist Hospital of Miami Parking Garage, Miami, FL – freestanding, seven-level, 980-car parking garage in Miami, FL connected by a pedestrian bridge to the hospital.

PROFESSIONAL HISTORY

1996 - Present	President and CEO, Saltz Michelson Architect Fort Lauderdale, FL
1976 - 1996	President and CEO, Mark L. Saltz Architects, Inc. Fort Lauderdale, FL
1973 - 1976	Office and Project Manager, James M. Hartley, AIA, Architect Hollywood, FL
1969 - 1972	Project Architect, Rudolph L. Melk Architect Elmont, NY
1969	Draftsman, Kahn and Jacobs Architects New York, NY

Norman I. Schwartz, AIA, LEED Green Associate



Vitae

**Normal I. Schwartz, AIA,
LEED Green Associate**
Project Manager

Education

Virginia Polytechnic Institute
and State University
Blacksburg/Alexandria, VA
M. Arch, 1991

Florida A and M University
Tallahassee, FL
BS Arch, 1989

Professional Registration

Registered Architect Florida
#0015360

SUMMARY OF QUALIFICATIONS AND EXPERIENCE

Mr. Schwartz has over 25 years of experience as Project Manager/ Architect on the design, planning/development and construction for various public and private sector projects. His previous experience was as Architect for the City of Fort Lauderdale for seven years. While there he was responsible for their project designs and project management of various scopes and sizes including the \$40 million Fire Bond program for the replacement of the City's 10 Fire Stations.

In addition, Mr. Schwartz has participated in projects for the U.S. government and non-government agencies, locally and internationally, executing preliminary programming, site and massing studies as well as managing these projects from design through construction.

KEY PROJECTS

City of Key West Redevelopment of Community Services Site, Key West, FL – under the firm's continuing contract with the City of Key West, a report was developed based on several months of research, meetings and reviews with City staff. The report examined and narrowed the potential sites for consideration for the City's new Community Services Operations and Management facility. Fourteen sites were analyzed and compared. The report identified the existing Community Services site (90,000 SF) for redevelopment and preliminary planning and programming is underway to redesign this site and provide a new and or expanded Community Services Building of approximately 15,000 - 20,000 SF.

Weston Parks Restroom Renovations, Weston, FL – project includes the renovation of 15 park restroom buildings located at various locations in the City of Weston. The scope of the work includes complete internal demo and reinstallation of new fixtures, partitions, floor and wall tile surfaces, and restroom accessories. Sizes of restrooms in this project range from 2-5 stalls each.

Miami-Dade County Public Schools Continuing Contract, Miami-Dade County, FL – under the firm's continuing contract with the School Board, renovation projects for three schools (Avocado Elementary School, Winston Park K-8 Center, and Village Green Elementary School), including field verification, scope validation, design development, and construction administration. The work included new mechanical, plumbing, and electrical infrastructure and architectural renovations to entry canopies, playgrounds, and window/storefront replacements.

Fire Station 45, City of Hollywood, FL – New replacement fire station (7,088 SF) with sleeping bunk rooms, kitchen/dining room, day room, exercise room, office and watch room. In addition, the station will have two large apparatus bays with support spaces of bunker gear, storage, medical and other building support areas. New building and site designed and built to "LEED Silver Standards" for sustainability.

Sheridan Village, Pembroke Pines, FL – master planning of an approximately four acre multi-tenant site and design of a 15,263 SF multi-tenant retail/restaurant building and 4,295 SF outparcel restaurant.

Broward College Continuing Contract, Broward County, FL – under the firm's continuing contract with Broward College, restroom and ADA renovation project for Broward College's South Campus, including field verification, design development and construction administration. Work for this scope includes major renovations and new mechanical, plumbing, and electrical infrastructure, and architectural renovations to match school prototype finishes and fixtures.

Royal Oaks Park Community Center, Town of Miami Lakes, FL – Designer and Project Manager for project's design development. New \$2.5M, 8,000 SF Community Center located at the entrance way to the existing park.

Ansin Sports Complex, Miramar, FL – Designer and Project Manager for project's development up to construction. This \$7M project includes 4+ acres Sports Park with two buildings designed to support these facilities. They are a 9,000 SF Community Center with stadium seating for 3,000 and a two-story baseball pavilion.

Hortt Park Community Center, City of Fort Lauderdale, FL – Designer and Project Manager for \$750k park renovation and new community center. One-story 2,000 SF Community Center which included a large assembly area, serving kitchen, toilet facilities, and building services. Designed so that it's integrated into the existing landscaping and views out toward the park. (2013 Community Appearance Board Winner)

Jacob's Aquatic Center, Key Largo, FL – Designer and one of the Project Managers for this \$5M project's development through construction. Two-story, 4,000 SF administrations building which included offices, snack bar, locker/toilet facilities, workout/meeting rooms. Aquatics included teaching pool, play area, and Myrtha eight-lane competition pool.

Fort Lauderdale Executive Airport Improvements, City of Fort Lauderdale, FL – responsible for designing/project managing and coordination of construction for the (FXE) City of Fort Lauderdale's Executive Airport improvements. This includes the new Airport Maintenance Facility (LEED GOLD, 7,200 SF) and the new FXE Customs/Homeland Security Facility (LEED SILVER, 7,300 SF). This work included continual coordination with Federal, State, and Local Agencies.

PROFESSIONAL HISTORY

2013 - Present	Project Manager, Saltz Michelson Architects Fort Lauderdale, FL
2006 - 2013	Architect/Designer/Project Manager, City of Fort Lauderdale Fort Lauderdale, FL
2003 - 2006	Architect/Designer/Project Manager, Acai Associates, Inc. Fort Lauderdale, FL
1999 - 2003	Architect/Designer/Project Manager, C3TS Architecture/Engineering Coral Gables, FL
1997 - 1999	Project Architect/Designer, Arquitectonica Coral Gables, FL
1993 - 1997	Project Architect/Architect, Scharf & Associates Fort Lauderdale, FL
1991 - 1993	Project Architect/Intern, Randall F. Keller, AIA Fort Lauderdale, FL

Frida Dunayer



Vitae

Frida Dunayer Project Manager

Education

Ricardo Palma University
Lima, Peru
M. Arch and Urbanism, 1983

Professional Registration

Registered Architect Lima, Peru
C.A.P. #2273

SUMMARY OF QUALIFICATIONS AND EXPERIENCE

Ms. Dunayer has been responsible for the design, space planning, construction documents and consultant coordination for a wide array of projects. Her interior facilities design experience includes layout of existing furniture inventory and selection of complementary new pieces, interior selection of finishes from floor to ceiling materials, color, texture and patterns in agreement with client and/or end-user preferences, contracting with several manufacturers to provide Clients with best quality and pricing, design and detail of custom furniture and millwork as per user requirements.

Ms. Dunayer's accomplishments include project management; design and production of working drawings and construction documents in compliance with local building codes; site planning design; coordination of architecture, structure, plumbing, electrical, air conditioning, safety systems and landscaping plans; review of shop drawings and specifications.

KEY PROJECTS

Memorial Healthcare System Continuing Contract, Hollywood, FL – multiple medical projects under a multi-year term contract. Projects have included a pharmacy and walk-in clinic, garage, women's centers, LEED AP services, medical office buildings, administrative and medical office renovations, hurricane hardenings, upgrades, and many others.

Broward Addiction Recovery Center (BARC Central), Fort Lauderdale, FL – architectural services for an approximately 46,000 SF, two-story building, which will house a fifty bed detoxification unit, counseling services, and other related functions. The BARC Facility exists to service victims of substance abuse for men and women aged 18 years and older. It is a twenty-four hours a day/seven days a week assistance center.

Miramar Youth Enrichment Center, Miramar, FL – a single story, 22,000 SF multipurpose recreational building including a gymnasium with bleachers, recreation room, classrooms and other recreational spaces. The site planning included parking areas for the community, two basketball courts and several tennis courts, including three clay tennis courts.

Pembroke Shores YMCA Expansion & Modernization, Pembroke Pines, FL – a 17,000 SF addition and phased redevelopment of the existing Pembroke Shores Gymnasium Facility and construction of a 200 vehicle parking lot. Remodeling work was also completed in portions of the existing facility. The existing facility was 100% operational during construction.

City of Weston Emergency Operations Center, Weston, FL – a 25,000 SF, three-story emergency operations center building with offices for building code, zoning code, fire code, code enforcement and records storage on the 1st floor; emergency operations center, kitchen facilities, IT offices, and multipurpose space on the second floor; and emergency staff sleeping quarters and support space on the third floor.

Headquarters Design for the Health Care District of Palm Beach County, Palm Springs, FL – renovation/modernization of a 108,000 SF, four-story office building for the Health Care District's new headquarters. An extensive programming effort was undertaken with all seven departments being analyzed for needs and growth potential. Due to the nature of services this District provides, a portion of the building is now on emergency generator backup.

Palm Beach County Four Points Office Building, West Palm Beach, FL – extensive renovation of a two-story, 57,000 SF building containing various County Departments and functioning as a support facility for the adjacent Emergency Operations Center during critical events. The building envelope was hardened to withstand 180 MPH wind loads and now functions as a 24 hour facility, including sleeping quarters with 100% energy back-up.

Southwinds Golf Clubhouse, Boca Raton, FL – a new 13,000 SF golf clubhouse was built to replace the original facility which was destroyed during Hurricane Wilma in 2005 (with only the freestanding cart barn still salvageable). The new clubhouse was constructed on the site of the former and the existing cart barn was renovated while still in operation. The interior includes a snack bar, pro-shop, offices and support facilities.

GSA - Social Security Administration, Ft. Lauderdale, FL – adaptive re-use of an existing 33,000 SF, two-story restaurant/video game arcade part of Las Olas Riverfront complex. The renovation of the space accommodated the Southeastern regional offices of the Social Security Administration and included offices, work cubicles, areas for the public, as well as ancillary office spaces.

PROFESSIONAL HISTORY

2000 - Present	Project Manager, Saltz Michelson Architects Fort Lauderdale, FL
1997 - 2000	Project Manager, Imre Ereg Architects Coral Springs, FL
1994 - 1997	Project Architect, Schapiro and Associates Bay Harbour Island, FL
1990 - 1994	Designer/Drafter, Steven Schwartz Architects North Miami Beach, FL
1985 - 1989	Owner/Architect, Frida Gomez CAP Lima, Peru



Robert A. Kamm, P.E.
C.E.O., Principal-In-Charge
Certified Commissioning Agent, CxA
LEED AP BD&C



Professional Experience

Mr. Kamm is the founder and C.E.O. of Kamm Consulting, Inc. He has 30+ years of experience in mechanical and electrical engineering and the construction industry. His in-depth knowledge and experience are unique to the engineering profession. He has a diversified background in the engineering and design of complex, highly available facilities. His direct, hands-on work experience in the construction industry gives him a practical perspective of considerable value to clients requiring optimum performance of their facilities investments.

Mr. Kamm has extensive experience in providing facilities analyses of HVAC, electrical, plumbing, and fire protection problems. These analyses include inspection, testing, commissioning, and trouble-shooting all types of mechanical / electrical systems. He has expertise in providing building evaluations and studies for owners/developers during the due diligence period for real estate transactions involving large commercial buildings, and has also served as an expert witness for litigation involving engineering and construction issues.

Mr. Kamm has been directly involved in over 70 LEED Registered projects including LEED for New Construction, LEED LEED for Schools, LEED for Commercial Interiors and LEED for Core & Shell buildings. He has been retained as Commissioning Agent for Fundamental and Enhanced Commissioning as well as Commissioning Agent for commercial buildings. As the LEED Accredited Professional, he has led initial design charrettes with LEED project design teams representing all disciplines as well as providing oversight for all USGBC required documentation for LEED Certification.

Education

9/1977 – 12/1983 - BSME University of Toledo, Toledo, Ohio

Community

Board Member – Broward County Board of Rules and Appeals

Employment History

1994- Present	Kamm Consulting, Inc. - Founder / C.E.O.
1987-1993	Engineered Computer Environments – Principal-Specialty Design/Build Contractor
1983-1987	Liebert Corporation – Engineer

Licenses

- Professional Engineer – AL, AR, CA, CO, FL, GA, LA, MD, MS, NC, NV, OH, PA, SC, TN, TX, VA
- State of Florida Building Contractor License
- State of Florida Mechanical Contractor License

Professional Accreditation

- United States Green Building Council LEED® Accredited Professional
LEED® - Leadership in Energy and Environmental Design
- ACG Commissioning Group – Washington, DC – Certified Commissioning Authority (CxA)

Projects

Peoples Trust Insurance Company Parking Garage **2015**
at FAU Research Park
Deerfield Beach, FL
MEP Design of 5-story, 158,000 sf shell office building with two (2) generators
employing sustainable design concepts and a 194,892 sf 4-story parking
garage.

Lake Delray Apartment Renovations **2016**
Delray Beach, FL
MEP renovations to multiple buildings apartment units,
common areas, clubhouse, pool area, etc.

City of Weston – Park Restroom Renovation **2014**
Weston FL
MEP Design - Renovation of 15 restroom buildings located in (7) parks.

Gilbert Samson Park **2014**
Sunny Isles Beach, FL
MEP Design – Park Restroom Renovation and Lighting



Professional Experience

Mr. Pella has 20+ years of mechanical engineering and project management experience, with broad, in-depth involvement in HVAC and fire sprinkler systems design. He is an experienced, capable leader of multi-discipline engineering teams.

As a senior design professional with Kamm Consulting, Mr. Pella is responsible for planning, designing and implementing a broad range of projects. Mr. Pella excels in trouble-shooting problem HVAC systems and analysis of older, non-documented systems. Mr. Pella has completed multiple new-construction and renovation projects for office buildings, hotels, restaurants, medical facilities, computer rooms, telecommunications facilities, call centers, retail and commercial centers, schools, condominiums and custom residences. Mr. Pella consistently delivers practicable solutions on time and on budget. His experience is particularly valuable to clients requiring continuous availability of their technology investments.

Education

1975 – 1980 - MSME, Bucharest Polytechnic Institute, Romania.
MBA - Florida Atlantic University

Employment History

- 8/24/98 – Present : Director of Mechanical Engineering – Kamm Consulting, Inc., Boca Raton, Florida

Project Experience

- Mr. Pella is responsible for Project Quality Control as Director of Mechanical Engineering for all projects issued by our firm.

Professional Memberships

American Society of Heating, Ventilation and Air Conditioning Engineers (ASHRAE)

Professional Accreditation

- United States Green Building Council LEED® Accredited Professional
LEED® - Leadership in Energy and Environmental Design
- Certified Energy Manager

Licenses

State of Florida Professional Engineer

Projects

Broward Health Corporate Offices 2016

Fort Lauderdale, FL

MEP Design – 30,000 sq. ft. office build-out

Gunther Volvo - New Dealership & Parking Garage 2016

Delray Beach, FL

MEP/SL design for new 213,508 sq. ft. new showroom/service building and 3 –story parking garage

Aloft Hotel, Retail and Condominium - Mixed Use Project 2013

Delray Beach, FL

MEP/FS/SL Design for 5-story hotel with 120 guestrooms and 32 condominium units

City of Pembroke Pines Civic Center 2013

MEP Design

- ± 65,480 sf First Floor - Main Entry, Lobby, Concession area, elevators, escalators and generator, house storage, catering storage, workshop, green room, Commission Hall, Porte Cochere
- ± 38,240 Second Floor – Emergency Operations Center, Meeting Rooms, Storage
- ± 30,492 Third Floor – Offices for Finance, Planning/Zoning Code Enforcement/Fire Prevention and miscellaneous
- ± 28,021 Fourth Floor – Offices for Elected Officials, Administration, Legal, Conference Rooms, Break Rooms
- ± 10,590 sf – 2 Story Gallery
- ± 5,540 sf – Commission Hall



Lon T. Carter, PE, LEED AP
Principal
Director of Electrical Engineering



Professional Experience

Mr. Carter has over 30 years of experience in engineering and the design of electrical systems for telecommunications, commercial and industrial facilities. He also has extensive experience in the design of new healthcare facilities and the expansion and renovation of hospitals and other specialized healthcare buildings. Mr. Carter's background includes design of complete electrical distribution systems, including emergency and stand-by power generation systems, uninterruptible power systems and 5/15kV class industrial power distribution systems. As a senior design professional, he has responsibility for product planning, electrical systems design, and coordination with mechanical systems design and construction review.

Mr. Carter's experience in the design of highly available facilities to support critical health care, telecommunications facilities, and computer room/data facilities is of substantial value to owners and users of these mission-critical facilities and technologies.

Education

9/1972 – 6/1976 - BSEE, Southern College of Technology, Marietta, Georgia

Employment History

6/1997 – Current: Principal & Director of Electrical Engineering - Kamm Consulting, Inc., Boca Raton, FL

Project Experience

- Mr. Carter is responsible for Project Quality Control as Director of Electrical Engineering for all projects issued by our firm.

Professional Memberships

- American Society of Heating, Ventilation and Air Conditioning Engineers
- Institute of Electronics and Electrical Engineers, Inc.
- National Fire Protection Agency (NFPA)

Licenses

- Professional Engineer:
California, Florida, Georgia, North Carolina

JOHNSON STRUCTURAL GROUP, INC.



Mark B. Johnson, P.E., SECB Principal

University of Colorado Boulder, Colorado
Degree: BS in Architectural/Structural Engineering
Graduation with Honors
Member of Tau Beta Pi Engineering Honors Society

Continuing Graduate Level Courses

Graduate studies from University of Colorado, as well as
Florida Atlantic University toward Masters of Civil Engineering

Licensed Structural Engineer in the states of Florida, Georgia, Louisiana, South Carolina, Virginia, Alabama, Tennessee, and Texas. Over 27 years of experience in structural design and construction, with 24 of those years within the State of Florida, 21 years in South Florida.

LICENSES:

Structural Engineers Certification Board, Certification 1243-0705
Florida Registered Professional Engineer, License PE #51983
Virginia Registered Professional Engineer, License PE #033884
Texas Registered Professional Engineer, License PE #101400
Alabama Registered Professional Engineer, License PE#C09234
Georgia Registered Professional Engineer, License PE #034019
Louisiana Registered Professional Engineer, License PE #34637
Tennessee Registered Professional Engineer, License PE #114133
S. Carolina Registered Professional Engineer, License PE #28124

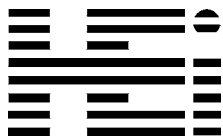
PROFESSIONAL AFFILIATIONS:

BOARD Member: Tilt-up Concrete Association (TCA)
PAST PRESIDENT: Florida Structural Engineering Association (FSEA)
FEMA's Urban Search and Rescue Task Force - Structures Specialist
Member: American Concrete Institute (ACI)
Member: America Society of Civil Engineers (ASCE)
Member: American Institute of Steel Construction (AISC)
Member: Southern Building Code Congress International
Member: Structural Engineering Certification Board (SECB)

**Johnson Structural Group, Inc. – Principal and Founder
Boca Raton, Florida**

February 1998- present

Mark Johnson has more than 27 years of structural engineering experience in the design of all aspects of new and renovated structures including commercial, educational, multi-family housing, industrial, and mixed use facilities and has extensive experience in the design of both steel and concrete structures. Mark is responsible for all phases of structural design from schematic through project administration. He has managed the design of over 1,000 notable projects throughout the Southeast, with nineteen of these recognized by the Tilt-Up Concrete Association as award winning designs. As a resident of Boca Raton for over 21 years, he has raised his two children and contributed his services to his local community. Mark has been recognized by his peers with the "Engineer of the Year" award in 2010. He serves on various Boards, and as past President of the Florida Structural Engineering Association.



HOLLAND ENGINEERING, INC.

civil engineers

3900 Hollywood Blvd., Suite 303 • Hollywood, FL 33021

Tel 954.367.0371 • Fax 954.367.0372

EB0007325

Susan C. Holland, PE, Leed AP *Principal*

EXPERIENCE

Susan Holland is a registered engineer and is the president of **Holland Engineering, Inc.**, and is responsible for overall design, construction specifications, permitting, scheduling, cost estimates, bidding, and documentation as it relates to the firm's civil engineering design services. **Holland Engineering, Inc.** is a civil and environmental engineering firm specializing in water distribution and sewer collection system designs, storm water management, roadway and parking area design, site planning and permitting.

Susan Holland's experience includes over 30 years of experience on municipal and private utility programs. Design experience includes sanitary sewer systems and pump stations, water distribution, storm water management and roadway design. Prior to **Holland Engineering Inc.**, Ms. Holland served in the capacity of *City Engineer* for Fort Lauderdale, Florida, *Project Manager*, for General Development Utilities Corp, *Design Engineer*, City of Hollywood, and *Project Engineer*, Florida Power & Light. With her 30 years engineering experience in southeast Florida, she is familiar with all permitting requirements for engineering projects throughout the area and has a proven track record for coordination of her projects with various governmental and private agencies operating in the South Florida area.

Susan has been active in the Florida Engineering Society serving as president, 1994-1995 and received Engineer of the Year, 1999.

A partial list of projects Ms. Holland's professional engineering experience while at **Holland Engineering, Inc.** has included:

Senior Centers/Retirement Communities

Brighton Elder Care Activity Center – **LEED Silver**
St. Andrews North Retirement Community
St. Andrews South Retirement Community
Edgewater Pointe Estates Retirement Community

Educational Facilities:

Pompano Beach Elementary School
Pioneer Middle School
Quiet Waters Elementary School
Broward College

Churches:

Hallandale Church of Christ
Chabad Russian Center
Shul of Surfside
B'Nai Sephardim Temple
Bethel Evangelical Baptist Church

Commercial/Retail/Banks/Offices:

Apple Core Produce – **LEED Silver**
Motor City Car Wash
Hallandale Beach Community Health Center
Arbor Pet Hospital

Public Projects:

Foster Park Plaza
City of Miami Beach
Broward County Historical Society
Margate Sports Complex

Public Parks:

Dan Calloway Recreation Center
Hollywood West Sports Park
Rotary Park Hollywood

Medical Centers:

Smith Community Mental Health Center
Palm Beach Gardens Medical Center
Palmetto General Hospital
Delray Medical Center
Big Cypress Family Medical Center
Florida Medical Center

Hotels/Hospitality:

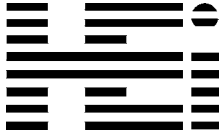
Hampton Inn Midtown – **LEED Silver**
Comfort Suites
Hilton Garden Inn
Home2Suites
Mariott

Residential:

Crossings at Hallandale
Atlantis of Bay Harbor
Le Jardin
The Ridges in Weston
Bullard Estates

Transportation/Aviation:

Ft. Lauderdale International Airport Toll Facility
Helicopters, Inc at North Perry Airport



HOLLAND ENGINEERING, INC.

civil engineers

3900 Hollywood Blvd., Suite 303 • Hollywood, FL 33021

Tel 954.367.0371 • Fax 954.367.0372

EB0007325

EDUCATION

Master of Public Administration, 1994, Florida Atlantic University

Bachelor of Science Engineering, 1981, University of Florida

REGISTRATIONS

Registered Professional Engineer, FL, #41831

LEED AP

MBE/WBE certified business

Certified General Contractor - Florida



Years of Experience: 23

Years With the Firm: 22

Registrations & Certifications:

Professional Wetland Scientist, 1999
Certified Landscape Inspector, FL, 2013
Authorized Gopher Tortoise Agent, FL, 2012
Wetland Delineation Certification, 1995
Certified Environmental Professional, 2004
PADI Certified Rescue Diver, 2003

Education:

Bachelor of Science, Biology and Business Administration
University of Wisconsin - Stevens Point, 1994
Master of Business Administration
Nova Southeastern University, 1998

Continuing Education:

FDOT LAP Certification Webinar, 2015

Publications & Presentations:

American Water Resource Association, Florida Section,
Climate Change and Its Impact on South Florida, 2011,
co-presenter
FLERA Annual Conference, West Lake Park: A Successful
Habitat Restoration, 2011, co-presenter
Florida Educational Facilities Planners Association Summer
Conference, Natural Habitats Integration into Campuses -
FAU Case Study, 2016, presenter
SFAEP Annual Conference, Effects of Climate Change on
Natural Resources and Business, 2009, presenter

Professional & Civic Activities:

Chair, Broward County Climate Change Task Force Natural
Systems Subcommittee
Member, Broward County Climate Change Task Force, 2008-
current
Technical Team Member, Broward County Water Resources
Task Force, 2008-current
Member, Broward League of Cities Energy, Environ & Natural
Resources Cttee
Member, City of Plantation Landscape Planning & Review
Board
Member, National Association of Environmental Professional

Dylan Larson, PWS, CEP, CLI, GTA

Senior Biologist / Environmental Permitting

Professional Experience:

Mr. Larson has significant experience in environmental consulting in Florida and is responsible for overseeing and performing studies and investigations on biological and ecological services.

As a Vice President & Principal of the Firm, Dylan leads a variety of the firm's projects that have involved environmental issues. Specific responsibilities include: wetland jurisdictional determination, dredge and fill permitting, environmental permitting and mitigation; wetland mitigation design, mitigation monitoring, protected species surveys and permitting, habitat restoration design; seagrass studies; wetland and wildlife studies; management plans, threatened and endangered (T&E) species surveys; geographic information systems (GIS)/habitat mapping and analysis; land use/watershed planning and management; impact analysis; recommendations for maintenance procedures, coordination and oversight of environmental GIS applications, construction observation and monitoring compliance; national pollutant discharge elimination systems (NPDES) coordination and assistance with plan preparations.

Relevant Project Experience:

U.S. Coast Guard Station Seagrass Survey of Key West Boat Basin - Seagrass beds are critical marine habitats found in near-shore coastal areas. Impacts to protected seagrass beds are regulated by state and federal environmental protection agencies. Consequently, coastal development projects typically require an

assessment of benthic (sea-floor) habitats to determine the presence of seagrasses. For this particular project, Miller Legg performed seagrass surveys that were needed to ensure that reconstruction of the basin bulkhead would not result in damage or destruction to seagrass beds.

Broward County West Lake Park Environmental Services -

Miller Legg is the prime consultant for the permitting and design of enhancements for the second phase of this 1,500-acre estuarine wetland. Services provided included: paving and drainage improvements for the nature center and associated parking lot, design of three sewage pump stations, water distribution system design, sanitary sewage collection and transmission system design, off-site force main, traffic engineering, surveying, water quality data analysis, hypothesis development and review, sediment analysis, fishery analysis, rip-rap design, benthic macro-invertebrate identification, seagrass survey, mitigation credit determination, and permitting with the US Army Corps of Engineers, Florida Department of Environmental Protection, South Florida Water Management District, and Broward County Environmental Protection Department. The seagrass survey was conducted using scuba diving and digital global positioning satellite equipment and included transect/quadrant measurements of seagrass density, abundance, and frequency of occurrence. Additional specific services included mangrove trimming oversight, soil disposal coordination and administration, regulated water management, environmental creation area e-permit compliance, mangrove wetland

construction administration, saltmarsh and tidal upland habitat restoration and planting (over 63,000 plants) review and administration, scientific monitoring for biological habitat function and permit compliance, wetland maintenance review and administration, construction grading and creation of habitat review and administration, rip rap and marine wetland protection construction review and administration, environmental protection / monitoring, protected species (wildlife and plants) observation and compliance / avoidance during construction, seagrass monitoring during construction and SWPP.

Miami-Dade County Department of Environmental Resources Management Virginia Key Wetland Restoration - A wetland restoration project located in Miami-Dade County for the Miami-Dade Department of Environmental Risk Management. The project consists of approximately 52 acres of existing lakes, ditches, and proposed interconnected channels which have been designed to hydrate and restore the existing wetlands within the project boundary close to the historical condition. Miller Legg performed habitat evaluations and mapped existing vegetative communities and identified proposed restoration objectives.

Miami-Dade County Department of Environmental Resources Management Wagner Creek Fish Sampling - Miller Legg assisted with the development and implementation of a plan to investigate reports of possible heavy metal contamination in Wagner Creek. As part of the investigation, the firm provided fish sampling services using fish traps, nets, and fishing rods. The collected fish were identified to genus and species and

packaged with the fish identification, station collected, and approximate collection time. The fish were then sent to a laboratory for tissue sampling. The use of Personal Protective Equipment (PPE) was necessary to ensure the integrity of the samples and the safety of the personnel in the event potential contamination was encountered. Sampling stations were found along several points along Wagner Creek. A Fish Sampling Summary Report was also created. This report documented the overall sampling methodology, sampling dates, aerial maps of the sampling locations, and a tabular breakdown of the fish species collected.

South Florida Water Management District (SFWMD) Taylor Slough/L-3 I W Levee Environmental - Miller Legg is providing environmental consulting services for the proposed South Florida Water Management District (SFWMD) Taylor Slough / L-3 I W Levee and Plugs project. The firm's qualified biologist with FDEP Stormwater Erosion and Sedimentation Control Inspector certification is providing on-site wildlife species observations as well as the turbidity monitoring and production of logs and protected species observations required for the project during construction. Permitting will be coordinated with the US Army Corps of Engineers (USACOE) and Department of Environmental Protection (DEP).

City of Miami Beach South Beach Tree and Dune Inventory - Miller Legg and its Certified Arborists conducted a comprehensive tree and dune vegetation inventory on a section of South Beach east of the pedestrian walk from 3rd to 5th Streets. All 300 tree species found within the area were inventoried as point locations with associated attributes

and all dominant shrub and ground cover species were collected as polygon data with associated percent coverage and species data. The information was then displayed on a digital map and the data was provided to the client in .shp file format. Miller Legg was a subconsultant to Coastal Systems International.

Coastal Construction Control Line (CCCL) Permitting Miami Beach - Miller Legg assisted a landscape architectural firm EDAW (as a sub) with the processing of a CCCL (Coastal Construction Control Line) Permit through FDEP. In particular, the firm prepared a CCCL survey, through a combination of field ground truthing and CAD work. Miller Legg then related the proposed improvement features to the CCCL in CAD drawings which were submitted to FDEP as part of the CCCL permit application.

City of Miami Kennedy Park Floating Dock Path Mangrove Trimming - The Miami-Dade County Department of Regulatory and Economic Resources (DERM) required the City of Miami to submit a mangrove trimming permit application to create a pathway to a floating dock at Kennedy Park. A mangrove trimming location map and cross sections of the proposed path including present mangroves overhanging the area within this path were prepared by Miller Legg. Using a submeter accurate GPS unit the existing mangrove canopy area in six (6) portions of the project site was collected and provided on a digital map. This work was conducted under the firm's Miscellaneous Landscape Architecture contract with the City of Miami.





Years of Experience: 14

Years With the Firm: 13

Registrations & Certifications:

FDPE Qualified Stormwater Management Inspector, FL, 2011

Education:

*Bachelor of Arts, Geology
Hartwick College, 1993*

Continuing Education:

FDOT LAP Certification Webinar, 2015

Publications & Presentations:

*FLERA Annual Conference, West Lark Park: A Successful
Habitat Restoration, 2011, Co-Presenter
SFAEP Annual Conference, West Lake Park: Mangroves,
Seagrass and Mudflats, 2010, Co-Presenter*

Jennifer Shipley

Biologist / Environmental Permitting

Professional Experience:

Ms. Shipley is a Biologist responsible for wetland determination and delineation, wetland mitigation design and monitoring, environmental permitting, threatened and endangered species surveys and assessments, benthic surveys, coral, seagrass, and mangrove surveys and monitoring.

Relevant Project Experience:

FDOT District 4 Districtwide Drainage and Environmental Permitting Contract C-9779 -

Miller Legg is responsible for environmental permitting, regulatory agency coordination, protected species review and coordination, National Environmental Policy Act (NEPA) documentation, maintenance of FDOT's permitting database, wetlands delineation and functional assessment, mitigation development and coordination with FDOT District 4 Drainage and Construction staff for determination of permit status and the need for an extension. Key projects include historical and current permit file maintenance. This work involves retrieving FDOT District 4 Drainage Department historical and current hard copy and digital files as relevant paperwork for the drainage department. The hard copy data is scanned into electronic format where all digital files are then entered into an electronic database for access across FDOT. Permit tracking involves maintaining a permit tracking database for current FDOT projects. Any incoming permit information relative to current FDOT projects (i.e. issued permits, permit expiration notices, notice of violation, permit closeout etc) are

scanned and linked to an electronic database to track the status of all active permits. The database is queried monthly to determine what permits are to expire for projects not yet completed. Miller Legg is also responsible for managing and obtaining active permits for FDOT District 4 construction projects. Permit extension requests are coordinated and submitted to the applicable agencies and then issued as necessary to ensure that all active FDOT projects remained in compliance with permit time periods. Permit compliance extensions are obtained through agencies such as SFWMD for right of way and environmental resource permits, the USCOE, BCEPGMD for tree removal permits, and local drainage districts. Miller Legg also obtained master dewatering permits for each county from SFWMD to expedite permit review and issuance of projects.

Broward County Environmental Consultant -

Having worked on many Broward County environmental projects over the years, Miller Legg is part of the Qualified Vendors List for Environmental Consultant Services, with the current term due to expire in 2018. Projects are authorized for various County agencies through purchase orders issued on an as-needed work order basis. Potential projects include evaluation and remediation of hazardous materials, contamination assessment and air/water/soil quality studies.

Broward County West Lake Park Environmental Services -

Miller Legg is the prime consultant for the permitting and design of enhancements for the second phase

of this 1,500-acre estuarine wetland. Services provided included: paving and drainage improvements for the nature center and associated parking lot, design of three sewage pump stations, water distribution system design, sanitary sewage collection and transmission system design, off-site force main, traffic engineering, surveying, water quality data analysis, hypothesis development and review, sediment analysis, fishery analysis, rip-rap design, benthic macro-invertebrate identification, seagrass survey, mitigation credit determination, and permitting with the US Army Corps of Engineers, Florida Department of Environmental Protection, South Florida Water Management District, and Broward County Environmental Protection Department. The seagrass survey was conducted using scuba diving and digital global positioning satellite equipment and included transect/quadrant measurements of seagrass density, abundance, and frequency of occurrence. Additional specific services included mangrove trimming oversight, soil disposal coordination and administration, regulated water management, environmental creation area e-permit compliance, mangrove wetland construction administration, saltmarsh and tidal upland habitat restoration and planting (over 63,000 plants) review and administration, scientific monitoring for biological habitat function and permit compliance, wetland maintenance review and administration, construction grading and creation of habitat review and administration, rip rap and marine wetland protection construction review and administration, environmental protection / monitoring, protected species (wildlife and plants) observation and compliance / avoidance during construction, seagrass monitoring during construction and SWPP.

Broward County West Lake Park Phase 4 - Miller Legg was again selected to provide both environmental and engineering services for this 1,500-acre Broward County and State-owned tidal estuarine park in Hollywood, this time for the fourth (4th) segment. The scope of services includes design and negotiation of permit modifications, mitigation design to encourage natural/pioneer mangrove propagation, preservation of existing mangroves, and permitting through Broward County Environmental Protection Department (BCEPD), South Florida Water Management District (SFWMD) and US Army Corps of Engineers (USACOE) services. Specific tasks being provided for this segment are the following: Wetland Determination, Seagrass Surveys, Environmental Resource Permitting (USACOE, SFWMD), Restoration Design, Civil Engineering, Surveying, Soil Disposal Coordination and Administration, Saltmarsh & Tidal Upland Habitat Restoration and Planting (Over 63,000 Plants) Review & Rip Rap & Marine Wetland Protection Design.

Broward County South Fork New River Navigational Markers - Miller Legg provided environmental services for design and permitting of navigational markers along the South Fork of the New River, located south of I-595 in Dania Beach. The goal of the project was to provide navigational markers within the channel for safe passage of boats and vessels to the Dania Cutoff Canal. Tasks included existing channel determination, submerged aquatic vegetation mapping, navigation signage design and placement determination, environmental resource permitting, and US Coast Guard and Florida Fish and Wildlife Conservation Commission (FFWCC) waterway marker permitting. Specific duties performed included engineering support services for

channel flow and marker location determination, marker design and constructability review for site conditions, coordination with FFWCC, USCG, BCEPGMD, FDEP, and USCAE environmental permitting agencies. The firm was a subconsultant to Walters Zackria Associates, Inc. for this project under a Broward County Parks & Recreation Department contract.

Doral Glades Park Boardwalk and Wetland Preserve - The City of Doral is in the process of developing Doral Glades Park, a 25-acre recreational facility in the northeast of the City. Both passive and active elements are planned, including playing fields, community and nature pavilions, fishing pier, walking trail and wetland boardwalk. Miller Legg is involved in the design, permitting and construction of the wetlands and boardwalk, using GIS and surface water management support. This effort includes coordination with the City on permit compliance, exotic species removal, native species and maintenance programs; value engineering and design for the boardwalk(s) and pier(s). Miller Legg has developed a Wetland Mitigation Plan including GIS maps and habitat evaluation for placement of the boardwalks in ideal locations within the wetland. These Plans capture data from the original permits issued by environmental agencies DERM, SFWMD and USACOE. Further, Miller Legg prepared construction drawings for the upland boardwalk, pavilion, wetland boardwalk and fishing pier. Finally, the firm is responsible for the preparation of environmental resource permit (ERP) modification applications for boardwalk and planting in wetland areas.



Dave Bodker

Education: Bachelor of Landscape Architecture
Louisiana State University

Registration: Florida Landscape Architect #0000999

Background: Dave has been working and living in South Florida since 1979 and has been president of Dave Bodker Landscape Architecture/Planning, Inc. (DBLAP) since 1988. His 38 years of experience in Florida has allowed him to work with many municipalities and governing agencies on a wide variety of project types, including both public and private sector projects.

Services to be provided: As principal of Dave Bodker Landscape Architecture/Planning, Dave is responsible for all aspects of landscape architecture including planting design, irrigation, construction documents, cost estimating and construction administration.

Contact Information: Dave Bodker Landscape Architecture/Planning, Inc.
601 N. Congress Avenue, Suite 105 A , Delray Beach, FL 33445
Phone: 561-276-6311 Fax 561-276-3869
E-mail: dblapinc@aol.com



3. Relevant Experience

Relevant Experience

Saltz Michelson Architects, Inc. has an extensive list of continuing contracts with multiple government agencies and numerous municipalities, and therefore we understand the unique needs of these types of projects.

Several of the firm's continuing contract agreements have been renewed a number of times which is indicative of our clients' utmost satisfaction. Specific examples include our continuing contract with Broward County, recently renewed for the fifth time, Palm Beach County, renewed twice, the South Broward Hospital District (Memorial Healthcare System), renewed so that we have currently held this contract for more than 18 consecutive years, the City of Lauderdale Lakes (11 years), and a continuing contract with Broward College which SMA held for 15 years.

The projects described on the following pages represent some of the firm's projects (within the past five years) which are similar to the projects under this contract:

- Weston Emergency Operations Center
- Palm Beach County Four Points Office Building / EOC Support Center
- Broward County Main Library Wind Mitigation
- Delray Place
- City of Hollywood Fire Station 45
- Broward County Addiction Recovery Center (BARC)
- Weston Parks Restroom Renovations
- Pembroke Shores YMCA Expansion & Modernization

Weston Emergency Operations Center

Weston, FL



Client:

David E. Keller, Asst. City Manager
City of Weston
17200 Royal Palm Blvd.
Weston, FL 33326
(954) 385-2000

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Frida Dunayer

**Design Services Fee
(including subs):**
\$663,058

Estimate of Construction Cost:
\$7,538,032

Project Contract Award Amount:
\$7,538,932

Contractor:

Mike Quesada, Director of Operations
Link Construction Group
5350 NW 77 Court
Doral, FL 33166
(305) 665-9826

Project Description: An approximately 28,000 SF three-story emergency operations center with offices on the 1st floor for Building and Zoning Departments and record storage. The City of Weston's Emergency Operations Center and IT offices are located on the 2nd floor of the facility and the sleeping quarters are on the 3rd floor.

Year Completed: 2015



Palm Beach County Four Points Office Building/ EOC Support Center

West Palm Beach, FL



Client:

John Chesher, Director
Capital Improvements Division
Palm Beach County
2633 Vista Parkway
West Palm Beach, FL 33411
(561) 233-0271

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Frida Dunayer

**Design Services Fee
(including subs):**
\$1,236,944

Estimate of Construction Cost:
\$11,000,000

Project Contract Award Amount:
\$11,000,000

Contractor:

Jeff Wade, Project Manager
Hedrick Brothers Construction
2200 Centrepark Drive W., Suite 100
West Palm Beach, FL 33409
(561) 689-8880



Project Description: Extensive renovation of a two-story, 57,000 SF building containing various County departments and functioning as a support facility for the adjacent Emergency Operations Center during critical events. The building envelope was hardened to withstand 180 MPH wind loads and will function as a 24-hour facility, including sleeping quarters. It also has an emergency generator system to provide 100% energy back-up.

Due to new wind load requirements this interior space was demolished and the exterior walls reinforced, new windows and doors, and the complete roof structure were removed and replaced. In order to allow the building to stay in operation during renovation, the project was completed in two phases. Once the first phase was completed, building personnel moved to the new offices and the vacated space was demolished and renovated.

Year Completed: 2012



Broward County Main Library Wind Mitigation

Fort Lauderdale, FL



Client:

Juan Catasus, Project Manager
Broward County
Construction Management Division
115 S. Andrews Ave., Room A-550
Fort Lauderdale, FL 33301
(954) 357-6177

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Mark Johson, PE (Structural Eng.)
- Dave Bodker, RLA (Landscape)

**Design Services Fee
(including subs):**
\$824,589

Estimate of Construction Cost:
\$10,275,000

Project Contract Award Amount:
\$10,275,000

Contractor:

Bret Barry, Project Manager
RC Aluminum Industries, Inc.
2805 NW 75 Avenue
Miami, FL 33122
(305) 592-1515



Project Description: Wind mitigation and renovation of The Broward County Main Library Building and covered pedestrian bridge to current Florida Building Code and FM Global Standards, including replacement of all exterior glazed openings with impact resistant glass and frames; replacement of all exterior architectural metal and trims associated with the exterior glazing system and building envelope; replacement of exterior doors (including door hardware), frames, louvers and other exterior openings with impact rated assemblies; and replacement of all penetrations and fixtures on the exterior envelope of the building including glass railings. Replacement glazing systems will provide equal or better energy efficiency, thermal and sound transmission resistance than that of the glazing systems being replaced.

The design maintains and respects the existing architectural vocabulary, style, color and character of the existing building. Work is being staged for uninterrupted and continued use of the facility and egress.

Year Completed: 2015





Delray Place

Delray Beach, FL



Project Description: Delray Place, located on the S.E. corner of Linton Road and N. Federal Hwy, is a good example of the redevelopment of an existing outdated non-occupied office building into a 110,000 SF vibrant, up-scale and pedestrian-friendly neighborhood shopping center consisting of a mix of larger anchor retail tenants, smaller retail stores and restaurants with outdoor seating.

Tenants include Trader Joe's, Stein Mart, Pier 1 Imports, Tuesday Morning, Einstein Bros. Bagels and The Vitamin Shoppe.

Year Completed: 2015



Client:

Louis Carosella
Retail Property Group
101 Plaza Real South, #200
Boca Raton, FL 33442
(561) 961-1700

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Art Kamm, PE, LEED AP, CxA (MEP)
- Mark Johnson, PE (Structural)

**Design Services Fee
(including subs):**
\$517,000

Estimate of Construction Cost:
\$13,605,746

Project Contract Award Amount:
\$14,231,931

Contractor:

Scott Mellen
Senior Project Manager
J. Raymond Construction Corp.
465 W. Warren Ave.
Longwood, FL 32750
(407) 862-6966

City of Hollywood Fire Station 45

Hollywood, FL



Client:

Terrence Comiskey, AIA
City of Hollywood
Dept. of Design & Construction Mgmt.
2600 Hollywood Blvd. #206
Hollywood, FL 33020
(954) 921-3991

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Norman Schwartz, AIA, LEED GA
- Dave Bodker, RLA (Landscape)

**Design Services Fee
(including subs):**
\$270,000

Estimate of Construction Cost:
\$3,000,000

Project Contract Award Amount:
\$3,000,000

Contractor:

Gary Marrone, Project Manager
West Construction
318 S. Dixie Hwy.
Lake Worth, FL 33460
(561) 588-2027

Project Description: This new building of approximately 7,224 SF and site were designed and will be built to "LEED Silver Standards" for sustainability. Design of the new Station's massing and scale was sensitive to its surrounding residential properties and designed to have its higher areas away from the low adjacent residential properties. In addition the building was setback to create landscaping opportunities throughout the site plan's design.

The architectural style is "modern/contemporary" with clean lines and forms including architectural featured canopies, clerestories, and color/textures tying the design together.

Year Completed: Estimated 2018

SALTZ MICHELSON
ARCHITECTS

Broward County Addiction Recovery Center (BARC)

Fort Lauderdale, FL



Client:

Steve Greco,
Expansion Project Administrator
Broward County
115 S. Andrews Ave., Rm. A550
Ft. Lauderdale, FL 33301
(954) 357-8533

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Frida Dunayer

**Design Services Fee
(including subs):**
\$1,327,184

Estimate of Construction Cost:
\$18,100,000

Project Contract Award Amount:
\$18,100,000

Contractor:

James Armstrong, Project Executive,
Director of Construction
Pirtie Construction
5700 Griffin Road, Suite 200
Davie, FL 33314
(954) 343-5920

Project Description: A new 49,000 SF two-story building which has been submitted for "LEED Silver Standards". The facility will house a fifty bed detoxification unit, outpatient counseling services, medical exam spaces and other related operational and business functions.

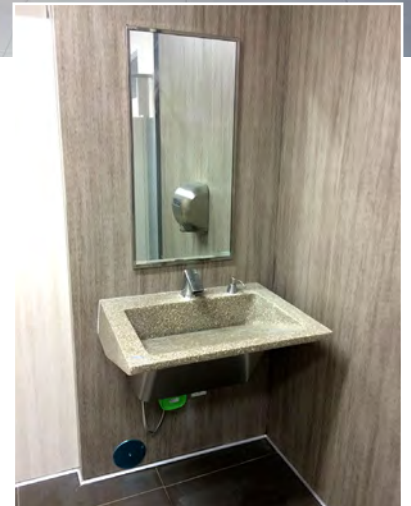
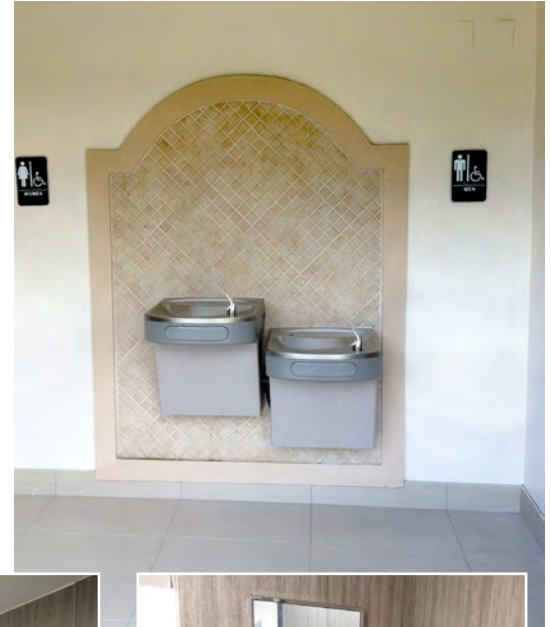
Year Completed: Estimated March 2018



SALTZ MICHELSON
ARCHITECTS

Weston Parks Restroom Renovations

Weston, FL



Client:

Karl C. Thompson, P.E.
City of Weston
2599 South Post Road
Weston, FL 33327
(954) 385-2600

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Norman Schwartz, AIA, LEED GA
- Frida Dunayer

**Design Services Fee
(including subs):**
\$149,750

Estimate of Construction Cost:
\$1,684,500

Project Contract Award Amount:
\$1,684,500

Contractor:

Benny Bejar, Owner
Bejar Construction, Inc.
6326 SW 19th Ave.
Pembroke Pines, FL 33332
(954) 431-5981

Project Description: This project includes the renovation of 15 park restroom buildings located at various locations in the City of Weston. The scope of the work includes complete internal demo and reinstallation of new fixtures, partitions, floor and wall tile surfaces, and restroom accessories.

These restrooms utilized in their finishes the use of full height "sheet" wall tile to minimize grout lines and seams with the material. The result not only adds to the visual impact but helps in maintaining the life of the material. Sizes of restrooms in this project range from 2-5 stalls each.

Year Completed: 2016



Weston Parks Restrooms

Pembroke Shores YMCA Expansion & Modernization

Pembroke Pines, FL



Client:

Sheryl A. Woods, President/CEO
YMCA of Broward County
(Owner is City of Pembroke
Pines but run by YMCA of Broward)
900 SE 3rd Avenue, 3rd Floor
Fort Lauderdale FL 33316
(954) 334-9622

Key personnel involved in design phase services:

- Mark L. Saltz, AIA, LEED AP
- Frida Dunayer
- Art Kamm, PE, LEED AP, CxA (MEP)
- Mark Johnson, PE (Structural)
- Susan Holland, PE (Civil)
- Dave Bodker, RLA (Landscape)

**Design Services Fee
(including subs):**
\$275,500

Estimate of Construction Cost:
\$4,142,000

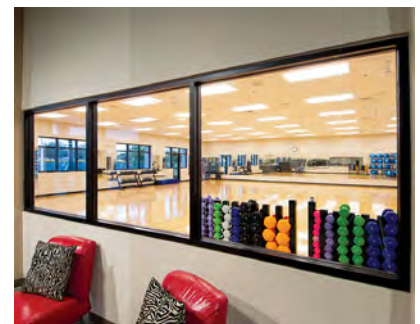
Project Contract Award Amount:
\$4,142,000

Contractor:

Derek Wolfhope, Project Manager
Kaufman Lynn Construction
622 Banyan Trail, Suite 300
Boca Raton, FL 33431
(561) 361-6700

Project Description: A 17,000 square foot addition and phased redevelopment of the existing Pembroke Shores Gymnasium Facility and construction of a 200 vehicle parking lot. Remodeling work was also completed in portions of the existing facility. The facility was 100% operational during construction.

Year Completed: 2011



SALTZ MICHELSON
ARCHITECTS



4. LEED Experience

Saltz Michelson Architects' LEED Experience



Joe DiMaggio Children's Hospital (GOLD), Hollywood, FL



The new Joe DiMaggio Children's Hospital is a \$65 million, 160,000 square foot, four-story medical facility with forty-eight private rooms and two family suites. The center was designed to provide future vertical expansion and has a two-story atrium with pedestrian bridge to the existing hospital facility. An adjacent 360 car parking structure was also planned. The sustainable design techniques utilized to accomplish LEED Certification included:

- Use of community connectivity through public transportation will provide credits in Sustainable Sites.
- Optimization of energy performance through elimination of HCFC's and Halons.
- Extensive use of measurement and verification for building-systems.
- Meet all criteria for low-emitting materials through design.

Saltz Michelson Architects' responsibility in this project is to provide LEED Accredited Professional administrative services to manage the application and certification process to achieve a Gold rating. Many LEED techniques were included in pursuing LEED for a hospital facility. Existing demolished structures were separated to recycle materials, structural systems were selected which could be manufactured regionally, green products and finishes were selected and energy efficient equipment specified.

Other Completed LEED Certified Commercial Interior projects include:

- Citibank London Square, Kendall, FL, LEED-CI
- Citibank Brickell Avenue, Miami, FL, LEED-CI
- Sports Authority, Hollywood, FL, LEED-CI

Projects to Achieve LEED Certification include:

- Quantum Marine Headquarters, Hollywood, FL (CERTIFIED)
- Broward Addiction Recovery Center, Ft. Lauderdale, FL (SILVER)
- Miami-Dade County Empowerment Center, Miami, FL (SILVER)



Citibank London Square



Broward Addiction Recovery Center (BARC)



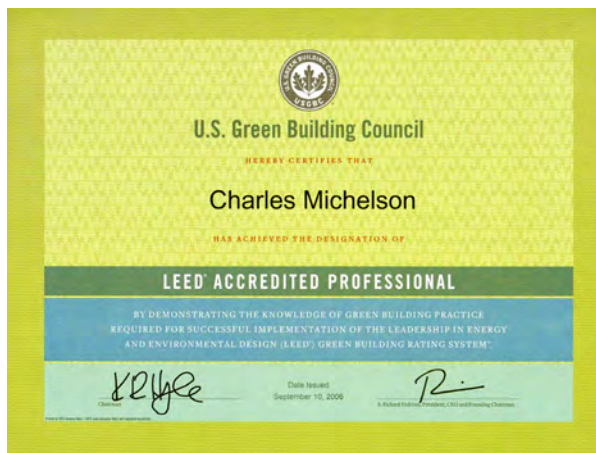
Quantum Marine Headquarters

Staff's LEED Experience

Saltz Michelson Architects has a total of four LEED Accredited Professionals on staff and is a member of the United States Green Building Council. In addition to both of the firm's Principals (Mark L. Saltz, AIA and Charles A. Michelson, AIA), two of the firm's personnel have also obtained their LEED Accreditation.

Below are copies of our Principals' LEED Accredited Professional Certificates as well as Norman Schwartz's Certificate. Both Mark Saltz and Norman Schwartz will be assigned to the City of Key West RFQ # 17-001 project.

Charles A. Michelson, AIA, LEED AP



Mark L. Saltz, AIA, LEED AP

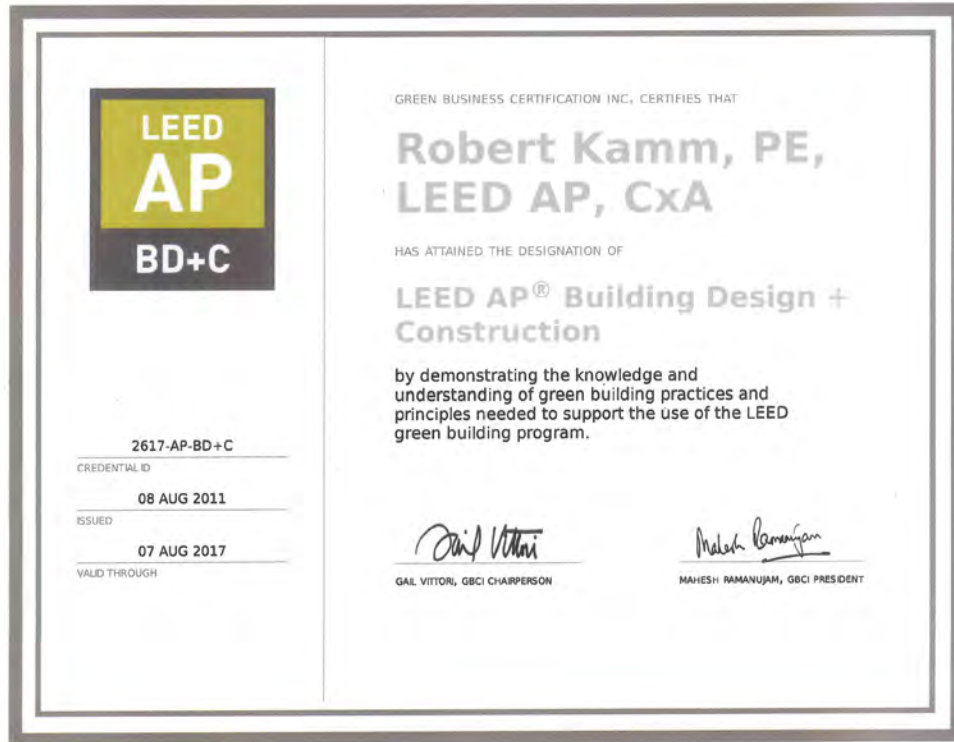


Norman I. Schwartz, AIA, LEED Green Associate





Performance by Design™





JOHNSON STRUCTURAL GROUP, INC.

Qualifications, Experience, and Relevant Projects

Commercial Structural Engineers

Office Location:

3500 NW Boca Raton Blvd. Suite 618 Boca Raton, Florida 33431 561-982-8999

Why Johnson Structural Group?

In 20+ years, Johnson Structural Group, Inc., located in Boca Raton, has built an enviable reputation in the structural engineering field throughout the State of Florida.

Principal/Owner, Mark Johnson, has been a South Florida resident for 21+ years, and a Key Largo resident for over 4 years. Johnson Structural Group has demonstrated to Saltz Michelson Architects consistently responsive service, innovative structural design solutions, and technical accurate drawings- all key elements to a project's success.

Relevant Experience for City of Key West RFP:

- Key West Transit Facility- Inspection and evaluation
- Marathon Hampton Inn renovation
- Boca Raton Downtown Library (LEED Certified)
- FIU Dormitories- Biscayne Bay (LEED certified)
- FAU Innovation Village (LEED certified) and Parliament Hall Dormitory (LEED certified)
- West Boca Library
- Hagan Ranch Road Library
- Fire Station #54- City of Ft. Lauderdale
- Coral Springs Humane Building addition and Renovation
- North County Regional Library Addition & Renovation
- FAU Campus Support Building

dave bodker

landscape architecture/planning, inc.

601 north congress avenue, suite 105 a
delray beach, florida 33445
561-276-6311 (ph)
561-276-3869 (fax)

LEED EXPERIENCE

Hollywood

Hollywood Fire Station # 45 – planting and irrigation for a new fire station.

Pompano Beach

Fire Rescue Station #11 – planting and irrigation plans for a new fire station.

Fire Rescue Station #103 – planting and irrigation plans for a new fire station.

Lighthouse Point

TD Bank - planting and irrigation plans for an new bank building



5. Approach to Project Management

Project Management

Current & Past Continuing Contracts

Broward College
Broward County
Broward Health
Broward Sheriff's Office
City of Coconut Creek
City of Coral Springs
City of Hollywood
City of Key West
City of Lauderhill
City of Lauderdale Lakes
City of Margate
City of Miramar
City of North Lauderdale
City of North Miami Beach
City of Palm Beach Gardens
City of Parkland
City of Pembroke Pines
City of Sunny Isles
City of Sunrise
City of Tamarac
City of Weston
Memorial Healthcare System
Miami-Dade County
Miami-Dade County Public Schools
Palm Beach County
School Board of Broward County
State of Florida Dept. of Health (7 Counties)
State of Florida Dept. of
Management Services (6 Counties)
State of Florida Dept. of Transportation
Town of Davie
Village of Wellington

Saltz Michelson Architects, Inc. (SMA) has an extensive list of open-ended contracts with multiple government agencies and numerous municipalities, and therefore we understand the unique needs of these types of projects. Our staff of 25 stands ready to provide the services required. Please review the enclosed letters of recommendation under Tab 8 as a demonstration of our responsiveness and quality of work.


The key to providing successful architectural services on open-ended contracts is having the experience to respond to different and diverse projects. From planned improvements, modernization projects, to reroofs, ADA upgrades, problem solving, leak solving problems, etc. to remediation and repair after storms, you need a firm with the capability to respond. Having seven registered architects locally available, we have the manpower and over 200 years of accumulated architectural experience to offer the City of Key West.

Several of the firm's continuing contract agreements have been renewed a number of times, which is indicative of our clients' utmost satisfaction. Specific examples include our continuing contract with Broward County, recently renewed for the fifth time, Palm Beach County, renewed twice, the South Broward Hospital District (Memorial Healthcare System), renewed so that we have currently held this contract for more than 18 consecutive years, the City of Lauderdale Lakes, 11 years, and a continuing contract with Broward College which SMA held for 15 years.

Rationale for the Approach Taken

One of the key elements in the success of a project is the quality of management – not just the development of a successful/coordinated set of construction documents. To that end, the following elements symbolize the management's activities of SMA as Team Leader for the proposed projects:

- Clear definition of project scope and priorities
- Delineation of Client's participation/responsibilities
- Establishment of specific project milestones
- Review of projects and determination of completion dates
- Performance control by the Project Manager
- Project Manager stays with project from commencement through ribbon cutting



This key management approach means that an experienced Project Manager starts with project investigation and scope representing a strong and experienced decision maker who stays with the project regardless of size. This approach allows for continuity of project development and execution. The strength of SMA is our seven project managers we have available at any given time allowing us to work on multiple projects simultaneously.

Methods and Materials Used

Key methods in successfully executing the work are our planning and quality control procedures. Careful planning and effective scheduling control by SMA depends on understanding the relationship of time, money and resource utilization within the office and specifically for the scope of work. Creating an outline that defines the project in concise and controllable components develops this understanding.

Schedules are developed for each project element so that actual performance can be compared to the outline schedule. Control of overall project performance is achieved by:

- Monitoring every activity in progress.
- Immediate identification, evaluation and implementation of corrective actions to restore projects. Our adherence to these systems, policies and procedures within SMA results in satisfactory completion of projects on time and within budget.
- Cost control is achieved by evaluation design alternatives and the extensive experience of our senior staff.

Saltz Michelson Architects, Inc. and their sub consultants have extensive experience working on multiple projects simultaneously for municipal and governmental agencies. The SMA Team will apply their combined experience and expertise to provide fast track and expedited project design as required. Project management and ample personnel will be assigned to execute the project according to your schedules. Project production requirements will be analyzed so multi-tasking of the work effort will be maximized. Clear and concise requirements for communication and coordination will be determined for all parties involved.

Work Products Saltz Michelson Architects, Inc. Will Provide

We will provide the following documents/services:

1. Program
2. Schematic Design Drawings
3. Design Development Drawings
4. Construction Documents
5. Building Criteria and Documents
6. Construction Phase Services

It should be noted that as part of our open-ended contract agreements we have worked with contractors who sometimes have limited experience in resolving unforeseen conditions while renovating existing buildings. Our strong presence during construction administration has enabled us to identify and analyze problems that have stopped these contractors – allowing the project to proceed. Our review meetings with the contractor include our gentle reminders to order items on time and reviewing the sequence of construction to avoid having the contractor fail or be delayed.

Items the City may be Requested to Provide

The success of every project requires the active participation of the owner; in this case the City of Key West. The City's responsibilities start with providing a clear and defined scope of work for the architect to provide professional services. Along the way, we might require additional project specific information:

- Updated survey
- Project Program
- Soils tests and recommendations
- Asbestos reports
- Test and balance reports
- Other owner provided items (additional/specialty testing for acoustics, moisture, roof thermographics, etc.)

The City must also provide review and acceptance in a timely manner of our progress documents as we provide our deliverables along the way of each project. Saltz Michelson Architects, Inc. will work closely with the City of Key West to define this role and the responsibility on each project.

Coordination with Sub-Consultants

Project schedules are prepared for each project along with the dates of deliverables from our project Team, including consultants. We meet with our consultants during project meetings and coordinate our efforts to provide complete and coordinated plans.

Our firm has an FTP site and we are able to share our latest drawings in real time with all of our consultants. As such, we are always working off of the latest sets of plans.

Our management process includes the coordinating of our consultants in ample time to meet our completion schedules. Our use of BIM on projects, when appropriate, allows us an even more sophisticated coordination opportunity.

Budgets, Schedules, and Minimum Change Orders

Project Monitoring. Alternative materials and methods of construction are evaluated for their impact upon the budget as well as the implications of different schematic design alternatives and concepts. Production schedules are broken down into the different phases of an architectural project (schematic design development, etc.) and manpower projections established for each task. Weekly project management meetings review the status of the project against the schedule and manpower projections. In this manner, corrective actions can be taken to restore progress before problems arise.

Personnel will be assigned to the project to the degree of expertise necessary to monitor the construction progress and assist in administrative activities. Professional and administrative support office personnel will also be assigned. The Project Manager would direct the total construction administration effort. As such, all construction phase activity occurs in a timely manner. The responsibilities of the Construction Administrator will include:

- Interpretation (RFIs) and assurance of conformance with the contract documents, as requested.
- Check and approve shop drawings. Reviewed and returned within 14 days.
- Review Change Orders to the contract documents.
- Review and confirm contractor's request for payment.

Budgeting. No client has unlimited resources. Therefore, we consider that maintaining cost control and designing to the budget are among our most important functions. Alternative materials and methods of construction would be evaluated to ensure that the City of Key West gets the most for its construction budget. Economics is a constant consideration in the programming, design and development phases.

During the course of preparing design development and construction documents and specifications, and in conjunction with facilities personnel, we review materials and systems alternatives for purposes of value engineering. Long-term value versus higher up-front costs are identified and discussed.

Cost estimates are prepared at different stages of the project to monitor the size and design of the facility against the budget. Our experience with similar projects assists us in estimating preliminary budgets as well as the use of industry publications, such as R. S. Means, to give us the most current square foot project costs.

One of our unique qualities in providing project cost controls is that Mark L. Saltz, AIA, LEED AP, Principal-in-Charge, is a licensed State of Florida General Contractor. As such, he will review issues of constructability, assist in project phasing and expansion options, and keep the Team focused so that all design issues are within budgetary constraints.

Specific descriptions of the roles in Project Management and QA/QC efforts.

Quality control of documents is an everyday ongoing effort at Saltz Michelson Architects, Inc. Checking plays a central role in our firm's quality assurance effort. We have developed protocols for document checking.


Some examples:

- Documents are comprehensively checked at one or more milestones before they are completed.
- An Architect not associated with the project checks all documents before they are issued.
- One person checks all-important dimensions.
- The person responsible for the drawings reviews the specifications, and the specifier reviews the drawings.
- Consultants review the documents produced by other contributors for coordination.
- We review and coordinate all consultants' drawings for purposes of constructability issues and industry construction standards.

This approach has allowed us to provide better quality sets of documents with a minimum of change orders on our projects.

Approach to Construction Administration Services

Saltz Michelson Architects, Inc. will provide staffing for the Construction Administration phase, which will include monitoring quality compliance, observing construction/installation status, reviewing submittals and completing other customary construction phase services, as Owner's representatives. Monitoring and coordination will begin when the construction contract is awarded and will continue throughout the life of the project. Personnel will be



assigned to the project to the degree of expertise necessary to monitor the construction progress and assist in administrative activities. Professional and administrative support office personnel will also be assigned. The total construction administration will be directed by the Project Manager. This phase will include:

- Project Management & Consultant Coordination
- General Administration of Construction Contract (pre-construction conference, architectural construction administration, and periodic site visits and job site meetings)
- Shop Drawing Review of Samples and Materials
- Response to Requests for Information (RFI's)
- Material Substitutions - Color Selections - Color Schemes & Boards - Review of Mock-Ups
- Electronic Correspondence Logs for Immediate Access to the Most Updated Information
- Change Order Procedure
- Verifying and Approving Periodic Pay Requests
- Progress Reports to Owner
- Pre-Final (Substantial Completion Punch-List) & Final Inspection
- Final Acceptance Reports and Procedures

Contractors are requested to submit project schedules at the beginning of the contract. After our review of the schedule for obvious conflicts, we use the contractor's schedule to gauge the progress of the work. This is monitored during our contract administration site visits as well as reviewing the timeliness of shop drawing submittals. If delays are identified or changes occur, updated schedules must be prepared which demonstrates the contractor's ability to restore the project schedule.

Our adherence to these systems, policies and procedures within SMA results in completion of projects on time and within budget.

Understanding Differences in Designing/Managing a Public Project vs. a Private Project

Having extensive experience in both the public and private arenas, we understand the nuances and differences of working under both systems. There is a process in government work that must be followed and adhered to. Paperwork must be properly prepared, documentation completed appropriately, and all policies and procedures of executing projects within the City must be maintained. SMA understands our fiduciary responsibility and respect for working with public funds and does so as if we are using our own money.

The entire process must be transparent and above board through any project executed under an open-ended contract. We appreciate the approval process necessary for a project to work through its public cycle and need to schedule the public processes into our planning and project execution schedules.



6. Time, Budget and Quality Control

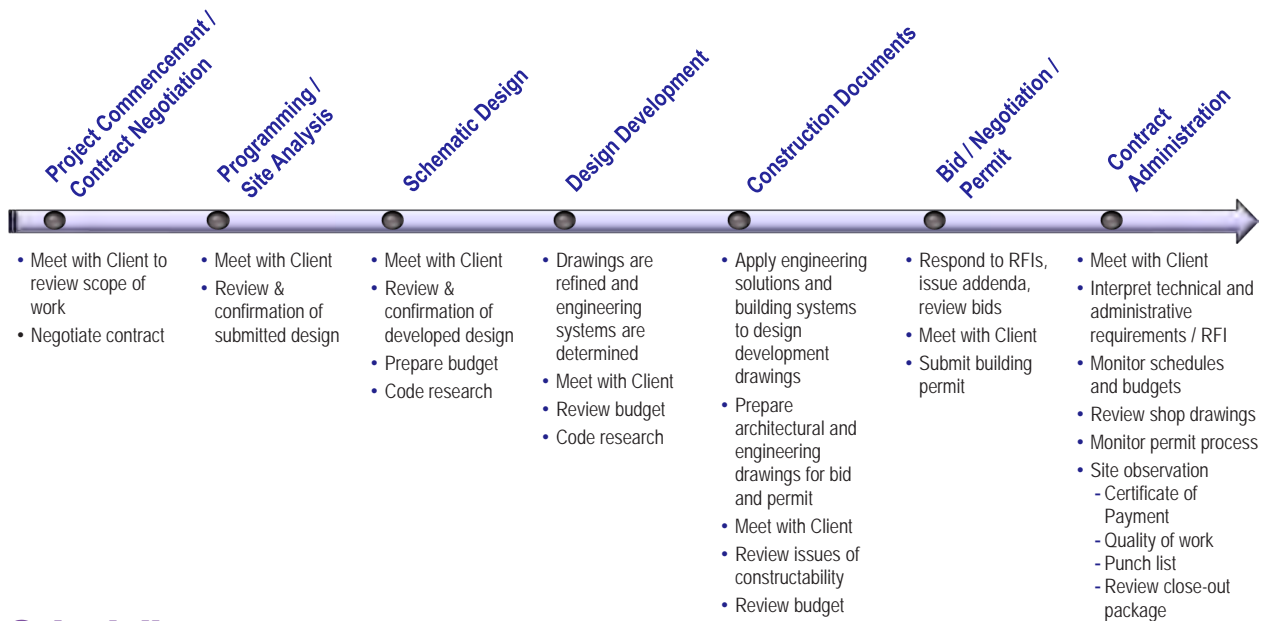
Time, Budget & Quality Control

Workload

The current and projected workloads of each team member are such that these projects will receive top priority for staffing and service. Strong project management will be the key in our team's ability to successfully execute these projects in a timely fashion.

Commitment

Saltz Michelson Architects, Inc. commits to meeting the schedules prepared by the City of Key West. The chart below demonstrates our timeline for responding/meeting with the City of Key West for development of a work order, draft review, and obtaining final signatures.



Scheduling

Production schedules are broken down into the different phases of an architectural project (schematic design, design development, etc.) and manpower projections established for each task. Weekly project management meetings review the status of the project against the schedule and manpower projections. In that manner, corrective actions can be made to restore progress before problems arise. Based upon our staff of 25, we are capable of executing these projects successfully, as are our consultants, and are committed to meeting the timeline expectations for work order development and responding to the City.

Personnel will be assigned to each project to the degree of expertise necessary to monitor the construction progress and assist in administrative activities as well as the number of staff to meet the required completion dates. Professional and administrative support office personnel will also be assigned. The Project Manager would direct the total construction administration effort. As such, all construction phase activity occurs in a timely manner. The responsibilities of the Construction Administrator will include:

- Interpretation and assurance of conformance with the contract documents.
- Check and approve shop drawings (reviewed/returned within 10 days).
- Review Change Orders to the contract documents.

Experience with Projects on a Fast Track or Expedited Basis

Saltz Michelson Architects, Inc. has extensive experience working on multiple projects simultaneously for municipal and governmental agencies. Our understanding of administrative project requirements allows us to successfully expedite a project without compromising the quality and attention to detail.

The SMA team will apply their combined experience and expertise to provide fast track and expedited project design as required. Project management and ample personnel will be assigned to execute the project according to an expedited schedule. Project production requirements will be analyzed so multi-tasking of the work effort will be maximized. Clear and concise requirements for communication and coordination will be determined for all parties involved.

In order to fast track the work within our offices and those of our consultants, production schedules are prepared for the various tasks of the project (schematic design, design development, etc.) and manpower projections are established for each task. Weekly project management meetings review the status of the project against the schedule and manpower projections. Therefore, corrective actions are made to restore progress before delays occur.

Budget

We consider that maintaining cost control and designing to the budget are among our most important functions. Alternative materials and methods of construction are evaluated for their impact upon the budget as well as the implications of different schematic design alternatives and concepts. A peer review of each project is performed by one of two architects on our staff that are licensed general contractors for conformance to the budget.

Having 41 years of experience with these types of projects, and having worked with many municipalities in the past, gives us the resources to propose appropriate design fees.

Quality Control

Description of Quality Assurance/Quality Control (QA/QC) Management Method

One of the key elements in the success of a project is the quality of management – not just the development of a successful/coordinated set of construction documents. To that end, the following elements symbolize the management's activities of SMA as team leader for the proposed projects:

- Clear definition of project scope and priorities
- Delineate client's participation/responsibilities
- Specific project milestones are established
- Project Review/Completion Dates Are Determined
- Project manager will control performance
- Projects are reviewed by the Principal each week at Project Managers' meetings
- The Project Manager will stay with the project from commencement through ribbon cutting



Specific Descriptions of the Roles in Project Management and QA/QC Efforts

Quality Control of Construction Documents is an everyday ongoing effort at Saltz Michelson Architects. Checking plays a central role in our firm's quality assurance effort. We have developed protocols for document checking. Some examples:

- Documents are comprehensively checked at one or more milestones before they are completed
- An architect, not associated with the project, reviews all documents before they are issued for bid
- One person checks all-important dimensions
- The person responsible for the drawings reviews the specifications, and the specifier reviews the drawings
- Consultants review the documents produced by other contributors for coordination
- We review and coordinate all consultants' drawings for purposes of constructability issues and industry construction standards



7. Required Forms & Addendum

ANTI-KICKBACK AFFIDAVIT

STATE OF FLORIDA)
 : SS
COUNTY OF MONROE)

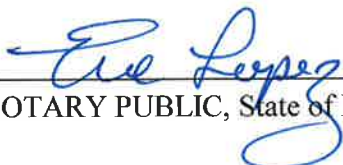
I, the undersigned hereby duly sworn, depose and say that no portion of the sum herein bid will be paid to any employees of the City of Key West as a commission, kickback, reward or gift, directly or indirectly by me or any member of my firm or by an officer of the corporation.

By: 

Mark L. Saltz, AIA, LEED AP
Principal
Saltz Michelson Architects, Inc.

Sworn and subscribed before me this

10th day of April, 2017.


NOTARY PUBLIC, State of Florida at Large

My Commission Expires: July 29, 2020



Eve Lopez
Commission # GG000286
Expires: July 29, 2020
Bonded thru Aaron Notary

**SWORN STATEMENT UNDER SECTION 287.133(3)(a)
FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES**

**THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICE
AUTHORIZED TO ADMINISTER OATHS.**

1. This sworn statement is submitted with Bid, Bid or Contract No. RFQ # 17-001 for
Architectural Services
2. This sworn statement is submitted by Saltz Michelson Architects, Inc.
(Name of entity submitting sworn statement)
whose business address is 3501 Griffin Road, Ft. Lauderdale, FL 33312
and (if applicable) its Federal
Employer Identification Number (FEIN) is 59-2012166 (If the entity has no FEIN,
include the Social Security Number of the individual signing this sworn statement.)
3. My name is Mark L. Saltz, AIA, LEED AP and my relationship to
(Please print name of individual signing)
the entity named above is Principal.
4. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including but not limited to, any Bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, material misrepresentation.
5. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
6. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means
 1. A predecessor or successor of a person convicted of a public entity crime: or
 2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
7. I understand that a "person" as defined in Paragraph 287.133(1)(8), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter

into a binding contract and which Bids or applies to Bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

8. Based on information and belief, the statement, which I have marked below, is true in relation to the entity submitting this sworn statement. (Please indicate which statement applies.)

☒ Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, nor any affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.

☐ The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989, AND (Please indicate which additional statement applies.)

☐ There has been a proceeding concerning the conviction before a hearing of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. (Please attach a copy of the final order.)

☐ The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. (Please attach a copy of the final order.)

☐ The person or affiliate has not been put on the convicted vendor list. (Please describe any action taken by or pending with the Department of General Services.)

(Signature)
April 10, 2017
(Date)

STATE OF Florida

COUNTY OF Broward

PERSONALLY APPEARED BEFORE ME, the undersigned authority,

Mark L. Saltz, AIA, LEED AP who, after first being sworn by me, affixed his/her signature in the
(Name of individual signing)

space provided above on this 10th day of April, 2017.

My commission expires:
NOTARY PUBLIC



July 29, 2020
Eve Lopez
Commission # GG000286
Expires: July 29, 2020
Bonded thru Aaron Notary

Eve Lopez

INDEMNIFICATION

To the fullest extent permitted by law, the CONSULTANT expressly agrees to indemnify and hold harmless the City of Key West, their officers, directors, agents, and employees (herein called the "indemnitees") from liabilities, damages, losses and costs, including, but not limited to, reasonable attorney's fees and court costs, such legal expenses to include costs incurred in establishing the indemnification and other rights agreed to in this Paragraph, to persons or property, to the extent caused by the negligence, recklessness, or intentional wrongful misconduct of the CONSULTANT, its Sub-consultants or persons employed or utilized by them in the performance of the Contract. Claims by indemnitees for indemnification shall be limited to the amount of CONSULTANT's insurance or \$1 million per occurrence, whichever is greater. The parties acknowledge that the amount of the indemnity required hereunder bears a reasonable commercial relationship to the Contract and it is part of the project specifications or the bid documents, if any.

The indemnification obligations under the Contract shall not be restricted in any way by any limitation on the amount or type of damages, compensation, or benefits payable by or for the CONSULTANT under workers' compensation acts, disability benefits acts, or other employee benefits acts, and shall extend to and include any actions brought by or in the name of any employee of the CONSULTANT or of any third party to whom CONSULTANT may subcontract a part or all of the Work. This indemnification shall continue beyond the date of completion of the work.

CONTRACTOR: Saltz Michelson Architects, Inc.

SEAL:

3501 Griffin Road
Ft. Lauderdale, FL 33312

Address



Signature

Mark L. Saltz, AIA, LEED AP
Print Name

Principal
Title

April 10, 2017
Date

EQUAL BENEFITS FOR DOMESTIC PARTNERS AFFIDAVIT

STATE OF Florida)
 : SS
COUNTY OF Broward)

I, the undersigned hereby duly sworn, depose and say that the firm of Saltz Michelson Architects, Inc. provides benefits to domestic partners of its employees on the same basis as it provides benefits to employees' spouses per City of Key West Ordinance Sec. 2-799.

By: 
Mark L. Saltz, AIA, LEED AP

Sworn and subscribed before me this

10th day of April, 2017.


NOTARY PUBLIC, State of Florida at Large

My Commission Expires: July 29, 2020




Eve Lopez
Commission # GG000286
Expires: July 29, 2020
Bonded thru Aaron Notary

CONE OF SILENCE AFFIDAVIT

STATE OF Florida)
 : SS
COUNTY OF Broward)

I the undersigned hereby duly sworn depose and say that all owner(s), partners, officers, directors, employees and agents representing the firm of Saltz Michelson Architects, Inc. have read and understand the limitations and procedures regarding communications concerning City of Key West issued competitive solicitations pursuant to City of Key West Ordinance Section 2-773 Cone of Silence (attached).



(signature) Mark L. Saltz, AIA, LEED AP


April 10, 2017
(date)

3/20/17
255000000 & 255000000
0000 00 000 000000
0000 000000000000



Sworn and subscribed before me this

10th Day of April, 2017.



NOTARY PUBLIC, State of Florida at Large



Eve Lopez
Commission # GG000286
Expires: July 29, 2020
Bonded thru Aaron Notary

My Commission Expires: July 29, 2020



THE CITY OF KEY WEST

Post Office Box 1409 Key West, FL 33041-1409 (305) 809-3883

ADDENDUM NO. 1

ARCHITECTURAL SERVICES / RFQ # 17-001

March 20, 2017

This addendum is issued as supplemental information to the RFQ package for clarification of certain matters of both a general and a technical nature. The referenced Request for Qualifications (RFQ) package is hereby amended in accordance with the following items:

On Page 2 of 48 Please make the following change:

For information concerning this Request for Qualifications please contact **Janet Muccino, Project Manager**, Engineering Services Department only in writing and requests for information must be received at least ten (10) days prior to the date fixed for opening of responses to RFQ. The contact email address is jmuccino@cityofkeywest-fl.gov. The City's "Cone of Silence" Ordinance Section 2-773 does not allow verbal communication.

On Page 11 of 48 Please make the following change:

Contacts:

All requests for information should be only in writing and emailed to **Janet Muccino, Project Manager** at jmuccino@cityofkeywest-fl.gov and requests for information must be received at least ten (10) days prior to the date fixed for the opening of responses to the RFQ. Any and all such interpretations and any supplemental instructions will be in the form of written addendum to the RFQ. If City issues an addendum, the Respondent has sole responsibility to receive any such addendum or any interpretations shall not relieve such Respondent from any obligation under his response as submitted. All addenda so issued shall become a part of the Contract document.

All Bidders shall acknowledge receipt and acceptance of this Addendum No. 1 with Attachment by submitting the addendum with their proposal. Proposals submitted without acknowledgement or without this Addendum may be considered non-responsive.

A handwritten signature in blue ink, appearing to read "Mark L. Saltz", is written over a horizontal line.

Signature

Mark L. Saltz, AIA, LEED AP

Saltz Michelson Architects, Inc.

Name of Business



THE CITY OF KEY WEST

Post Office Box 1409 Key West, FL 33041-1409 (305) 809-3883

ADDENDUM NO. 2

ARCHITECTURAL SERVICES / RFQ # 17-001

April 5, 2017

This addendum is issued as supplemental information to the RFQ package for clarification of certain matters of both a general and a technical nature. The referenced Request for Qualifications (RFQ) package is hereby amended in accordance with the following items:

QUESTIONS 1- 5

- 1.) Q1: The RFQ invitation states that requests for information must be received at least ten (10) days prior to the date fixed for opening of responses to RFQ, which is scheduled for April 12, 2017. Is that ten (10) calendar days or ten (10) business days?

RESPONSE: *The GENERAL CONDITIONS, PAGE 39, Item 7 DAYS states:*

Unless otherwise specifically stated, the term "days" will be understood to mean calendar days.

- 2.) Q2: Is there a minimum / maximum budget for professional fees per project?

RESPONSE: *No*

- 3.) On page 7 of the above referenced RFQ (at the bottom of the page under SUBMISSIONS DETAILS) it is stated: Anti-Kickback Affidavit and Public Entity Crimes Certification for **all participating members of any team and Sub-consultant(s) participating team members.**

Question:

Does the Anti-Kickback Affidavit Form on page 13 need to be **signed by all FIRMS (Prime and Subs) – or – does it need to be signed By all INDIVIDUALS (of the Prime and Sub Firms)?**

RESPONSE: *Prime only.*

- 4.) Please let us know if the 100 double sided maximum page count includes the Cover, Title Sheet, Table of Contents, and Tabs.

RESPONSE: Yes

- 5.) We will be submitting for the general engineering services. Will that preclude us from being a sub consultant on the architectural RFQ?

RESPONSE: No

All Bidders shall acknowledge receipt and acceptance of this Addendum No. 1 with Attachment by submitting the addendum with their proposal. Proposals submitted without acknowledgement or without this Addendum may be considered non-responsive.



Signature

Mark L. Saltz, AIA, LEED AP

Saltz Michelson Architects, Inc.

Name of Business



THE CITY OF KEY WEST

Post Office Box 1409 Key West, FL 33041-1409 (305) 809-3883

ADDENDUM NO. 3

ARCHITECTURAL SERVICES / RFQ # 17-001

April 10, 2017

This addendum is issued as supplemental information to the RFQ package for clarification of certain matters of both a general and a technical nature. The referenced Request for Qualifications (RFQ) package is hereby amended in accordance with the following items:

1.) ADD THE FOLLOWING TO ARTICLE 4 / PART 3 / DRAFT AGREEMENT

ARTICLE 4

TERM OF AGREEMENT; TIME FOR PERFORMANCE; CONTRACTOR DAMAGES;

4.6 The CONSULTANT shall provide design assistance to City staff and attend City Commission Meeting(s) should an omission, lack of detail or design considerations result in a Change Order issued by the Contractor against the City utilizing plans prepared and sealed by CONSULTANT. This assistance will be provided at no charge to the City to allow CONSULTANT the opportunity to address the issue leading to the Change Order to the satisfaction of the City Commission.

2.) RFQ OPENING DATE IS RESCHEDULED TO APRIL 20, 2017 AT 3:00 P.M. / ALL BIDS RECEIVED PRIOR TO APRIL 20TH WILL BE HELD BY CITY CLERK UNTIL THE NEW OPENING DATE. THIS ADDENDUM MUST BE ACKNOWLEDGED IN SEPARATELY FROM PREVIOUSLY SUBMITTED RFQ.

All Bidders shall acknowledge receipt and acceptance of this Addendum No. 3 by submitting the addendum with their proposal. Proposals submitted without acknowledgement or without this Addendum may be considered non-responsive.

A handwritten signature in blue ink, consisting of a stylized 'S' followed by a wavy line.

Signature

Saltz Michelson Architects, Inc.

Name of Business



Additional Information

- Letters of Recommendation



RONALD A. STEIN
Construction Project Manager

February 6, 2017

Mark Saltz
Saltz Michelson Architects
3501 Griffin Rd
Ft. Lauderdale, FL 33312

RE: City of Coral Springs Humane Building

Dear Mark,

It was a pleasure working with your firm on this project. As we discussed at the beginning, it was a small project but has all of the requirements and elements of a large project.

Throughout the design process your staff was attentive to our needs, stayed on schedule and made all requested revisions timely.

Alexandra Andrei was behind the scenes during the design, but took the lead during construction. She was always available, quick to respond and firm but flexible with the contractor. She worked well with a small general contractor that needed some hand holding from time to time.

The project was completed on time and within budget. This was done by the Owner, Architect and Contractor working together as a team to make things happen quickly. I am very happy with the work that Alexandra and your firm performed on this project.

I look forward to hopefully working together on another future project.

Sincerely,

Ronald Stein
Construction Project Manager

cc: Chief Pustizzi, Captain Floyd



November 30, 2016

Mr. Mark Saltz, AIA, LEED AP
Principal
Saltz Michelson Architects
3501 Griffin Road
Fort Lauderdale, FL 33312

RE: Letter of Recommendation – Saltz Michelson Architects (SMA)

Dear Mark:

I would like to take this opportunity to thank the Saltz Michelson Architects (SMA) “Team” on the successful completion of the development of our Delray Place project. Mark, the challenges were many in obtaining the site plan approval just to construct the project, but Victor Alvarez’s design really gave the City the confidence in the quality of project we were going to construct. The City is very pleased with our Gateway feature.

Moe Azar’s project management and your staff were always responsive to our needs and time schedule. SMA has a great Team approach and everyone that we dealt with was professional and always willing to assist no matter what the challenge was.

I look forward to completing Delray South with you and many future projects.

Very truly yours,

Joe Carosella, President
Retail Property Group, Inc.

101 Plaza Real South, Royal Palm Place, Suite 200, Boca Raton, FL 33432
Phone: 561-961-1730 • Fax: 561-961-1744



CITY OF
FORT LAUDERDALE

July 8, 2013

To Whom It May Concern:

I have known Norman Schwartz since he came to our organization in September of 2006. I have had the opportunity to work closely with him in his assignment as an Architect for the City of Fort Lauderdale working on the design and construction of fire stations. He has been an asset to the project and has contributed greatly in providing for the needs of the customer (Firefighters) while also remaining cost conscious to help try and keep the projects at or under budget.

As a part of his duties, Mr. Schwartz was involved in not only the design of structures but also interacted with the community seeking input and answering questions. Norman is extremely dedicated and it shows in his attention to detail and in his interaction with both his co-workers and the community. In my experience Mr. Schwartz has shown to be dedicated and trustworthy.

If you have any questions, please do not hesitate to contact me (954) 828-5324.

Sincerely,

Robert F Bacic
Division Chief
Fort Lauderdale Fire Rescue

**OFFICE OF THE FIRE CHIEF
FORT LAUDERDALE FIRE-RESCUE**

528 N.W. 2 STREET, FORT LAUDERDALE, FLORIDA 33311-9108

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FOR YOUTH DEVELOPMENT
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY

May 20, 2011

Mark L. Saltz, Principal AIA
Saltz Michelson Architects
3501 Griffin Road
Fort Lauderdale, FL 33312

Re: Letter of Recommendation

To Whom It May Concern,

Please accept this letter as enthusiastic endorsement for the Saltz Michelson Architectural Firm. Over the past 4 years, Saltz Michelson Architectural team has led two significant construction projects on behalf of the YMCA of Broward County. Both project designs were developed and executed with comprehensive planning involving the owner, construction team, and vested partners of the Y. The project designs were creative and yielded a **"wow factor" maximizing space utilization** specific to the owner's vision and overall purpose.

The Saltz Michelson Architectural firm did an outstanding job developing the plans that met the vision of the project. The Saltz Michelson team was engaged, responsive, suggested creative ways to maximize project dollars, developed a state of the art design using quality finishes, and managed all phases of the project in a timely manner to meet accelerated deadlines, with strong adherence to budget constraints.

The recent Pembroke Pines / YMCA project with Kaufman-Lynn Construction has been an outstanding expansion/renovation project. The working relationship of all of the partners has made this project a rewarding and productive experience.

If you have any questions regarding the outstanding work of the Saltz Michelson team, please feel free to contact me.

Sincerely,

Sheryl A. Woods, CEO
YMCA of Broward County

YMCA OF BROWARD COUNTY

900 SE 3rd Avenue • Fort Lauderdale, FL 33316 • P 954.334.9622 • F 954.334.9629

www.ymcabroward.org



City of Lauderdale Lakes

Community Development Department

2916 N State Road 7 • Lauderdale Lakes, Florida 33313

Phone (954) 676-3660 • Fax (954) 731-5309 • www.lauderdalelakes.org

January 7, 2010

Mr. Charles A. Michelson, AIA, LEED AP
Principal
Saltz Michelson Architects
3501 Griffin Road
Fort Lauderdale, FL 33312

Dear Charles:

It is with great pleasure that I send this letter of recommendation for your firm. Saltz Michelson Architects has provided an array of services for our municipality which includes architectural reviews for new construction projects as well as updating the City's Paint Palette to be consistent with the Mediterranean Revival style architecture adopted by the City.

We have been extremely pleased with your architectural services and technical knowledge as well as your consistent prompt responsiveness, professionalism, and reliability.

Your firm has significantly contributed to the improvement of our community and we look forward to continuing our successful working relationship with you.

Very truly yours,

Danny A. Holmes
Community Development Director



CITY of HOLLYWOOD, FLORIDA

Department of Design & Construction Management

2717 Van Buren Street • Hollywood, FL 33020-4819

3 December 2008

Saltz Michelson Architects
3501 Griffin Road
Fort Lauderdale, FL 33312
Atten: Mr. Mark Saltz, AIA

RE: Hollywood West Sports Complex / Boulevard Heights Community Center
Hollywood, Florida

Dear Mark:

On behalf of the City of Hollywood I want to take this opportunity to express our gratitude for the exceptional job done by your firm in designing our new recreational facility in west Hollywood. Being one of the largest projects funded by the City's 2005 General Obligation Bond (GOB), this nearly \$10 million project included the complete redevelopment of the Hollywood West Sports Park resulting in a new 10,200 square foot community center in a completely renovated 12 acre sports park.

The community center features a community room, catering kitchen, 3 arts & crafts and activity rooms, a pre-school and offices. The complex also includes a covered outdoor performance stage, a concession stand with restrooms, a maintenance building, playing fields, including a baseball field with intramural soccer fields, artificial turf regulation sized football/soccer field, a fenced skate park and parking.

The artificial turf football/soccer field provides for games and open play with no down-time for growing seasons. Next to it is the natural turf baseball field that can also be used for soccer. The lighting fixtures for the ball fields are energy efficient lights with minimal light spillage to the neighboring properties, making them eco-friendly and a good neighbor. It is truly one of the nicest parks in the area.

We were extremely pleased with the design expertise and technical knowledge of your staff, headed by Mr. Sheff Devier, AIA, Senior Project Manager, as well as their consistent and prompt responsiveness, professionalism, reliability, and ability to bring our project to fruition on time and within budget. Your firm's services exceeded our expectations.

Saltz Michelson Architects has made a significant contribution to the improvement of our community. It would be my pleasure at any time to provide the highest recommendation possible for your company.

Very truly yours,

Terrence Comiskey, AIA
Senior Project Manager
Department of Design & Construction Management
City of Hollywood

P.O. Box 229045 • Hollywood, FL 33022-9045

Phone (954) 921-3900 • Fax (954) 921-3462 • www.hollywoodfl.org

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Mayor

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City Commission

Winston F. Barnes

Yvonne Garth

Fitzroy D. Salesman

Troy R. Samuels

**"We're at
the Center of Everything"**

Engineering Services
2200 Civic Center Place
Miramar, Florida 33025

October 26, 2007

Mr. Charles Michelson
Saltz Michelson Architects
3501 Griffin Road
Ft. Lauderdale, FL 33312-5444

Re: Miramar Youth Enrichment Center /
Police Athletic League Project

Dear Mr. Michelson:

I am in receipt of Toni Farber's note dated October 18, 2007 along with the picture of our beautiful Youth Enrichment Center.

It was a pleasure working with your firm. The City is very proud of this new facility. Your firm's collaboration has certainly been essential for the successful execution of the design and timely completion of the work by the Construction Manager at Risk firm. We really appreciate Saltz Michelson Architects' participation in this great project. Continued success!

Sincerely,

Michel Magloire
Project Manager II

Cc: Vernon Hargray, Assistant City Manager, Operations
Luis Lopez, Director of Engineering Services
Sheff Devier, Saltz Michelson Architects, Inc.

Phone (954) 602-3300
FAX (954) 602-3522